

BIG BUCK BREWERY & STEAKHOUSE INC  
Form 10QSB/A  
February 23, 2004

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, DC 20549

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**FORM 10-QSB/A**

- QUARTERLY REPORT UNDER SECTION 13 OR 15 d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 28, 2003**
- TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number 0-20845

**BIG BUCK BREWERY & STEAKHOUSE, INC.**

(Exact Name of Small Business Issuer as Specified in Its Charter)

**Michigan**  
(State or Other Jurisdiction  
of Incorporation or Organization)

**38-3196031**  
(I.R.S. Employer  
Identification No.)

**550 South Wisconsin Street  
Gaylord, Michigan 49734  
(989) 731-0401**

(Address of Principal Executive Offices and Issuer's  
Telephone Number, including Area Code)

Check whether the issuer: (1) filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act during the past 12 months (or such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

As of November 10, 2003, the issuer had outstanding 861,997 shares of common stock.

Transitional Small Business Disclosure Format:

Yes  No

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**PART I**

**ITEM 1 Financial Statements**

**BIG BUCK BREWERY & STEAKHOUSE, INC.**

## Consolidated Balance Sheets

	September 28, 2003	December 29, 2002
	(Unaudited)	
<b>ASSETS</b>		
<b>CURRENT ASSETS:</b>		
Cash	\$ 676,763	\$ 1,516,821
Accounts receivable	153,374	145,811
Inventories	131,468	216,428
Prepays and other	543,021	478,182
	<u>1,504,626</u>	<u>2,357,242</u>
PROPERTY AND EQUIPMENT	18,532,465	21,237,757
ASSETS HELD FOR SALE	1,778,681	
OTHER ASSETS, net	492,027	534,982
	<u>\$ 22,307,799</u>	<u>\$ 24,129,981</u>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>CURRENT LIABILITIES:</b>		
Accounts payable	\$ 968,283	\$ 1,016,370
Accrued expenses	2,166,432	1,448,647
Current maturities of long-term obligations	19,091,358	16,311,999
	<u>22,226,073</u>	<u>18,777,016</u>
LONG-TERM OBLIGATIONS, less current maturities		3,378,737
	<u>22,226,073</u>	<u>22,155,753</u>
MINORITY INTEREST	427,013	449,452
<b>SHAREHOLDERS' EQUITY:</b>		
Preferred stock, \$0.01 par value, 5,000,000 shares authorized; no shares issued and outstanding		
Common stock, \$0.01 par value, 10,000,000 shares authorized; 861,997 shares issued and outstanding	8,620	8,620
Additional paid-in capital	14,905,621	14,905,621
Accumulated deficit	(15,259,528)	(13,389,465)
	<u>(345,287)</u>	<u>1,524,776</u>
Total shareholders' equity	<u>\$ 22,307,799</u>	<u>\$ 24,129,981</u>

The accompanying notes are an integral part of these financial statements.

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**BIG BUCK BREWERY & STEAKHOUSE, INC.**  
**Consolidated Statements of Operations**  
**(Unaudited)**

	Three Months Ended		Nine Months Ended	
	September 28, 2003	September 29, 2002	September 28, 2003	September 29, 2002
<b>REVENUE:</b>				
Restaurant sales	\$ 3,733,606	\$ 4,175,807	\$ 11,176,276	\$ 12,546,630
Wholesale and retail sales	24,783	41,326	79,482	109,046
<b>Total revenue</b>	<b>3,758,389</b>	<b>4,217,133</b>	<b>11,255,758</b>	<b>12,655,676</b>
<b>COSTS AND EXPENSES:</b>				
Cost of sales	1,334,364	1,427,197	3,915,787	4,202,821
Restaurant salaries and benefits	1,059,711	1,095,167	3,100,624	3,259,271
Operating expenses	915,099	983,626	2,974,097	2,867,333
Depreciation	313,956	339,640	963,819	1,000,790
Preopening expenses and store development costs				19,930
General and administrative expenses	303,636	434,332	913,689	1,373,426
<b>Total costs and expenses</b>	<b>3,926,766</b>	<b>4,279,962</b>	<b>11,868,016</b>	<b>12,723,572</b>
<b>LOSS FROM OPERATIONS</b>	<b>(168,377)</b>	<b>(62,829)</b>	<b>(612,258)</b>	<b>(67,895)</b>
<b>OTHER EXPENSE:</b>				
Interest expense	(429,246)	(439,245)	(1,233,043)	(1,319,845)
Other expense/amortization of financing cost	(65,443)	(89,624)	(47,194)	(287,110)
<b>Other expense, net</b>	<b>(494,689)</b>	<b>(528,869)</b>	<b>(1,280,237)</b>	<b>(1,606,955)</b>
<b>LOSS BEFORE INCOME TAXES AND MINORITY INTEREST</b>	<b>(663,066)</b>	<b>(591,698)</b>	<b>(1,892,495)</b>	<b>(1,674,849)</b>
<b>INCOME TAX EXPENSE</b>				
<b>LOSS BEFORE MINORITY INTEREST</b>	<b>(663,066)</b>	<b>(591,698)</b>	<b>(1,892,495)</b>	<b>(1,674,849)</b>
<b>MINORITY INTEREST SHARE OF JOINT VENTURE</b>	<b>6,598</b>	<b>5,868</b>	<b>22,439</b>	<b>8,958</b>
<b>NET LOSS</b>	<b>\$ (656,468)</b>	<b>\$ (585,830)</b>	<b>\$ (1,870,056)</b>	<b>\$ (1,665,892)</b>

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	Three Months Ended		Nine Months Ended	
BASIC AND DILUTED LOSS PER COMMON SHARE	\$ (0.76)	\$ (0.67)	\$ (2.17)	\$ (1.92)
OUTSTANDING WEIGHTED AVERAGE SHARES	861,997	870,683	861,997	869,595

The accompanying notes are an integral part of these financial statements.

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**BIG BUCK BREWERY & STEAKHOUSE, INC.**  
**Consolidated Statements of Cash Flows**  
(Unaudited)

	Nine Months Ended	
	September 28, 2003	September 29, 2002
<b>OPERATING ACTIVITIES:</b>		
Net loss	\$ (1,870,056)	\$ (1,665,892)
Adjustments to reconcile net loss to cash flows used in operating activities		
Depreciation and amortization	996,990	1,236,846
Minority interest's share of joint venture	(22,439)	(8,958)
Interest paid for with common stock		
Consulting services paid for with common stock		
Change in operating assets and liabilities:		
Accounts receivable	(7,563)	211,028
Inventories	84,960	16,337
Prepays and other	(64,839)	(80,616)
Accounts payable	(48,087)	(1,229,164)
Accrued expenses	717,786	147,365
Net cash used in operating activities	(213,248)	(1,443,054)
<b>INVESTING ACTIVITIES:</b>		
Purchases of property and equipment	(21,618)	(473,710)
Increase in other assets	(5,814)	(99,571)
Net cash used in investing activities	(27,432)	(573,281)
<b>FINANCING ACTIVITIES:</b>		
Borrowings under long-term debt		5,550,000
Payments on long-term debt and capital lease obligations	(599,378)	(2,118,060)
Proceeds from sale of common stock		2,621
Repurchase of common stock		(19,355)
Payment of deferred financing costs		(17,775)
Net cash provided by (used in) financing activities	(599,378)	3,347,431
<b>INCREASE (DECREASE) IN CASH</b>	<b>(840,058)</b>	<b>1,331,096</b>

	Nine Months Ended	
CASH, beginning of period	1,516,821	96,453
CASH, end of period	\$ 676,763	\$ 1,427,549
<b>SUPPLEMENTAL CASH FLOW INFORMATION:</b>		
Interest paid	\$ 595,775	\$ 665,182
Income taxes paid		

The accompanying notes are an integral part of these financial statements.

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**BIG BUCK BREWERY & STEAKHOUSE, INC.**  
**Condensed Notes to Financial Statements**  
**September 28, 2003**

(1)

**Basis of Financial Statement Presentation**

The accompanying unaudited financial statements included herein have been prepared by Big Buck Brewery & Steakhouse, Inc. in accordance with accounting principles generally accepted in the United States of America for interim financial information and pursuant to the rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America have been condensed or omitted pursuant to such rules and regulations, although Big Buck believes that the disclosures made are adequate to make the information not misleading.

The financial statements for the nine months ended September 28, 2003 include the results of operations for the joint venture described in Big Buck's Annual Report on Form 10-KSB for the fiscal year ended December 29, 2002.

The unaudited balance sheet as of September 28, 2003, the unaudited statements of operations for the three and nine months ended September 28, 2003 and September 29, 2002, and the unaudited statements of cash flows for the nine months ended September 28, 2003 and September 29, 2002 include, in the opinion of management, all adjustments, consisting solely of normal recurring adjustments, necessary for a fair presentation of the financial results for the respective interim periods and are not necessarily indicative of results of operations to be expected for the entire fiscal year ending December 28, 2003. The accompanying interim financial statements have been prepared under the presumption that users of the interim financial information have either read, or have access to, the audited financial statements and notes in Big Buck's Annual Report on Form 10-KSB for the fiscal year ended December 29, 2002. Accordingly, footnote disclosures which would substantially duplicate the disclosures contained in the December 29, 2002 audited financial statements have been omitted from these interim financial statements. It is suggested that these interim financial statements should be read in conjunction with the financial statements and the notes thereto included in Big Buck's Annual Report on Form 10-KSB for the fiscal year ended December 29, 2002.

(2)

**Current maturities of long-term obligations**

As discussed on pages 9-12 of the Form 10-QSB, the Company is out of compliance with its various debt agreements and additional financing is critical. On page eight under "Liquidity and Capital Resources Overview" is an explanation of cash flows for the nine months ended September 28, 2003.

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**SIGNATURES**

