

CROMPTON CORP  
Form 11-K  
June 28, 2004

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 11-K

(Mark One)

Annual Report pursuant to Section 15 (d) of the Securities Exchange Act of 1934

For the calendar year ended December 31, 2003

OR

Transition report pursuant to Section 15 (d) of the Securities Exchange Act of 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 0-30270

A. Full title of the Plan and the address of the Plan, if different from that of the issuer named below:

CROMPTON CORPORATION  
EMPLOYEE STOCK OWNERSHIP PLAN

B. Name of issuer of the securities held pursuant to the Plan and the address of its principal executive office:

Crompton Corporation  
199 Benson Rd.  
Middlebury, Connecticut 06749

CROMPTON CORPORATION  
EMPLOYEE STOCK OWNERSHIP PLAN

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Statements of Net Assets Available for Plan Benefits as of December 31, 2003 and 2002

Statements of Changes in Net Assets Available for Plan Benefits for the Years Ended December 31, 2003 and 2002

Notes to Financial Statements

Supplemental Schedule:

Schedule H, Line 4i - Schedule of Assets (Held at End of Year)

Signature

Exhibit 23 - Consent of KPMG LLP, Independent Registered Public Accounting Firm

CROMPTON CORPORATION

EMPLOYEE STOCK OWNERSHIP PLAN

Financial Statements and Supplemental Schedule

December 31, 2003 and 2002

(With Report of Independent Registered Public Accounting Firm Thereon)

CROMPTON CORPORATION

EMPLOYEE STOCK OWNERSHIP PLAN

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Statements of Net Assets Available for Plan Benefits as of December 31, 2003 and 2002

Statements of Changes in Net Assets Available for Plan Benefits for the Years Ended

December 31, 2003 and 2002

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Schedule H, Line 4i - Schedule of Assets (Held at End of Year)

Signature

Exhibit 23- Consent of KPMG LLP, Independent Registered Public Accounting Firm

Report of Independent Registered Public Accounting Firm

The Board of Directors  
Crompton Corporation:

We have audited the accompanying statements of net assets available for plan benefits of the Crompton Corporation Employee Stock Ownership Plan (the "Plan") as of December 31, 2003 and 2002, and the related statements of changes in net assets available for plan benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about

whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for plan benefits of the Plan as of December 31, 2003 and 2002, and the changes in net assets available for plan benefits for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audits were performed for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying supplemental schedule of assets (held at end of year) is presented for the purpose of additional analysis and is not a required part of the basic financial statements, but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. The supplemental schedule is the responsibility of the Plan's management. The supplemental schedule has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

/s/ KPMG LLP  
 Stamford, Connecticut  
 June 25, 2004

CROMPTON CORPORATION

EMPLOYEE STOCK OWNERSHIP PLAN

Statements of Net Assets Available for Plan Benefits

December 31, 2003 and 2002

	2003	2002
	<u>                    </u>	<u>                    </u>
Investments, at fair value:		
Common stock of Crompton Corporation	\$20,657,366	\$14,989,723
Blended Income Fund	11,754,162	12,019,047
Mutual Funds	20,585,350	14,393,489
Contributions receivable from participants	166,656	332,966
Contribution receivable from Crompton Corporation	108,642	214,614
	<u>                    </u>	<u>                    </u>
Net assets available for plan benefits	<u>\$53,272,176</u>	<u>\$41,949,839</u>
	<u>                    </u>	<u>                    </u>



2,597,080

2,906,735

Total additions

\$15,913,102

\$(2,822,032)

Deductions from net assets attributed to:

Withdrawals and distributions

\$(4,548,274)

\$(10,410,114)

Administrative expenses

(42,491)

(59,314)

Total deductions

\$(4,590,765)

\$(10,469,428)

Net increase (decrease)

11,322,337

(13,291,460)

Net assets available for plan benefits at the beginning of the year

41,949,839

55,241,299

Net assets available for plan benefits at the end of the year

\$53,272,176

\$41,949,839

See accompanying notes to financial statements

CROMPTON CORPORATION  
EMPLOYEE STOCK OWNERSHIP PLAN

Notes to Financial Statements

December 31, 2003 and 2002

1. Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting and present the net assets available for plan benefits and changes in those net assets.

2. Plan Description

The Employee Stock Purchase and Savings Plan was adopted by the Board of Directors of Crompton Corporation (the "Company" or "Plan Sponsor") on January 27, 1976. Effective July 1, 1989, the Board of Directors amended the Plan to convert it into an Employee Stock Ownership Plan (the "Plan"). The following description of the Plan provides only general information. For complete information see the Plan document. The Plan is a defined contribution plan and is subject to the provisions of the Employee Retirement Income Security Act of 1974, as amended (ERISA).

The Plan is administered by the Crompton Corporation Employee Benefits Committee consisting of persons appointed by the Board of Directors of the Company.

Fidelity Investments ® (the "Trustee") is the custodial trustee for all the Plan's assets. The Trustee has custodial responsibility for a trust fund on behalf of the Plan and maintains accounting records for all Plan assets.

Eligibility

Employees of the Company and participating affiliates of the Company are eligible to participate upon attaining the age of 18 and having worked for at least a thirty (30) consecutive day period of employment.

Contributions and Vesting

The Plan permits an eligible employee to elect to participate by authorizing a withholding of an amount equal to 1%, 2%, 3%, 4%, 5% or 6% of compensation as the basic contribution to the Plan. Contributions by the Company to the Plan are made at an amount equal to 66 2/3% of each participating employee's basic employee contribution to the Plan. If participants are not eligible for any other defined contribution plan, additional employee contributions in 1% increments up to 10% of compensation can be made as supplemental employee contributions. Supplemental employee contributions are not eligible for matching Company contributions.

A participant in the Plan is fully vested in his basic and supplemental contributions. Employer contributions vest 100% over a four-year period at a rate of 25% per year of service. Any amounts forfeited under the Plan are accumulated and used to reduce Company contributions. At December 31,

2003 and 2002, forfeited non-vested accounts totaled \$14,025 and \$75,740, respectively.

#### Withdrawals/Benefit Payments

Upon termination, death, or retiring, a participant's account shall be distributed. Funds can remain in the Plan after retirement pending a \$5,000 balance in a participants' account and as long as funds begin to be distributed after the participant reaches the age of 70 1/2.

A participant may elect to make one withdrawal of his basic or supplemental contributions in a 12-month period. Withdrawal of basic contributions will cause a suspension of contributions for a three-month period. A participant who is fully vested and has withdrawn all of his basic and supplemental contributions may also elect to withdraw all or part of his employer contributions. Withdrawal of employer contributions will result in a suspension of contributions for a six-month period.

The Plan does not allow for participant loans.

#### Investments Options

The Company's contribution to the Plan is invested in the Crompton Corporation Common Stock Fund. The Plan provides for investment of employee contributions in the Crompton Corporation Stock Fund and among various investment funds maintained by Fidelity Investments.

Each participant is permitted to elect to have his basic contribution invested in any of the funds in 1% increments.

Fund transfers can be made on a daily basis in a minimum of 1% increments.

3.

#### **Summary of Accounting Policies**

##### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires the Plan Management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported changes in net assets available for plan benefits during the reporting period. Actual results could differ from those estimates.

##### Investment Valuation and Income Recognition

The Plan's investments are stated at fair value except for the benefit-responsive investment contract, which is valued at contract-value (Note 5). Quoted market prices are used to value investments. Shares of mutual funds are valued at the net asset value of shares held by the Plan at year-end. The Crompton Corporation Common Stock Fund is valued at its year-end closing price.

Net appreciation (depreciation) in fair value of investments includes investments bought and sold and held during the year. Purchases and sales of securities are recorded on a trade-date basis. Interest



income is recorded on an accrual basis and dividends are recorded on the ex-dividend date.

Payment of Benefits

Benefits are recorded when paid.

Plan Expenses

Plan expenses may be paid by the Company, however if not paid by the Company, may be charged to the Plan. The Company provides administrative and accounting services for the Plan at no charge.

4. Investments

The Plan's investments that exceeded 5% of net assets available for plan benefits as of December 31, 2003 and 2002 are as follows:

	2003	2002
Crompton Corporation Common Stock	\$20,657,366	\$14,989,723
Fidelity Blended Income Fund	11,754,162	12,019,047
Fidelity Magellan Fund	4,021,693	3,239,041
Fidelity U.S. Equity Index Commingled Fund	3,331,545	2,299,620
Fidelity Growth Company Fund	3,139,924	2,253,476

During 2003 and 2002, the Plan's investments (including gains and losses on investments bought and sold, as well as held during the year) appreciated/(depreciated) in value as follows:

	2003	2002
Mutual Funds	\$4,435,048	(\$4,238,475)
Common Stock of Crompton Corporation	<u>4,028,754</u>	<u>(6,681,550)</u>
	<u>\$8,463,802</u>	<u>(\$10,920,025)</u>

5. Investment Contracts with Insurance Company



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* Crompton Corporation	Common Stock 4,652,560 shares, par value \$1.00	\$20,657,366
* Fidelity	Blended Income Fund 11,754,162 shares	11,754,162
* Fidelity	Fidelity Magellan Fund 41,147 shares	4,021,693
* Fidelity	U.S. Equity Index Commingled Fund 98,654 shares	3,331,545
* Fidelity	Fidelity Freedom 2010 175,844 shares	2,289,483
* Fidelity	Fidelity Growth Company Fund 62,711 shares	3,139,924
* Fidelity	Fidelity Low Price Stock 62,012 shares	2,169,192
Dodge & Cox	Dodge & Cox Income Fund 106,023 shares	1,369,821
Putnam Investments	Putnam Int'l Growth Fund A 74,221 shares	1,533,405
* Fidelity	Fidelity Dividend Growth 26,324 shares	718,637
* Fidelity	Fidelity Freedom 2020 29,027 shares	377,936
* Dodge & Cox	Dodge & Cox Stock 10,998 shares	1,251,393
* Fidelity	Fidelity Freedom 2030 8,140 shares	105,417
* Fidelity	Fidelity Freedom Income 4,968 shares	55,099
Dreyfus	Dreyfus Founders Discovery A 5,049 shares	131,482
* Fidelity	Fidelity Freedom 2040 5,045 shares	38,142
* Fidelity	Fidelity Freedom 2000 4,430 shares	<u>52,181</u>

TOTAL INVESTMENTS      \$52,996,878

\* Denotes a party-in-interest to the Plan

See accompanying Report of Independent Registered Public Accounting Firm

SIGNATURE

The Plan. Pursuant to the requirements of the Securities and Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

CROMPTON CORPORATION  
EMPLOYEE STOCK OWNERSHIP PLAN

Date:      June 28, 2004

By: /s/ Peter Barna

Peter Barna

Senior Vice President &

Chief Financial Officer

Consent of Independent Registered Public Accounting Firm

The Board of Directors  
Crompton Corporation:

We consent to incorporation by reference in the Registration Statements (Nos. 333-62429, 33-21246, 2-57629, and 333-71030) on Form S-8 of Crompton Corporation of our report dated June 25, 2004, relating to the statements of net

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assets available for plan benefits of the Crompton Corporation Employee Stock Ownership Plan as of December 31, 2003 and 2002, and the related statements of changes in net assets available for plan benefits for the years then ended, and the related schedule, included in this annual report on Form 11-K.

/s/ KPMG LLP

Stamford, Connecticut

June 28, 2004