

CANON INC  
Form 6-K  
April 25, 2007

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**FORM 6-K**  
**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**  
**Report of Foreign Issuer**  
**Pursuant to Rule 13a-16 or 15d-16 of**  
**the Securities Exchange Act of 1934**

For the month of **April**, **2007**.

**CANON INC.**

(Translation of registrant's name into English)  
30-2, Shimomaruko 3-Chome, Ohta-ku, Tokyo 146-8501, Japan

(Address of principal executive offices)

[Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F  Form 40-F

[Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes  No

[If Yes is marked, indicate below the file number assigned to the registrant in connection with Rule 12g3-2(b):82-\_\_\_\_\_

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SIGNATURES

CONSOLIDATED RESULTS FOR THE FIRST QUARTER ENDED MARCH 31, 2007

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**CANON INC.**

(Registrant)

Date **April 24, 2007**

By /s/ Hiroshi Kawashimo  
(Signature)\*

Hiroshi Kawashimo  
Deputy Senior General Manager  
Global Finance Center  
Canon Inc.

\*Print the name and title of the signing officer under his signature.

The following material is included.

1. CONSOLIDATED RESULTS FOR THE FIRST QUARTER ENDED MARCH 31, 2007

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THE FIRST QUARTER ENDED MARCH 31, 2007**

April 24, 2007

**CONSOLIDATED RESULTS**

(Millions of yen, thousands of U.S. dollars, except per share amounts)

	Actual			Projected		
	Three months ended March 31, 2007 (Unaudited)	Three months ended March 31, 2006 (Unaudited)	Change(%)	Three months ended March 31, 2007 (Unaudited)	Year ending December 31, 2007	Change(%)
Net sales	¥ 1,039,793	¥ 923,272	+ 12.6	\$ 8,811,805	¥ 4,540,000	+ 9.2
Operating profit	207,403	170,135	+ 21.9	1,757,653	790,000	+ 11.7
Income before income taxes and minority interests	207,844	169,591	+ 22.6	1,761,390	800,000	+ 11.2
Net income	¥ 131,250	¥ 108,269	+ 21.2	\$ 1,112,288	¥ 505,000	+ 10.9
Net income per share:						
- Basic	¥ 99.28	¥ 81.32	+ 22.1	\$ 0.84	¥ 388.32	+ 13.6
- Diluted	99.25	81.28	+ 22.1	0.84		

	Actual		
	As of March 31, 2007 (Unaudited)	As of December 31, 2006	Change(%)
Total assets	¥ 4,307,815	¥ 4,521,915	4.7
Stockholders equity	¥ 2,901,811	¥ 2,986,606	2.8

- Notes: 1. Canon's consolidated financial statements are prepared in accordance with U.S. generally accepted accounting principles.
2. U.S. dollar amounts are translated from yen at the rate of JPY118 = U.S.\$1, the approximate exchange rate on the Tokyo Foreign Exchange Market as of March 30, 2007, solely for the convenience of the reader.
3. Canon made a three-for-two stock split on July 1, 2006, all per share information has been adjusted to reflect the stock split.

Canon Inc.  
Headquarter office

30-2, Shimomaruko 3-chome, Ohta-ku  
Tokyo 146-8501, Japan  
Phone: +81-3-3758-2111

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**Table of Contents****Operating Results and Financial Conditions****2007 First Quarter in Review**

Looking back at the global economy in the first quarter of 2007, economic expansion was fairly steady despite brief concern over the economic impact of such factors as the global downturn in stock prices. The U.S. economy continued to display growth, supported by healthy employment conditions and healthy consumer spending, despite a decrease in housing investment and a moderate slowdown in corporate capital investment. In Europe, while exports appeared somewhat sluggish due to the appreciation of the euro, the region indicated a trend toward moderate recovery as domestic demand expanded in major European countries, boosted by such factors as increased consumer spending owing to improvements in the employment environment. Within Asia, the Chinese economy maintained a high growth rate while other economies in the region also enjoyed generally favorable conditions. In Japan, the economy maintained a trend toward recovery thanks to such factors as increased capital spending fueled by strong corporate performances and gradual improvements in consumer spending.

As for the markets in which the Canon Group operates, within the camera segment demand for digital single-lens-reflex (SLR) cameras and compact digital cameras continued to realize healthy growth during the quarter. Within the office imaging product market, demand for network digital multifunction devices (MFDs) remained solid amid the shift in all regions toward color models and advanced functionality. In the computer peripherals segment, which includes printers, while demand for laser beam printers grew for both color and monochrome models, and demand for inkjet printers shifted from single-function to all-in-one models, multifunctional models in particular suffered amid severe price competition. In the optical equipment segment, while demand for steppers, used in the production of semiconductors, indicated a moderate recovery, the market for projection aligners, which are used to produce liquid crystal display (LCD) panels, declined due to restrained investment by LCD manufacturers. The average value of the yen for the quarter was ¥119.33 to the U.S. dollar and ¥156.45 to the euro, representing a year-on-year decrease of about 2% against the U.S. dollar, and about 11% against the euro.

Amid these conditions, Canon's consolidated net sales for the first three months of the year totaled ¥1,039.8 billion (U.S.\$8,812 million), a year-on-year increase of 12.6%, marking the first time that first-quarter sales have surpassed ¥1,000.0 billion. A significant rise in sales of digital cameras, color network MFDs and printers contributed to this growth, along with the depreciation of the yen. The gross profit ratio for the quarter recorded a quarterly high of 51.3%, a year-on-year increase of 0.6 points. The improved gross profit ratio was mainly the result of such factors as suppressing price decline through the launch of new products and cost-reduction efforts realized through ongoing production-reform and procurement-reform activities, and the in-house production of key components, which absorbed the negative effects of severe price competition in the consumer product market. Owing to the increase in sales and the improved gross profit ratio, first-quarter gross profit rose by 13.9% to ¥533.7 billion (U.S.\$4,523 million). As for operating expenses, while first-quarter R&D expenses grew by ¥5.8 billion (U.S.\$49 million) from ¥67.1 billion for the year-ago period to ¥72.9 billion (U.S.\$618 million), the rate of increase in selling, general and administrative expenses was less than the growth rate of net sales. Consequently, operating profit in the first quarter totaled ¥207.4 billion (U.S.\$1,758 million), a substantial year-on-year increase of 21.9%. Other income (deductions) improved by ¥1.0 billion (U.S.\$8 million), despite an increase in currency exchange losses on foreign-currency-denominated trade receivables, mainly due to an increase in interest income accompanying the rise in the interest rate. As a result, income before income taxes and minority interests in the first quarter totaled ¥207.8 billion (U.S.\$1,761 million), a year-on-year increase of 22.6%, while first-quarter net income recorded an all-time quarterly high of ¥131.3 billion (U.S.\$1,112 million), a year-on-year increase of 21.2%. Basic net income per share for the quarter was ¥99.28 (U.S.\$0.84), a year-on-year increase of ¥17.96 (U.S.\$0.15). (Note: The basic net income per share calculation for 2006 has been adjusted to reflect the stock split executed in July 2006.)

**Table of Contents****Results by Product Segment**

In the business machine segment, demand for network digital MFDs, which are grouped in the office imaging products sub-segment, indicates a shift toward color models in both domestic and overseas markets. Additionally, among color network digital MFDs, the iR C2880 series and the newly introduced iR C3880 series continued to sell well. Among monochrome network digital MFDs, such models as the iR3025 series and the iR5075 series contributed to expanded sales. Overall, sales of office imaging products for the quarter realized a year-on-year increase of 6.7%. In the field of computer peripherals, laser beam printers enjoyed year-on-year unit sales growth of more than 60% with both color and monochrome low-end models in particular selling well. In addition, consumables also recorded healthy sales growth, contributing to an increase of 24.2% in value terms for the segment. For inkjet printers, despite a decline in unit sales for single-function models, sales in value terms increased by 12.2% thanks to such factors as a significant increase in unit sales of multifunction models, such as the PIXMA MP600, and favorable sales growth for consumables. As a result, sales of computer peripherals for the year realized a year-on-year increase of 20.9%. Sales of business information products, however, decreased by 4.1% due to a decrease in sales of personal computers in the Japanese market. Collectively, sales of business machines for the quarter totaled ¥715.4 billion (U.S.\$6,063 million), a year-on-year increase of 13.3%. Operating profit for the quarter totaled ¥176.5 billion (U.S.\$1,496 million), a year-on-year increase of 16.0%, made possible by such factors as an increase in gross profit accompanying the sales growth along with restrained expense spending.

Within the camera segment, demand for digital SLR cameras fueled growth, with the EOS DIGITAL REBEL XT<sub>i</sub> model, launched in September 2006, selling particularly well which, in turn, led to expanded sales of interchangeable lenses for SLR cameras. Sales of compact digital cameras also continued to expand steadily with healthy demand for the PowerShot SD800 IS model launched in October 2006, which features the DIGIC III image processor. The company strengthened its lineup of compact digital cameras with 6 new models in 2007, including two stylish ELPH-series models and four PowerShot-series models that cater to a diverse range of shooting styles. In the field of digital video camcorders, the company introduced the consumer-market HDV-model HV20, equipped with Canon's HD CMOS sensor, which, along with MiniDV and DVD models, fills out the company's digital camcorder lineup. As a result, overall camera sales for the first quarter increased by 15.8% from the year-ago period to ¥222.4 billion (U.S.\$1,885 million). The gross profit ratio for the camera segment also rose substantially, boosted by such factors as suppressing price decline through strong sales of high value-added products, including newly introduced products, and cost-reduction efforts realized through production-reform and procurement-reform activities. As a result, operating profit for the camera segment increased by 37.4% year on year to ¥60.5 billion (U.S.\$513 million).

In the optical and other products segment, while sales of aligners decreased substantially due to restrained investment by LCD manufacturers, steppers enjoyed steady demand as the industry enters a recovery phase. As a result, sales for the segment totaled ¥102.0 billion (U.S.\$864 million), a year-on-year increase of 1.9%. Operating profit for the segment grew by 23.9% year on year to ¥18.0 billion (U.S.\$152 million).

**Cash Flow**

In the first quarter of 2007, Canon generated cash flow from operating activities of ¥152.8 billion (U.S.\$1,295 million), a year-on-year increase of ¥37.9 billion (U.S.\$321 million), reflecting the substantial growth in net income. Cash flow from investing activities totaled ¥124.2 billion (U.S.\$1,052 million), due to such factor as a ¥118.9 billion (U.S.\$1,008 million) capital expenditure that was used mainly to expand production capabilities. As a result, free cash flow totaled ¥28.6 billion (U.S.\$243 million), representing a ¥37.8 billion (U.S.\$320 million) improvement from negative ¥9.2 billion for the year-ago period.

Cash flow from financing activities recorded an outlay of ¥269.6 billion (U.S.\$2,285 million), mainly resulting from the dividend payout of ¥66.6 billion (U.S.\$564 million), an increase of ¥6.7 billion (U.S.\$57 million) compared with the previous year, and the ¥200.0 billion (U.S.\$1,695 million) purchase of treasury stock in accordance with the company's basic policy regarding profit distribution. Consequently, cash and cash equivalents, which totaled ¥915.0 billion (U.S.\$7,754 million), although representing a ¥240.7 billion (U.S.\$2,039 million) decrease from the end of the previous year, remained at a high level.



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**Outlook**

As for the global economic outlook in the second quarter and thereafter, although uncertainty surrounds such factors as the future direction of crude-oil and raw-material prices and a slowdown in the U.S. economy, the global economy is expected to continue growing steadily.

In the businesses in which Canon is involved, demand for both compact digital cameras and digital SLR cameras is expected to continue enjoying robust growth. As for network digital MFDs and laser beam printers, while additional demand is projected for full-color models, severe price competition and shifting demand toward lower-priced models are expected to continue. Within the semiconductor-production equipment market, while gradually increasing orders from chip manufacturers indicates a trend toward moderate recovery, demand for projection aligners used in the production of LCD panels is expected to remain sluggish due to restrained investment by LCD manufacturers.

The company has revised upward its forecasts for the 2007 fiscal year and now anticipates consolidated net sales of ¥4,540.0 billion (U.S.\$38,475 million), consolidated income before income taxes and minority interests of ¥800.0 billion (U.S.\$6,780 million), and consolidated net income of ¥505.0 billion (U.S.\$4,280 million). The company also projects non-consolidated net sales of ¥2,955.0 billion (U.S.\$25,042 million), non-consolidated ordinary profit of ¥575.0 billion (U.S.\$4,873 million), and non-consolidated net income of ¥377.0 billion (U.S.\$3,195 million). Although uncertainty over such factors as future interest rates in major countries make it difficult to predict the direction of currency exchange rates, significant changes in rates are not anticipated. These forecasts assume currency exchange rates of ¥117 to the U.S. dollar and ¥155 to the euro, representing the same level against the U.S. dollar compared with the previous year, and an approximately 6% depreciation of the yen against the euro.

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1st Half**

	Millions of yen				
	Six months ending		Change	Six months ended	Change
	June 30, 2007				
	Previous Outlook	Revised Outlook	2006	(%)	
(A)	(B)	(B A)	Results (C)	(B C) / C	
Net sales	¥ 2,100,000	¥ 2,160,000	¥ 60,000	¥ 1,952,255	+ 10.6%
Income before income taxes and minority interests	375,000	400,000	25,000	341,045	+ 17.3%
Net income	238,300	250,000	11,700	214,174	+ 16.7%

**Fiscal year**

	Millions of yen				
	Year ending		Change	Year ended	Change
	December 31, 2007				
	Previous Outlook	Revised Outlook	31, 2006	(%)	
(A)	(B)	(B A)	Results (C)	(B C) / C	
Net sales	¥ 4,450,000	¥ 4,540,000	¥ 90,000	¥ 4,156,759	+ 9.2%
Income before income taxes and minority interests	775,000	800,000	25,000	719,143	+ 11.2%
Net income	495,000	505,000	10,000	455,325	+ 10.9%

**Non-consolidated Outlook  
1st Half**

	Millions of yen				
	Six months ending		Change	Six months ended	Change
	June 30, 2007				
	Previous Outlook	Revised Outlook	2006	(%)	
(A)	(B)	(B A)	Results (C)	(B C) / C	
Net sales	¥ 1,355,000	¥ 1,370,000	¥ 15,000	¥ 1,266,000	+ 8.2%
Ordinary profit	265,000	287,000	22,000	246,101	+ 16.6%

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Net income	175,000	189,000	14,000	155,548	+	21.5%
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**Fiscal year**

	Millions of yen					
	Year ending		Change	Year ended December 31, 2006	Change	
	December 31, 2007				(% )	
	Previous Outlook (A)	Revised Outlook (B)	(B	A)	Results (C)	(B C) / C
Net sales	¥ 2,930,000	¥ 2,955,000	¥ 25,000		¥ 2,729,657	+ 8.3%
Ordinary profit	565,000	575,000	10,000		523,996	+ 9.7%
Net income	370,000	377,000	7,000		337,520	+ 11.7%

This document contains forward-looking statements with respect to future results, performance and achievements that are subject to risk and uncertainties and reflect management's views and assumptions formed by available information. All statements other than statements of historical fact are statements that could be considered forward-looking statements. When used in this document, words such as anticipate, believe, estimate, expect, intend, may, or should and similar expressions, as they relate to Canon, are intended to identify forward-looking statements. Many factors could cause the actual results, performance or achievements of Canon to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by Canon's targeted customers, inability to meet efficiency and cost reduction objectives, changes in business strategy and various other factors, both referenced and not referenced in this document. A detailed description of these and other risk factors is included in Canon's annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. Canon does not intend or assume any obligation to update these forward-looking statements.

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## CANON INC. AND SUBSIDIARIES

CONSOLIDATED

**1. CONSOLIDATED STATEMENTS OF INCOME**

	Millions of yen			Thousands of U.S. dollars
	<b>Three months ended March 31, 2007 (Unaudited)</b>	Three months ended March 31, 2006 (Unaudited)	Change(%)	<b>Three months ended March 31, 2007 (Unaudited)</b>
Net sales	¥ <b>1,039,793</b>	¥ 923,272	+ 12.6	\$ <b>8,811,805</b>
Cost of sales	<b>506,116</b>	454,754		<b>4,289,119</b>
Gross profit	<b>533,677</b>	468,518	+ 13.9	<b>4,522,686</b>
Operating expenses:				
Selling, general and administrative expenses	<b>253,344</b>	231,233		<b>2,146,982</b>
Research and development expenses	<b>72,930</b>	67,150		<b>618,051</b>
	<b>326,274</b>	298,383		<b>2,765,033</b>
Operating profit	<b>207,403</b>	170,135	+ 21.9	<b>1,757,653</b>
Other income (deductions):				
Interest and dividend income	<b>8,255</b>	4,988		<b>69,958</b>
Interest expense	<b>(393)</b>	(381)		<b>(3,331)</b>
Other, net	<b>(7,421)</b>	(5,151)		<b>(62,890)</b>
	<b>441</b>	(544)		<b>3,737</b>
Income before income taxes and minority interests	<b>207,844</b>	169,591	+ 22.6	<b>1,761,390</b>
Income taxes	<b>72,547</b>	57,829		<b>614,805</b>
Income before minority interests	<b>135,297</b>	111,762		<b>1,146,585</b>
Minority interests	<b>4,047</b>	3,493		<b>34,297</b>
Net income	¥ <b>131,250</b>	¥ 108,269	+ 21.2	\$ <b>1,112,288</b>

Note: Canon's comprehensive income consists of net income, change in foreign currency translation adjustments, change in net unrealized gains (losses) on securities, change in net gains (losses) on derivative financial instruments and change in pension liability adjustments. Comprehensive income for the three months ended March 31, 2007 and 2006 were JPY 184,096 million (U.S.\$1,560,136 thousand) and JPY 114,057 million, respectively.

**2. DETAILS OF SALES****Sales by product**

	Millions of yen			Thousands of U.S. dollars
	<b>Three months ended March 31, 2007 (Unaudited)</b>	Three months ended March 31, 2006 (Unaudited)	Change(%)	<b>Three months ended March 31, 2007 (Unaudited)</b>
Business machines:				
<i>Office imaging products</i>	¥ 305,562	¥ 286,488	+ 6.7	\$ 2,589,508
<i>Computer peripherals</i>	383,097	316,796	+ 20.9	3,246,585
<i>Business information products</i>	26,732	27,869	4.1	226,543
	715,391	631,153	+ 13.3	6,062,636
Cameras	222,443	192,061	+ 15.8	1,885,110
Optical and other products	101,959	100,058	+ 1.9	864,059
Total	¥1,039,793	¥ 923,272	+ 12.6	\$ 8,811,805

**Sales by region**

	Millions of yen			Thousands of U.S. dollars
	<b>Three months ended March 31, 2007 (Unaudited)</b>	Three months ended March 31, 2006 (Unaudited)	Change(%)	<b>Three months ended March 31, 2007 (Unaudited)</b>
Japan	¥ 232,459	¥ 213,694	+ 8.8	\$ 1,969,992
Overseas:				
<i>Americas</i>	306,624	285,067	+ 7.6	2,598,508
<i>Europe</i>	337,791	281,621	+ 19.9	2,862,636
<i>Other areas</i>	162,919	142,890	+ 14.0	1,380,669
	807,334	709,578	+ 13.8	6,841,813
Total	¥1,039,793	¥ 923,272	+ 12.6	\$ 8,811,805

Notes: 1. The primary products included in each of the product segments are as follows:

Business machines:

Office imaging products: Office network digital multifunction devices (MFDs) / Color network digital MFDs /

Office copying machines / Personal-use copying machines / Full-color copying machines / etc.

Computer peripherals: Laser beam printers / Inkjet multifunction peripherals / Single function inkjet printers /

Image scanners / etc.

Business information products: Computer information systems / Document scanners / Personal information products / etc.

Cameras: Digital SLR cameras / Compact digital cameras / Interchangeable lenses / Digital video camcorders / etc.

Optical and other products: Semiconductor production equipment / Mirror projection mask aligners for LCD panels /

Broadcasting equipment / Medical equipment / Large format printers / Components / etc.

2. The principal countries and regions included in each regional category are as follows:  
Americas: United States of America, Canada, Latin America Europe: England, Germany, France, Netherlands /  
Other Areas: Asian regions, China, Oceania

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## CANON INC. AND SUBSIDIARIES

CONSOLIDATED

**3. SEGMENT INFORMATION BY PRODUCT**

	Millions of yen			Thousands of U.S. dollars
	<b>Three months ended March 31, 2007 (Unaudited)</b>	Three months ended March 31, 2006 (Unaudited)	Change(%)	<b>Three months ended March 31, 2007 (Unaudited)</b>
<b>Business Machines</b>				
Net sales:				
Unaffiliated customers	¥ 715,391	¥ 631,153	+ 13.3	\$ 6,062,636
Intersegment				
Total	715,391	631,153	+ 13.3	6,062,636
Operating cost and expenses	538,880	478,985	+ 12.5	4,566,780
Operating profit	176,511	152,168	+ 16.0	1,495,856
<b>Cameras</b>				
Net sales:				
Unaffiliated customers	¥ 222,443	¥ 192,061	+ 15.8	\$ 1,885,110
Intersegment				
Total	222,443	192,061	+ 15.8	1,885,110
Operating cost and expenses	161,913	148,022	+ 9.4	1,372,144
Operating profit	60,530	44,039	+ 37.4	512,966
<b>Optical and other products</b>				
Net sales:				
Unaffiliated customers	¥ 101,959	¥ 100,058	+ 1.9	\$ 864,059
Intersegment	51,659	41,397	+ 24.8	437,788
Total	153,618	141,455	+ 8.6	1,301,847
Operating cost and expenses	135,626	126,929	+ 6.9	1,149,372
Operating profit	17,992	14,526	+ 23.9	152,475

**Corporate and Eliminations**

Net sales:

Unaffiliated customers	¥	¥		\$
Intersegment	(51,659)	(41,397)		(437,788)
Total	(51,659)	(41,397)		(437,788)
Operating cost and expenses	(4,029)	(799)		(34,144)
Operating profit	(47,630)	(40,598)		(403,644)

**Consolidated**

Net sales:

Unaffiliated customers	¥ 1,039,793	¥ 923,272	+ 12.6	\$ 8,811,805
Intersegment				
Total	1,039,793	923,272	+ 12.6	8,811,805
Operating cost and expenses	832,390	753,137	+ 10.5	7,054,152
Operating profit	207,403	170,135	+ 21.9	1,757,653

Note: General corporate expenses of JPY47,630 million (U.S.\$403,644 thousand) and JPY40,510 million in the three months ended March 31, 2007 and 2006, respectively, are included in Corporate and Eliminations.

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## CANON INC. AND SUBSIDIARIES

CONSOLIDATED

**4. CONSOLIDATED BALANCE SHEETS**

	As of	Millions of yen As of		Thousands of U.S. dollars As of
	March 31, 2007 (Unaudited)	December 31, 2006	Change	March 31, 2007 (Unaudited)
<b>ASSETS</b>				
Current assets:				
Cash and cash equivalents	¥ 914,972	¥ 1,155,626	¥ (240,654)	\$ 7,754,000
Time deposits	44,000	41,953	2,047	372,881
Marketable securities	10,371	10,445	(74)	87,890
Trade receivables, net	682,293	761,947	(79,654)	5,782,144
Inventories	555,284	539,057	16,227	4,705,797
Prepaid expenses and other current assets	276,551	273,321	3,230	2,343,652
<b>Total current assets</b>	<b>2,483,471</b>	<b>2,782,349</b>	<b>(298,878)</b>	<b>21,046,364</b>
Noncurrent receivables	13,751	14,335	(584)	116,534
Investments	110,163	110,418	(255)	933,585
Property, plant and equipment, net	1,314,778	1,266,425	48,353	11,142,186
Other assets	385,652	348,388	37,264	3,268,238
<b>Total assets</b>	<b>¥4,307,815</b>	<b>¥ 4,521,915</b>	<b>¥ (214,100)</b>	<b>\$ 36,506,907</b>
<b>LIABILITIES AND STOCKHOLDERS</b>				
<b>EQUITY</b>				
Current liabilities:				
Short-term loans and current portion of long-term debt	¥ 15,008	¥ 15,362	¥ (354)	\$ 127,186
Trade payables	487,931	493,058	(5,127)	4,135,008
Income taxes	79,551	133,745	(54,194)	674,161
Accrued expenses	289,686	303,353	(13,667)	2,454,966
Other current liabilities	193,558	217,789	(24,231)	1,640,323
<b>Total current liabilities</b>	<b>1,065,734</b>	<b>1,163,307</b>	<b>(97,573)</b>	<b>9,031,644</b>
Long-term debt, excluding current installments	15,829	15,789	40	134,144
Accrued pension and severance cost	47,167	83,876	(36,709)	399,720
Other noncurrent liabilities	58,851	55,536	3,315	498,738
<b>Total liabilities</b>	<b>1,187,581</b>	<b>1,318,508</b>	<b>(130,927)</b>	<b>10,064,246</b>
Minority interests	218,423	216,801	1,622	1,851,042

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Stockholders' equity:				
Common stock	<b>174,603</b>	174,603		<b>1,479,686</b>
Additional paid-in capital	<b>403,509</b>	403,510	(1)	<b>3,419,568</b>
Legal reserve	<b>45,280</b>	43,600	1,680	<b>383,729</b>
Retained earnings	<b>2,428,831</b>	2,368,047	60,784	<b>20,583,314</b>
Accumulated other comprehensive income (loss)	<b>55,564</b>	2,718	52,846	<b>470,881</b>
Treasury stock	<b>(205,976)</b>	(5,872)	(200,104)	<b>(1,745,559)</b>
Total stockholders' equity	<b>2,901,811</b>	2,986,606	(84,795)	<b>24,591,619</b>
Total liabilities and stockholders' equity	<b>¥4,307,815</b>	¥ 4,521,915	¥ (214,100)	<b>\$ 36,506,907</b>

	Millions of yen		Thousands of U.S. dollars
	As of	As of	As of
	March 31,	December 31,	March 31,
	2007	2006	2007
	(Unaudited)		(Unaudited)
Allowance for doubtful receivables	¥ <b>13,643</b>	¥ 13,849	\$ <b>115,619</b>
Accumulated depreciation	<b>1,422,084</b>	1,382,944	<b>12,051,559</b>
Accumulated other comprehensive income (loss):			
Foreign currency translation adjustments	<b>22,731</b>	22,858	<b>192,636</b>
Net unrealized gains (losses) on securities	<b>5,856</b>	8,065	<b>49,627</b>
Net gains (losses) on derivative financial instruments	<b>611</b>	(1,663)	<b>5,178</b>
Pension liability adjustments	<b>26,366</b>	(26,542)	<b>223,440</b>

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## CANON INC. AND SUBSIDIARIES

CONSOLIDATED

**5. CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY**

	Millions of yen						
	Common Stock	Additional paid-in capital	Legal reserve	Retained earnings	Accumulated other comprehensive income (loss)	Treasury stock	Total stockholders equity
<b>Balance at December 31, 2006</b>	¥ 174,603	¥ 403,510	¥ 43,600	¥ 2,368,047	¥ 2,718	¥ (5,872)	¥ 2,986,606
<b>Cumulative effect of a change in accounting principle adoption of EITF 06-2, net of tax</b>				(2,204)			(2,204)
<b>Capital transaction by consolidated subsidiaries</b>		(4)					(4)
<b>Cash dividends</b>				(66,582)			(66,582)
<b>Transfers to legal reserve</b>			1,680	(1,680)			
<b>Comprehensive income</b>							
<b>Net income</b>				131,250			131,250
<b>Other comprehensive income (loss), net of tax</b>							
<b>Foreign currency translation adjustments</b>					(127)		(127)
<b>Net unrealized gains and losses on securities</b>					(2,209)		(2,209)
<b>Net gains and losses on derivative</b>					2,274		2,274

<b>instruments</b>								
<b>Pension liability adjustments</b>					<b>52,908</b>			<b>52,908</b>
<b>Total comprehensive income</b>								<b>184,096</b>
<b>Repurchase of treasury stock, net</b>			<b>3</b>				<b>(200,104)</b>	<b>(200,101)</b>
<b>Balance at March 31, 2007</b>	<b>¥ 174,603</b>	<b>¥ 403,509</b>	<b>¥ 45,280</b>	<b>¥ 2,428,831</b>	<b>¥ 55,564</b>	<b>¥ (205,976)</b>	<b>¥ 2,901,811</b>	
Balance at December 31, 2005	¥ 174,438	¥ 403,246	¥ 42,331	¥ 2,018,289	¥ (28,212)	¥ (5,410)	¥ 2,604,682	
Conversion of convertible debt and other	8	12						20
Cash dividends					(59,912)			(59,912)
Transfers to legal reserve			858	(858)				
Comprehensive income								
Net income				108,269				108,269
Other comprehensive income (loss), net of tax								
Foreign currency translation adjustments					3,796			3,796
Net unrealized gains and losses on securities					1,137			1,137
Net gains and losses on derivative instruments					855			855
<b>Total comprehensive income</b>								<b>114,057</b>
Repurchase of treasury stock,							(37)	(37)

net

Balance at  
March 31, 2006    ¥ 174,446    ¥ 403,258    ¥ 43,189    ¥ 2,065,788    ¥ (22,424)    ¥ (5,447)    ¥ 2,658,810

Thousands of U.S. dollars

<b>Balance at December 31, 2006</b>	<b>\$ 1,479,686</b>	<b>\$ 3,419,577</b>	<b>\$ 369,492</b>	<b>\$ 20,068,195</b>	<b>\$ 23,033</b>	<b>\$ (49,762)</b>	<b>\$ 25,310,221</b>
<b>Cumulative effect of a change in accounting principle adoption of EITF 06-2, net of tax</b>				<b>(18,678)</b>			<b>(18,678)</b>
<b>Capital transaction by consolidated subsidiaries</b>		<b>(34)</b>					<b>(34)</b>
<b>Cash dividends</b>				<b>(564,254)</b>			<b>(564,254)</b>
<b>Transfers to legal reserve</b>			<b>14,237</b>	<b>(14,237)</b>			
<b>Comprehensive income</b>							
<b>Net income</b>				<b>1,112,288</b>			<b>1,112,288</b>
<b>Other comprehensive income (loss), net of tax</b>							
<b>Foreign currency translation adjustments</b>					<b>(1,076)</b>		<b>(1,076)</b>
<b>Net unrealized gains and losses on securities</b>					<b>(18,720)</b>		<b>(18,720)</b>
<b>Net gains and losses on derivative instruments</b>					<b>19,271</b>		<b>19,271</b>
<b>Pension liability adjustments</b>					<b>448,373</b>		<b>448,373</b>
							<b>1,560,136</b>

**Total  
comprehensive  
income**

**Repurchase of  
treasury stock,  
net**

**25**

**(1,695,797) (1,695,772)**

**Balance at**

**March 31, 2007 \$ 1,479,686 \$ 3,419,568 \$ 383,729 \$ 20,583,314 \$ 470,881 \$ (1,745,559) \$ 24,591,619**

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## CANON INC. AND SUBSIDIARIES

CONSOLIDATED

**6. CONSOLIDATED STATEMENTS OF CASH FLOWS**

	Millions of yen		Thousands of U.S. dollars
	<b>Three months ended March 31, 2007 (Unaudited)</b>	Three months ended March 31, 2006 (Unaudited)	<b>Three months ended March 31, 2007 (Unaudited)</b>
Cash flows from operating activities:			
Net income	¥ 131,250	¥ 108,269	\$ 1,112,288
Adjustments to reconcile net income to net cash provided by operating activities:			
Depreciation and amortization	64,433	53,331	546,042
Loss on disposal of property, plant and equipment	1,338	5,311	11,339
Deferred income taxes	(528)	1,047	(4,475)
Decrease in trade receivables	82,451	85,512	698,737
Increase in inventories	(29,776)	(31,396)	(252,339)
Decrease in trade payables	(2,999)	(22,503)	(25,415)
Decrease in income taxes	(54,284)	(47,569)	(460,034)
Decrease in accrued expenses	(18,579)	(2,833)	(157,449)
Decrease in accrued pension and severance cost	(4,209)	(7,523)	(35,669)
Other, net	(16,287)	(26,747)	(138,025)
<b>Net cash provided by operating activities</b>	<b>152,810</b>	<b>114,899</b>	<b>1,295,000</b>
Cash flows from investing activities:			
Purchases of fixed assets	(118,912)	(109,829)	(1,007,729)
Proceeds from sale of fixed assets	1,546	4,557	13,102
Purchases of available-for-sale securities	(1,744)	(5,255)	(14,780)
Proceeds from sale of available-for-sale securities	1,069	1,004	9,059
Increase in time deposits	(2,241)	(2,393)	(18,992)
Acquisitions of subsidiaries, net of cash acquired	(3,082)	(885)	(26,119)
Purchases of other investments	(1,474)	(6,556)	(12,491)
Other, net	645	(4,702)	5,467
<b>Net cash used in investing activities</b>	<b>(124,193)</b>	<b>(124,059)</b>	<b>(1,052,483)</b>
Cash flows from financing activities:			
Proceeds from issuance of long-term debt	742	555	6,288
Repayments of long-term debt	(1,462)	(2,120)	(12,390)
Increase (decrease) in short-term loans	86	(68)	729
Dividends paid	(66,582)	(59,912)	(564,254)
Purchases of treasury stock, net	(200,101)	(37)	(1,695,771)
Other, net	(2,277)	5,148	(19,297)

Net cash used in financing activities	<b>(269,594)</b>	(56,434)	<b>(2,284,695)</b>
Effect of exchange rate changes on cash and cash equivalents	<b>323</b>	(1,992)	<b>2,737</b>
Net decrease in cash and cash equivalents	<b>(240,654)</b>	(67,586)	<b>(2,039,441)</b>
Cash and cash equivalents at beginning of period	<b>1,155,626</b>	1,004,953	<b>9,793,441</b>
Cash and cash equivalents at end of period	<b>¥ 914,972</b>	¥ 937,367	<b>\$ 7,754,000</b>

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## CANON INC. AND SUBSIDIARIES

CONSOLIDATED

**7. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES****(1) NUMBER OF GROUP COMPANIES**

	March 31, 2007	December 31, 2006	Change
Subsidiaries	221	219	2
Affiliates	20	14	6
Total	241	233	8

**CHANGES IN GROUP OF ENTITIES**

Subsidiaries	
	3
Addition:	companies
Removal:	1 company
Affiliates (Carried at Equity Basis)	
	6
Addition:	companies

**(2) SIGNIFICANT ACCOUNTING POLICIES**

The accompanying consolidated financial statements reflect the adjustments which management believes are necessary to conform them with U.S. generally accepted accounting principles, except for the segment information, as required by Statement of Financial Accounting Standards No.131, Disclosures about Segments of an Enterprise and Related Information.

**8. OTHER**

We have engaged Ernst & Young ShinNihon to perform a review of the consolidated statements of income, the consolidated balance sheets, the consolidated statements of the stockholders' equity and the consolidated statements of cash flows as of and for the three months ended March 31, 2007. This review engagement was partially performed in accordance with Statement of Auditing Standards No.100, Interim Financial Information ( SAS 100 ), established by the American Institute of Certified Public Accountants, and the consolidated interim financial information does not include certain disclosures, such as notes to financial statements, compared with that required under U.S. generally accepted accounting principles and by the United States Securities and Exchange Commission.

**Table of Contents**Canon Inc.  
April 24, 2007CONSOLIDATED FINANCIAL RESULTS FOR  
THE FIRST QUARTER ENDED MARCH 31, 2007  
SUPPLEMENTARY REPORT  
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This document contains forward-looking statements with respect to future results, performance and achievements that are subject to risk and uncertainties and reflect management's views and assumptions formed by available information. All statements other than statements of historical fact are statements that could be considered forward-looking statements. When used in this document, words such as anticipate, believe, estimate, expect, intend, may, or should and similar expressions, as they relate to Canon, are intended to identify forward-looking statements. Many factors could cause the actual results, performance or achievements of Canon to be materially different from any future results, performance or achievements that may be expressed or implied by such forward-looking statements, including, among others, changes in general economic and business conditions, changes in currency exchange rates and interest rates, introduction of competing products by other companies, lack of acceptance of new products or services by Canon's targeted customers, inability to meet efficiency and cost reduction objectives, changes in business strategy and various other factors, both referenced and not referenced in this document. A detailed description of these and other risk factors is included in Canon's annual report on Form 20-F, which is on file with the United States Securities and Exchange Commission. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those described herein. Canon does not intend or assume any obligation to update these forward-looking statements.

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Canon Inc.

**1. SALES BY REGION AND PRODUCT**

(Millions of yen)

	2007			2006			Change year over year		
	1st quarter	2nd quarter (P)	Year (P)	1st quarter	2nd quarter	Year	1st quarter	2nd quarter	Year
<b>Japan</b>									
Business machines	146,863			147,297	154,477	619,713	0.3%		
Office imaging products	90,647			90,216	88,639	359,935	+0.5%		
Computer peripherals	39,002			37,954	48,846	190,981	+2.8%		
Business information products	17,214			19,127	16,992	68,797	10.0%		
Cameras	39,644			27,798	36,876	139,625	+42.6%		
Optical and other products	45,952			38,599	41,251	172,952	+19.0%		
<b>Total</b>	<b>232,459</b>	<b>246,441</b>	<b>996,600</b>	<b>213,694</b>	<b>232,604</b>	<b>932,290</b>	<b>+8.8%</b>	<b>+5.9%</b>	<b>+6.9%</b>
<b>Overseas</b>									
Business machines	568,528			483,856	500,966	2,071,374	+17.5%		
Office imaging products	214,915			196,272	210,310	825,990	+9.5%		
Computer peripherals	344,095			278,842	281,021	1,207,427	+23.4%		
Business information products	9,518			8,742	9,635	37,957	+8.9%		
Cameras	182,799			164,263	231,348	902,240	+11.3%		
Optical and other products	56,007			61,459	64,065	250,855	8.9%		
<b>Total</b>	<b>807,334</b>	<b>873,766</b>	<b>3,543,400</b>	<b>709,578</b>	<b>796,379</b>	<b>3,224,469</b>	<b>+13.8%</b>	<b>+9.7%</b>	<b>+9.9%</b>
<b>Americas</b>									

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Business machines	227,770		207,570	206,847	865,697	+9.7%			
Office imaging products	91,115		87,979	91,741	361,328	+3.6%			
Computer peripherals	132,255		115,138	110,118	484,624	+14.9%			
Business information products	4,400		4,453	4,988	19,745	1.2%			
Cameras	64,143		64,672	88,816	362,104	0.8%			
Optical and other products	14,711		12,825	13,743	55,845	+14.7%			
<b>Total</b>	<b>306,624</b>	<b>327,276</b>	<b>1,340,400</b>	<b>285,067</b>	<b>309,406</b>	<b>1,283,646</b>	<b>+7.6%</b>	<b>+5.8%</b>	<b>+4.4%</b>
<b>Europe</b>									
Business machines	256,823		208,852	222,929	916,108	+23.0%			
Office imaging products	98,957		86,223	94,483	369,709	+14.8%			
Computer peripherals	153,593		119,009	124,586	531,224	+29.1%			
Business information products	4,273		3,620	3,860	15,175	+18.0%			
Cameras	70,992		64,647	98,361	362,670	+9.8%			
Optical and other products	9,976		8,122	8,032	35,527	+22.8%			
<b>Total</b>	<b>337,791</b>	<b>381,909</b>	<b>1,511,600</b>	<b>281,621</b>	<b>329,322</b>	<b>1,314,305</b>	<b>+19.9%</b>	<b>+16.0%</b>	<b>+15.0%</b>
<b>Other areas</b>									
Business machines	83,935		67,434	71,190	289,569	+24.5%			
Office imaging products	24,843		22,070	24,086	94,953	+12.6%			
Computer peripherals	58,247		44,695	46,317	191,579	+30.3%			
Business information products	845		669	787	3,037	+26.3%			

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Cameras	47,664			34,944	44,171	177,466	+36.4%		
Optical and other products	31,320			40,512	42,290	159,483	22.7%		
Total	162,919	164,581	691,400	142,890	157,651	626,518	+14.0%	+4.4%	+10.4%
<b>Total</b>									
Business machines	715,391	722,809	2,955,700	631,153	655,443	2,691,087	+13.3%	+10.3%	+9.8%
Office imaging products	305,562	328,938	1,302,600	286,488	298,949	1,185,925	+6.7%	+10.0%	+9.8%
Computer peripherals	383,097	366,603	1,541,700	316,796	329,867	1,398,408	+20.9%	+11.1%	+10.2%
Business information products	26,732	27,268	111,400	27,869	26,627	106,754	4.1%	+2.4%	+4.4%
Cameras	222,443	291,957	1,142,600	192,061	268,224	1,041,865	+15.8%	+8.8%	+9.7%
Optical and other products	101,959	105,441	441,700	100,058	105,316	423,807	+1.9%	+0.1%	+4.2%
Total	1,039,793	1,120,207	4,540,000	923,272	1,028,983	4,156,759	+12.6%	+8.9%	+9.2%

(P)=Projection

\* With regard to projected net sales, due to the difficulty involved in providing detailed breakdowns by product within each region,

Canon discloses projected net sales totals by product segment and by region.

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Canon Inc.

**2. SEGMENT INFORMATION BY PRODUCT**

(Millions of yen)

	2007			2006			Change year over year		
	1st quarter	2nd quarter (P)	Year (P)	1st quarter	2nd quarter	Year	1st quarter	2nd quarter	Year
<b>Business machines</b>									
Unaffiliated customers Intersegment	715,391	722,809	2,955,700	631,153	655,443	2,691,087	+13.3%	+10.3%	+9.8%
Total sales	715,391	722,809	2,955,700	631,153	655,443	2,691,087	+13.3%	+10.3%	+9.8%
Operating profit	176,511	162,089	677,800	152,168	142,397	599,229	+16.0%	+13.8%	+13.1%
% of sales	24.7%	22.4%	22.9%	24.1%	21.7%	22.3%			
<b>Cameras</b>									
Unaffiliated customers Intersegment	222,443	291,957	1,142,600	192,061	268,224	1,041,865	+15.8%	+8.8%	+9.7%
Total sales	222,443	291,957	1,142,600	192,061	268,224	1,041,865	+15.8%	+8.8%	+9.7%
Operating profit	60,530	72,670	299,900	44,039	64,697	268,738	+37.4%	+12.3%	+11.6%
% of sales	27.2%	24.9%	26.2%	22.9%	24.1%	25.8%			
<b>Optical and other products</b>									
Unaffiliated customers Intersegment	101,959	105,441	441,700	100,058	105,316	423,807	+1.9%	+0.1%	+4.2%
Intersegment	51,659	50,541	201,800	41,397	47,309	190,687	+24.8%	+6.8%	+5.8%
Total sales	153,618	155,982	643,500	141,455	152,625	614,494	+8.6%	+2.2%	+4.7%
Operating profit	17,992	8,208	48,300	14,526	8,669	41,475	+23.9%	5.3%	+16.5%
% of sales	11.7%	5.3%	7.5%	10.3%	5.7%	6.7%			
<b>Corporate and Eliminations</b>									
Unaffiliated customers									

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Intersegment	51,659	50,541	201,800	41,397	47,309	190,687
Total sales	51,659	50,541	201,800	41,397	47,309	190,687
Operating profit	47,630	58,370	236,000	40,598	47,421	202,409

**Consolidated**

Unaffiliated customers	1,039,793	1,120,207	4,540,000	923,272	1,028,983	4,156,759	+12.6%	+8.9%	+9.2%
Intersegment									
Total sales	1,039,793	1,120,207	4,540,000	923,272	1,028,983	4,156,759	+12.6%	+8.9%	+9.2%
Operating profit	207,403	184,597	790,000	170,135	168,342	707,033	+21.9%	+9.7%	+11.7%
% of sales	19.9%	16.5%	17.4%	18.4%	16.4%	17.0%			

(P)=Projection

**3. OTHER INCOME / DEDUCTIONS**

(Millions of yen)

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Canon Inc.

**4. SALES COMPOSITION BY PRODUCT**

	1st quarter	2007 2nd quarter (P)	Year (P)	1st quarter	2006 2nd quarter	Year
<b>Office imaging products</b>						
Monochrome copying machines	48%	49%	47%	53%	53%	52%
Color copying machines	35%	34%	35%	30%	30%	31%
Others	17%	17%	18%	17%	17%	17%
<b>Computer peripherals</b>						
Laser beam printers	77%	73%	73%	75%	74%	73%
Inkjet printers (includes inkjet MFPs)	22%	26%	26%	24%	25%	26%
Others	1%	1%	1%	1%	1%	1%
<b>Business information products</b>						
Personal computers	63%	64%	64%	68%	63%	64%
Others	37%	36%	36%	32%	37%	36%
<b>Cameras</b>						
Film cameras / Lenses	17%	15%	15%	16%	16%	15%
Digital cameras	75%	76%	76%	73%	74%	75%
Video cameras	8%	9%	9%	11%	10%	10%
<b>Optical and other products</b>						
Semiconductor production equipment	51%	44%	50%	52%	52%	52%
Others	49%	56%	50%	48%	48%	48%

(P)=Projection

**5. SALES GROWTH IN LOCAL CURRENCY (Year over year)**

	1st quarter	2007 2nd quarter (P)	Year (P)
<b>Business machines</b>			
Japan	0.3%		
Overseas	+11.9%		
Total	+9.1%	+6.8%	+7.5%
<b>Cameras</b>			
Japan	+42.6%		



Overseas	+5.5%		
Total	+10.9%	+4.7%	+7.1%
<b>Optical and other products</b>			
Japan	+19.0%		
Overseas	11.0%		
Total	+0.6%	1.4%	+3.2%
<b>Total</b>			
Japan	+8.8%	+5.9%	+6.9%
Overseas	+8.5%	+5.2%	+7.0%
Americas	+5.5%	+3.4%	+3.5%
Europe	+10.0%	+8.6%	+9.6%
Other areas	+11.5%	+1.6%	+8.7%
Total	+8.5%	+5.4%	+7.0%

(P)=Projection

\* With regard to projected net sales, due to the difficulty involved in providing detailed breakdowns by product within each region,

Canon discloses projected net sales totals by product segment and by region.

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Canon Inc.

<b>6. P&amp;L SUMMARY (2nd Quarter 2007/Projection)</b>	<b>(Millions of yen)</b>		
	<b>2007</b>	<b>2006</b>	<b>Change</b>
	<b>2nd quarter</b>	<b>2nd quarter</b>	<b>year over</b>
	<b>(P)</b>		<b>year</b>
Net sales	1,120,207	1,028,983	+8.9%
Operating profit	184,597	168,342	+9.7%
Income before income taxes and minority interests	192,156	171,454	+12.1%
Net income	118,750	105,905	+12.1%
			<b>(P)=Projection</b>

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Canon Inc.

**10. R&D EXPENSES**

	2007		2006	
	1st quarter	Year (P)	1st quarter	Year
Business machines	24,136		25,321	113,770
Cameras	11,260		9,962	41,122
Optical and other products	37,534		31,867	153,415
Total	72,930	360,000	67,150	308,307
% of sales	7.0%	7.9%	7.3%	7.4%

(P)=Projection

**11. CAPITAL EXPENDITURE & DEPRECIATION AND AMORTIZATION**

	2007		2006	
	1st quarter	Year (P)	1st quarter	Year
Capital expenditure	93,652	470,000	72,552	379,657
Depreciation and amortization	64,433	295,000	53,331	262,294

(P)=Projection

**12. INVENTORIES****(1) Inventories**

	2007		2006	
	Mar.31	Dec.31	Dec.31	Difference
Business machines	293,589	288,815	288,815	+4,774
Cameras	99,293	87,515	87,515	+11,778
Optical and other products	162,402	162,727	162,727	325
Total	555,284	539,057	539,057	+16,227

**(2) Inventories/Sales\***

	2007		2006	
	Mar.31	Dec.31	Dec.31	Difference
Business machines	36	38	38	2
Cameras	32	27	27	+5
Optical and other products	143	136	136	+7
Total	45	45	45	0

\* Index based on  
the previous six  
months sales.

**13. DEBT RATIO**

	2007 Mar.31	2006 Dec.31	Difference
Total debt / Total assets	0.7%	0.7%	0.0%

**14. OVERSEAS PRODUCTION RATIO**

	2007 1st quarter	2006 Year
Overseas production ratio	41%	39%

**15. NUMBER OF EMPLOYEES**

	2007 Mar.31	2006 Dec.31	Difference
Japan	50,880	50,753	+127
Overseas	70,096	67,746	+2,350
Total	120,976	118,499	+2,477

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