

Edgar Filing: THOMAS INDUSTRIES INC - Form 10-Q

THOMAS INDUSTRIES INC  
Form 10-Q  
May 10, 2004

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-Q

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE  
SECURITIES EXCHANGE ACT OF 1934  
For the quarterly period ended March 31, 2004

Commission File Number 1-5426

THOMAS INDUSTRIES INC.

-----  
(Exact name of Registrant as specified in its Charter)

DELAWARE

61-0505332

-----  
(State of incorporation)

-----  
(I.R.S. Employer Identification Number)

4360 BROWNSBORO ROAD, SUITE 300, LOUISVILLE, KENTUCKY

40207

-----  
(Address of principal executive offices)

-----  
(Zip Code)

502/893-4600

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(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X No \_\_\_

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2) Yes X No \_\_\_

As of May 6, 2004, 17,371,539 shares of the registrant's Common Stock were outstanding (net of treasury shares).

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## PART I. - FINANCIAL INFORMATION

### ITEM 1. Financial Statements (Unaudited)

THOMAS INDUSTRIES INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF INCOME (UNAUDITED)  
(IN THOUSANDS EXCEPT AMOUNTS PER SHARE)

	THREE MONTHS ENDED MARCH 31	
	2004	2003
Net sales	\$ 109,518	\$ 92,346
Cost of products sold	71,135	59,231
Gross profit	38,383	33,115
Selling, general and administrative expenses	29,000	24,578
Equity income from GTG	7,422	6,143
Operating income	16,805	14,680
Interest expense	1,026	1,086
Interest income and other income (expense)	606	(39)
Income before income taxes and minority interest	16,385	13,555
Income taxes	5,735	4,742
Income before minority interest	10,650	8,813
Minority interest, net of tax	-	7
	\$ 10,650	\$ 8,806
Net income per share:		
Basic	\$ 0.61	\$ 0.51
Diluted	\$ 0.60	\$ 0.50
Dividends declared per share:	\$ 0.095	\$ 0.085
Weighted average number of shares outstanding:		
Basic	17,318	17,139
Diluted	17,779	17,507

See notes to condensed consolidated financial statements.

THOMAS INDUSTRIES INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED BALANCE SHEETS  
(DOLLARS IN THOUSANDS)

		(Unaudited) March 2004
		-----
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$	3
Accounts receivable, less allowance (2004--\$2,136; 2003--\$2,270)		5
Inventories:		
Finished products		3
Raw materials		2
Work in process		6
		-----
Deferred income taxes		6
Other current assets		6
		-----
Total current assets		17
Investment in GTG		22
Property, plant and equipment		18
Less accumulated depreciation and amortization		(7)
		-----
Goodwill		10
Other intangible assets, net		6
Other assets		2
		-----
Total assets	\$	59
=====		
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Notes payable	\$	1
Accounts payable		1
Accrued expense and other current liabilities		3
Dividends payable		1
Income taxes payable		1
Current portion of long-term debt		6
		-----
Total current liabilities		6
Deferred income taxes		10
Long-term debt, less current portion		10
Long-term pension liability		1
Other long-term liabilities		1
		-----
Total liabilities		20

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Shareholders' equity:	
Preferred stock, \$1 par value, 3,000,000 shares authorized - none issued	
Common stock, \$1 par value, shares authorized: 60,000,000; shares issued: 2004 - 18,181,078; 2003 - 18,108,664	1
Capital surplus	13
Deferred compensation	
Treasury stock held for deferred compensation	(
Retained earnings	22
Accumulated other comprehensive income (loss)	1
Less cost of 822,339 treasury shares	(1
	-----
Total shareholders' equity	38
	-----
Total liabilities and shareholders' equity	\$ 59
	=====

\* Derived from the audited December 31, 2003 consolidated balance sheet.  
See notes to condensed consolidated financial statements.

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THOMAS INDUSTRIES INC. AND SUBSIDIARIES  
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOW (UNAUDITED)  
(DOLLARS IN THOUSANDS)

	THREE MONTH MARCH
	----- 2004 -----
OPERATING ACTIVITIES	
Net income	\$ 10,650
Adjustments to reconcile net income to net cash provided by operating activities:	
Depreciation and intangible amortization	4,017
Deferred income taxes	(515)
Equity income from GTG	
Other items	158
Changes in operating assets and liabilities net of effect of acquisitions:	
Accounts receivable	(6,865)
Inventories	(2,674)
Accounts payable	2,707
Income taxes payable	
Accrued expenses and other current liabilities	1,355
Other	(1,309)
	-----
Net cash provided by operating activities	5,541
INVESTING ACTIVITIES	
Purchases of property, plant and equipment	(3,740)

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Sales of property, plant and equipment	2
<hr/>	
Net cash used in investing activities	(3,738)
FINANCING ACTIVITIES	
Proceeds (payments) on short-term debt, net Proceeds from long-term debt	
Payments from long-term debt	
Dividends paid	(1,642)
Other	1,082
<hr/>	
Net cash provided by financing activities	5,376
Effect of exchange rate changes	117
<hr/>	
Net increase in cash and cash equivalents	7,296
Cash and cash equivalents at beginning of period	23,933
<hr/>	
Cash and cash equivalents at end of period	\$ 31,229
<hr/> <hr/>	

See notes to condensed consolidated financial statements.

THOMAS INDUSTRIES INC. AND SUBSIDIARIES

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

Note A - Basis of Presentation

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The accompanying unaudited condensed consolidated financial statements of Thomas Industries Inc. ("Thomas" or the "Company") have been prepared in accordance with accounting principles generally accepted in the United States for interim financial reporting and with the instructions to Form 10-Q and Article 10-01 of Regulation S-X. Accordingly, they do not include all the information and footnotes required by accounting principles generally accepted in the United States for complete financial statements.

The results of operations for the three-month period ended March 31, 2004 are not necessarily indicative of the results that may be expected for the year ending December 31, 2004. In the opinion of the Company's management, the unaudited consolidated financial statements include all adjustments, consisting only of normal recurring accruals, considered necessary for a fair presentation of the financial position and the results of operations. For further information, refer to the consolidated financial statements and footnotes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2003.

Note B - Acquisitions

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On November 20, 2003, the Company purchased the remaining 25% minority interests in the Company's New Zealand subsidiary for \$244,000. All of the purchase price was allocated to goodwill. The Company now owns 100% of the New Zealand subsidiary.

On July 31, 2003, the Company purchased all of the outstanding equity interests of Aldax AB, of Stockholm, Sweden for \$2.6 million, of which \$1.7 million was paid in cash at the acquisition date, while \$900,000 was recorded as a long-term liability to be paid on July 31, 2005 in accordance with the purchase agreement. Approximately \$2.0 million of the purchase price was allocated to goodwill.

On April 11, 2003, the Company purchased the remaining 20% minority interests in the Company's Italian subsidiary for \$1.5 million. All of the purchase price was allocated to goodwill. The Company now owns 100% of the Italian subsidiary.

### Note C - Contingencies

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On August 13, 2002, a petition was filed in the District Court of Jefferson County, Texas, adding Thomas Industries Inc. as a third party defendant in a lawsuit captioned Hydro Action, Inc. v. Jesse James, individually and d/b/a James Backhoe Service of Dietrich, Illinois, Inc. and Original Septic Solutions, Inc. (the "Third Party Plaintiffs") (the "Original Lawsuit"). The Original Lawsuit alleged that the Company violated the Texas Deceptive Trade Practices Act and breached warranties of merchantability and fitness for a particular purpose with respect to pumps sold by the Company and used in septic tanks manufactured or sold by the plaintiffs. The Original Lawsuit has been stayed as a result of the bankruptcy filing by Hydro Action, Inc. On October 8, 2003, a lawsuit was filed against the Company, Gig Brewery, Yasunaga Corporation and Aqua-Partners, Ltd. in the District Court of Jefferson County, Texas, making the same allegations set forth in the Original Lawsuit and requesting class-action certification. No class has been certified. The Third Party Plaintiffs are plaintiffs in this action. This complaint has been amended to include approximately 28 plaintiffs. The complaint currently seeks \$3 million per plaintiff and punitive and exemplary damages. The total sales related to these products were approximately \$900,000. Although this litigation is in the preliminary stages, the Company believes it has meritorious defenses to the claims and intends to vigorously defend this matter. Litigation is subject to

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many uncertainties and the Company cannot guarantee the outcome of these proceedings. However, based upon information currently available, the Company does not believe that the outcome of these proceedings will have a material adverse effect on the consolidated financial position, results of operations or cash flows of the Company.

The Company, like other similar manufacturers, is subject to environmental rules and regulations regarding the use, disposal and cleanup of substances regulated under environmental protection laws. It is the Company's policy to comply with these rules and regulations, and the Company believes that its practices and procedures are designed to meet this compliance. The Company is involved in remedial efforts at certain of its present and former locations; and when costs can be reasonably estimated, the Company records appropriate liabilities for such matters. Management does not believe that the ultimate resolution of environmental matters will have a material adverse effect on its financial position, results of operations or liquidity.

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In the normal course of business, the Company is a party to legal proceedings and claims. When costs can be reasonably estimated, appropriate liabilities for such matters are recorded. While management currently believes the amount of ultimate liability, if any, with respect to these actions will not materially affect the financial position, results of operations, or liquidity of the Company, the ultimate outcome of any litigation is uncertain. Were an unfavorable outcome to occur, the impact could be material to the Company.

### Note D - Comprehensive Income

The reconciliation of net income to comprehensive income follows (in thousands):

	THREE MONTHS ENDED MARCH 31	
	2004	2003
Net income	\$10,650	\$ 8,806
Other comprehensive income (loss):		
Minimum pension liability (increase)	7	(27)
Related tax expense (credit)	(3)	9
Derivative adjustment	(293)	-
Related tax expense	111	-
Foreign currency translation	(7,458)	3,835
	(7,636)	3,817
Total change in other comprehensive income (loss)		
	\$ 3,014	\$12,623
Total comprehensive income	\$ 3,014	\$12,623

### Note E - Net Income Per Share

The computation of the numerator and denominator in computing basic and diluted net income per share follows (in thousands):

	THREE MONTHS ENDED MARCH 31	
	2004	2003
Numerator:		
Net income	\$10,650	\$8,806
	\$10,650	\$8,806
Denominator:		
Weighted average shares outstanding	17,318	17,139
Effect of dilutive securities:		
Director and employee stock options	445	322
Employee performance shares		
Dilutive potential common shares		
Denominator for diluted earnings per share - adjusted weighted average shares and assumed conversions	17,779	17,507
	17,779	17,507

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Note F - Segment Disclosures

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(In thousands)	THREE MONTHS ENDED MARCH 31	
	2004 ----	2003 ----
Total net sales including intercompany sales		
Pump and Compressor	\$135,716	\$ 112,127
Intercompany sales		
Pump and Compressor	(26,198)	(19,781)
	-----	-----
Net sales to unaffiliated customers		
Pump and Compressor	\$109,518	\$ 92,346
	=====	=====
Operating income		
Pump and Compressor	\$11,643	\$ 10,325
Lighting*	7,422	6,143
Corporate	(2,260)	(1,788)
	-----	-----
	\$16,805	\$ 14,680
	=====	=====

\*Three months ended March 31 consists of equity income of \$7,512,000 in 2004 and \$6,222,000 in 2003 from our 32% interest in the joint venture, Genlyte Thomas Group LLC (GTG), less \$90,000 in 2004 and \$79,000 in 2003 related to expense recorded for Thomas Industries stock options issued to GTG employees.

Note G - Goodwill and Other Intangible Assets

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The changes in net carrying amount of goodwill for the three months ended March 31, 2004 were as follows (in thousands):

	THREE MONTHS ENDED MARCH 31, 2004
	-----
Balance at beginning of period	\$ 70,164
Translation adjustments and other	(2,415)
	-----
Balance at end of period	\$ 67,749
	=====

The goodwill included in the balance sheets is related to the Pump and Compressor Segment.

Certain intangible assets have definite lives and are being amortized. Amortizable intangible assets consist of the following (in thousands):



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	March 31, 2004			December 31, 2003		
	Life	Cost	Accumulated Amortization	Life	Cost	Accumulated Amortization
Licenses	18-19	\$ 494	\$ 209	18-19	\$ 503	\$
Patents	5-20	5,688	860	5-20	5,917	
Other	1-15	3,721	946	1-10	3,619	
Total		\$ 9,903	\$ 2,015		\$ 10,039	\$1

The total intangible amortization expense for the three months ended March 31, 2004 and 2003 was \$219,000 and \$291,000, respectively.

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The estimated amortization expense for the next five years beginning January 1, 2004 through December 31, 2008 is as follows (in thousands):

2004	\$873
2005	874
2006	874
2007	867
2008	819

The Company has various trademarks totaling \$12,334,000 at March 31, 2004 and \$12,831,000 at December 31, 2003, that are not amortized. Also included in other intangible assets is an intangible asset associated with the minimum pension liability of \$786,000 as of March 31, 2004 and December 31, 2003.

Note H - Long-lived Assets

Consistent with SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," the Company evaluates long-lived assets for impairment and assesses their recoverability based upon anticipated future cash flows. If facts and circumstances lead the Company's management to believe that the cost of one of its assets may be impaired, the Company will evaluate the extent to which that cost is recoverable by comparing the future undiscounted cash flows estimated to be associated with that asset to the asset's carrying amount and write down that carrying amount to market value to the extent necessary.

Note I - Genlyte Thomas Group LLC (GTG)

The following table contains certain unaudited financial information for GTG.

Genlyte Thomas Group LLC	
Condensed Financial Information	
(Dollars in Thousands)	
(Unaudited)	
March 31,	December 31,
2004	2003

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GTG balance sheets:		
Current assets	\$471,149	\$444,272
Long-term assets	287,014	288,499
Current liabilities	188,741	185,809
Long-term liabilities	51,750	51,003

	Three Months Ended March 31	
	-----	-----
	2004	2003
	-----	-----
GTG income statements (unaudited):		
Net sales	\$277,362	\$ 237,913
Gross profit	95,116	81,830
Earnings before interest and taxes	25,219	21,163
Net income	23,474	19,445
Amounts recorded by Thomas Industries Inc.:		
Equity income from GTG	\$ 7,512	\$ 6,222
Stock option expense	(90)	(79)
	-----	-----
Equity income reported by Thomas	\$ 7,422	\$ 6,143
	=====	=====

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Note J - Stock-Based Compensation

Stock options are granted under various stock compensation programs to employees and independent directors. In December 2003, the Company adopted the fair value recognition provisions of accounting for stock-based compensation under Statement of Financial Accounting Standards No. 123, "Accounting for Stock-Based Compensation," (SFAS 123) which required the Company to expense the fair value of employee stock options prospectively for all employee awards granted, modified or settled after January 1, 2003. Awards under the Company's plan vest over a period of five years. For employee stock options granted prior to 2003, the Company continues to use the intrinsic value based method of accounting prescribed by Accounting Principles Board Opinion No. 25, "Accounting for Stock Issued to Employees" ("APB 25"). For purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the options' vesting period.

Included in stock option activity, but accounted for in accordance with SFAS No. 123, are options granted to GTG employees, for which the Company has recorded compensation expense. This compensation expense, shown net of tax, is also included in the pro forma information below.

The following table illustrates the effect on net income and earnings per share if the fair value based method had been applied to all outstanding and unvested awards in each period.

	Three Months Ended March 31	
	-----	-----
	2004	2003
	-----	-----
Net income (as reported)	\$ 10,650	\$ 8,806

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Add: Stock-based compensation expense for GTG employees included in reported net income, net of related tax effect.	81	46
Deduct: Total stock-based employee compensation determined under fair value based method for all awards, net of related tax effect.	(195)	(194)
Net income (pro forma)	\$ 10,536	\$ 8,658
=====		
Net income per share (Basic) - As reported	\$ .61	\$ .51
Pro forma	.61	.51
Net income per share (Diluted) - As reported	.60	.50
Pro forma	.59	.50

### Note K - Product Warranty Costs

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The Company generally offers warranties for most of its products for periods from one to five years. The specific terms and conditions of these warranties vary depending on the product sold and country in which the Company does business. The Company estimates the costs that may be incurred under its warranty and records a liability in the amount of such costs at the time product revenue is recognized. Factors that affect the Company's warranty liability include that number of units sold, historical and anticipated rates of warranty claims, and cost per claim. The Company periodically assesses the adequacy of its recorded warranty liability and adjusts the amount as necessary.

Changes in the Company's warranty liability for March 31, 2004 are as follows (in thousands):

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### THREE MONTHS ENDED MARCH 31, 2004

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Balance at beginning of period	\$5,382
Warranties accrued	970
Settlements made and other	(835)
Balance at end of period	\$5,517
	=====

### Note L - Currency Risk Management

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All derivative instruments are recorded at fair value on the balance sheet and all changes in fair value are recorded to earnings or to shareholders' equity through other comprehensive income in accordance with SFAS No. 133, as amended, "Accounting for Derivatives and Hedging Activity" (SFAS 133).

The Company uses forward currency exchange contracts to manage its exposures to the variability of cash flows primarily related to the purchase of inventory manufactured in Europe but inventoried and sold in non Euro-denominated countries. These contracts are designated as cash flow hedges.

The Company does not use derivative instruments for trading or speculative purposes.

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All of the Company's derivative contracts are adjusted to current market values each period and qualify for hedge accounting under SFAS 133. The periodic gains and losses of the contracts designated as cash flows are deferred in other comprehensive income until the underlying transactions are recognized. Upon recognition, such gains and losses are recorded in operations as an adjustment to the carrying amounts of the underlying transactions in the period in which these transactions are recognized. The carrying values of derivative contracts are included in other current assets.

The Company's policy requires that contracts used as hedges must be effective at reducing the risk associated with the exposure being hedged and must be designated as a hedge at the inception of the contract. Hedging effectiveness is assessed periodically. Any contract that is either not designated as a hedge, or is so designated but is ineffective, is marked to market and recognized in earnings immediately. If a cash flow hedge ceases to qualify for hedge accounting or is terminated, the contract would continue to be carried on the balance sheet at fair value until settled and future adjustments to the contract's fair value would be recognized in earnings immediately. If a forecasted transaction were no longer probable to occur, amounts previously deferred in other comprehensive income would be recognized immediately in earnings.

### Note M - Pension and Other Postretirement Benefit Costs

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The components of net periodic benefit cost consisted of the following:

	PENSION BENEFITS				P
	FOREIGN PLANS		U.S. PLANS		
	2004	2003	2004	2003	
Service cost	\$ 62	\$ 72	\$ 84	\$ 71	\$ 2
Interest cost	141	148	131	128	2
Expected return on plan assets	-	-	(144)	(135)	
Other amortization and deferral	4	-	60	51	1
Net Periodic Benefit cost	\$ 207	\$ 220	\$ 131	\$ 115	\$ 5
	=====	=====	=====	=====	=====

The Company previously disclosed in its financial statements for the year ended December 31, 2003, that it expected to contribute \$570,000 to its pension plans in 2004. As of March 31, 2004, no contributions have been made. The Company continues to anticipate contributions to the plans of \$570,000 for 2004.

In January 2004, the FASB issued FASB Staff Position No. 106-1, "Accounting and Disclosure Requirements Related to the Medicare Prescription Drug, Improvement and Modernization Act of 2003" ("FSP FAS 106-1"). FSP FAS 106-1 allows companies to assess the effect of the Medicare Prescription Drug, Improvement and Modernization Act of 2003 ("MMA") on their postretirement benefit obligations and costs and reflect the effects in the 2003 financial statements, pursuant to

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SFAS No. 106, "Employer's Accounting for Postretirement Benefits Other Than Pensions." Companies are also allowed to make a one-time election to defer accounting for the effects of MMA until authoritative guidance is issued. The guidance in FSP FAS 106-1 is effective for years ending after December 7, 2003. In accordance with FSP FAS 106-1, the Company made the one-time election to defer accounting for the effects of MMA and, therefore, the accumulated postretirement benefit obligation and postretirement net periodic benefit costs in the Company's consolidated financial statements and disclosed in this note do not reflect the effects of MMA on the Company's plans. In addition, specific authoritative guidance on the accounting for the federal subsidy, one of the provisions of MMA, is pending, and that guidance, when issued, could require the Company to change previously reported information. However, in the Company's opinion, any change due to the accounting for the federal subsidy would be immaterial.

### Note N - Recent Accounting Pronouncements

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In January 2003, the FASB issued Interpretation No. 46 "Consolidation of Variable Interest Entities" ("FIN 46"). FIN 46 requires a company to consolidate a variable interest entity if that company is subject to a majority of the risk of loss from the variable interest entity's activities or is entitled to receive a majority of the entity's residual returns, or both. The Company has adopted the provisions of FIN 46, which did not have an impact on the Company's financial statements or disclosures.

In May 2003, the FASB issued SFAS No. 150, "Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity." SFAS No. 150 requires that certain financial instruments, which under previous guidance were accounted for as equity, must now be accounted for as liabilities. The financial instruments affected include mandatorily redeemable stock, certain financial instruments that require or may require the issuer to buy back some of its shares in exchange for cash or other assets, and certain obligations that can be settled with shares of stock. Although certain portions of SFAS No. 150 have been deferred indefinitely, certain portions of the statement became effective during the third quarter of 2003. The provisions of this statement did not have and are not expected to have an impact on the Company's statement of financial position.

## ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### OVERVIEW

The Company operates in two segments: Pump and Compressor Segment and Lighting Segment. The Pump and Compressor Segment designs, manufactures, markets, sells and services pump and compressor products through worldwide operations. In August 2002, we significantly increased the size of our pump and compressor business by acquiring substantially all the assets and liabilities of Werner Rietschle Holding GmbH ("Rietschle"), a privately held company based in Schopfheim, Germany. Rietschle's operating results are included in the Company's operating results since the August 29, 2002 acquisition date. The Pump and Compressor Segment supplies products to the original equipment manufacturer (OEM) market in such applications as medical equipment, environmental, mobile, printing, packaging and many others. An important market to the Company is the medical equipment market, which includes compressors used in oxygen concentrators, nebulizers, aspirators, and other devices. As previously announced, we expect our sales to the oxygen concentrator OEM market to be reduced in 2004 by \$4 million to \$6 million as a result of the loss of one of our customer's oxygen concentrator product lines to

ITEM 2. Management's Discussion and Analysis (Continued)

a competitor beginning in the third quarter of 2004. Even with the loss of these sales, the Company has a leading market share in the oxygen concentrator OEM market worldwide. In order to reduce our cost structure and remain price competitive, we are in the process of constructing a manufacturing facility in China, which should be in production in the first half of 2005. We continue to rationalize our existing production facilities around the world to achieve efficient high quality production capabilities. During 2003, we closed our manufacturing facility in Fleurier, Switzerland, and relocated this production to other facilities. We incurred moving related costs for this shutdown. As this was a former Rietschle facility, all other shutdown costs were recorded as goodwill as part of the opening balance sheet adjustments contemplated in the transaction. In 2003, we also built and opened a new facility in Memmingen, Germany and relocated from the older leased facility late in 2003, incurring approximately \$400,000 in relocation costs. This new building will allow the Company to produce in a more efficient manner and consolidate production. In February 2004, the Company announced the closing of its Wuppertal, Germany manufacturing facility which will generate approximately \$3.2 million of one-time costs in 2004. The Company has recorded \$818,000 of expense in the first three months of 2004, related to this closure. Production from the Wuppertal facility will be transferred to the new Memmingen facility. We believe these steps were necessary to better position the Company for future growth opportunities given the current competitive environment. We have been notified of certain commodity cost increases which will impact our costs in future periods, although we will attempt to offset these with price increases of our own.

The Company also operates in the Lighting Segment through its 32% interest in the Genlyte Thomas Group LLC (GTG) joint venture. The Company's investment in GTG is accounted for using the equity method of accounting. GTG designs, manufacturers, markets, and sells lighting fixtures for a wide variety of applications in the commercial, industrial and residential markets for both indoor and outdoor fixtures. Terms of the LLC Agreement can be found in our Joint Proxy Statement dated July 23, 1998, which is on file with the Securities and Exchange Commission.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Thomas' discussion and analysis of its financial condition and results of operations are based upon Thomas' consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. When preparing these consolidated financial statements, the Company is required to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. The Company evaluates its estimates including, but not limited to, those related to product warranties, bad debts, inventories, equity investments, income taxes, pensions and other postretirement benefits, contingencies, and litigation. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

In response to the Securities and Exchange Commission's (SEC) Release No. 33-8040, "Cautionary Advice Regarding Disclosure About Critical Accounting Policies", the Company identified the following critical accounting policies which affect its more significant judgments and estimates used in the

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preparation of its consolidated financial statements. Included with the accounting policies are potential adverse results which could occur if different assumptions or conditions were to prevail.

The Company maintains allowances for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. If the financial conditions of Thomas' customers deteriorates, resulting in an impairment of their ability to make payments, additional allowances may be required.

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### ITEM 2. Management's Discussion and Analysis - Continued

Thomas provides for the estimated cost of product warranties. While the Company engages in extensive product quality programs and processes, should actual product failure rates differ from estimates, revisions to the estimated warranty liability would be required. Thomas writes down its inventory for estimated obsolescence or unmarketable inventory equal to the difference between the cost of inventory and the estimated market value based upon assumptions about future demand and market conditions. If actual market conditions are less favorable than those projected by management, additional inventory write-downs may be required. For the Rietschle acquisition which occurred in 2002, the Company utilized an independent appraiser in determining the fair value of assets and liabilities acquired. If actual market conditions or other factors are different than those used by the independent appraiser, then additional asset write-downs may be required.

Thomas holds a 32 percent interest in GTG, which comprises Thomas' lighting segment and is accounted for using the equity method. If future adverse changes in market conditions or poor operating results of GTG occurred, it could result in losses or an inability to recover the carrying value of the Company's investment, thereby possibly requiring an impairment charge in the future. GTG's critical accounting policies are determined separately by The Genlyte Group Incorporated, which owns 68 percent of GTG and consolidates the GTG results.

### RESULTS OF OPERATIONS

The Company's net income was \$10.7 million in the first quarter ended March 31, 2004, compared to \$8.8 million in the first quarter ended March 31, 2003. This 20.9% increase was primarily due to higher sales volume and increased earnings from GTG. The Company benefited slightly in the 2004 first quarter from foreign currency transaction gains. The first quarter of 2004 also included after-tax charges of \$.5 million from costs associated with the closure of the Wuppertal, Germany facility.

### PUMP AND COMPRESSOR SEGMENT

Net sales for the Pump and Compressor Segment increased 18.6% to \$109.5 million for the first quarter ended March 31, 2004, compared to \$92.3 million in the first quarter of 2003. This sales increase of \$17.2 million included an estimated \$8.6 million related to the effects of exchange rate fluctuations. The North American operations reported a 5.8% increase in 2004 sales compared to 2003 due to strength in the medical and environmental markets. Sales from our European operations increased 27.5% for the first quarter 2004 versus 2003. We estimate that approximately 60% of this increase in Europe came from the favorable effect of exchange rates. Europe reported increased sales in the printing and environmental markets. Asia Pacific reported a 33.9% improvement in sales for the first quarter of 2004 versus 2003. We estimate that approximately 37% of this increase in Asia Pacific net sales was due to favorable exchange rates. Asia Pacific had additional sales increases from the medical market.

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Gross profit for the Pump and Compressor Segment was \$38.4 million, or 35.0% of sales in the first quarter of 2004, compared to \$33.1 million, or 35.9% in the first quarter of 2003. The decrease in the percent to sales in 2004 is primarily related to the effect of exchange rates on intercompany purchases of inventory from our German factories.

The Pump and Compressor Segment's selling, general and administrative (SG&A) expenses were \$26.7 million, or 24.4% of sales, in the first quarter of 2004, compared to \$22.8 million, or 24.7%, in the same period in 2003. The increase in the 2004 SG&A amount is primarily related to the sales volume increase, exchange rate impact, higher costs associated with our new ERP system and to the \$.8 million expense in 2004 for the Wuppertal facility closure.

Pump and Compressor Segment operating income for the first quarter ended March 31, 2004, was \$11.6 million, or 10.6% of sales, compared to \$10.3 million, or 11.2% of sales in the first quarter of 2003. The 2004 increase in operating income is primarily related to the sales volume increase. North America,

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### ITEM 2. Management's Discussion and Analysis - Continued

Europe and Asia Pacific operations all posted increases in the first quarter operating income for 2004 versus 2003. Exchange rates had only a slight unfavorable impact in 2004 to the Pump and Compressor operating income, while the Wuppertal shutdown reduced 2004 operating income by \$.8 million.

#### LIGHTING SEGMENT

The Genlyte Group Incorporated (Genlyte) and Thomas formed the Genlyte Thomas Group LLC (GTG) on August 30, 1998. Thomas' investment in GTG is accounted for using the equity method of accounting. The Lighting Segment's operating income includes our 32% interest in GTG, as well as expenses related to Thomas Industries stock options issued to GTG employees and our amortization of Thomas' excess investment in GTG for periods prior to January 1, 2002. The Lighting Segment operating income for the first quarter of 2004 was \$7.4 million compared to \$6.1 million in the comparable 2003 period. This increase is due primarily to a 16.6% increase in GTG sales.

Under the terms of the LLC Agreement, Thomas currently has the right (a "Put Right"), but not the obligation, to require the Joint Venture (GTG) to purchase all, but not less than all, of Thomas' ownership interest in GTG at the applicable purchase price. The purchase price shall be equal to the "Fair Market Value" of GTG multiplied by Thomas' ownership percentage in GTG. The "Fair Market Value" means the value of the total interest in GTG computed as a going concern, including the control premium.

At any time after Thomas exercises its Put Right, Genlyte has the right, in its sole discretion and without the need of approval from Thomas, to cause GTG to be sold by giving notice to the GTG Management Board, and the Management Board must then proceed to sell GTG subject to a fairness opinion from a recognized investment banking firm.

Also under the terms of the LLC Agreement, on or after the final settlement or disposition of Genlyte's case related to the Keene Creditors Trust lawsuit against Genlyte and others, either Thomas or Genlyte has the right, but not the obligation to buy the other party's interest in GTG (the "Offer Right"). If Thomas and Genlyte cannot agree on the terms, then GTG or the business of GTG shall be sold to the highest bidder. Either party may participate in bidding for



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the purchase of GTG or the business of GTG. On March 17, 2003, the Southern District of New York Federal District Court entered a summary judgment in favor of Genlyte and the other defendants in the case. As a result, the case against all defendants, including Genlyte, was dismissed in its entirety. On April 14, 2003, the Creditors Trust filed a Notice of Appeal to the United States Court of Appeals for the Second Circuit from the final judgment entered on March 17, 2003. Argument on appeal was heard on March 24, 2004 before a three-judge Panel of the Second Circuit. On April 9, 2004, the Panel affirmed by Summary Order the judgment of the lower Court which had dismissed the case. On April 23, 2004, the Trust filed a Petition for Panel Rehearing of its own Summary Order; however, the Petition requested the Panel to reconsider only a single issue relative to another party, which does not bear on any claim against Genlyte. Since the Trust still has the ability to appeal, no final settlement or disposition has occurred and neither party has the ability to exercise the offer right.

In the event of a Change of Control (i) of Thomas, GTG has the right, but not the obligation, to purchase Thomas' interest for a purchase price equal to Fair Market Value of GTG multiplied by Thomas' ownership interest or (ii) of Genlyte, Thomas has the right, but not the obligation, to sell its interest to the Joint Venture for a purchase price equal to Fair Market Value of GTG multiplied by Thomas' ownership interest. The definition of "Change of Control" includes the acquisition by any person of 25% or more of Thomas' outstanding common stock.

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### ITEM 2. Management's Discussion and Analysis - Continued

In the event of a Deadlock (as defined below), Thomas may exercise its Put Right in accordance with the LLC Agreement or Genlyte may, in its sole discretion, cause the entire Joint Venture or business of GTG to be sold. A "Deadlock" shall be deemed to exist if (i) the Management Board of GTG fails to agree on a matter for which Special Approval is required in accordance with the LLC Agreement and (ii) such disagreement continues for 90 days. The definition of "Special Approval" includes the approval of at least a majority of the management board representatives, including, in all instances, approval by at least one representative appointed by Thomas.

#### CORPORATE

As disclosed in Note F (Segment Disclosures) in the consolidated financial statements, consolidated operating income includes corporate expenses. Corporate expenses were \$2.3 million for the three months ended March 31, 2004, compared to \$1.8 million for 2003. The increase in 2004 relates to higher personnel costs, higher costs associated with compliance with the Sarbanes-Oxley Act, higher Kentucky license taxes due to tax law changes, and additional costs related to expanding our presence in China.

Interest expense for the three months ended March 31, 2004 was \$1.0 million compared to \$1.1 million for 2003. The slight reduction in interest expense in 2004 is primarily related to the \$7.7 million payment of long-term debt on January 31, 2004, which carried a 9.36% annual interest rate. This was partially offset by higher short-term borrowing levels during the first quarter of 2004.

Interest income and other for the three months ended March 31, 2004 was income of \$606 thousand compared to charge of \$39 thousand in the first quarter of 2003. The 2004 first quarter includes positive impacts from foreign currency transaction gains, while 2003 includes negative impacts from foreign currency transaction losses.

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Income tax provisions were \$5.7 million and \$4.7 million in the three months ended March 31, 2004 and 2003, respectively. The effective income tax rate was 35% in the first quarters of 2004 and 2003.

### LIQUIDITY AND SOURCES OF CAPITAL

Cash flows provided by operations in the first quarter of 2004 were \$5.5 million compared to \$.7 million in the 2003 first quarter. The increase in 2004 was primarily related to changes in accounts payable and income taxes payable, as well as increases in net income.

Cash used in investing activities was \$3.7 million for the three months of 2004 compared to \$1.9 million in the comparable 2003 period. The increase in 2004 was related to increases in capital expenditures of property, plant and equipment in 2004 for purposes of improving manufacturing processes and efficiencies, as well as replacement of old equipment.

Financing activities provided cash of \$5.4 million and \$1.6 million in the first three months of 2004 and 2003, respectively. The increase in 2004 relates primarily to additional net borrowings of short-term and long-term debt in 2004 of \$3.2 million.

Dividends paid in the first quarter of 2004 and 2003 were \$1.6 million and \$1.5 million, respectively. The increase in 2004 primarily relates to an increase in the quarterly dividend per share from \$.085 to \$.095, effective with the April 1, 2003 dividend.

As of March 31, 2004, the Company had standby letters of credit totaling \$4,410,000 with expiration dates during 2004. The Company anticipates that these letters of credit will be renewed at their expiration dates.

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### ITEM 2. Management's Discussion and Analysis - Continued

The Company announced in December 1999 that it planned to repurchase, from time to time depending on market conditions and other factors, up to 15 percent, or 2,373,000 shares, of its outstanding Common Stock in the open market or through privately negotiated transactions at the prevailing market prices. No purchases were made under this repurchase plan during the first quarter of 2004. Under the December 1999 repurchase plan, the Company has purchased, on a cumulative basis through March 31, 2004, 879,189 shares at a cost of \$17.3 million, or an average cost of \$19.72 per share. The Company plans to fund any purchase of Company stock through a combination of cash flows generated from operating activities and our revolving line of credit.

Working capital increased from \$95.6 million at December 31, 2003, to \$102.7 million at March 31, 2004, primarily due to increases in accounts receivable and inventories to support business activities.

(Dollars in thousands)	March 31, 2004 ----	December 31, 2003 ----
Working capital	\$102,715	\$95,581
Current ratio	2.51	2.59
Long-term debt, less current portion	\$108,187	\$102,673
Long-term debt to total capital	21.9%	21.1%

Certain loan agreements of the Company include restrictions on working capital, operating leases, tangible net worth, and the payment of cash dividends and

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stock distributions. Under the most restrictive of these arrangements, retained earnings of \$130.2 million are not restricted at March 31, 2004. Thomas is currently in compliance with all covenants or other requirements set forth in its borrowing agreements. In the event of non-compliance or if Thomas prepays the debt, then Thomas would incur a penalty. At March 31, 2004, the prepayment penalty would have been approximately \$.6 million on a pre-tax basis.

As of March 31, 2004, the Company had a \$120 million revolving line of credit with its banks through August 28, 2005, \$99 million of which was outstanding. This line of credit was used to fund the cash payment of \$83 million for the Rietschle acquisition and to support the short-term needs of the business for working capital changes, fixed asset additions, and general business use. As of March 31, 2004, the Company had uncommitted short-term borrowing arrangements being used by some of its foreign offices which totaled \$3.1 million. As of March 31, 2004 and 2003, except as described above related to the GTG joint venture, management was aware of no relationships with any other unconsolidated entities, financial partnerships, structured finance entities, or special purpose entities which were established for the purpose of facilitating off-balance sheet arrangements or other contractually narrow or limited purposes.

### FORWARD-LOOKING STATEMENTS

The Company makes forward-looking statements from time to time and desires to take advantage of the "safe harbor" which is afforded such statements under the Private Securities Litigation Reform Act of 1995 when they are accompanied by meaningful cautionary statements identifying important factors that could cause actual results to differ materially from those in the forward-looking statements.

The statements contained in the foregoing "Management's Discussion and Analysis of Financial Condition and Results of Operations," as well as other statements contained in this Form 10-Q Report and statements contained in future filings with the Securities and Exchange Commission and publicly disseminated press releases, and statements which may be made from time to time in the future by management of the Company in presentations to shareholders, prospective investors, and others interested in the business and financial affairs of the Company, which are not historical facts, are forward-looking statements that involve risks and uncertainties that could cause actual results to differ

### ITEM 2. Management's Discussion and Analysis - Continued

materially from those set forth in the forward-looking statements. Any projections of financial performance or statements concerning expectations as to future developments should not be construed in any manner as a guarantee that such results or developments will, in fact, occur. There can be no assurance that any forward-looking statement will be realized or that actual results will not be significantly different from that set forth in such forward-looking statement. In addition to the risks and uncertainties of ordinary business operations, the forward-looking statements of the Company referred to above are also subject to the risks and uncertainties set forth in our annual report on Form 10-K for the year ended December 31, 2003.

The forward-looking statements made by the Company are based on estimates that the Company believes are reasonable. However, the Company's actual results could differ materially from such estimates and expectations as a result of being positively or negatively affected by the factors as described above, as well as other unexpected, unanticipated, or unforeseen factors.

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### ITEM 3. Quantitative and Qualitative Disclosures about Market Risk.

The Company's long-term debt bears interest at variable rates, with the exception of the \$7.7 million senior notes that accrue interest at a 9.36% fixed rate. Short-term borrowings of \$3.1 million at March 31, 2004, are priced at variable interest rates. The Company's results of operations and cash flows, therefore, would be affected by interest rate changes to its variable rate debt. At March 31, 2004, \$113.3 million was outstanding. A 100 basis point movement in the interest rate on the variable rate debt of \$113.3 million would result in an \$1,133,000 annualized effect on interest expense and cash flows (\$736,000 net of tax).

The Company also has short-term investments, including cash equivalents, of \$13.5 million as of March 31, 2004, that bear interest at variable rates. A 100 basis point movement in the interest rate would result in an approximate \$135,000 annualized effect on interest income and cash flows (\$88,000 net of tax).

The fair value of the Company's long-term debt is estimated based on current interest rates offered to the Company for similar instruments. A 100 basis point movement in the interest rate would result in an approximate \$67,000 annualized effect on the fair value of long-term debt (\$44,000 net of tax).

The Company has significant operations consisting of sales and manufacturing activities in foreign countries. As a result, the Company's financial results could be significantly affected by factors such as changes in currency exchange rates or changing economic conditions in the foreign markets in which the Company manufactures or distributes its products. Currency exposures for our Pump and Compressor Segment are concentrated in Germany but exist to a lesser extent in other parts of Europe, Asia, and South America. Our Lighting Segment currency exposure is primarily in Canada. There is a risk associated with changing foreign exchange rates. The Company's objective is to reduce earnings and cash flow volatility associated with foreign exchange rates to allow management to focus its attention on its core business issues and challenges. Accordingly, the Company enters into foreign currency forward contracts that change in value as foreign exchange rates change to protect the value of anticipated foreign currency revenues and expenses. The gains and losses on these contracts offset changes in the value of the underlying transactions as they occur. The Euro is the only currency hedged. At March 31, 2004, the Company held forward contracts expiring through March 2005 to hedge probable, but not firmly committed, intercompany inventory purchases. These hedging contracts are classified as cash flow hedges and accordingly, are adjusted to current market values through other comprehensive income until the underlying transactions are recognized. Upon recognition, such gains and losses are recorded in operations as an adjustment to the carrying amounts of the underlying transactions in the period in which these transactions are recognized. At March 31, 2004, the foreign currency forward contracts had a notional amount of Euro 6,000,000 and fair value of approximately \$115,000. The fair value of the

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### ITEM 3. Quantitative and Qualitative Disclosures about Market Risk - Continued

foreign currency forward contracts, which represents a liability, is included in accrued expenses and other current liabilities. The amount of net loss deferred through other comprehensive income as of March 31, 2004, was approximately \$71,000. There was no gain or loss recognized through other income/expense during the fiscal first three months of 2004. A 100 basis point movement in foreign currency rates on the Company's open foreign exchange contracts at March

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31, 2004 would not materially affect the Company's financial statements.

ITEM 4. Controls and Procedures

The Company's Chief Executive Officer and Chief Financial Officer have concluded, based on their evaluation as of the end of the period covered by this report, that the Company's disclosure controls and procedures are effective in all material respects to ensure that information required to be disclosed in the reports that we file or submit under the Securities Exchange Act of 1934 is recorded, processed, summarized and reported, within the time periods specified in the Securities and Exchange Commission's rules and forms. There have been no significant changes in our internal controls over financial reporting or in other factors that could significantly affect these controls subsequent to the date of the previous mentioned evaluation.

PART II. OTHER INFORMATION

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ITEM 6. Exhibits and Reports on Form 8-K

(a) Exhibits

- 31.1 Certification of Chief Executive Officer pursuant to Rule 13a-14(b) and Section 302 of the Sarbanes-Oxley Act of 2002, filed herewith
- 31.2 Certification of Chief Financial Officer pursuant to Rule 13a-14(b) and Section 302 of the Sarbanes-Oxley Act of 2002, filed herewith
- 32.1 Certification Pursuant to 18 U.S.C. Section 1350, as adopted pursuant Section 906 of the Sarbanes - Oxley Act of 2002, filed herewith.

(b) Reports of Form 8-K

A Form 8-K was filed on February 10, 2004, attaching a press release announcing fourth quarter 2003 and fiscal year 2003 sales and earnings.

A Form 8-K was filed on February 12, 2004, attaching a press release announcing the resignation of Dieter W. Rietschle from Thomas Industries Inc.'s Board of Directors.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the

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Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THOMAS INDUSTRIES INC.

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Registrant

/s/ Phillip J. Stuecker

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Phillip J. Stuecker, Vice President  
& Chief Financial Officer

Date: May 10, 2004