

KNIGHT TRADING GROUP INC

Form 10-Q

November 10, 2003

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# SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 or 15(d)

OF THE SECURITIES EXCHANGE ACT OF 1934

FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2003

001-14223

COMMISSION FILE NUMBER

## Knight Trading Group, Inc.

(Exact name of registrant as specified in its charter)

DELAWARE

(State or other jurisdiction

of incorporation or organization)

22-3689303

(I.R.S. Employer

Identification Number)

525 Washington Boulevard, Jersey City, NJ 07310

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(Address of principal executive offices and zip code)

**Registrant's telephone number, including area code: (201) 222-9400**

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Exchange Act Rule 12b-2) Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date:

At November 10, 2003 the number of shares outstanding of the Registrant's Class A Common Stock was 114,599,450 and there were no shares outstanding of the Registrant's Class B Common Stock as of such date.

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**KNIGHT TRADING GROUP, INC.**

**FORM 10-Q QUARTERLY REPORT**

**For the Quarter Ended September 30, 2003**

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**Table of Contents****PART I. FINANCIAL INFORMATION****Item 1. Financial Statements****KNIGHT TRADING GROUP, INC.****CONSOLIDATED STATEMENTS OF OPERATIONS****(Unaudited)**

	<b>For the three months ended</b>		<b>For the nine months ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2003</b>	<b>2002</b>	<b>2003</b>	<b>2002</b>
<b>Revenues</b>				
Net trading revenue	\$ 146,915,058	\$ 97,997,221	\$ 367,293,163	\$ 318,785,648
Commissions and fees	14,016,884	9,943,424	40,333,357	31,326,429
Asset management fees	12,994,069	6,053,433	36,985,896	20,121,346
Interest and dividends, net	341,099	1,654,131	3,348,331	4,258,566
Investment income and other	8,037,740	3,826,445	20,019,983	6,931,000
<b>Total revenues</b>	<b>182,304,850</b>	<b>119,474,654</b>	<b>467,980,730</b>	<b>381,422,989</b>
<b>Expenses</b>				
Employee compensation and benefits	71,799,982	47,450,339	187,258,566	161,988,907
Execution and clearance fees	30,982,099	30,017,218	90,844,269	87,485,368
Payments for order flow	14,528,628	14,514,242	38,942,727	50,557,586
Communications and data processing	7,280,108	8,062,490	24,017,404	27,637,469
Depreciation and amortization	6,656,126	8,772,363	22,166,923	27,429,628
Occupancy and equipment rentals	4,448,483	5,249,974	13,786,410	18,711,117
Professional fees	1,849,530	3,574,148	9,424,937	13,393,664
Business development	1,456,253	1,305,262	5,286,906	5,642,972
International charges				28,395,515
Writedown of assets and lease loss accrual		1,395,834	17,412,066	10,456,782
Other	3,548,136	2,897,956	8,259,027	9,493,893
<b>Total expenses</b>	<b>142,549,345</b>	<b>123,239,826</b>	<b>417,399,235</b>	<b>441,192,901</b>
Income/(loss) before income taxes, minority interest and discontinued operations	39,755,505	(3,765,172)	50,581,495	(59,769,912)
Income tax expense / (benefit)	16,152,953	(1,806,119)	19,899,002	(19,819,889)
<b>Income / (loss) before minority interest and discontinued operations</b>	<b>23,602,552</b>	<b>(1,959,053)</b>	<b>30,682,493</b>	<b>(39,950,023)</b>
Minority interest in losses of consolidated subsidiaries				5,100,497

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<b>Net income / (loss) from continuing operations</b>	<u>\$ 23,602,552</u>	<u>\$ (1,959,053)</u>	<u>\$ 30,682,493</u>	<u>\$ (34,849,526)</u>
Loss from discontinued operations, net of tax		(1,471,613)	(2,124,297)	(4,803,612)
<b>Net income / (loss)</b>	<u>\$ 23,602,552</u>	<u>\$ (3,430,666)</u>	<u>\$ 28,558,196</u>	<u>\$ (39,653,138)</u>
Basic earnings per share from continuing operations	<u>\$ 0.21</u>	<u>\$ (0.02)</u>	<u>\$ 0.27</u>	<u>\$ (0.29)</u>
Diluted earnings per share from continuing operations	<u>\$ 0.20</u>	<u>\$ (0.02)</u>	<u>\$ 0.26</u>	<u>\$ (0.29)</u>
Basic earnings per share from discontinued operations	<u>\$</u>	<u>\$ (0.01)</u>	<u>\$ (0.02)</u>	<u>\$ (0.04)</u>
Diluted earnings per share from discontinued operations	<u>\$</u>	<u>\$ (0.01)</u>	<u>\$ (0.02)</u>	<u>\$ (0.04)</u>
Basic earnings per share	<u>\$ 0.21</u>	<u>\$ (0.03)</u>	<u>\$ 0.26</u>	<u>\$ (0.33)</u>
Diluted earnings per share	<u>\$ 0.20</u>	<u>\$ (0.03)</u>	<u>\$ 0.25</u>	<u>\$ (0.33)</u>
Shares used in the computation of basic earnings per share	<u>111,086,526</u>	<u>118,316,798</u>	<u>111,903,396</u>	<u>121,658,913</u>
Shares used in the computation of diluted earnings per share	<u>117,698,712</u>	<u>118,316,798</u>	<u>115,984,945</u>	<u>121,658,913</u>

The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents****KNIGHT TRADING GROUP, INC.****CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION****(Unaudited)**

	September 30,	December 31,
	2003	2002
<b>Assets</b>		
Cash and cash equivalents	\$ 276,458,391	\$ 316,722,259
Securities owned, held at clearing brokers, at market value	2,796,635,375	1,984,500,084
Receivable from brokers and dealers	159,380,870	480,203,140
Investment in Deephaven sponsored funds	192,141,442	153,790,799
Fixed assets and leasehold improvements at cost, less accumulated depreciation and amortization	40,556,322	58,066,695
Strategic investments	20,090,332	24,715,110
Intangible assets, less accumulated amortization	32,840,505	34,852,535
Goodwill	17,536,945	17,536,945
Other assets	72,512,465	101,488,739
<b>Total assets</b>	<b>\$ 3,608,152,647</b>	<b>\$ 3,171,876,306</b>
<b>Liabilities and Stockholders Equity</b>		
<b>Liabilities</b>		
Securities sold, not yet purchased, at market value	\$ 2,633,328,385	\$ 2,254,900,355
Payable to brokers and dealers	70,512,300	35,271,654
Accrued compensation expense	83,069,010	60,525,247
Accounts payable, accrued expenses and other liabilities	55,881,108	52,753,720
<b>Total liabilities</b>	<b>2,842,790,803</b>	<b>2,403,450,976</b>
Minority interest in consolidated subsidiaries		12,009,561
<b>Stockholders equity</b>		
Class A Common Stock, \$0.01 par value, 500,000,000 shares authorized; 126,602,469 shares issued and 113,607,295 shares outstanding at September 30, 2003 and 124,705,287 shares issued and 117,857,820 shares outstanding at December 31, 2002	1,266,025	1,247,053
Additional paid-in capital	354,039,926	340,211,426
Retained earnings	489,089,850	460,541,000
Treasury stock, at cost; 12,995,174 shares at September 30, 2003 and 6,847,467 shares at December 31, 2002	(67,670,368)	(35,423,292)
Unamortized stock-based compensation	(11,363,589)	(6,791,533)
Accumulated other comprehensive income (loss) foreign currency translation adjustment, net of tax		(3,368,885)
<b>Total stockholders equity</b>	<b>765,361,844</b>	<b>756,415,769</b>
<b>Total liabilities and stockholders equity</b>	<b>\$ 3,608,152,647</b>	<b>\$ 3,171,876,306</b>

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The accompanying notes are an integral part of these condensed consolidated financial statements.

**Table of Contents****KNIGHT TRADING GROUP, INC.****CONSOLIDATED STATEMENTS OF CASH FLOWS****(Unaudited)**

	<b>For the nine months ended September 30,</b>	
	<b>2003</b>	<b>2002</b>
<b>Cash flows from operating activities</b>		
Net income/(loss)	\$ 28,558,196	\$ (39,653,138)
Adjustments to reconcile net income/(loss) to net cash provided by operating activities		
International charges		28,395,515
Writedown of assets and lease loss accrual	17,412,066	10,456,782
Depreciation and amortization	22,681,863	28,547,195
Charges related to discontinued operations, net of taxes and minority interest	4,956,953	2,302,828
Stock-based compensation	2,443,299	1,013,372
Minority interest in losses of consolidated subsidiaries	(6,925,507)	(5,655,536)
Income tax credit from stock options exercised	1,599,016	98,645
(Increase) decrease in operating assets		
Securities owned	(812,135,291)	(217,453,570)
Receivable from brokers and dealers	320,822,270	176,812,444
Other assets	31,604,585	(40,715,268)
Increase (decrease) in operating liabilities		
Securities sold, not yet purchased	378,428,030	360,572,192
Payable to brokers and dealers	35,240,646	(154,763,836)
Accrued compensation expense	22,543,763	(22,956,595)
Accounts payable, accrued expenses and other liabilities	(11,147,437)	(849,700)
Net cash provided by operating activities	36,082,452	126,151,330
<b>Cash flows from investing activities</b>		
Purchases of fixed assets and leasehold improvements	(8,783,204)	(11,940,246)
Investment in Deephaven sponsored funds	(38,350,643)	(103,566,083)
Net purchases of and proceeds from strategic investments	(2,189,152)	2,614,328
Net cash used in investing activities	(49,322,999)	(112,892,001)
<b>Cash flows from financing activities</b>		
Stock options exercised	6,148,975	411,188
Cost of common stock repurchased	(33,172,296)	(34,950,724)
Net cash used in financing activities	(27,023,321)	(34,539,536)
Decrease in cash and cash equivalents	(40,263,868)	(21,280,207)
Cash and cash equivalents at beginning of period	316,722,259	361,294,311
Cash and cash equivalents at end of period	\$ 276,458,391	\$ 340,014,104



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### Supplemental disclosure of cash flow information:

Cash paid for interest	\$ 104,313	\$ 24,583
Cash paid for income taxes	\$ 2,022,354	\$ 11,863,667

The accompanying notes are an integral part of these condensed consolidated financial statements.

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**KNIGHT TRADING GROUP, INC.**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**SEPTEMBER 30, 2003**

**(Unaudited)**

**1. Organization and Description of the Business**

Knight Trading Group, Inc. and its subsidiaries (the Company) operate in equity markets and asset management segments. The Company's equity markets segment is comprised of the following operating subsidiaries:

*Domestic Subsidiaries*

Knight Equity Markets, L.P. (KEM) (formerly Knight Securities, L.P.) operates as a market maker in over-the-counter equity securities (OTC securities), primarily those traded in the Nasdaq stock market and on the OTC Bulletin Board (OTCBB). KEM is a broker-dealer registered with the Securities and Exchange Commission (SEC) and is a member of the National Association of Securities Dealers (NASD), the Cincinnati Stock Exchange and the Pacific Stock Exchange.

Knight Capital Markets LLC (KCM) operates as a market maker in the Nasdaq Intermarket and the over-the-counter market for New York Stock Exchange (NYSE) and American Stock Exchange (AMEX)-listed securities. KCM is a broker-dealer registered with the SEC and is a member of the NASD.

Knight Financial Products LLC (KFP) operates as a market maker and specialist in options on individual equities, equity indices and fixed income futures instruments in the U.S. KFP, through its affiliate Knight Execution Partners LLC (KEP), also manages an option and equity execution services business. KFP and KEP are broker-dealers registered with the SEC and are members of the Chicago Board Options Exchange, American Stock Exchange, Philadelphia Stock Exchange, Pacific Stock Exchange and the International Securities Exchange. KFP is also a member of the Chicago Board of Trade, the Chicago Mercantile Exchange, the New York Mercantile Exchange and the Philadelphia Board of Trade.

*International Subsidiaries*

Knight Roundtable Europe Limited (KREL) wholly owns Knight Securities International, Ltd. (KSIL), a U.K. registered broker-dealer, which provides agency execution services for European investors in European and U.S. equities. KSIL also provided market-making services in European securities, however, these services were discontinued in 2002. The Company owns an approximate 85% interest in KREL. KSIL is regulated by the Financial Services Authority in the U.K. and is a member of the London Stock Exchange.

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Knight Securities Japan Ltd. ( KSJ ) operated as a market maker in Japanese equity securities until it ceased its trading operations in May 2003. The operations of KSJ were liquidated during the third quarter of 2003. The Company owned 60% of KSJ through a joint venture with Nikko Cordial Group. See Footnote 10 Discontinued Operations for a further discussion on KSJ.

The Company also maintains an asset management segment for institutional investors and high net-worth individuals through its Deephaven Capital Management LLC ( Deephaven ) subsidiary.

### **2. Significant Accounting Policies**

#### *Basis of consolidation and form of presentation*

The accompanying unaudited consolidated financial statements include the accounts of the Company and its majority and wholly-owned subsidiaries and, in the opinion of management, reflect all adjustments, consisting only of normal recurring adjustments, necessary for a fair statement of the results for the interim period. All significant intercompany transactions and

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balances have been eliminated. Certain footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to SEC rules and regulations, although the Company believes that the disclosures are adequate to make the information presented not misleading. The nature of the Company's business is such that the results of an interim period are not necessarily indicative of the results for the full year. These consolidated financial statements should be read in conjunction with the financial statements and notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2002 as filed with the SEC.

Certain prior period amounts have been reclassified to conform to the current period presentation.

### *Cash and cash equivalents*

Cash and cash equivalents include money market accounts, which are payable on demand, or short-term investments with an original maturity of less than 30 days. The carrying amount of such cash equivalents approximates their fair value due to the short-term nature of these instruments.

### *Market-making activities*

Securities owned and securities sold, not yet purchased, which primarily consist of U.S. equities and options, are carried at market value and are recorded on a trade date basis. Net trading revenue (trading gains, net of trading losses), commissions and related expenses are also recorded on a trade date basis. Payments for order flow represent payments to broker-dealers and institutions for directing their order executions to the Company. The Company's clearing agreements call for payment of or receipt of interest income, net of interest expense, for facilitating the settlement and financing of securities transactions.

### *Estimated fair value of financial instruments*

The Company's securities owned and securities sold, not yet purchased are carried at market value, which is estimated using market quotations available from major securities exchanges, clearing brokers and dealers. Management estimates that the fair values of other financial instruments recognized on the Consolidated Statements of Financial Condition (including receivables, payables and accrued expenses) approximate their carrying values, as such financial instruments are short-term in nature, bear interest at current market rates or are subject to frequent repricing.

### *Asset management fees*

The Company earns asset management fees for sponsoring and managing the Deephaven investment funds (the Deephaven Funds). Such fees are recorded monthly as earned and are calculated as a percentage of the Deephaven Funds' monthly net assets, plus a percentage of a new high net asset value (the Incentive Allocation Fee), as defined, for any six month period ended June 30th or December 31st. A new high net asset value is defined as the amount by which the net asset value of the Deephaven Funds exceeds the greater of either the highest previous net asset value in the Deephaven Funds, or the net asset value at the time each investor made his purchase. If the Deephaven Funds recognize a loss in the second half of a calendar year, the Incentive Allocation Fee is recalculated on an annual rather than a semi-annual basis.

*Accounting for derivatives*

The Company's derivative financial instruments, primarily comprised of listed options and futures, are all held for trading purposes and are carried at market value.

*Goodwill and Intangible Assets*

The Company applies the provisions of Statement of Financial Accounting Standards (SFAS) No. 142 *Goodwill and Other Intangible Assets*, which requires that goodwill and intangible assets with an indefinite useful life no longer be amortized, but instead, be tested for impairment annually or when an event occurs or circumstances change that signify the existence of impairment. Other intangible assets are amortized over their useful lives, which have been determined to be 15 years.

*Strategic investments*

Strategic investments include equity ownership interests of less than 20% in financial services-related businesses and are accounted for under the equity method or at fair value. The equity method of accounting is used for investments in limited

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partnerships and limited liability corporations. The fair value of other investments, for which a quoted market or dealer price is not available for the size of our investment, is based on management's estimate. Among the factors considered by management in determining the fair value of investments are the cost of the investment, terms and liquidity, developments since the acquisition of the investment, the sales price of recently issued securities, the financial condition and operating results of the issuer, earnings trends and consistency of operating cash flows, the long-term business potential of the issuer, the quoted market price of securities with similar quality and yield that are publicly traded, and other factors generally pertinent to the valuation of investments. The fair value of these investments is subject to a high degree of volatility and may be susceptible to significant fluctuations in the near term. The valuations of strategic investments, which include Nasdaq and other financial services-related businesses, are reviewed by management on an ongoing basis.

### *Minority interest*

Minority interest represented minority owners' share of net income or losses and equity in the Company's majority-owned consolidated subsidiaries.

### *Treasury stock*

The Company records its purchases of treasury stock at cost as a separate component of Stockholders' equity. The Company obtains treasury stock through purchases in the open market or through privately negotiated transactions.

### *Foreign currencies*

The functional currency of the Company's consolidated foreign subsidiaries is the U.S. dollar. Assets and liabilities in foreign currencies are translated into U.S. dollars using current exchange rates at the date of the Consolidated Statements of Financial Condition. Revenues and expenses are translated at average rates during the periods. Gains or losses resulting from foreign currency transactions are included in Investment income and other in the Company's Consolidated Statements of Operations. Prior to its liquidation, KSJ's functional currency was the Japanese yen. The foreign exchange gains and losses resulting from the translation of the financial statements of KSJ were included within a separate component of Stockholders' equity as of December 31, 2002. As discussed in Footnote 10 Discontinued Operations, in the second quarter of 2003, KSJ ceased its operations, and its results, including the effects of translation, are included within Loss from discontinued operations on the Consolidated Statements of Operations.

### *Depreciation, amortization and occupancy*

Fixed assets are being depreciated on a straight-line basis over their estimated useful lives of three to seven years. Leasehold improvements are being amortized on a straight-line basis over the shorter of the life of the related office lease or the expected useful life of the assets. The Company records rent expense on a straight-line basis over the lives of the leases. The Company capitalizes certain costs associated with the acquisition or development of internal-use software and amortizes the software over its estimated useful life of three years, commencing at the time the software is placed in service.

*Writedown of fixed assets*

Writedowns of fixed assets are recognized when it is determined that the fixed assets are no longer actively used and are determined to be impaired. The amount of the impairment writedown is determined by the difference between the carrying amount and the fair value of the fixed asset. In determining the impairment, an estimated fair value is obtained through research and inquiry of the market. Fixed assets are reviewed for impairment on a quarterly basis.

*Lease loss accrual*

It is the Company's policy to identify excess real estate capacity and where applicable, accrue for such future costs. In determining the accrual, a nominal cash flow analysis is performed for lease losses initiated prior to December 31, 2002, the effective date of SFAS No. 146 *Accounting for Costs Associated with Exit or Disposal Activities* (which requires the accrual of future costs to be made using a discounted cash flow analysis for lease losses initiated after such date), and costs related to the excess capacity are accrued.

**Table of Contents***Income taxes*

The Company records deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the financial reporting and tax bases of assets and liabilities and are measured using the enacted tax rates and laws that will be in effect when such differences are expected to reverse. Deferred tax assets and liabilities are included in Other assets and Accounts payable, accrued expenses and other liabilities, respectively, in the Consolidated Statements of Financial Condition.

*Stock-Based Compensation*

The Company applies Accounting Principles Board Opinion No. 25, *Accounting for Stock Issued to Employees* and related interpretations in accounting for its stock option plans. As options are granted at the then market value, no compensation expense has been recognized for the fair values of the options granted to employees.

Had compensation expense for the Company's options been determined based on the fair value at the grant dates in accordance with SFAS No. 123 *Accounting for Stock-Based Compensation*, the Company's net income/(loss) and earnings per share amounts for the three and nine months ended September 30, 2003 and 2002 would have been as follows:

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2003	2002	2003	2002
Net income/(loss), as reported	\$ 23,602,552	\$ (3,430,666)	\$ 28,558,196	\$ (39,653,138)
Pro forma compensation expense determined under fair value based method, net of tax	(2,512,855)	(3,067,050)	(7,007,515)	(8,167,025)
Pro forma net income/(loss)	21,089,697	(6,497,716)	21,550,681	(47,820,163)
Basic earnings per share, as reported	0.21	(0.03)	0.26	(0.33)
Diluted earnings per share, as reported	0.20	(0.03)	0.25	(0.33)
Pro forma basic earnings per share	0.19	(0.05)	0.19	(0.39)
Pro forma diluted earnings per share	0.18	(0.05)	0.19	(0.39)

The fair value of each option granted is estimated as of its respective grant date using the Black-Scholes option-pricing model. This model requires the input of subjective assumptions, including the expected price volatility of the underlying stock. The effect of applying such data in the pro forma disclosure may not be representative of the potential pro forma effect on net income in future periods.

The Company records the fair market value of restricted stock awards on the date of grant as unamortized stock-based compensation in Stockholders' equity and amortizes the balance to compensation expense ratably over the vesting period.

*Other*



The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### 3. Securities Owned and Securities Sold, Not Yet Purchased

Securities owned and securities sold, not yet purchased are carried at market value and consist of the following:

	September 30, 2003	December 31, 2002
	<u>                    </u>	<u>                    </u>
<b>Securities owned:</b>		
Equities	\$ 1,632,021,611	\$ 1,024,024,594
Options	1,152,816,463	946,933,768
U.S. government obligations	11,797,301	13,541,722
	<u>                    </u>	<u>                    </u>
	<b>\$ 2,796,635,375</b>	<b>\$ 1,984,500,084</b>
	<u>                    </u>	<u>                    </u>
<b>Securities sold, not yet purchased:</b>		
Equities	\$ 1,148,296,457	\$ 1,080,415,740
Options	1,485,031,928	1,174,484,615
	<u>                    </u>	<u>                    </u>
	<b>\$ 2,633,328,385</b>	<b>\$ 2,254,900,355</b>
	<u>                    </u>	<u>                    </u>

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Amounts receivable from and payable to brokers and dealers consist of the following:

	<b>September 30, 2003</b>	<b>December 31, 2002</b>
	<u>                    </u>	<u>                    </u>
<b>Receivable:</b>		
Clearing brokers	\$ 147,235,781	\$ 476,094,300
Securities failed to deliver	8,423,343	890,399
Other	3,721,746	3,218,441
	<u>                    </u>	<u>                    </u>
	<b>\$ 159,380,870</b>	<b>\$ 480,203,140</b>
	<u>                    </u>	<u>                    </u>
<b>Payable:</b>		
Clearing brokers	\$ 65,050,052	\$ 34,182,937
Securities failed to receive	5,462,248	1,088,717
	<u>                    </u>	<u>                    </u>
	<b>\$ 70,512,300</b>	<b>\$ 35,271,654</b>
	<u>                    </u>	<u>                    </u>

**5. Goodwill and Intangible Assets**

The Company adopted the provisions of SFAS No. 142 *Goodwill and Other Intangible Assets* as of January 1, 2002. This statement established new standards for accounting for goodwill and intangible assets acquired outside of, and subsequent to, a business combination. Under the new standards, goodwill and intangible assets with indefinite useful lives are no longer being amortized, but are tested for impairment annually or when an event occurs or circumstances change that signify the existence of impairment. During our annual test performed in the second quarter, the Company tested for the impairment of goodwill, all of which is attributable to our equity markets segment, and has concluded that there was no impairment of goodwill as of June 30, 2003. As part of our annual test for impairment, we considered the profitability of the respective segment or reporting unit, an assessment of the fair value of the respective segment or reporting unit as well as the overall market value of the Company compared to its net book value.

Goodwill is net of accumulated amortization of \$22,486,397 recorded through December 31, 2001, the effective date the Company adopted SFAS No. 142.

At September 30, 2003, the Company had intangible assets, all of which are attributable to our equity markets segment, with a gross carrying amount of \$40.2 million and accumulated amortization of \$7.4 million, which primarily resulted from the purchase of various options related specialists posts. Intangible assets, all of which are deemed to have definite lives, are being amortized over their useful lives, determined to be 15 years. The Company evaluates the remaining useful life of its intangible assets at least annually. During our annual test performed in the second quarter, the Company tested for impairment of the remaining useful lives of the intangible assets and concluded that there was no impairment as of June 30, 2003. For the three months ended September 30, 2003, the Company recorded amortization expense relating to these intangible assets of \$671,000. The estimated amortization expense relating to the intangible assets for each of the five succeeding years approximates \$2.7 million.

**6. Investment in Deephaven Sponsored Funds**

The Company's subsidiary, Deephaven, is the investment manager and sponsor of the Deephaven Funds, which engage in various trading strategies involving equities, debt instruments and derivatives. The underlying investments in the Deephaven Funds are carried at market value. Of the \$1.4 billion of assets under management in the Deephaven Funds as of September 30, 2003, the Company had an investment of \$192.1 million. In addition, certain officers, directors and employees of the Company have invested approximately \$19.8 million in the Deephaven Funds, in the aggregate, as of September 30, 2003.

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### **7. Significant Customers**

The Company considers significant customers to be customers who account for 10% or more of the total U.S. equity trades executed or the total U.S. equity shares traded by the Company during the period. One customer accounted for approximately 16.8% of the Company's total U.S. equity trades executed and approximately 33.5% of the Company's total U.S. equity shares traded during the three months ended September 30, 2003. For the nine months ended September 30, 2003, this customer accounted for approximately 15.8% and 30.9% of the Company's U.S. trades and shares executed, respectively. Payments for order flow to this firm for the three and nine months ended September 30, 2003 amounted to \$5.3 million and \$12.9 million, respectively.

Additionally, the Company's \$192.1 million investment in the Deephaven Funds accounted for 13.3% of total assets under management. In addition to the Company, there were two other institutional investors that accounted for 14.3% and 10.7%, respectively, of the Deephaven Funds assets under management.

### **8. International Charges**

No charges related to continuing international operations have been incurred during 2003. During the nine months ended September 30, 2002, the Company incurred charges of \$28.4 million, related to its continuing international businesses. The charges for the nine months ended September 30, 2002 related to the reduction in size of our European operations and included \$13.1 million related to the writedown of our investment in Nasdaq Europe, \$5.9 million related to the writedown of fixed assets that are no longer actively used, \$4.7 million related to contract settlements and terminations, \$3.8 million related to the writedown of excess real estate and \$900,000 of other charges.

### **9. Writedown of Assets and Lease Loss Accrual**

No Writedown of assets and lease loss accrual charges were incurred during the three months ended September 30, 2003. The Writedown of assets and lease loss accrual for the nine months ended September 30, 2003 was \$17.4 million. The writedown primarily consists of \$10.3 million related to costs associated with excess real estate capacity, primarily in Jersey City, NJ, \$6.8 million related to the writedown of our investment in Nasdaq to fair value and \$260,000 related to the writedown of fixed assets that are no longer actively used.

The Writedown of assets and lease loss accrual for the three months ended September 30, 2002 of \$1.4 million consists of \$1.1 million related to the writedown of fixed assets that are no longer actively used and \$250,000 related to the writedown of a strategic investment to fair value. The Writedown of assets and lease loss accrual for the nine months ended September 30, 2002 of \$10.5 million consists of \$3.2 million of lease loss accruals related to excess real estate capacity, primarily in Jersey City, NJ, \$3.8 million related to the writedown of fixed assets that are no longer actively used, \$2.8 million related to the writedown of strategic investments to fair value and \$735,000 related to the writedown of exchange seats to fair value.

### **10. Discontinued Operations**

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The loss from discontinued operations for the three months ended September 30, 2002 and the nine months ended September 30, 2003 and 2002 include the results of operations of KSJ and charges resulting from the liquidation of the business. As KSJ has been fully liquidated and all charges related to this liquidation were incurred during the second quarter of 2003, there were no charges from discontinued operations incurred during the third quarter of 2003.

On March 31, 2003 the Company and its joint venture partner, Nikko Cordial Group, announced that KSJ would cease its trading operations. KSJ's business plan was significantly impaired due to the approval, in 2002, by the Japanese Securities Dealers Association of the creation of a mandatory central limit order book for retail-sized equity transactions on Jasdaq, the withdrawal of Nasdaq Japan, poor market conditions and limited market structure changes in Japan. As a result, trading operations ceased at KSJ on May 2, 2003. After the cessation of trading, the parties liquidated KSJ. The losses, included in Loss from discontinued operations on the Consolidated Statements of Operations were approximately \$2.1 million for the nine month period ended September 30, 2003. The losses were approximately \$1.5 million and \$4.8 million for the three and nine month periods ended September 30, 2002, respectively. Included in these results were revenues and pre-tax losses as follows:

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	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2003	2002	2003	2002
Revenues	\$ 0	\$ 567,621	\$ 924,361	\$ 3,886,337
Pre-tax loss from discontinued operations before minority interest	0	(2,452,690)	(16,148,864)	(8,006,017)
Minority interest in losses of KSJ	0	981,077	6,459,546	3,202,405
Income tax benefit	0		7,565,021	
Loss from discontinued operations, net of tax	0	(1,471,613)	(2,124,297)	(4,803,612)

The Loss from discontinued operations, net of tax for the nine months ended September 30, 2003 includes \$7.6 million in income tax benefits related to cumulative losses at KSJ. As tax benefits could not be recognized until there were offsetting profits or the commencement of the liquidation process, no tax benefit had previously been accrued.

**11. Commitments and Contingent Liabilities**

The nature of the Company's business subjects it to claims, lawsuits, regulatory examinations and other proceedings in the ordinary course of business. The results of these matters cannot be predicted with certainty. There can be no assurance that these matters will not have a material adverse effect on the Company's results of operations in any future period and a substantial judgment could have a material adverse impact on the Company's financial condition and results of operations. However, it is the opinion of management, after consultation with legal counsel, that based on information currently available, the ultimate outcome of these matters will not have a material adverse impact on the business, financial condition or operating results of the Company.

The Company leases office space under noncancelable operating leases. The office leases contain certain escalation clauses whereby the rental commitments may be increased if certain conditions are satisfied and specify yearly adjustments to the lease amounts based on annual adjustments to the Consumer Price Index. Rental expense under the office leases was \$2.6 million and \$3.4 million for the three months ended September 30, 2003 and 2002, respectively. For the nine months ended September 30, 2003 and 2002, rental expense was \$8.6 million and \$12.2 million, respectively.

The Company leases certain computer and other equipment under noncancelable operating leases. In addition, the Company has entered into guaranteed employment contracts with certain of its employees. Future minimum rental commitments under all noncancelable office leases, and computer and equipment leases, guaranteed employment contracts longer than one year and other commitments ( Other Obligations ) were as follows:

	Office Leases	Other Obligations	Total
Three months ending December 31, 2003	\$ 4,013,797	\$ 20,926,089	\$ 24,939,886
Year ending December 31, 2004	14,009,338	34,129,020	48,138,358
Year ending December 31, 2005	12,811,210	12,184,483	24,995,693
Year ending December 31, 2006	10,492,082	10,520,017	21,012,099

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Year ending December 31, 2007	8,743,418		8,743,418
Thereafter through October 31, 2021	124,462,347		124,462,347
	<u>                    </u>	<u>                    </u>	<u>                    </u>
	<u>\$ 174,532,192</u>	<u>\$ 77,759,609</u>	<u>\$ 252,291,801</u>

During the normal course of business, the Company collateralizes certain leases, employment agreements or other contractual obligations through letters of credit or segregated funds held in escrow accounts. As of September 30, 2003, the Company has provided an \$11.0 million letter of credit, collateralized by U.S. Treasury Bills, as a guarantee for one of the Company's lease obligations.

The Company has an agreement with one of its subsidiaries' clearing brokers, obligating the Company to pay clearing fees totaling a minimum of \$12.0 million during an eighteen-month period from the commencement of clearing services, which commenced during the second quarter of 2003. As of September 30, 2003, approximately \$9 million of this obligation remains outstanding.

On October 22, 2003, the Company announced that it had entered into new long-term employment contracts with the senior management team of Deephaven (the Deephaven managers). These employment agreements are for a three-year term and include an option for renewal by the Deephaven managers through 2009 under certain circumstances. In addition, the agreements provide that, in the event of a change of control of the Company, the Deephaven managers would have the option to obtain a 51% interest in Deephaven in exchange for the termination of their employment contracts and associated profit-sharing bonuses. If a change of control were to occur, and if the Deephaven managers exercised this option, the Company would retain a 49% interest in Deephaven.

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Comprehensive income includes net income and changes in equity except those resulting from investments by, or distributions to, stockholders. Comprehensive income is as follows:

	Three months ended September 30,		Nine months ended September 30,	
	2003	2002	2003	2002
Net income/(loss)	\$ 23,602,552	\$ (3,430,666)	\$ 28,558,196	\$ (39,653,138)
Foreign currency translation adjustment, net of tax		(293,028)		2,858,460
Total comprehensive income/(loss), net of tax	\$ 23,602,552	\$ (3,723,694)	\$ 28,558,196	\$ (36,794,678)

**13. Earnings per Share**

Basic earnings per common share ( EPS ) have been calculated by dividing net income/(loss) by the weighted average shares of Class A Common Stock outstanding during each respective period. Diluted EPS reflects the potential reduction in EPS using the treasury stock method to reflect the impact of common share equivalents if stock awards such as stock options and restricted stock were exercised or converted into common stock.

The following is a reconciliation of the numerators and denominators of the basic and diluted earnings per share computations for the three and nine month periods ended September 30, 2003 and 2002:

	For the three months ended September 30,			
	2003		2002	
	Numerator / net income	Denominator / shares	Numerator / net loss	Denominator / shares
Income/(loss) and shares used in basic calculations	\$ 23,602,552	111,086,526	\$ (3,430,666)	118,316,798
Effect of dilutive stock based awards		6,612,186		
Income/(loss) and shares used in diluted calculations	\$ 23,602,552	117,698,712	\$ (3,430,666)	118,316,798
Basic earnings per share		\$ 0.21		\$ (0.03)



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Diluted earnings per share	\$	0.20	\$	(0.03)
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For the nine months ended September 30,

	2003		2002	
	Numerator / net income	Denominator / shares	Numerator / net loss	Denominator / shares
Income/(loss) and shares used in basic calculations	\$ 28,558,196	111,903,396	\$ (39,653,138)	121,658,913
Effect of dilutive stock based awards		4,081,549		
Income/(loss) and shares used in diluted calculations	\$ 28,558,196	115,984,945	\$ (39,653,138)	121,658,913
Basic earnings per share	\$	0.26	\$	(0.33)
Diluted earnings per share	\$	0.25	\$	(0.33)

For the three and nine months ended September 30, 2002, 773,635 and 1,170,559 shares of common stock equivalents, respectively, were not included in the calculation of weighted average shares for diluted EPS because the Company incurred losses during the periods and the effect of their inclusion would be anti-dilutive.

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### **14. Stock-Based Compensation**

The Company established the Knight Trading Group, Inc. 1998 Long Term Incentive Plan and the Knight Trading Group, Inc. 1998 Nonemployee Director Stock Option Plan. Additionally, in May 2003, the Company established the Knight Trading Group, Inc. 2003 Equity Incentive Plan (the 2003 Plan ) (collectively, the Plans ). The purpose of the Plans is to provide long-term incentive compensation to employees and directors of the Company. The Plans are administered by the Compensation Committee of the Company s Board of Directors, and allow for the grant of options, restricted stock and restricted stock units, as defined by the Plans.

The Company s policy is to grant options for the purchase of shares of Class A Common Stock at not less than market value, which the Plans define as the average of the high and low sales prices on the date prior to the grant date. Options and awards generally vest over a three or four-year period and expire on the fifth or tenth anniversary of the grant date, pursuant to the terms of the agreements. Restricted stock awards generally vest over three years. The Company s Board of Directors recently approved a change in the vesting schedule for restricted stock awards issued under the 2003 Plan to include a one year minimum vesting period for performance-based awards and a three year minimum vesting period for time-based awards. The Company has the right to fully vest employees in their option grants and restricted stock awards upon retirement.

The Company granted 237,401 restricted shares under the Plans at fair market value during the third quarter of 2003 as stock-based compensation. At September 30, 2003 the Company had 2,279,906 restricted shares outstanding, in aggregate, both under and outside of the Plans.

The Company recognizes compensation expense for the fair values of the restricted shares of Class A Common Stock granted to employees over the vesting period. For the three months ended September 30, 2003 and 2002, the Company recorded compensation expense of \$1.0 million and \$560,000, respectively, and \$2.4 million and \$1.0 million for the nine months ended September 30, 2003 and 2002, respectively, all of which has been included in Employee compensation and benefits in the Consolidated Statements of Operations.

On December 11, 2002, the Company filed with the SEC a Tender Offer Statement on Schedule TO and associated documents relating to an offer to exchange certain outstanding vested and unvested options granted under the Plans (the Exchange Program ). To be eligible for the Exchange Program the options had to have an exercise price of at least \$14.00 and be held by current employees who had not received an option grant since June 1, 2002. Members of the Company s Board of Directors and executive officers were excluded from participating in the Exchange Program.

The offering period under the Exchange Program expired on January 17, 2003. A total of 1,436,750 options to purchase one share were cancelled. Approximately 1.8 million options were eligible to be exchanged. In accordance with the Exchange Program, 524,380 options to purchase one share were granted to current employees on July 21, 2003, a date that was over six months and one day after the Company cancelled the options. Under the Exchange Program, for every two-and-a-half options to purchase one share tendered for exchange, a new option to purchase one share was issued. The new options were issued at a price not less than the market value on the issuance date and have a two year vesting period. The Exchange Program was structured to comply with FIN 44 of APB 25 in order to achieve the same accounting treatment as the original option grants that were tendered for exchange.

### **15. Business Segments**

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The Company has two reportable segments: equity markets and asset management. Equity markets includes two geographic classifications, domestic and international. Domestic equity markets primarily represents market-making in U.S. equity securities listed on Nasdaq, on the OTC Bulletin Board, in the Nasdaq Intermarket and in U.S. options on individual equities, equity indices and fixed income futures instruments. International equity markets includes our equities operations in Europe and our options operations in Europe and Australia. Market-making in Europe and Australia was terminated during 2002. The asset management segment consists of investment management, sponsorship of and investments in the Deephaven Funds.

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The Company's net revenues, income before income taxes, minority interest and discontinued operations and assets by segment are summarized below:

	<u>Domestic Equity Markets(1)</u>	<u>International Equity Markets(2)</u>	<u>Total Equity Markets</u>	<u>Asset Management(3)</u>	<u>Eliminations(4)</u>	<u>Consolidated Total</u>
<i>For the three months ended September 30, 2003:</i>						
Revenues	\$ 163,280,184	\$ 3,931,738	\$ 167,211,922	\$ 18,358,917	\$ (3,265,989)	\$ 182,304,850
Income before income taxes, minority interest and discontinued operations	29,398,510	310,525	29,709,035	10,046,470		39,755,505
Total assets	3,312,404,729	63,451,832	3,375,856,561	232,296,086		3,608,152,647
<i>For the three months ended September 30, 2002:</i>						
Revenues	\$ 110,518,739	\$ 3,400,409	\$ 113,919,148	\$ 8,119,237	\$ (2,563,731)	\$ 119,474,654
(Loss)/income before income taxes, minority interest and discontinued operations	(5,228,054)	(1,529,668)	(6,757,722)	2,992,550		(3,765,172)
Total assets	3,040,772,156	131,350,193	3,172,122,348	165,329,583		3,337,451,931
<i>For the nine months ended September 30, 2003:</i>						
Revenues	\$ 413,881,795	\$ 9,038,323	\$ 422,920,118	\$ 52,466,239	\$ (7,405,627)	\$ 467,980,730
Income/(loss) before income taxes, minority interest and discontinued operations	19,047,713	(329,620)	18,718,093	31,863,402		50,581,495
Total assets	3,312,404,729	63,451,832	3,375,856,561	232,296,086		3,608,152,647
<i>For the nine months ended September 30, 2002:</i>						
Revenues	\$ 353,480,572	\$ 9,013,586	\$ 362,494,158	\$ 26,514,985	\$ (7,586,154)	\$ 381,422,989
(Loss)/income before income taxes, minority interest and discontinued operations	(19,720,060)	(46,504,481)	(66,224,541)	6,454,629		(59,769,912)
Total assets	3,040,772,156	131,350,193	3,172,122,348	165,329,583		3,337,451,931

(1) Income/(loss) before income taxes, minority interest and discontinued operations (pre-tax income) for the three months ended September 30, 2002 includes \$1.3 million in writedowns of assets and lease loss accruals described in Footnote 9. Pre-tax income for the nine months ended September 30, 2003 and 2002 includes \$17.4 million and \$10.5 million, respectively, in writedowns of assets and lease loss accruals described in Footnote 9.

(2) Pre-tax income for the nine months ended September 30, 2002 includes \$28.4 million in international charges described in Footnote 8.

(3) The Company had \$192.1 million and \$154.5 million invested in the Deephaven Funds at September 30, 2003 and 2002, respectively. This investment is included in the asset management segment. Revenues generated by these investments made by the Company for the three

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months ended September 30, 2003 and 2002 were \$5.3 million and \$1.8 million, respectively. Revenues generated by these investments made by the Company for the nine months ended September 30, 2003 and 2002, respectively were \$15.4 million and \$5.1 million, respectively. Additionally, pre-tax income for the nine months ended September 30, 2002 includes \$141,000 in writedown of assets and lease loss accruals described in Footnote 9.

- (4) Eliminations primarily represent management fees earned by certain of the Company's subsidiaries for management services provided to other subsidiaries.

### **16. Subsequent Event**

On October 14, 2003, the Company announced the pending acquisition of the business of Donaldson & Co., Incorporated ( Donaldson ), a privately held firm offering soft dollar and commission recapture programs to institutions, in a cash transaction. Donaldson will be operated as a separate division of KEM. The close of the transaction is subject to receipt of appropriate regulatory approvals and it is expected to be completed prior to December 31, 2003.

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### **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

The following discussion of our results of operations should be read in conjunction with our consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2002 as filed with the Securities and Exchange Commission (SEC). This discussion contains forward-looking statements that involve risks and uncertainties, including those discussed in our Form 10-K. Our actual results may differ materially from those anticipated in these forward-looking statements as a result of certain factors, including, but not limited to, those set forth elsewhere in this document and in our Form 10-K.

Certain statements contained in this Quarterly Report on Form 10-Q, including without limitation, those under Management's Discussion and Analysis of Financial Condition and Results of Operations herein (MD&A), Quantitative and Qualitative Disclosures About Market Risk in Part I, Item 3, and Legal Proceedings in Part II, Item 1, and the documents incorporated by reference, may constitute forward-looking statements. These forward-looking statements are not historical facts, and are based on current expectations, estimates and projections about the Company's industry, management's beliefs and certain assumptions made by management, many of which, by their nature, are inherently uncertain and beyond our control. Accordingly, readers are cautioned that any such forward-looking statements are not guarantees of future performance and are subject to certain risks, uncertainties and assumptions that are difficult to predict. Since such statements involve risks and uncertainties, the actual results and performance of the Company may turn out to be materially different from the results expressed or implied by such forward-looking statements. Given these uncertainties, readers are cautioned not to place undue reliance on such forward-looking statements. Unless otherwise required by law, the Company also disclaims any obligation to update its view of any such risks or uncertainties or to announce publicly the result of any revisions to the forward looking statements made in this report. Readers should carefully review the risks and uncertainties under Certain Factors Affecting Results of Operations within MD&A herein, and in other reports or documents the Company files from time to time with the SEC. This discussion should be read in conjunction with the Company's consolidated financial statements and the notes thereto contained in this report.

### **Overview**

We have two reportable segments: Equity Markets and Asset Management. Within Equity Markets, we are a leading execution specialist making markets in equities and options. Additionally, we maintain an Asset Management business for institutions and high-net-worth individuals.

#### *Market and Economic Conditions in the Third Quarter of 2003*

In the U.S., market and economic conditions have improved during 2003. Although the future market and economic environment remains uncertain, expectations of improved economic activities, among other items, have contributed to increases in the Dow Jones Industrial Average, the S&P 500 Index and the Nasdaq Composite Index. During the third quarter of 2003, the Dow Jones Industrial Average, the S&P 500 Index and the Nasdaq Composite Index increased 3.2%, 2.2% and 10.1%, respectively, from June 30, 2003. Additionally, as of September 30, 2003, the Dow Jones Industrial Average, the S&P 500 Index and the Nasdaq Composite Index have increased 11.2%, 13.2% and 33.8%, respectively, from December 31, 2002.

#### *Certain Factors Affecting Results of Operations*

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Our results of operations may be materially affected by market fluctuations, regulatory changes and economic factors. We have experienced, and expect to continue to experience, significant fluctuations in operating results due to a variety of factors, including, but not limited to, the value of our securities positions and our ability to manage the risks attendant thereto; the volume of our market-making activities; the dollar value of securities traded; volatility in the securities markets; the performance of our international businesses; our ability to manage personnel, overhead and other expenses, including our occupancy expenses on our office leases and legal fees related to our legal proceedings; the strength of our client relationships; the amount of, and volatility in, the results of our statistical arbitrage and program trading portfolios; changes in payments for order flow and clearing costs; the addition or loss of executive management and sales, trading and technology professionals; legislative, legal and regulatory changes; legal and regulatory matters; geopolitical risk; the amount and timing of capital expenditures and divestitures; the incurrence of costs associated with acquisitions and dispositions; investor sentiment; the level of assets under management; technological changes and events; seasonality; competition and market and economic conditions. Such factors may also have an impact on our ability to achieve our strategic objectives, including, without limitation to, increases in our market share and revenue capture in our Equity Markets segment and increases in our fund returns and assets under management in our Asset Management segment. If demand for our Equity Markets segment's services declines and we are unable to adjust our cost structure on a timely basis, our operating results and strategic objectives could be materially and adversely affected. Additionally, the carrying value of our intangible assets relating to the purchase of various options related specialist posts could be affected by the level of activity and financial performance of certain exchanges.

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As a result of the foregoing factors, period-to-period comparisons of our revenues and operating results are not necessarily meaningful and such comparisons cannot be relied upon as indicators of future performance. There also can be no assurance that we will be able to maintain the current rate of revenue growth or return to the rates of revenue growth that we have experienced in the past, that we will be able to improve our operating results or that we will be able to maintain our profitability levels on an annual and/or quarterly basis.

### *Revenues*

Our revenues consist principally of net trading revenue from U.S. securities market-making activities. Net trading revenue, which consists of trading gains net of trading losses and commission equivalents, is primarily affected by changes in U.S. equity trade and share volumes and U.S. option contract volumes, our average revenue capture per share and per contract, the dollar value of equities and options traded, our ability to derive trading gains by taking proprietary positions, changes in our execution standards, volatility in the marketplace, our mix of broker-dealer and institutional clients, and by regulatory changes and evolving industry customs and practices.

Securities transactions with clients are executed as principal, riskless principal or agent. Profits and losses on principal transactions and commission equivalents on riskless principal transactions are included within net trading revenue, and commissions earned on agency transactions are included within commissions and fees. We execute the majority of our institutional client orders on a riskless principal or agency basis, generating commission equivalents or commissions. We execute the majority of our broker-dealer client orders as principal. We also receive fees for providing certain information to market data providers and for directing trades to certain destinations for execution. Commissions and fees are primarily affected by changes in our trade and share volumes in listed securities, changes in commission rates as well as by changes in fees earned for directing trades to certain destinations for execution.

Asset management fees represent fees earned by Deephaven Capital Management LLC ( Deephaven ) for sponsoring and managing the Deephaven investment funds (the Deephaven Funds ). Asset management fees are primarily affected by the rates of return earned on the Deephaven Funds and changes in the amount of assets under management.

We earn interest income from our cash held at banks and cash held in trading accounts at clearing brokers. The Company's clearing agreements call for payment or receipt of interest income, net of transaction-related interest charged by clearing brokers for facilitating the settlement and financing of securities transactions. Net interest is primarily affected by interest rates, the changes in cash balances held at banks and clearing brokers and our level of securities positions in which we are long compared to our securities positions in which we are short.

Investment income and other income primarily represents income earned, net of losses, related to our strategic investments and our investment in the Deephaven Funds. Investment income and other income are primarily affected by the rates of return earned by the Deephaven Funds as well as the performance and activity of our strategic investments.

### *Expenses*

Our operating expenses largely consist of employee compensation and benefits, payments for order flow and execution and clearance fees. Employee compensation and benefits expense fluctuates, for the most part, based on changes in net trading revenue, asset management fees, our profitability and our number of employees. Payments for order flow fluctuate based on U.S. equity share and option volume, the mix of market orders and limit orders, the mix of orders received from broker-dealers and institutions who accept payments for order flow and changes in our



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payment for order flow policy. Execution and clearance fees primarily fluctuate based on changes in equity trade and share volume, option contract volume, clearance fees charged by clearing brokers and fees paid to ECNs, exchanges and certain regulatory bodies.

Employee compensation and benefits expense primarily consists of salaries and wages paid to all employees and profitability-based compensation, which includes compensation paid to market-making and sales personnel primarily based on their individual and overall performance and incentive compensation paid to other employees based on our overall profitability. Compensation for employees engaged in sales activities is determined primarily based on a percentage of their gross revenues net of expenses including payments for order flow, execution and clearance costs and overhead allocations ( net profitability ). Through

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October 2002, compensation for employees engaged in cash equities market-making activities was determined primarily based on a percentage of net profitability. Effective November 2002, the compensation model for our cash equities market-making personnel changed to a salary and discretionary bonus. The compensation model for our options market-making personnel was based on a salary and discretionary bonus throughout 2002 and 2003.

Execution and clearance fees primarily represent clearance fees paid to clearing brokers for cash equities and options transactions, transaction fees paid to Nasdaq and other regional exchanges and regulatory bodies, option exchange fees, payments made to third parties for exchange seat leases, execution fees paid to third parties, primarily for executing trades in listed securities on the NYSE and AMEX, and for executing orders through ECNs.

Payments for order flow represent payments to certain broker-dealers and institutional clients, in the normal course of business, for directing their order flow in U.S. cash equities and U.S. option contracts to us. Payments for order flow fluctuate as we modify our payment rates and as our percentage of clients whose policy is not to accept payments for order flow varies.

Communications and data processing expense primarily consists of costs for obtaining market data, telecommunications services and systems maintenance.

Depreciation and amortization expense results from the depreciation of fixed assets and leasehold improvements and the amortization of intangible assets with definite lives.

Occupancy and equipment rentals expense primarily consists of rental payments on office and equipment leases.

Professional fees consist of legal and other professional fees, as well as fees paid to computer programming, systems and management consultants.

Business development expense primarily consists of travel, sales and advertising costs.

International charges consists of charges from continuing operations related to the reduction of European businesses as well as charges related to the writedown of strategic investments, held by our international businesses, to fair value.

The writedown of assets and lease loss accrual related to our domestic businesses consists of losses related to excess real estate, fixed assets that are no longer actively used, the writedown of strategic investments, held by our domestic businesses, and exchange seats to fair value.

Other expenses primarily consist of administrative expenses and other operating costs such as recruitment fees and general office expenses.

## Results of Operations

### Three Months Ended September 30, 2003 and 2002

Net income for the three months ended September 30, 2003 was \$23.6 million, resulting in earnings per share on a diluted basis of \$0.20. This compares to a net loss of \$3.4 million and a loss per share of \$0.03 on a diluted basis for the comparable period in 2002. Included within net loss for the three months ended September 30, 2002 is \$1.5 million related to the loss from discontinued operations of KSJ. For a discussion of these discontinued operations, see Footnote No. 10 Discontinued Operations included in Part I, Item 1 Financial Statements. Excluding the loss from discontinued operations, net loss for the three months ended September 30, 2002 was \$2.0 million, resulting in a loss per share from continuing operations on a diluted basis of \$0.02.

Total revenues for the three months ended September 30, 2003 increased 52.6% to \$182.3 million, from \$119.5 million in the comparable period in 2002, primarily due to increased trading revenues. Expenses increased 15.7% to \$142.5 million, from \$123.2 million in the comparable period in 2002. Our expenses for the three months ended September 30, 2002 included \$1.4 million in writedowns of assets. Excluding these charges, expenses for the three months ended September 30, 2003 increased 17.0% from \$121.8 million in the comparable period in 2002.

In the three months ended September 30, 2003, our Equity Markets segment had revenues of \$167.2 million, and income before income taxes, minority interest and discontinued operations of \$29.7 million. In the three months ended September 30, 2002, our Equity Markets segment had revenues of \$113.9 million, and a loss before income taxes, minority interest and discontinued operations of \$6.8 million (the loss includes \$1.3 million in writedown of assets).

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In the three months ended September 30, 2003, our Asset Management segment had revenues of \$18.4 million and income before income taxes, minority interest and discontinued operations of \$10.0 million. In the three months ended September 30, 2002, our Asset Management segment had revenues of \$8.1 million and income before income taxes, minority interest and discontinued operations of \$3.0 million.

*Revenues*

Net trading revenue from equity securities market-making increased 63.8% to \$111.9 million in the three months ended September 30, 2003, from \$68.3 million in the comparable period in 2002. Equity trading revenues are almost entirely comprised of revenues from U.S. equity market-making. This increase in equity trading revenue was primarily due to a 130.9% increase in shares executed in the second quarter 2003 as compared to the same period in 2002. The increased volume was offset, in part, by the reduction in average revenue capture per share by approximately 28%.

Net trading revenue from options market-making increased 17.8% to \$35.0 million in the three months ended September 30, 2003, from \$29.7 million in the comparable period in 2002. The increase was primarily due to a 27.1% increase in the number of option contracts traded. The increase in trading revenues from options market-making was offset, in part, by a 9.8% decrease in average revenue capture per contract.

	<b>For the three months ended September 30,</b>			
	<b>2003</b>	<b>2002</b>	<b>Change</b>	<b>% of Change</b>
Equities market-making net trading revenues (millions)	\$ 111.9	\$ 68.3	\$ 43.6	63.8%
Options market-making net trading revenues (millions)	35.0	29.7	5.3	17.8%
<b>Total net trading revenues (millions)</b>	<b>\$ 146.9</b>	<b>\$ 98.0</b>	<b>\$ 48.9</b>	<b>49.9%</b>
U.S. equity shares traded (billions)*	118.9	51.5	67.4	130.9%
U.S. equity trades executed (millions)	47.6	31.1	16.5	53.1%
U.S. option contracts (millions)	17.1	13.5	3.7	27.1%
Average revenue capture per U.S. equity share (per \$1,000)	0.94	1.30	(0.36)	-27.6%
Average revenue capture per U.S. option contract (\$)	2.02	2.24	(0.22)	-9.8%
% of OTC Bulletin Board & Pink Sheet equity shares of total U.S. equity shares	69.8%	53.5%	16.3%	30.5%

\* Includes 83.0 billion and 27.6 billion of OTC Bulletin Board and Pink Sheet shares for the three months ended September 30, 2003 and 2002, respectively.

Commissions and fees increased 41.0% to \$14.0 million in the three months ended September 30, 2003, from \$9.9 million in the comparable period in 2002. This increase is primarily due to higher commission-based volumes.

Asset management fees increased 114.7% to \$13.0 million in the three months ended September 30, 2003 from \$6.1 million in the comparable period in 2002. The increase in fees was primarily due to an increase in fund returns to the investor from 1.1% in the third quarter of 2002 to 2.8% in the third quarter of 2003. Additionally, there was an increase in the average amount of funds under management in the Deephaven Funds. The average month-end balance of funds under management increased to approximately \$1.4 billion during the three months ended September 30, 2003, from an average of approximately \$1.2 billion in the comparable period in 2002.

For the three months ended September 30,

	<u>2003</u>	<u>2002</u>	<u>Change</u>	<u>% of Change</u>
Asset management fees (millions)	\$ 13.0	\$ 6.1	\$ 6.9	114.7%
Average month-end balance of assets under management (millions)	1,387.3	1,207.1	180.1	14.9%
Quarterly Fund return to investor	2.8%	1.1%	1.7%	154.5%

Interest and dividends, net, decreased 79.4% to \$341,000 in the three months ended September 30, 2003, from \$1.7 million in the comparable period in 2002. This decrease was primarily due to changes in the composition of our market-making positions and the resulting impact on our cash balances held at our clearing brokers, as well as, lower interest rates.

Investment income and other income increased 110.1% to \$8.0 million in the three months ended September 30, 2003, from \$3.8 million in the comparable period in 2002. This increase was primarily due to an increase in earnings related to our

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investment in the Deephaven Funds. The increase in earnings from our investment was due to our additional investment in the Deephaven Funds and the Deephaven Funds' increased return to its investors. The Company had an average of \$189.4 million invested in the Deephaven Funds during the third quarter of 2003, up from an average of \$152.6 million during the third quarter of 2002.

### *Expenses*

Employee compensation and benefits expense increased 51.3% to \$71.8 million for the three months ended September 30, 2003, from \$47.5 million in the comparable period in 2002. The increase was primarily due to higher incentive compensation as a result of increased revenues and margins, and the hiring and retention of senior management, sales and trading professionals, offset, in part, by reduced headcount. Employee headcount was reduced during 2002 and the first half of 2003, with the number of full time employees decreasing to 910 at September 30, 2003, from 1,034 full time employees at September 30, 2002. As a percentage of total revenue, employee compensation and benefits decreased slightly to 39.4% for the three months ended September 30, 2003, from 39.7% for the comparable period in 2002.

Execution and clearance fees increased 3.2% to \$31.0 million in the three months ended September 30, 2003, from \$30.0 million in the comparable period in 2002. Execution and clearance fees increased due to the increase in options contracts and equity trades executed. This increase was offset, in part, by lower clearance and execution rates. As a percentage of total revenue, execution and clearance fees decreased to 17.0% for the three months ended September 30, 2003, from 25.1% for the comparable period in 2002. The decrease as a percentage of total revenue was primarily due to lower clearing and execution rates and an overall increase in revenue.

Payments for order flow was \$14.5 million for both the three months ended September 30, 2003 and the comparable period in 2002. The expense remained flat despite the increase in equity share and option contract volumes due to changes in our payment for order flow policy initiated in 2002 and 2003. As a percentage of total revenue, payments for order flow decreased to 8.0% for the three months ended September 30, 2003, from 12.1% for the comparable period in 2002. The decrease as a percentage of total revenue was primarily due to changes in our payment for order flow policy, partially offset by increased volumes for equity shares traded and options contracts executed.

Communications and data processing expense decreased 9.7% to \$7.3 million for the three months ended September 30, 2003, from \$8.1 million for the comparable period in 2002. This decrease was generally attributable to a decrease in headcount and related technology costs.

Depreciation and amortization expense decreased 24.1% to \$6.7 million for the three months ended September 30, 2003, from \$8.8 million for the comparable period in 2002. This decrease was primarily due to the write-off of fixed assets since the beginning of 2002 and assets fully depreciating in the normal course of business, offset in part, by the purchase of additional fixed assets since October 1, 2002.

Occupancy and equipment rentals expense decreased 15.3% to \$4.4 million for the three months ended September 30, 2003, from \$5.2 million for the comparable period in 2002. This decrease was primarily attributable to the lease loss accruals taken in 2002 and 2003 related to our excess real estate capacity in Jersey City, NJ and London. We currently have 266,000 square feet of unoccupied office space in Jersey City.

Professional fees decreased 48.3% to \$1.8 million for the three months ended September 30, 2003, from \$3.6 million for the comparable period in 2002. The decrease compared to 2002 was primarily due to a decrease in legal and consulting fees.

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There were no domestic charges for the three months ended September 30, 2003. Domestic charges were \$1.4 million in the comparable period in 2002. The charges for the third quarter of 2002 consist of \$1.1 million related to the writedown of fixed assets that are no longer actively used and \$250,000 related to the writedown of a strategic investment to fair value.

### **Nine Months Ended September 30, 2003 and 2002**

Net income for the nine months ended September 30, 2003 was \$28.6 million, resulting in earnings per share on a diluted basis of \$0.25. This compares to a net loss of \$39.7 million and a loss per share of \$0.33 on a diluted basis for the comparable period in 2002. Included within net income/(loss) for the nine months ended September 30, 2003 and 2002 is \$2.1 million and \$4.8 million, respectively, related to the loss from discontinued operations of KSJ. For a discussion of these discontinued operations, see

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Footnote No. 10 Discontinued Operations included in Part I, Item 1 Financial Statements. Excluding the loss from discontinued operations, net income for the nine months ended September 30, 2003 was \$30.7 million, resulting in earnings per share from continuing operations on a diluted basis of \$0.26. This compares to a net loss of \$34.8 million and a loss per share from continuing operations on a diluted basis of \$0.29 for the comparable period in 2002.

Total revenues for the nine months ended September 30, 2003 increased 22.7% to \$468.0 million, from \$381.4 million in the comparable period in 2002, primarily due to increased net trading revenue, asset management fees and investment income. Expenses decreased 5.4% to \$417.4 million, down from \$441.2 million in the comparable period in 2002. Our expenses for the nine months ended September 30, 2003 and 2002 included \$17.4 million and \$38.9 million, respectively, in writedowns of assets and lease loss accruals and international charges. Excluding these charges, expenses decreased slightly to \$400.0 million in the nine months ended September 30, 2003, from \$402.3 million in the comparable period in 2002.

In the nine months ended September 30, 2003, our Equity Markets segment had revenues of \$422.9 million, and income before income taxes, minority interest and discontinued operations of \$18.7 million (this includes \$17.4 million in writedown of assets and lease loss accruals). In the nine months ended September 30, 2002, our Equity Markets segment had revenues of \$362.5 million, and a loss before income taxes, minority interest and discontinued operations of \$66.2 million (this includes \$38.9 million in international charges, writedown of assets and lease loss accruals).

In the nine months ended September 30, 2003, our Asset Management segment had revenues of \$52.5 million and income before income taxes, minority interest and discontinued operations of \$31.9 million. In the nine months ended September 30, 2002, our Asset Management segment had revenues of \$26.5 million and income before income taxes, minority interest and discontinued operations of \$6.5 million.

*Revenues*

Net trading revenue from equity securities market-making increased 16.8% to \$273.7 million in the nine months ended September 30, 2003, from \$234.4 million in the comparable period in 2002. Equity trading revenues are almost entirely comprised of revenues from U.S. equity market-making. The increase was primarily due to a 94.1% increase in shares executed in the nine months ended September 30, 2003 as compared to the same period in 2002, offset, in part, by a decrease in average revenue capture per share of approximately 39% as compared to the same period in 2002.

Net trading revenue from options market-making increased 10.9% to \$93.6 million in the nine months ended September 30, 2003, from \$84.4 million in the comparable period in 2002. The increase was primarily due to a 24.5% increase in the number of option contracts traded. The increase was offset, in part, by a 9.6% decrease in average revenue capture per contract.

	<b>For the nine months ended September 30,</b>			
	<b>2003</b>	<b>2002</b>	<b>Change</b>	<b>% of Change</b>
Equities market-making net trading revenues (millions)	\$ 273.7	\$ 234.4	\$ 39.3	16.8%
Options market-making net trading revenues (millions)	\$ 93.6	\$ 84.4	\$ 9.2	10.9%



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Total net trading revenues (millions)	\$ 367.3	\$ 318.8	\$ 48.5	15.2%
U.S. equity shares traded (billions)*	269.4	138.8	130.6	94.1%
U.S. equity trades executed (millions)	128.7	89.0	39.7	44.6%
U.S. option contracts (millions)	46.0	36.9	9.1	24.5%
Average revenue capture per U.S. equity share (per \$1,000)	1.02	1.65	(0.6370)	-38.5%
Average revenue capture per U.S. option contract (\$)	2.06	2.28	(0.22)	-9.6%
% of OTC Bulletin Board & Pink Sheet equity shares of total U.S. equity shares	63.1%	53.1%	10.1%	19.0%

\* Includes 170.1 billion and 73.6 billion of OTC Bulletin Board and Pink Sheet shares for the nine months ended September 30, 2003 and 2002, respectively.

Commissions and fees increased 28.8% to \$40.3 million in the nine months ended September 30, 2003, from \$31.3 million in the comparable period in 2002. This increase is primarily due to higher commission-based volumes and higher commissions received in our options order routing activities.

Asset management fees increased 83.8% to \$37.0 million in the nine months ended September 30, 2003 from \$20.1 million in the comparable period in 2002. The increase in fees was primarily due to an increase in fund returns to the investor from 3.9% in the first nine months of 2002 to 8.6% in the first nine months of 2003, as well as, a slight increase in the average amount of funds under management throughout the year in the Deephaven Funds.

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	For the nine months ended September 30,			
	2003	2002	Change	% of Change
Asset management fees (millions)	\$ 37.0	\$ 20.1	\$ 16.9	83.8%
Average month-end balance of assets under management (millions)	1,296.6	1,245.3	51.3	4.1%
Year-to-date Fund return to investor	8.6%	3.9%	4.7%	120.5%

Interest and dividends, net, decreased 21.4% to \$3.3 million in the nine months ended September 30, 2003, from \$4.3 million in the comparable period in 2002. This decrease was primarily due to changes in the composition of our market-making positions and the resulting impact on our cash balances held at our clearing brokers, as well as, lower interest rates.

Investment income and other income increased to \$20.0 million in the nine months ended September 30, 2003, from \$6.9 million in the comparable period in 2002. This increase was primarily due to an increase in earnings related to our investment in the Deephaven Funds. The increase in earnings from our investment was due to our additional investment in the Deephaven Funds and the Deephaven Funds increased return to its investors. The Company had an average of \$182.7 million invested in the Deephaven Funds during the nine months ended September 30, 2003, up from an average of \$122.5 million during the nine months ended September 30, 2002.

*Expenses*

Employee compensation and benefits expense increased 15.6% to \$187.3 million for the nine months ended September 30, 2003, from \$162.0 million in the comparable period in 2002. The increase was primarily due to higher incentive compensation as a result of increased revenues and margins, and the hiring and retention of senior management, sales and trading professionals, offset, in part, by reduced headcount. Employee headcount was reduced during 2002 and the first half of 2003, with the number of full time employees decreasing to 910 at September 30, 2003, from 1,034 full time employees at September 30, 2002. As a percentage of total revenue, employee compensation and benefits decreased to 40.0% for the nine months ended September 30, 2003, from 42.5% for the comparable period in 2002. The decrease as a percentage of total revenue is consistent with the overall increase in revenues and decrease in headcount.

Execution and clearance fees increased 3.8% to \$90.8 million in the nine months ended September 30, 2003, from \$87.5 million in the comparable period in 2002. Execution and clearance fees increased due to the increase in equity trades and options contracts executed. This increase was offset, in part, by the lower clearance and execution rates. As a percentage of total revenue, execution and clearance fees decreased to 19.4% for the nine months ended September 30, 2003, from 22.9% for the comparable period in 2002. The decrease as a percentage of total revenue was primarily due to lower clearing and execution rates and the overall increase in revenues.

Payments for order flow decreased 23.0% to \$38.9 million for the nine months ended September 30, 2003, from \$50.6 million for the comparable period in 2002. As a percentage of total revenue, payments for order flow decreased to 8.3% for the nine months ended September 30, 2003, from 13.3% for the comparable period in 2002. The decrease on both a dollar basis and as a percentage of total revenue was primarily due to changes in our payment for order flow policy initiated in 2002 and 2003, partially offset by increased volumes for equity shares traded and options contracts executed.

Communications and data processing expense decreased 13.1% to \$24.0 million for the nine months ended September 30, 2003, from \$27.6 million for the comparable period in 2002. This decrease was generally attributable to a decrease in headcount and related technology costs as

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well as the reduction in our European operations.

Depreciation and amortization expense decreased 19.2% to \$22.2 million for the nine months ended September 30, 2003, from \$27.4 million for the comparable period in 2002. This decrease was primarily due to the write-off of fixed assets since the beginning of 2002 and assets fully depreciating in the normal course of business, offset in part, by the purchase of additional fixed assets since October 1, 2002.

Occupancy and equipment rentals expense decreased 26.3% to \$13.8 million for the nine months ended September 30, 2003, from \$18.7 million for the comparable period in 2002. This decrease was primarily attributable to the lease loss accruals taken in 2002 and 2003 related to our excess real estate capacity in Jersey City, NJ and London. We currently have 266,000 square feet of unoccupied office space in Jersey City.

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Professional fees decreased 29.6% to \$9.4 million for the nine months ended September 30, 2003, from \$13.4 million for the comparable period in 2002. The decrease compared to 2002 was primarily due to the payment in 2002 of a one-time asset management consulting fee related to the retirement of Deephaven's CEO as of the end of 2001.

There were no international charges from continuing operations for the nine months ended September 30, 2003. International charges from continuing operations were \$28.4 million for the nine months ended September 30, 2002. International charges from continuing operations during the first nine months of 2002 related to the reduction in size of our European operations and included \$13.1 million related to the writedown of our investment in Nasdaq Europe, \$5.9 million related to the writedown of fixed assets that are no longer actively used, \$4.7 million related to contract settlements and terminations, \$3.8 million related to the writedown of excess real estate and \$900,000 of other charges.

During the nine months ended September 30, 2003, charges of \$17.4 million were incurred related to our domestic businesses, compared to charges of \$10.5 million in the comparable period in 2002. The charges in the first nine months of 2003 consist of \$10.3 million of lease loss accruals related to the writedown of our excess real estate capacity, primarily in Jersey City, NJ, \$6.8 million related to the writedown of our strategic investment in Nasdaq to fair value and \$260,000 related to the writedown of fixed assets that are no longer actively used. The charges for the first nine months of 2002 consist of \$3.2 million related to the writedown of our excess real estate capacity, primarily in Jersey City, NJ, \$3.8 million related to the writedown of fixed assets that are no longer actively used, \$2.8 million related to the writedown of strategic investments to fair value and \$735,000 related to the writedown of exchange seats to fair value.

## **Liquidity**

Historically, we have financed our business primarily through cash generated by operations, as well as the proceeds from our stock issuances. As of September 30, 2003, we had \$3.6 billion in assets, 90% of which consisted of cash or assets readily convertible into cash, principally receivables from brokers and dealers and securities owned. Receivables from brokers and dealers include interest bearing cash balances held with clearing brokers, including, or net of, amounts related to securities transactions that have not yet reached their contracted settlement date, which is generally within three business days of the trade date. Securities owned principally consist of equity securities that trade in Nasdaq, on the OTC Bulletin Board and on the NYSE and AMEX markets and listed options contracts that trade on national exchanges. At September 30, 2003, the Company had net current assets, which consists of net assets readily convertible into cash, of approximately \$389.7 million. Additionally, our investment in the Deephaven Funds was \$192.1 million at September 30, 2003. This investment can be liquidated upon request subject to a ninety-day written notification period and monthly redemption limits, or immediately by invoking our rights as the general partner of the Deephaven Funds.

Income/(loss) before income taxes, minority interest and discontinued operations was \$39.8 million and (\$3.8 million) for the three months ended September 30, 2003 and 2002, respectively. Included in these balances were certain non-cash expenses such as depreciation and amortization expense and certain non-cash writedowns. Depreciation expense was \$6.0 million and \$8.2 million for the three months ended September 30, 2003 and 2002, respectively. Amortization expense, which related to intangible assets, was \$671,000 and \$621,000 for the three months ended September 30, 2003 and 2002, respectively. Non-cash writedowns consisted of \$1.4 million for the three months ended September 30, 2002. The non-cash writedowns for the three months ended September 30, 2002 included charges from domestic operations of \$1.1 million related to the writedown of fixed assets that are no longer actively used and \$250,000 related to the writedown of a strategic investment to fair value.

Net purchases and proceeds from strategic investments and acquisitions were \$394,000 and (\$273,000) for the three months ended September 30, 2003 and 2002, respectively. Strategic investments and acquisition expenditures primarily relate to outside investments and acquisitions of option specialist posts in support of the development and growth of our business. We increased our investment in the Deephaven Funds by \$5.3

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million and \$1.7 million during the three months ended September 30, 2003 and 2002, respectively.

Capital expenditures were \$3.4 million and \$1.6 million during the three months ended September 30, 2003 and 2002, respectively. Capital expenditures primarily relate to the purchase of data processing and communications equipment, capitalized software and leasehold improvements. In acquiring fixed assets, particularly technology equipment, we make a decision about whether to lease such equipment or purchase it outright based on a number of factors including its estimated useful life, obsolescence and cost.

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At its May 12, 2003 meeting, the Board of Directors authorized an additional increase in the size of the Company's stock repurchase program from \$70 million, to \$95 million. The Company repurchased 522,900 shares during the third quarter of 2003 for a total cost of \$5.1 million. For the nine months ended September 30, 2003, the Company has repurchased 6,330,300 shares totaling \$33.2 million. Included in the year-to-date activity were open market purchases, as well as a privately negotiated block transaction for 4,775,000 shares that was effected with a dealer on behalf of Ameritrade Holding Corporation. Through September 30, 2003, under the Company's previously announced \$95 million stock repurchase program, the Company had repurchased 14,290,200 shares for \$74.3 million. The Company may repurchase shares in the open market or through privately negotiated transactions, depending on prevailing market conditions, alternative use of capital and other factors. The Company cautions that there are no assurances that any further repurchases may actually occur. Knight Trading Group had approximately 113.6 million shares of common stock outstanding as of September 30, 2003.

As registered broker-dealers, Knight Equity Markets, L.P. ( KEM ), Knight Capital Markets LLC ( KCM ), Knight Financial Products LLC ( KFP ) and Knight Execution Partners LLC ( KEP ) are subject to regulatory requirements intended to ensure the general financial soundness and liquidity of broker-dealers and requiring the maintenance of minimum levels of net capital, as defined in SEC Rule 15c3-1. These regulations also prohibit a broker-dealer from repaying subordinated borrowings, paying cash dividends, making loans to its parent, affiliates or employees, or otherwise entering into transactions which would result in a reduction of its total net capital to less than 120.0% of its required minimum capital. Moreover, broker-dealers, including KEM, KCM, KFP and KEP, are required to notify the SEC prior to repaying subordinated borrowings, paying dividends and making loans to its parent, affiliates or employees, or otherwise entering into transactions, which, if executed, would result in a reduction of 30.0% or more of its excess net capital (net capital less minimum requirement). The SEC has the ability to prohibit or restrict such transactions if the result is detrimental to the financial integrity of the broker-dealer. At September 30, 2003, KEM had net capital of \$66.4 million, which was \$61.7 million in excess of its minimum net capital requirement of \$4.7 million, KCM had net capital of \$33.4 million which was \$32.1 million in excess of its minimum net capital requirement of \$1.3 million, KFP had net capital of \$29.0 million which was \$28.7 million in excess of its minimum net capital requirement of \$250,000 and KEP had net capital of \$4.4 million which was \$4.1 million in excess of its minimum net capital requirement of \$268,000. Additionally, Knight Securities International Ltd. ( KSIL ) is subject to capital adequacy requirements of the Financial Services Authority in the United Kingdom. KSIL had net capital of \$4.4 million, which was \$2.7 million in excess of its minimum net capital requirement of \$1.7 million.

We have no long-term debt at September 30, 2003 nor do we currently have any debt commitments for 2003. We do not anticipate that we will need to incur long-term debt to meet our 2003 capital expenditure and operating needs. We currently anticipate that available cash resources and credit facilities will be sufficient to meet our anticipated working capital and capital expenditure requirements for at least the next 12 months.

**Critical Accounting Policies**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions. We believe that, of our significant accounting policies, the following policies involve a higher degree of judgment.

*Lease Loss Accrual* It is the Company's policy to identify excess real estate capacity and where applicable, accrue against such future costs. In determining the accrual, a nominal cash flow analysis is performed for lease losses initiated prior to December 31, 2002, the effective date of SFAS No. 146 *Accounting for Costs Associated with Exit or Disposal Activities* (which requires the accrual of future costs to be made using a discounted cash flow analysis for lease losses initiated after such date), and costs related to the excess capacity are accrued. The effect of applying these new provisions to our current lease losses accounted for under a nominal cash flow analysis would not be material.

*Impairment of Goodwill and Intangible Assets* The useful lives of goodwill and intangible assets are determined upon acquisition. Intangible assets are amortized over their respective lives. Goodwill and the useful lives of intangible assets are tested, at a minimum, on an annual basis.

Our goodwill of \$17.5 million is related to the purchase of our listed equities market maker, KCM, and our order routing business of KEP. During our annual tests for impairment done in the second quarter of 2003, it was determined that these assets were not impaired. As part of our annual test for impairment, we considered the profitability of the applicable reporting unit, an assessment of fair value of the reporting unit based on various valuation methodologies, as well as the overall market value of the Company, compared to the Company's book value. It was determined that no impairment charge was necessary.

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Our intangible assets balance of \$32.8 million is attributable to our equity markets segment and includes trading rights and trading posts on the Chicago Board Options Exchange, American Stock Exchange, Pacific Stock Exchange and the Philadelphia Stock Exchange. These assets are being amortized over their useful lives, which have been determined to be 15 years. During our annual tests for impairment done in the second quarter of 2003, it was determined that the carrying value and the useful lives of these assets were not impaired.

*Strategic Investments* Investments include ownership interests of less than 20% in financial services-related businesses, which are accounted for under the equity method or at fair value. The equity method of accounting is used for investments in limited partnerships. The fair value of other investments, for which a quoted market or dealer price is not available for the size of our investment, is based on management's estimate. Among the factors considered by management in determining the fair value of investments are the cost of the investment, terms and liquidity, developments since the acquisition of the investment, the sales price of recently issued securities, the financial condition and operating results of the issuer, earnings trends and consistency of operating cash flows, the long-term business potential of the issuer, the quoted market price of securities with similar quality and yield that are publicly traded, and other factors generally pertinent to the valuation of investments. The fair value of these investments is subject to a high degree of volatility and may be susceptible to significant fluctuations in the near term. The valuations of strategic investments, which include our investment in Nasdaq, are reviewed on an ongoing basis.

*Market-Making Activities* Securities owned and securities sold, not yet purchased, which primarily consist of listed and OTC stocks and listed options contracts, are carried at market value and are recorded on a trade date basis. Market value is estimated daily using market quotations available from major securities exchanges and dealers.

*Asset management fees* The Company earns asset management fees for sponsoring and managing the investment funds of Deephaven (the Deephaven Funds). Such fees are recorded monthly as earned and are calculated as a percentage of the Deephaven Funds' monthly net assets, plus a percentage of a new high net asset value (the Incentive Allocation Fee), as defined, for any six month period ended June 30th or December 31st. A new high net asset value is defined as the amount by which the net asset value of the Deephaven Funds exceeds the greater of either the highest previous net asset value in the Deephaven Funds, or the net asset value at the time each investor made his purchase. If the Deephaven Funds recognize a loss in the second half of a calendar year, the Incentive Allocation Fee is recalculated on an annual rather than a semi-annual basis.

*Writedown of Fixed Assets* Writedowns of fixed assets are recognized when it is determined that the fixed assets are no longer actively used and are determined to be impaired. The amount of the impairment writedown is determined by the difference between the carrying amount and the fair value of the fixed asset. In determining the impairment, an estimated fair value is obtained through research and inquiry of the market. Fixed assets are reviewed for impairment on a quarterly basis.

## **Recently Issued Accounting Standards**

In June 2002, the FASB issued SFAS No. 146 *Accounting for Costs Associated with Exit or Disposal Activities*. This Statement addresses financial accounting and reporting for costs associated with exit or disposal activities and supersedes Emerging Issues Task Force (EITF) Issue No. 94-3, *Liability Recognition for Certain Employee Termination Benefits and Other Costs to Exit an Activity (including Certain Costs Incurred in a Restructuring)*. We adopted the provisions of SFAS No. 146 effective January 1, 2003, which did not have a material impact on our financial statements.

In November 2002, the FASB issued FASB Interpretation No. 45 (FIN 45) *Guarantors' Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others*. FIN 45 requires that a liability be recorded in the guarantor's balance sheet



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upon issuance of a guarantee. In addition, FIN 45 requires disclosures about the guarantees that an entity has issued, including a rollforward of the entity's product warranty liabilities. We adopted the disclosure provisions of FIN 45 effective December 31, 2002.

In December 2002, the FASB issued SFAS No. 148 *Accounting for Stock-Based Compensation - Transition and Disclosure - an amendment of FASB Statement No. 123*. This Statement amends FASB Statement No. 123, *Accounting for Stock-Based Compensation*, to provide alternative methods of transition for a voluntary change to the fair value based method of accounting for stock-based employee compensation. In addition, this Statement amends the disclosure requirements of SFAS No. 123 to require prominent disclosures in both annual and interim financial statements about the method of accounting for stock-based

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employee compensation and the effect of the method used on reported results. We adopted the disclosure provisions of SFAS No. 148 effective December 31, 2002, and continue to follow APB 25. The adoption of this statement did not have a material impact on our financial statements.

In November 2002, the EITF reached a consensus on EITF Issue No. 02-03, *Issues Involved in Accounting for Derivative Contracts Held for Trading Purposes and Contracts Involved in Energy Trading and Risk Management Activities*. EITF Issue No. 02-03 precludes mark-to-market accounting for energy-trading contracts that are not derivatives pursuant to SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*. We adopted the provisions of this statement effective November 1, 2002. The adoption of this statement had no effect on our financial statements.

In January 2003, the FASB issued FIN No. 46, *Consolidation of Variable Interest Entities*. FIN No. 46 requires a company to consolidate a variable interest entity ( VIE ) if the company has variable interests that give it a majority of the expected losses or a majority of the expected residual returns of the entity. Prior to FIN No. 46, VIEs were commonly referred to as SPEs. As the Company does not have any VIEs, the adoption of this statement is not expected to have an effect on our financial statements.

In April 2003, the FASB issued SFAS No. 149 *Amendment of Statement 133 on Derivative Instruments and Hedging Activities*. SFAS No. 149 amends and clarifies financial accounting and reporting for derivative instruments, including certain derivative instruments embedded in other contracts (collectively referred to as derivatives) and for hedging activities under FASB No. 133 *Accounting for Derivative Instruments and Hedging Activities*. This Statement is effective for derivative contracts and hedging instruments entered into after June 30, 2003. The adoption of this statement did not have a material impact on our financial statements.

In May 2003, the FASB issued SFAS No. 150 *Accounting for Certain Financial Instruments with Characteristics of both Liabilities and Equity*. SFAS No. 150 establishes standards for how an issuer classifies and measures certain financial instruments with characteristics of both liabilities and equity, and imposes certain additional disclosure requirements. The provisions of SFAS No. 150 are effective for financial instruments entered into or modified after May 31, 2003 and must be applied to all financial instruments at the beginning of the third quarter of 2003. The adoption of this statement did not have an effect on our financial statements.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Our market-making and trading activities expose our capital to significant risks. These risks include, but are not limited to, absolute and relative price movements, price volatility and changes in liquidity, over which we have virtually no control.

In the normal course of our equities market-making business, we employ automated proprietary trading and position management systems that provide real-time, on-line position management and inventory control. We monitor our risks by reviewing trading positions and their appropriate risk measures. We have established a system whereby transactions are monitored by senior management on a real-time basis, as are individual and aggregate dollar and inventory position totals and real-time profits and losses. The management of trading positions is enhanced by review of mark-to-market valuations and position summaries on a daily basis.

We maintain inventories of exchange-listed and OTC equity securities. The fair value of these securities at September 30, 2003 was \$217.4 million in long positions and \$185.9 million in short positions. The potential change in fair value, using a hypothetical 10.0% decline in prices, is estimated to be a \$3.1 million loss as of September 30, 2003, due to the offset of losses in long positions with gains in short positions.

In the normal course of our options market-making business, we maintain inventories of options, futures and equities. Our main exposure is from equity price and volatility risk. We manage these exposures by constantly monitoring and diversifying our exposures and position sizes and establishing offsetting hedges. Our market-making staff and trading room managers continuously manage our positions and our risk exposures. Our systems incorporate trades and update our risk profile using options pricing models on a real-time basis.

Our proprietary options risk management system allows us to monitor our portfolio on a real-time basis. On a timely basis, risk reports are distributed to senior management and the firm's risk managers who incorporate this information in our market-making decisions. These reports identify potential exposures with respect to options and futures on individual securities and index contracts, organized in different ways such as industry sectors, under extreme price and volatility movements. At September 30, 2003, 10% movements in volatility and stock prices on our entire equity options and equity index options portfolios, which contain the majority of our market risk, would have resulted in approximately the following gains (losses) in our options market-making portfolio:

	<b>Change in Stock Prices</b>		
	<b>-10%</b>	<b>None</b>	<b>+10%</b>
<b>Change in Volatility</b>			
+10%	\$ 7.0 million	\$ 0.3 million	\$ 15.8 million
None	7.5 million		14.4 million
-10%	8.4 million	-0.3 million	12.7 million

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This analysis covers positions in options and futures, underlying securities and related hedges. The 10% changes in stock prices and volatility in the charts above make the assumption of a universal 10% movement in all of our underlying positions. The analysis also includes a number of estimates that we believe to be reasonable, however, we cannot assure that they will produce an accurate measure of future risk.

As of September 30, 2003, we had \$192.1 million invested in the Deephaven Funds. The general objective of market neutral strategies is to capture mispricings or spreads between related capital instruments. The Deephaven Funds use the following strategies: domestic convertible trading, international convertible trading, statistical arbitrage trading, risk arbitrage trading, volatility trading, distressed portfolio trading and investing in private placement transactions in public companies. Because the basis of the Deephaven Funds strategy is capturing mispricings or spreads between related instruments, rather than attempting to predict or follow absolute price movements, the performance of the Deephaven Funds are expected to be substantially non-correlated with the general debt and equity markets, as well as with a number of other non-traditional investment strategies. However, there will be unhedged credit risk in the convertible portfolio and that part of the portfolio will have some correlation to credit spreads. Market neutral trading involves substantial risks. Disruptions in historical pricing relationships can result in significant losses. In addition, market neutral strategies are subject to the risk of a tightening of dealer credit, forcing premature liquidation of positions. The Deephaven Funds also utilize leverage, to the extent available and deemed by Deephaven to be consistent with the Deephaven Funds risk/reward objectives, in an attempt to increase returns while maintaining strict risk controls.

Similar to our Equity Markets segment, the Deephaven Funds employ automated proprietary trading and position management systems that provide on-line position management and inventory control. We monitor our risks by reviewing trading positions and their appropriate risk measures. We have established a system whereby transactions are monitored by senior management, as are individual and aggregate dollar and inventory position totals and profits and losses by strategy. The management of trading positions is enhanced by review of mark-to-market valuations and position summaries on a daily basis. There can be no assurances that the Deephaven Funds strategy will be successful in achieving either its risk control or its profit objectives.

For working capital purposes, we invest in money market funds, commercial paper, government securities or maintain interest-bearing balances in our trading accounts with clearing brokers, which are classified as cash and cash equivalents and receivable from brokers and dealers, respectively, in the Consolidated Statements of Financial Condition. These other amounts do not have maturity dates nor present a material market risk, as the balances are short-term in nature and subject to daily repricing. Our cash and cash equivalents held in foreign currencies are subject to the exposure of foreign currency fluctuations. These balances are monitored daily, and are not material to the Company's overall cash position.

### **Item 4. Controls and Procedures**

(a) Disclosure and Procedures. The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of the Company's disclosure controls and procedures (as such term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act)) as of the end of the period covered by this report. Based on such evaluation, the Company's Chief Executive Officer and Chief Financial Officer have concluded that, as of the end of such period, the Company's disclosure controls and procedures are effective.

(b) Internal Control Over Financial Reporting. There have not been any changes in the Company's internal control over financial reporting (as such term is defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.



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### **PART II OTHER INFORMATION**

#### **Item 1. Legal Proceedings**

From time to time, we and certain of our past and present officers, directors and employees are named as parties to legal actions, securities arbitrations or administrative claims arising in connection with the conduct of our businesses. Certain of these legal actions include claims for substantial compensatory and/or punitive damages or claims for indeterminate amounts of damages. In view of the inherent difficulty of predicting the outcome of such matters, particularly in cases in which claimants seek substantial or indeterminate damages, the Company cannot predict with certainty the eventual loss or range of loss related to such matters. The Company is contesting liability and/or the amount of damages in each pending matter. Although there can be no assurances, at this time the Company believes, based on information currently available, that the outcome of each of the actions will not have a material adverse effect on the consolidated financial condition of the Company, although they might be material to operating results for any particular period, depending, in part, upon operating results for that period.

#### **Legal**

*Trading Litigation:* During the third quarter of 2003, the following material action was taken in the U.S. District Court in New Jersey in one of the three separate actions which comprise the trading litigation claims described in the Company's Annual Report on Form 10-K for the year ended December 31, 2002.

*Chabak et al. v. Anthony Sanfilippo et al.* Pursuant to an Order, dated August 22, 2003, this lawsuit was dismissed by order of the United States District Court, District of New Jersey.

#### **Regulatory**

The Company owns subsidiaries which are regulated broker-dealers and which are subject to extensive oversight under federal, state and applicable international laws. Changes in market structure and the need to remain competitive require constant changes to our systems and order handling procedures. The Company makes these changes while continuously endeavoring to comply with many complex laws and rules. Compliance, surveillance or trading issues, common in the securities industry, and which are monitored or reported to the self-regulatory organizations ( SRO ), are reviewed in the ordinary course of business by our primary regulators: the SEC, the NASD and the CBOE. The Company, as a major order flow execution destination, is named from time to time, or is asked to respond to a number of regulatory matters brought by the SEC or the SROs that arise from its trading activity. In some instances, these matters may rise to an SEC or SRO disciplinary action and/or civil or administrative action.

Subsequent to the filing of the KS Arbitration (as defined in the Annual Report on Form 10-K for the year ended December 31, 2002) against the Company, the SEC initiated an examination of the purported improper trading practice through its Office of Compliance Inspections and Examinations. The SEC Division of Enforcement obtained a formal order of investigation that was discovered and disclosed by the Company in the third quarter of 2002. The matter is being reviewed by the SEC staff. The Company continues to cooperate fully with the SEC staff. At this time, no allegations of wrongdoing have been made by the SEC.

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In addition, subsequent to the filing of the KS Arbitration, the NASD's Division of Market Regulation began an inquiry that is also continuing. The Company is cooperating fully with the NASD. At this time, no allegations of wrongdoing have been made by the NASD.

For further information on Legal Proceedings, see the section entitled "Legal Proceedings", in Part I, Item 3 of our Annual Report on Form 10-K for the year ended December 31, 2002.

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**Item 2. Changes in Securities and Use of Proceeds**

None.

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Submission of Matters to a Vote of Security Holders**

None.

**Item 5. Other Information**

None.

**Item 6. Exhibits and Reports on Form 8-K**

(a) Reports on Form 8-K:

On July 16, 2003 the Company filed a Current Report on Form 8-K announcing its results for the quarter ending June 30, 2003.

On July 16, 2003 the Company filed a Current Report on Form 8-K announcing the promotion of Gregory C. Voetsch to Executive Vice President and Head of Sales.

On October 6, 2003 the Company filed a Current Report on Form 8-K announcing that it expected to report greater-than-projected earnings for the third quarter ended September 30, 2003.



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On October 14, 2003 the Company filed a Current Report on Form 8-K announcing that it had agreed to acquire the business of Donaldson & Co., Incorporated, a privately held firm offering soft dollar and commission recapture programs to institutions, in a cash transaction.

On October 22, 2003 the Company filed a Current Report on Form 8-K announcing the approval by its Board of Directors of new, long-term employment contracts with the senior management team of its asset management subsidiary, Deephaven Capital Management LLC.

On October 22, 2003 the Company filed a Current Report on Form 8-K announcing its results for the quarter ending September 30, 2003.

(b) Exhibits

<u>Exhibit No.</u>	<u>Exhibit</u>
31.1	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
31.2	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1	Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
32.2	Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

