QUALITY DISTRIBUTION INC Form 10-Q November 04, 2011 Table of Contents

## **UNITED STATES**

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## **FORM 10-Q**

(Mark One)

## x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2011

or

# " TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number: 000-24180

## **Quality Distribution, Inc.**

(Exact name of registrant as specified in its charter)

Large accelerated filer "

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Florida (State or other jurisdiction of

incorporation or organization)

4041 Park Oaks Boulevard, Suite 200, Tampa, FL (Address of Principal Executive Offices)

813-630-5826

(Registrant s telephone number, including area code)

N/A

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (\$232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definition of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act (Check one):

Non-accelerated filer" (Do not check if a smaller reporting company)Smaller reporting companyIndicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2).Yes " No x

As of November 1, 2011, the registrant had 23,874,503 shares of Common Stock, no par value, outstanding.

59-3239073 (I.R.S. Employer

Identification No.)

33610 (Zip Code)

Accelerated filer

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#### QUALITY DISTRIBUTION, INC.

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### QUALITY DISTRIBUTION, INC. AND SUBSIDIARIES

#### PART I FINANCIAL INFORMATION

#### ITEM 1 FINANCIAL STATEMENTS

#### **Consolidated Statements of Operations**

#### Unaudited (In 000 s, Except Per Share Amounts)

		e months er ptember 30 2			e months ended September 30, 1 2010	
OPERATING REVENUES:						
Transportation	\$ 140,9	74 \$13	32,676	\$ 395,0	52	\$ 381,066
Service revenue	28,1	38 2	28,178	82,5	18	79,557
Fuel surcharge	30,1	86 2	21,094	89,6	31	60,210
Total operating revenues	199,2	98 18	81,948	567,20	01	520,833
OPERATING EXPENSES:						
Purchased transportation	142,0	23 17	26,272	400,42	37	357,767
Compensation	142,0		14,107	400,4.		42,979
Fuel, supplies and maintenance	13,0		13,899	36,5		40,721
Depreciation and amortization	3,6		3,929	10,4		12,239
Selling and administrative	5,9		5,893	15,94		15,120
Insurance costs	3,3		3,810	11,54		11,687
Taxes and licenses		38	418	1,7		1,688
Communication and utilities	5	95	1,070	2,03		3,308
(Gain) loss on disposal of property and equipment	(1	98)	339		48)	991
Restructuring costs (credit)		,	2,374	(52	21)	4,589
Total operating expenses	184,0	12 17	72,111	522,78	33	491,089
Operating income	15,2	86	9,837	44,4	18	29,744
Interest expense	7,0	96	8,734	22,2	18	26,041
Interest income	(1	17)	(158)		34)	(475)
Write-off of debt issuance costs	1,3	95		3,18	31	
Other expense (income)	2	57	(2)	2:	50	224
Income before income taxes	6,6	55	1,263	19,20	)3	3,954
Provision for income taxes	4	68	842	1,24	48	679
Net income	\$ 6,1	87 \$	421	\$ 17,93	55	\$ 3,275
PER SHARE DATA:						
Net income per common share						
Basic	\$ 0.	26 \$	0.02	\$ 0.7	78	\$ 0.16
Diluted	\$ 0.	25 \$	0.02	\$ 0.7	74	\$ 0.15

Weighted-average number of shares				
Basic	23,372	20,833	22,942	20,200
Diluted	24,643	21,678	24,255	21,610

The accompanying notes are an integral part of these consolidated financial statements.

#### QUALITY DISTRIBUTION, INC. AND SUBSIDIARIES

#### **Consolidated Balance Sheets**

#### (In 000 s)

	Unaudited September 30, 2011	Audited December 31 2010	
ASSETS			
Current assets:			
Cash and cash equivalents	\$ 3,147	\$	1,753
Accounts receivable, net	108,617		80,895
Prepaid expenses	6,211		6,911
Deferred tax asset	4,557		3,848
Other	4,467		4,891
Total current assets	126,999		98,298
Property and equipment, net	118,800		113,419
Goodwill	27,023		27,023
Intangibles, net	15,886		16,924
Other assets	15,601		15,671
Total assets	\$ 304,309	\$	271,335
LIABILITIES, REDEEMABLE NONCONTROLLING INTEREST AND SHAREHOLDERS DEFICIT Current liabilities:			
Current maturities of indebtedness	\$ 4,295	\$	3,991
Current maturities of capital lease obligations	5,410	Ŷ	4,572
Accounts payable	9,189		7,200
Independent affiliates and independent owner-operators payable	22,367		11,059
Accrued expenses	28,610		24,363
Environmental liabilities	3,572		3,687
Accrued loss and damage claims	9,456		8,471
Total current liabilities	82,899		63,343
Long-term indebtedness, less current maturities	282,416		300,491
Capital lease obligations, less current maturities	4,200		8,278
Environmental liabilities	5,600		7,255
Accrued loss and damage claims	10,447		10,454
Other non-current liabilities	24,624		26,060
Total liabilities	410,186		415,881
Commitments and contingencies - Note 14			
Redeemable noncontrolling interest			1,833
SHAREHOLDERS DEFICIT			1,055
Common stock, no par value; 49,000 shares authorized; 24,116 issued and 23,873 outstanding at			
	392,844		371,288
September 30, 2011 and 21,678 issued and 21,458 outstanding at December 31, 2010	572,044		
	(1.606)		(1 592
September 30, 2011 and 21,678 issued and 21,458 outstanding at December 31, 2010 Treasury stock, 243 shares at September 30, 2011 and 220 shares at December 31, 2010 Accumulated deficit	(1,606) (284,019)		(1,593) (301,974)

Accumulated other comprehensive loss	(25,190)	(26,194)
Stock purchase warrants	1,683	1,683
Total shareholders deficit	(105,877)	(146,379)
Total liabilities, redeemable noncontrolling interest and shareholders deficit	\$ 304,309	\$ 271,335

The accompanying notes are an integral part of these consolidated financial statements.

#### QUALITY DISTRIBUTION, INC. AND SUBSIDIARIES

Consolidated Statements of Shareholders Deficit

#### For the Nine Months Ended September 30, 2011 and 2010

Unaudited (In 000 s)

							Accumulated			
	Shares of	Shares of					Other	Stock	Stock	Total
		Treasury	Common	•	Accumulated		Comprehensiv		-	
	Stock	Stock	Stock	Stock	Deficit	Recapitalizatio	n Loss	Warrants l	Receivables	Deficit
Balance, December 31, 2009	20,297	(220)	\$ 364,046	\$ (1.580)	\$ (204 568)	\$ (189,589)	\$ (25.587)	\$ 6 606	\$ (154)	\$ (140,736)
Net income	20,297	(220)	\$ 304,040	\$(1,300)	\$ (294,308) 3,275	\$ (109,309)	\$ (23,307)	\$ 0,090	\$ (134)	\$ (140,730) 3,275
Issuance of restricted					5,215					5,215
stock	69									
Amortization of										
restricted stock			695							695
Amortization of stock										
options			1,010							1,010
Stock warrant exercises	1,311		5,013					(5,013)		
Stock option exercises	1		3							3
Forgiveness of stock										
subscriptions receivable									21	21
Satisfaction of stock									21	21
subscriptions										
receivable			(47)	(13)					60	
Other stock			, í	, í						
transactions									73	73
Amortization of prior										
service costs and losses										
(pension plans), net of							070			070
tax Foreign gurrengy							970			970
Foreign currency translation adjustment,										
net of tax							(69)			(69)
net of tux							(0))			(0))
Balance, September 30,										
2010	21,678	(220)	\$ 370,720	\$ (1.593)	\$ (291,293)	\$ (189,589)	\$ (24,686)	\$ 1.683	\$	\$ (134,758)
	,		1 /				. ( )/	. ,		
Balance, December 31,		(220)	<b>* • •</b> • • • • •	A (1 500)	* ( <b>2</b> 01 0 <b>-</b> 1)			<b>* * * *</b>	<i>.</i>	<b>*</b> (1 ( <b>* * *</b> * * *
2010	21,678	(220)	\$ 371,288	\$ (1,593)		\$ (189,589)	\$ (26,194)	\$ 1,683	\$	\$ (146,379)
Net income Issuance of restricted					17,955					17,955
stock	93									
Forfeiture of restricted	)5									
stock		(18)								
Amortization of										
restricted stock			842							842
Amortization of stock										
options			1,363							1,363

#### Stock option exercises 345 (1) 1,771 (13) 1,758 Proceeds from equity offering, net of transaction costs 2,000 17,580 17,580 Satisfaction of stock subscription receivable (4) Amortization of prior service costs and losses (pension plans), net of tax 954 954 Foreign currency translation adjustment, net of tax 50 50 Balance, September 30, \$ (105,877) 2011 24,116 (243) \$392,844 \$(1,606) \$(284,019) \$(189,589) \$(25,190) \$1,683 \$

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The accompanying notes are an integral part of these consolidated financial statements.

#### QUALITY DISTRIBUTION, INC. AND SUBSIDIARIES

#### **Consolidated Statements of Cash Flows**

#### Unaudited (In 000 s)

	Nine Mon	ths Ended
	Septem	ıber 30.
	2011	2010
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net income	\$ 17,955	\$ 3,275
Adjustments to reconcile to net cash and cash equivalents provided by (used in) operating activities:		
Depreciation and amortization	10,470	12,239
Bad debt recoveries	(309)	(222)
(Gain) loss on disposal of property and equipment	(848)	991
PIK interest on Senior Subordinated Notes	196	1,686
Write-off of deferred financing costs	1,468	
Write-off of original bond issuance costs	1,713	
Financing costs		171
Stock-based compensation	2,205	1,705
Amortization of deferred financing costs	1,592	2,052
Amortization of bond discount	279	1,755
Noncontrolling interest dividends	38	109
Changes in assets and liabilities:		
Accounts and other receivables	(27,669)	(18,641)
Prepaid expenses	3,276	5,582
Other assets	1,028	(3,834)
Accounts payable	(64)	1,572
Independent affiliates and independent owner-operators payable	11,308	4,172
Accrued expenses	3,639	1,545
Environmental liabilities	(1,771)	(1,103)
Accrued loss and damage claims	978	(1,580)
Other liabilities	(623)	(714)
Current income taxes	373	598
Net cash provided by operating activities	25,234	11,358
CASH FLOWS FROM INVESTING ACTIVITIES:		
Capital expenditures	(20,687)	(8,144)
Proceeds from sales of property and equipment	7,292	5,543
Net cash used in investing activities	(13,395)	(2,601)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Principal payments on long-term debt	(36,928)	(3,390)
Principal payments on capital lease obligations	(3,547)	(4,073)
Proceeds from revolver	138,657	43,300
Payments on revolver	(123,657)	(46,100)
Payments on acquisition notes	(522)	(729)
Financing costs		(171)
Deferred financing costs	(3,968)	
Change in book overdraft	2,052	917
Noncontrolling interest dividends	(38)	(109)

Redemption of noncontrolling interest		(1,833)	
Proceeds from equity offering, net of transaction costs		17,580	
Proceeds from exercise of stock options		1,758	3
		,	-
Not each used in financing activities		(10.446)	(10.252)
Net cash used in financing activities		(10,446)	(10,352)
Effect of exchange rate changes on cash		1	3
Net increase (decrease) in cash and cash equivalents		1,394	(1,592)
Cash and cash equivalents, beginning of period		1,753	5,633
		,	-,
Cash and again aminulants and of pariod	\$	2 1 47	¢ 1011
Cash and cash equivalents, end of period	Э	3,147	\$ 4,041
Supplemental Disclosure of Cash Flow Information			
Cash paid during the period for:	<b>.</b>		
Interest	\$	14,608	\$ 18,542
Income Taxes		650	353

The accompanying notes are an integral part of these consolidated financial statements.

#### QUALITY DISTRIBUTION, INC. AND SUBSIDIARIES

#### Quality Distribution, Inc. and Subsidiaries

#### Notes to Consolidated Financial Statements

#### (Unaudited)

#### 1. Summary of Significant Accounting Policies

#### **Basis of Presentation**

In this quarterly report, unless the context otherwise requires or indicates, (i) the terms the Company, our Company, Quality Distribution, QDI, we, us and our refer to Quality Distribution, Inc. and its consolidated subsidiaries and their predecessors, (ii) the terms Quality Distribution, LLC and QD LLC refer to our wholly owned subsidiary, Quality Distribution, LLC, a Delaware limited liability company, and its consolidated subsidiaries and their predecessors, (iii) the term QD Capital refers to our wholly owned subsidiary, QD Capital Corporation, a Delaware corporation, (iv) the term QCI refers to our wholly owned subsidiary, Quality Carriers, Inc., an Illinois Corporation, (v) the term Boasso refers to our wholly owned subsidiaries, QC Energy Resources, Inc., a Delaware corporation and QC Energy Resources, LLC, a Delaware limited liability company and (vii) the term CLC refers to our wholly owned subsidiary, Chemical Leaman Corporation, a Pennsylvania corporation.

We are engaged primarily in transportation of bulk chemicals in North America. We conduct a significant portion of our business through a network of independent affiliates and independent owner-operators. Independent affiliates are companies which enter into various term contracts with the Company. Independent affiliates are responsible for paying for their own power equipment (including debt service), fuel and other operating costs. Most of the independent affiliates lease trailers from us. Independent owner-operators are independent contractors who, through a contract with us, supply one or more tractors and drivers for our use. Contracts with independent owner-operators may be terminated by either party on short notice. We charge independent affiliates and third parties for the use of tractors and trailers as necessary. In exchange for the services rendered, independent affiliates and independent owner-operators are normally paid a percentage of the revenues collected on each load hauled.

Our accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form 10-Q and Article 10 of Regulation S-X and do not include all of the information and notes required by accounting principles generally accepted in the United States (GAAP) for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring adjustments and accruals) considered necessary for a fair statement of consolidated financial position, results of operations and cash flows have been included. The year ended December 31, 2010 consolidated balance sheet data was derived from our audited financial statements, but does not include all the disclosures required by GAAP. For further information, refer to our Annual Report on Form 10-K for the year ended December 31, 2010, including the consolidated financial statements and accompanying notes.

Operating results for the three and nine months ended September 30, 2011 are not necessarily indicative of the results that may be expected for any future period.

#### Reclassification

Certain prior period amounts have been reclassified amongst operating expense line items to conform to the current year presentation.

#### New Accounting Pronouncements

In December 2010, the Financial Accounting Standards Board (FASB) issued amended guidance to clarify the acquisition date that should be used for reporting proforma financial information for business combinations. If comparative financial statements are presented, the proforma revenue and earnings of the combined entity for the comparable prior reporting period should be reported as though the acquisition date had been completed as of the beginning of the comparable prior annual reporting period. The amendments in this guidance are effective prospectively for business combinations for which the acquisition date is on or after January 1, 2011. Adoption of this amended guidance did not have an impact on the Company s consolidated financial results.

In December 2010, the FASB also issued amendments to the guidance on goodwill impairment testing. The amendments modify Step 1 of the goodwill impairment test for reporting units with zero or negative carrying amounts. For those reporting units, an entity is required to perform Step 2 of the goodwill impairment test if it is more likely than not that a goodwill impairment exists. In making that determination, an entity should consider whether there are any adverse qualitative factors indicating that an impairment may exist. These amendments are effective for fiscal years and interim periods beginning January 1, 2011. Adoption of these amendments did not have an impact on the Company s financial position, results of operations or cash flows.

In June 2011, the FASB updated its guidance on comprehensive income. This accounting update eliminates the option to present the components of other comprehensive income as part of the statement of shareholders equity. Instead, the Company must report comprehensive income in either a single continuous statement of comprehensive income which contains two sections, net income and other comprehensive income, or in two separate but consecutive statements. This amendment will be effective for public companies during the interim and annual periods beginning after December 15, 2011 with early adoption permitted. Adoption of this amended guidance is not expected to have a material impact on the Company s consolidated financial statements.

In September 2011, the FASB issued additional amendments to the guidance on goodwill testing for impairment by permitting an entity to first assess qualitative factors to determine whether it is more likely than not that the fair value of a reporting unit is less than its carrying amount as a basis for determining whether it is necessary to perform the two-step goodwill impairment test. This amendment is effective for fiscal years beginning after December 15, 2011, with early adoption permitted in limited circumstances. Adoption of this amendment is not expected to have an impact on the Company s financial position, results of operations or cash flows.

In September 2011, the FASB issued amended guidance that requires employers to provide additional separate disclosures for multiemployer pension plans and multiemployer other postretirement benefit plans. The additional quantitative and qualitative disclosures will provide users with more detailed information about an employer s involvement in multiemployer pension plans. The new disclosure requirements are required for fiscal years ending after December 15, 2011. The Company anticipates that the adoption of this standard will expand its footnote disclosures in the consolidated financial statements and will not have a material impact on its consolidated financial statements.

#### Acquisition and Dispositions

During 2010 and the first nine months of 2011, we did not complete any acquisitions or dispositions of businesses or independent affiliates.

#### 2. Variable Interest Entities

At September 30, 2011, we hold a variable interest in one variable interest entity (VIE), for which we are not the primary beneficiary. We have concluded, based on our qualitative consideration of our contract with this VIE, the operating structure of the VIE and our role with the VIE, that we do not have the power to direct the activities that most significantly impact their economic performance. Therefore, we are not required to consolidate the operations of this VIE.

The VIE is an independent affiliate that is directly engaged in the dry bulk business through the management of three trucking terminals in the North East region of the U.S. As such, this business is highly seasonal. We are involved with the VIE as a non-controlling interest. Our maximum exposure to loss as a result of our involvement with this unconsolidated VIE, is limited to our recorded loans receivable which aggregated approximately \$2.7 million at September 30, 2011. These loans are secured by a second priority lien on the VIE s assets and a limited personal guarantee from the owner of the VIE.

Severe winter weather created cash flow constraints for this VIE in the first quarter of 2011. While the VIE s business and cash flow improved in the second and third quarters, as expected, we remain reliant on collateral for repayment of our loans and there are uncertainties involved with ultimate collection. During the first quarter as of March 31, 2011, we recorded a \$0.5 million reserve against our \$2.7 million of loans receivable.

#### 3. Fair Value of Financial Instruments

The three-level valuation hierarchy for fair value measurements is based upon observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect our market assumptions. These two types of inputs create the following fair value hierarchy:

Level 1 Quoted prices for identical instruments in active markets;

Level 2 Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose significant inputs are observable; and

#### Level 3 Instruments whose significant inputs are unobservable.

Following is a description of the valuation methodologies we used for instruments measured at fair value, as well as the general classification of such instruments pursuant to the valuation hierarchy.

#### Fair Value Measurements on a Nonrecurring Basis

The fair value of our long-term indebtedness is based on level 2 quoted market prices. As of September 30, 2011, the carrying value and fair value are as follows (in thousands):

	Carrying Value	Fair Value
9.875% Second-Priority Senior Secured Notes due 2018	225,000	218,250
	\$ 225,000	\$ 218,250

Our asset-based loan facility (the New ABL Facility ) is variable rate debt and approximates fair value.

The carrying amounts reported in the accompanying balance sheets for cash and cash equivalents, accounts receivable and accounts payable approximate fair value because of the immediate or short-term maturities of these financial instruments.

#### 4. Goodwill and Intangible Assets

#### Goodwill

Under the FASB guidance, goodwill and intangible assets are subject to an annual impairment test as well as impairment assessments of certain triggering events. We evaluate goodwill for impairment by determining the fair value based on criteria in the FASB guidance for each reporting unit, our logistics segment and our intermodal segment. These reporting units contain goodwill and other identifiable intangible assets as a result of previous business acquisitions. Our annual impairment test is performed during the second quarter with a measurement date of June 30<sup>th</sup>. The methodology applied in the analysis performed at June 30, 2011 was consistent with the methodology applied in prior years, but was based on updated assumptions, as appropriate. As a result of our analysis, we concluded no impairment had occurred as of June 30, 2011. We continued to evaluate indicators of impairment quarterly following our annual goodwill impairment test at June 30, 2011 and through the quarter ended September 30, 2011. There were no indications that a triggering event had occurred as of September 30, 2011. As of September 30, 2011, we had total goodwill of \$27.0 million, all of which related to our intermodal segment.

Under the FASB guidance, the process of evaluating the potential impairment of goodwill involves a two-step process and requires significant judgment at many points during the analysis. In the first step, we determine whether there is an indication of impairment by comparing the fair value of a reporting unit to its carrying amount, including goodwill. If, based on the first step, we determine that there is an indication of goodwill impairment, we assess the impairment in step two in accordance with the FASB guidance.

In the first step, we determine the fair value for each reporting unit using a combination of two valuation approaches: the market approach and the income approach. The market approach uses a guideline company methodology which is based upon a comparison of us to similar publicly-traded companies within our industry. We derive a market value of invested capital or business enterprise value for each comparable company by multiplying the price per share of common stock of the publicly traded companies by their total common shares outstanding and adding each company s current level of debt. We calculate a business enterprise multiple based on revenue and earnings from each company, then apply those multiples to each reporting unit s revenue and earnings to conclude a reporting unit business enterprise value. Assumptions regarding the selection of comparable companies are made based on, among other factors, capital structure, operating environment and industry. As the comparable companies were typically larger and more diversified than our reporting units, multiples were adjusted prior to application to our reporting units revenues and earnings to reflect differences in margins, long-term growth prospects and market capitalization.

The income approach uses a discounted debt-free cash flow analysis to measure fair value by estimating the present value of future economic benefits. To perform the discounted debt-free cash flow analysis, we develop a pro forma analysis of each reporting unit to estimate future available debt-free cash flow and discount estimated debt-free cash flow by an estimated industry weighted average cost of capital based on the same comparable companies used in the market approach. Per the FASB guidance, the weighted average cost of capital is based on inputs (e.g., capital structure, risk, etc.) from a market participant s perspective and not necessarily from the reporting unit s or QDI s perspective. Future cash flow is projected based on assumptions for our economic growth, industry expansion, future operations and the discount rate, all of which require significant judgments by management.

#### Intangible Assets

Intangible assets at September 30, 2011 are as follows (in thousands):

				Average
	Gross value	Accumulated amortization	Net book value	lives (in years)
Tradename	\$ 7,400	\$	\$ 7,400	Indefinite
Customer relationships	11,900	3,719	8,181	12
Non-compete agreements	2,593	2,288	305	3 5
	\$ 21,893	\$ 6,007	\$ 15,886	

Of our total intangibles of \$15.9 million at September 30, 2011, \$15.7 million was allocated to our intermodal segment and \$0.2 million was allocated to our logistics segment.

Amortization expense for the nine months ended September 30, 2011 and 2010 was \$1.0 million and \$1.2 million, respectively. Estimated future amortization expense for intangible assets is as follows (in thousands):

2011 remaining	\$ 331
2012	1,205
2013	996
2014	991
2015 and after	4,963

#### 5. Comprehensive Income

Comprehensive income is as follows (in thousands):

	Three r	nonths		
	end Septem		Nine mon Septem	
	2011	2011	2010	
Net income	\$ 6,187	\$421	\$ 17,955	\$ 3,275
Other comprehensive income:				
Amortization of prior service costs, net of tax	318	323	954	970
Foreign currency translation adjustments, net of tax	93	(65)	50	(69)
Comprehensive income	\$ 6,598	\$ 679	\$ 18,959	\$ 4,176

#### 6. Income Per Share

A reconciliation of the numerators and denominators of the basic and diluted income per share computations is as follows (in thousands, except per share amounts):

	\$0	00,000	\$00,000	)0,000 <b>Three m</b> o		0,000 led	\$00,000	\$(	00,000
		Net	September 30, 2011	Net			September 30, 2010		
		come nerator)	Shares (denominator)	-share nount		come erator)	Shares (denominator)		-share nount
Basic income available to common shareholders:									
Net income	\$	6,187	23,372	\$ 0.26	\$	421	20,833	\$	0.02
Effect of dilutive securities:									
Stock options			606				197		
Unvested restricted stock			223				205		
Stock warrants			442				443		
Diluted income available to common shareholders:									
Net income	\$	6,187	24,643	\$ 0.25	\$	421	21,678	\$	0.02

	\$ 00,000	\$00,000	 ),000 Nine mon	\$00,0 ths endeo		\$00,000	\$0	0,000
	1	September 30, 2011			Sej	otember 30, 2010		
	 et income ımerator)	Shares (denominator)	 -share nount		income ierator)	Shares (denominator)		-share nount
Basic income available to common shareholders:								
Net income	\$ 17,955	22,942	\$ 0.78	\$	3,275	20,200	\$	0.16
Effect of dilutive securities:								
Stock options		642				176		

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Unvested restricted stock Stock warrants		229 442			172 1,062	
<b>Diluted income available to common shareholders:</b> Net income	\$ 17,955	24,255	\$ 0.74	\$ 3,275	21,610	\$ 0.15

The following securities were not included in the calculation of diluted earnings per share because such inclusion would be anti-dilutive (in thousands):

	Three n	nonths	Nine m	onths
	end	ended		ed
	Septem	ber 30,	September 30,	
	2011	2010	2011	2010
Stock options	1,599	2,159	1,563	2,180
Unvested restricted stock	255	419	249	451

#### 7. Stock-Based Compensation

We maintain stock-based incentive plans under which stock options, restricted shares, and stock units may be granted to employees, non-employee directors, consultants and advisors. As of September 30, 2011, we had two active stock-based compensation plans.

We recognize expense for stock-based compensation based upon estimated grant date fair value. We apply the Black-Scholes valuation model in determining the fair value of share-based payments to employees. The resulting compensation expense is recognized over the requisite service period, which is generally the awards vesting term. Compensation expense is recognized only for those awards expected to vest, with forfeitures estimated based on our historical experience and future expectations. All stock-based compensation expense is classified within Compensation in the Consolidated Statements of Operations. None of the stock-based compensation was capitalized during the first nine months of 2011.

The fair value of options granted during the first nine months of 2011 and 2010 were based upon the Black-Scholes option-pricing model. The expected term of the options represents the estimated period of time until exercise giving consideration to the contractual terms, vesting schedules and expectations of future employee behavior. For 2011, expected stock price volatility is based on the historical volatility of our common stock. The risk-free interest rate is based on the U.S. Treasury yield curve in effect at the time of grant with an equivalent remaining term. The Company has not paid dividends in the past and does not currently plan to pay any dividends in the foreseeable future. The Black-Scholes model was used with the following weighted average assumptions:

	2011	2010
Risk free rate	2.00%	1.95%
Expected life	5 years	5 years
Volatility	78.0%	77.5%
Expected dividend	nil	nil

The following options and restricted shares were issued during the three months ended:

	20	2011		)10
		Restricted		Restricted
	Options Issued	Shares Issued	Options Issued	Shares Issued
March 31,	222,500	83,189		68,621
June 30,			85,000	
September 30,		10,000	160,000	

The following table summarizes stock-based compensation expense (in thousands):

10,000	10,000	10,000	10,000
Three mon	ths ended	Nine mon	ths ended
Septem	ber 30,	Septem	ber 30,
2011	2010	2011	2010

Stock options Restricted stock	\$ 467 280	\$ 396 232	\$ 1,363 842	\$ 1,010 695
	\$ 747	\$ 628	\$ 2,205	\$ 1,705

The following table summarizes unrecognized stock-based compensation and the weighted average period over which such stock-based compensation is expected to be recognized as of September 30, 2011 (in thousands):

		Remaining
		years
Stock options	\$ 2,384	2.5
Restricted stock	1,238	1.8
	\$ 3,622	

These amounts do not include the cost of any additional awards that may be granted in future periods nor any changes in our forfeiture rate. Options for 345,206 shares were exercised during the nine months ended September 30, 2011.

#### 8. Employee Benefit Plans

We maintain two noncontributory defined benefit plans resulting from a prior acquisition that cover vested salaried participants and retirees (CLC Plan) and certain other vested participants and retirees under a collective bargaining agreement (TTWU Plan). Retirement benefits for employees covered by the CLC Plan are based on years of service and compensation levels. The monthly benefit for employees under the TTWU Plan is based on years of service multiplied by a monthly benefit factor. Pension costs are funded in accordance with the provisions of the applicable law. Both pension plans have been frozen since prior to January 1, 1998. There are no new participants and no future accruals of benefits from the time the plans were frozen.

We use a December 31<sup>st</sup> measurement date for both of our plans.

The components of estimated net periodic pension cost are as follows (in thousands):

	Three months							
		ended September 30, 2011 2010						
Service cost	\$ 44	\$ 51	\$ 132	\$ 152				
Interest cost	605	644	1,815	1,931				
Amortization of prior service cost	23	23	70	70				
Amortization of loss	294	300	882	900				
Expected return on plan assets	(574)	(540)	(1,723)	(1,620)				
Net periodic pension cost	\$ 392	\$ 478	\$ 1,176	\$ 1,433				

We contributed \$2.2 million to our pension plans during the nine months ended September 30, 2011. We expect to contribute an additional \$0.6 million during the remainder of 2011.

#### Multi-employer pension plans

At September 30, 2011, we contributed to three separate multi-employer pension plans for employees under collective bargaining agreements. These agreements cover approximately 2.6% of our total workforce, including our independent affiliates employees and independent owner-operators providing service to us. These multi-employer pension plans provide defined benefits to retired participants. We do not directly or indirectly manage any of these multi-employer pension plans. Trustees, half of whom are appointed by the International Brotherhood of Teamsters (the Teamsters ) and half of whom various contributing employers appoint, manage the trusts covering these plans. Our collective bargaining agreements with the Teamsters determine the amounts of our ongoing contributions to these plans.

In conjunction with our prior restructuring efforts, during the quarter ended September 30, 2010, we notified the trustees of three other pension plans of our intention to withdraw from these plans. Our withdrawal notifications were originally estimated to result in an aggregate withdrawal liability of approximately \$2.0 million and we recorded a restructuring charge for this full amount in the third quarter of 2010. During the first nine months of 2011, we made aggregate payments of approximately \$1.5 million to fully discharge the liabilities under these three pension plans and recorded a restructuring credit of \$0.5 million.

We do not currently intend to withdraw from the remaining three multi-employer pension plans or take any actions that would subject us to payment of contingent obligations upon withdrawal. Based on information provided to us from the trustees of these plans, we estimate our portion of the contingent liability in the case of a full withdrawal or termination from these remaining plans to be approximately \$62.0 million, of which the largest component relates to the Central States Southeast and Southwest Areas Pension Plan, which is estimated to be \$58.0 million.

These defined benefit plans cover substantially all of our union employees not covered under the TTWU Plan. The actuarial present value of accumulated plan benefits and net assets available for benefits to employees under these multi-employer plans is not readily available.

#### 9. Restructuring

We account for restructuring costs associated with one-time termination benefits, costs associated with lease and contract terminations and other related exit activities in accordance with FASB s guidance. We previously made estimates of the costs to be incurred as part of a restructuring plan developed during the quarter ended June 30, 2008 and concluded at the end of 2010. The restructuring plan consisted of various actions including termination of approximately 380 non-driver positions, the consolidation, closure or affiliation of underperforming company terminals, our withdrawal from three multi-employer pension plans and costs associated with the consolidation of our corporate headquarters, and resulted in charges during 2008, 2009 and 2010 primarily related to our logistics segment. At September 30, 2011, \$3.0 million was accrued related to the restructuring charges that are expected to be paid through 2017. This amount reflects a reduction of \$0.5 million recorded in the second quarter of 2011, due to lower than anticipated costs to discharge our withdrawal liability from one multi-employer pension plan.

In the nine months ended September 30, 2011, we had the following activity in our restructuring accruals (in thousands):

	Balance at				Balance at September	
	December 31	December 31,				
	2010	Additions	Payments	Reductions	2011	
Restructuring costs	\$ 5,449	\$	\$ (1,958)	\$ (521)	\$ 2,970	
10. Segment Reporting						

#### **Reportable Segments**

We have two reportable business segments for financial reporting purposes that are distinguished primarily on the basis of services offered:

Logistics, which consists primarily of (1) transportation of bulk chemicals, (2) delivery of fresh and disposal water for the energy market, and (3) equipment rental income, all primarily through our network of independent affiliates and

Intermodal, specifically Boasso s International Organization for Standardization, or intermodal ISO tank container transportation and depot services.

Segment revenues and operating income include the allocation of fuel surcharge to the logistics and intermodal segments. The operating income reported in our segments excludes amounts reported in Other operating income, such as gains and losses on disposal of property and equipment, restructuring credit and costs, and corporate and other unallocated amounts. Corporate and unallocated amounts include depreciation and amortization and other gains and losses. Although these amounts are excluded from the business segment results, they are included in reported consolidated earnings. We have not provided specific asset information by segment, as it is not regularly provided to our chief operating decision maker for review.

During the fourth quarter of 2010, we realigned and renamed our business segments to better reflect our current business and asset-light model due to the shift of our company-operated operations to independent affiliate operations. Our trucking segment was renamed Logistics and our Container Services segment was renamed Intermodal to better describe the services we perform.

Summarized segment data and a reconciliation to income (loss) before income taxes follows (in thousands):

	Three Mon	Three Months Ended September 30, 2011					
	Logistics	Logistics Intermodal					
Operating Revenues:							
Transportation	\$ 126,034	\$ 14,940	\$ 140,974				
Service revenue	17,287	10,851	28,138				

Fuel surcharge	26,428	3,758	30,186
Total	169,749	29,549	199,298
Segment operating income	13,304	5,384	18,688
Depreciation & amortization	2,805	795	3,600
Other operating income	(145)	(53)	(198)
Total	10,644	4,642	15,286
Interest expense	5,586	1,510	7,096
Interest income	(117)		(117)
Other expense	1,377	275	1,652
Income before income taxes	\$ 3,798	\$ 2,857	\$ 6,655

	Three Months Ended September 30, 2010 Logistics Intermodal Total				
	Logistics	Logistics Intermodal			
Operating Revenues:					
Transportation	\$ 117,763	\$ 14,913	\$132,676		
Service revenue	18,354	9,824	28,178		
Fuel surcharge	18,779	2,315	21,094		
Total	154,896	27,052	181,948		
Segment operating income	11,573	4,906	16,479		
Depreciation & amortization	3,186	743	3,929		
Other operating expense	2,713		2,713		
Total	5,674	4,163	9,837		
Interest expense	7,220	1,514	8,734		
Interest income	(158)		(158)		
Other (income) expense	(286)	284	(2)		
(Loss) Income before income taxes	\$ (1,102)	\$ 2,365	\$ 1,263		

	Nine Months Ended September 30, 2011			
	Logistics	Intermodal	Total	
Operating Revenues:				
Transportation	\$ 350,956	\$ 44,096	\$ 395,052	
Service revenue	50,950	31,568	82,518	
Fuel surcharge	79,080	10,551	89,631	
Total	480,986	86,215	567,201	
			,	
Segment operating income	38,737	14,782	53,519	
Depreciation & amortization	8,078	2,392	10,470	
Other operating income	(1,346)	(23)	(1,369)	
Total	32,005	12,413	44,418	
Interest expense	17,677	4,541	22,218	
Interest income	(434)		(434)	
Other expense	2,640	791	3,431	
Income before income taxes	\$ 12,122	\$ 7,081	\$ 19,203	

	Nine Mont	Nine Months Ended September 30, 2010				
	Logistics	Logistics Intermodal				
Operating Revenues:						
Transportation	\$ 338,323	\$ 42,743	\$ 381,066			
Service revenue	52,333	27,224	79,557			
Fuel surcharge	53,692	6,518	60,210			
Total	444,348	76,485	520,833			

Segment operating income	34,455	13,108	47,563
Depreciation & amortization	10,063	2,176	12,239
Other operating expense	5,559	21	5,580
Total	18,833	10,911	29,744
Interest expense	21,495	4,546	26,041
Interest income	(475)		(475)
Other (income) expense	(649)	873	224
(Loss) Income before income taxes	\$ (1,538)	\$ 5,492	\$ 3,954

#### **Geographic Segments**

Our operations are located primarily in the United States, Canada and Mexico. Inter-area sales are not significant to the total revenue of any geographic area. Information about our operations in different geographic areas for the three and nine months ended September 30, 2011 and 2010 is as follows (in thousands):

	Three me	Three months ended September 30, 2011				
	<b>U. S.</b>	International	Consolidated			
Total operating revenues	\$ 188,127	\$ 11,171	\$ 199,298			
Operating income	13,399	1,887	15,286			
	Three m	onths ended Septemb	er 30, 2010			
	U. S.	International	Consolidated			
Total operating revenues	\$ 172,268	\$ 9,680	\$ 181,948			
Operating income	8,467	1,370	9,837			
		onths ended Septembe				
	U. S.	International	Consolidated			
Total operating revenues	\$ 532,231	\$ 34,970	\$ 567,201			
Operating income	38,602	5,816	44,418			
		onths ended Septembe				
	U. S.	International	Consolidated			
Total operating revenues	\$ 492,120	\$ 28,713	\$ 520,833			
Operating income	26,209	3,535	29,744			
		As of September 30, 2011				
	U. S.	International	Consolidated			
Long-term identifiable assets (1)	\$ 111,915	\$ 6,885	\$ 118,800			
	U. S.	As of September 30, 20 International	010 Consolidated			
Long-term identifiable assets (1)	\$ 111,112	\$ 7,378	\$ 118,490			
	U. S.	As of December 31, 20 International	010 Consolidated			
Long-term identifiable assets (1)	\$ 106,148	\$ 7,271	\$ 113,419			

#### (1) Includes property and equipment.

#### 11. Income Taxes

At December 31, 2010, we had approximately \$1.6 million of total gross unrecognized tax benefits. Of this total, \$1.2 million (net of federal benefit on state tax issues) represents the amount of unrecognized tax benefits that, if recognized, would favorably affect the effective income tax rate in any future periods.

Included in the balance of gross unrecognized tax benefits at December 31, 2010 was \$0.8 million related to tax positions for which it is reasonably possible that the total amounts could significantly change during the next twelve months due to expiration of the statute of limitations.

For the three months ended September 30, 2011 the net change to our total unrecognized gross tax benefit was \$0.3 million. The net change consisted of a new tax reserve for \$0.1 million, the partial release of two previous reserves in the amount of \$0.1 million due to the expiration of the statute of limitations, and a prior tax reserve was increased by \$0.2 million. Our total unrecognized gross tax benefit as of September 30, 2011 was \$1.8 million. This represents the total of our unrecognized tax benefits (not including interest and penalties).

Our continuing practice is to recognize interest and/or penalties related to income tax matters in income tax expense. We had \$0.6 million (net of federal tax benefit) accrued for interest and \$0.2 million accrued for penalties at December 31, 2010. The total amount accrued for interest and penalties at September 30, 2011 was \$0.7 million.

We are subject to the income tax jurisdictions of the U.S., Canada and Mexico, as well as income tax of multiple state jurisdictions. We believe we are no longer subject to U.S. federal income tax examinations for years before 2006, to international examinations for years before 2006 and, with few exceptions, to state examinations before 2005.

The effective tax rates for the three months ended September 30, 2011 and 2010 were a tax provision of 7.0% and 66.7%, respectively. The effective tax rate for the nine months ended September 30, 2011 and 2010 were a tax provision of 6.5% and 17.2%, respectively. The Company continues to maintain a 100% valuation allowance against the balance of the net deferred tax asset in the current period.

#### 12. Redeemable Noncontrolling Interest

On March 3, 2011, we redeemed 302 outstanding shares of Series C preferred stock of our subsidiary, CLC, which were held by two shareholders who were not affiliated with us. These shareholders received the maximum aggregate redemption value (which was equivalent to par value) of \$1.8 million, plus accrued and unpaid preferred dividends through the redemption date.

#### 13. Common Stock Offering

On February 9, 2011, we sold 2.0 million shares of our common stock in an underwritten public offering, at a gross price of \$9.50 per share, and received net proceeds, after underwriting fees and expenses, of approximately \$17.6 million. Certain affiliates of Apollo Management, L.P. also sold 2.6 million shares in the offering. Pursuant to the offering, we sent irrevocable redemption notices to holders of our 2013 PIK Notes to redeem \$17.5 million of these notes at par, plus accrued and unpaid interest. This note redemption was completed on March 11, 2011.

#### 14. Commitments and Contingencies

#### **Environmental Matters**

It is our policy to comply with all applicable environmental, safety, and health laws. We also are committed to the principles of Responsible Care<sup>®</sup>, an international chemical industry initiative to enhance the industry s responsible management of chemicals. We have obtained independent certification that our management system is in place and functions according to professional standards and we continue to evaluate and continuously improve our Responsible Care<sup>®</sup> Management System performance.

Our activities involve the handling, transportation and storage of bulk chemicals, both liquid and dry, many of which are classified as hazardous materials or hazardous substances. Historically, our operations involved the generation, storage, discharge and disposal of wastes that may contain hazardous substances, the inventory and use of cleaning materials that may contain hazardous substances and the control and discharge of storm-water from industrial sites. In addition, we may store diesel fuel, materials containing oil and other hazardous products at our terminals. As such, we and others who operate in our industry are subject to environmental, health and safety laws and regulation by U.S. federal, state and local agencies as well as foreign governmental authorities. Environmental laws and regulations are complex, and address emissions to the air, discharge onto land or water, and the generation, handling, storage, transportation, treatment and disposal of waste materials. These laws change frequently and generally require us to obtain and maintain various licenses and permits. Environmental laws have tended to become more stringent over time, and most provide for substantial fines and potential criminal sanctions for violations. Some of these laws and regulations are subject to varying and conflicting interpretations. Under certain of these laws, we could also be subject to allegations of liability for the activities of our affiliates or independent owner-operators.

We are potentially subject to strict, joint and several liability for investigating and rectifying the consequences of spills and other releases of such substances. From time to time, we have incurred remedial costs and regulatory penalties with respect to chemical or wastewater spills and releases at our facilities and on the road, and, notwithstanding the existence of our environmental management program, we cannot assure that such obligations will not be incurred in the future, predict with certainty the extent of future liabilities and costs under environmental, health, and safety laws, or assure that such liabilities will not result in a material adverse effect on our business, financial condition, operating results or cash flow. We have established reserves for remediation expenses at known contamination sites when it is probable that such efforts will be required of us and the related expenses can be reasonably estimated. We have also incurred in the past, and expect to incur in the future, capital and other expenditures related to environmental compliance for current and planned operations. Such expenditures are generally included in our overall capital and operating budgets and are not accounted for separately. However, we do not anticipate that compliance with existing environmental laws in conducting current and planned operations will have a material adverse effect on our capital expenditures, earnings or competitive position.

#### Reserves

Our policy is to accrue remediation expenses when it is probable that such efforts will be required and the related expenses can be reasonably estimated. Estimates of costs for future environmental compliance and remediation may be impacted by such factors as changes in environmental laws and regulatory requirements, the availability and application of technology, the identification of currently unknown potential remediation sites and the allocation of costs among the potentially responsible parties under the applicable statutes. Our reserves for environmental compliance and remediation are adjusted periodically as remediation efforts progress or as additional technical or legal information becomes available. As of September 30, 2011 and December 31, 2010, we had reserves in the amount of \$9.2 million and \$10.9 million, respectively, for all environmental matters, of which the most significant are discussed below.

The balances presented include both long term and current environmental reserves. We expect the estimated environmental obligations to be paid over the next five years. Additions to the environmental liability reserves are classified in our Consolidated Statements of Operations within the Selling and administrative category.

#### Property Contamination Liabilities

We have been named as (or are alleged to be) a potentially responsible party under the Comprehensive Environmental Response, Compensation and Liability Act of 1980, as amended (CERCLA) and similar state laws at approximately 26 sites. At 18 of the 26 sites, we are one of many parties with alleged liability and are negotiating with Federal, State or private parties on the scope of our obligations, if any. At 2 of the 18 sites, we will be participating in the initial studies to determine site remediation objectives. Since our overall liability cannot be estimated at this time, we have set reserves for only the initial remedial investigation phase. At 3 of the 18 sites, we have explicitly denied any liability and since there has been no subsequent demand for payment we have not established a reserve for these matters. We have estimated all future expenditures for these 18 multi-party environmental matters to be paid over the next five years to be in the range of \$2.1 million to \$3.8 million.

At 8 of the 26 sites, we are the only responsible party and are in the process of conducting investigations and/or remediation projects. Five of these projects relate to operations conducted by our subsidiary, CLC, and its subsidiaries prior to our acquisition of CLC in 1998. These five sites are: (1) Bridgeport, New Jersey; (2) William Dick, Pennsylvania; (3) Tonawanda, New York; (4) Scary Creek, West Virginia; and (5) Charleston, West Virginia. The remaining three sites relate to investigations and potential remediation that were triggered by the New Jersey Industrial Site Recovery Act (ISRA), which requires such investigations and remediation following the sale of industrial facilities. Each of these sites is discussed in more detail below. We have estimated future expenditures over the next five years for these eight properties to be in the range of \$7.1 million to \$16.7 million.

#### Bridgeport, New Jersey

QDI is required under the terms of three federal consent decrees to perform remediation at this operating truck terminal and tank wash site. CLC entered into consent orders with the U.S. Environmental Protection Agency (USEPA) in May 1991 for the treatment of groundwater and in October 1998 for the removal of contamination in the wetlands. In addition, we recently entered into a third federal consent decree to assess and remediate contaminated soils at the site.

The groundwater treatment remedy negotiated with USEPA calls for a treatment facility for in-place treatment of groundwater contamination and a local discharge. Treatment facility construction was completed in early 2007. After various start-up issues, the treatment facility began initial operations in June 2010. The plant experienced issues with the treatment of vapor phase emissions and the operation was suspended in July 2010. After an engineering re-design process including an effective pilot treatability study, the plant was modified to address the treatment of the vapor phase emissions. The plant resumed operations in July 2011 and has completed the start-up phase. The plant appears to be performing in accordance with its design criteria and meeting permit requirements. Wetlands contamination has been remediated with localized restoration completed. Monitoring of the restored wetlands is required by USEPA to continue until June 2012. In regard to contaminated soils, USEPA finalized the feasibility study and issued a record of decision in 2009 for the limited areas that show contamination and warrant additional investigation or work. We entered a consent order with USEPA in 2010 to perform the remediation work, which will consist of in-place thermal treatment. This work is currently in the remedial design phase. However, additional site investigation work is required by USEPA. We have estimated expenditures over the next five years to be in the range of \$4.4 million to \$8.5 million.

#### William Dick, Pennsylvania

CLC entered into a consent order with the Pennsylvania Department of Environmental Protection and USEPA in October 1995 obligating it to provide a replacement water supply to area residents, treat contaminated groundwater and perform remediation of contaminated soils at this former wastewater disposal site. The replacement water supply is complete. We completed construction of a treatment facility with local

discharge for groundwater treatment in the fourth quarter of 2007. Plant start-up issues have been resolved and the treatment facility began operations in June 2010. The plant experienced issues with the liquid phase carbon treatment process and the operation was suspended in August 2010. After some modification work, the plant was restarted at the end of 2010 and continues to operate in start-up mode. The agencies approved a contaminated soils remedy, which required both thermal treatment of contaminated soils and treatment of residuals via soil vapor extraction. The remedy expanded to include off-site shipment of contaminated soils. Soil treatment was completed in September 2007. Site sampling has been conducted and the results indicate that the soil clean-up objectives have not been fully achieved. Negotiations are on-going with USEPA over further remedial actions that may be needed at the site. We have estimated expenditures over the next five years to be in the range of \$0.9 million to \$3.4 million.

#### Other Properties

*Tonawanda, New York*: CLC entered into a consent order with the New York Department of Environmental Conservation on June 22, 1999 obligating it to perform soil and groundwater remediation at this former truck terminal and tank wash site. We have completed a remedial investigation and a feasibility study. The State issued a record of decision in May 2006. The remedial design will be completed and submitted to the agency in the fourth quarter of 2011. The remedial action phase is expected to begin in 2012.

*Scary Creek, West Virginia*: CLC received a cleanup notice from the state environmental authority in August 1994. The state and we have agreed that remediation can be conducted under the state s voluntary clean-up program (instead of the state superfund enforcement program). We are currently completing the originally planned remedial investigation and the additional site investigation work.

*ISRA New Jersey Facilities*: We are obliged to conduct investigations and remediation at three current or former New Jersey tank wash and terminal sites pursuant to the state s ISRA, which requires such remediation following the sale of facilities after 1983. Two of the sites are in the process of remedial investigation with projections set in contemplation of limited soil remediation expense for contaminated areas. One site has completed the investigation phase and a final report is being prepared for submittal to NJDEP. Planned remedial efforts include deed recordation, placement of clean fill and the designation of a Classification Exception Area (CEA) for the groundwater.

*Charleston, West Virginia*: CLC completed its remediation plan for a former drum disposal area in 1995 at a truck terminal and tank wash site under the terms of a state hazardous waste permit. Supplemental groundwater monitoring was also required and completed. The state environmental authority has requested some additional sampling to close the site under the state s voluntary clean-up program.

We have estimated aggregate future expenditures for Tonawanda, Scary Creek, ISRA and Charleston to be in the range of \$1.8 million to \$4.8 million.

#### **Other Legal Matters**

We are from time to time involved in routine litigation incidental to the conduct of our business. We believe that no such routine litigation currently pending against us, if adversely determined, would have a material adverse effect on our consolidated financial position, results of operations or cash flows.

#### 15. Guarantor Subsidiaries

At and during the nine months ended September 30, 2011, there were outstanding our 9.875% Second-Priority Senior Secured Notes due 2018 (the 2018 Notes ), which were issued by our subsidiaries, QD LLC and QD Capital. The payment obligations of QD LLC and QD Capital under the 2018 Notes are fully and unconditionally guaranteed by QDI and by all of its domestic subsidiaries other than immaterial subsidiaries as further described below.

The 2018 Notes are our subsidiaries , QD LLC and QD Capital, senior obligations and are secured by a subordinated, second-priority lien on assets that secure our New ABL Facility through a collateral agreement that is separate from the indenture under which these notes were issued. Pursuant to an intercreditor agreement, the liens on the collateral securing the 2018 Notes rank junior in right of payment to the New ABL Facility and obligations under certain hedging agreements and cash management obligations and certain other first-lien obligations. Decisions regarding the maintenance and release of the collateral secured by the collateral agreement are made by the lenders under our New ABL Facility and neither the indenture trustee nor the holders of the 2018 Notes have control of decisions regarding the release of the collateral. The 2018 Notes are also fully and unconditionally guaranteed, subject to certain customary release provisions on a second-priority senior secured basis, jointly and severally, by QDI, our other subsidiary guarantors, and certain of our future U.S. restricted subsidiaries.

The subsidiary guarantors of all of the 2018 Notes are all of our direct and indirect domestic subsidiaries other than immaterial subsidiaries. No non-domestic subsidiaries are guarantor subsidiaries. QD Capital has no material assets or operations. QD LLC, all of its subsidiary guarantors and QD Capital are 100% owned by QDI.

QD LLC conducts substantially all of its business through and derives virtually all of its income from its subsidiaries. Therefore, its ability to make required principal and interest payments with respect to its indebtedness depends on the earnings of subsidiaries and its ability to receive funds from its subsidiaries through dividend and other payments. The subsidiary guarantors are 100% owned subsidiaries of QD LLC.

QDI has no significant restrictions on its ability to receive funds from its subsidiaries. The New ABL Facility and the indentures governing our 2018 Notes contain certain limitations on QD LLC s ability to make distributions to QDI. We do not consider these restrictions to be significant, because QDI is a holding company with no significant operations or assets, other than ownership of 100% of QD LLC s membership units. QD LLC s direct and indirect wholly owned subsidiaries are generally permitted to make distributions to QD LLC, which is the principal obligor under the New ABL Facility and the 2018 Notes.

We have not presented separate financial statements and other disclosures concerning QD LLC, QD Capital or the subsidiary guarantors because management has determined such information is not material to the holders of the above-mentioned notes.

The following condensed consolidating financial information for QDI, QD LLC, QD Capital, which has no assets or operations, non-guarantor subsidiaries and combined guarantor subsidiaries presents:

Condensed consolidating balance sheets at September 30, 2011 and December 31, 2010 and condensed consolidating statements of operations for the three and nine-month periods ended September 30, 2011 and 2010 and the condensed consolidating statements of cash flows for each of the nine-month periods ended September 30, 2011 and 2010.

Elimination entries necessary to consolidate the parent company and all its subsidiaries.

#### **Consolidating Statements of Operations**

Three Months Ended September 30, 2011

Unaudited - (In 000 s)

	QDI	QD LLC & QD Capital	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Operating revenues:						
Transportation			140,974			\$ 140,974
Other service revenue			28,010	128		28,138
Fuel surcharge			30,186			30,186
Total operating revenues			199,170	128		199,298
Operating expenses:						
Purchased transportation			142,023			142,023
Compensation			15,014			15,014
Fuel, supplies and maintenance			13,114			13,114
Depreciation and amortization			3,600			3,600
Selling and administrative		67	5,821	22		5,910
Insurance costs			3,311	5		3,316
Taxes and licenses			638			638
Communication and utilities			595			595
Loss on disposal of property and equipment			(198)			(198)
Operating (loss) income		(67)	15,252	101		15,286
Interest expense (income), non-related party, net		6,801	181	(3)		6,979
Interest (income) expense, related party, net		(6,797)	6,903	(106)		
Write-off of debt issuance costs		1,395				1,395
Other expense			173	84		257
(Loss) Income before income taxes		(1,466)	7,995	126		6,655
Provision for income taxes			432	36		468
Equity in earnings of subsidiaries	6,187	7,653			(13,840)	
Net income	\$ 6,187	\$ 6,187	\$ 7,563	\$ 90	\$ (13,840)	\$ 6,187

#### **Consolidating Statements of Operations**

Three Months Ended September 30, 2010

Unaudited - (In 000 s)

	QDI	QD LLC & QD Capital	Gua	rantor idiaries	Non-Gua Subsid		Flim	ninations	Cor	nsolidated
Operating revenues:	QDI	Capitai	Subs	iulailes	Subsid	lailes	Em	mations	COL	isonuateu
Transportation	\$	\$	\$ 1.	32,676	\$		\$		\$	132,676
Service revenue				28,038		140				28,178
Fuel surcharge			,	21,094						21,094
Total operating revenues			1	81,808		140				181,948
Operating expenses:										
Purchased transportation			12	26,272						126,272
Compensation				14,107						14,107
Fuel, supplies and maintenance				13,898		1				13,899
Depreciation and amortization				3,929						3,929
Selling and administrative	73	53		5,753		14				5,893
Insurance costs				3,805		5				3,810
Taxes and licenses				418						418
Communication and utilities				1,070						1,070
Loss on disposal of property and equipment				339						339
Restructuring costs				2,374						2,374
Operating (loss) income	(73)	(53)	)	9,843		120				9,837
Interest expense (income), non-related party, net		8,259		335		(18)				8,576
Interest expense (income), related party, net	37	(8,259)	)	8,340		(118)				
Other expense		78		(8)		(72)				(2)
(Loss) income before income taxes	(110)	(131)	)	1,176		328				1,263
Provision for income taxes				698		144				842
Equity in earnings of subsidiaries	531	662						(1,193)		
Net income	\$ 421	\$ 531	\$	478	\$	184	\$	(1,193)	\$	421

#### **Consolidating Statements of Operations**

Nine Months Ended September 30, 2011

Unaudited - (In 000 s)

	QDI	QD LLC & QD Capital	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Operating revenues:						
Transportation	\$	\$	\$ 395,052	\$	\$	\$ 395,052
Other service revenue			82,124	394		82,518
Fuel surcharge			89,631			89,631
Total operating revenues			566,807	394		567,201
Operating expenses:						
Purchased transportation			400,437			400,437
Compensation			45,412			45,412
Fuel, supplies and maintenance			36,556			36,556
Depreciation and amortization			10,470			10,470
Selling and administrative		120	15,765	60		15,945
Insurance costs			11,525	16		11,541
Taxes and licenses			1,737			1,737
Communication and utilities			2,054			2,054
Loss on disposal of property and equipment			(848)			(848)
Restructuring costs			(521)			(521)
Operating (loss) income		(120)	44,220	318		44,418
Interest (income) expense, non-related party, net	(15)	21,078	727	(6)		21,784
Interest (income) expense, related party, net		(21,074)	21,384	(310)		
Write-off of debt issuance costs		3,181		, í		3,181
Other expense		2	205	43		250
Income (loss) before income taxes	15	(3,307)	21,904	591		19.203
Provision for (benefit from) income taxes	15	(3,307)	1,361	(113)		1,248
Equity in earnings of subsidiaries	17,940	21,247	1,501	(115)	(39,187)	1,270
	17,510	21,277			(37,107)	
Net income	\$ 17,955	\$ 17,940	\$ 20,543	\$ 704	\$ (39,187)	\$ 17,955

## **Consolidating Statements of Operations**

Nine Months Ended September 30, 2010

Unaudited - (In 000 s)

	ODI	-	LLC & QD apital		arantor sidiaries		1-Guarantor 1bsidiaries	Eliı	ninations	Co	nsolidated
Operating revenues:	QD1	U	upitui	546	Sididi ies	5	<b>1051010110</b> 5	Em	initiations	001	isonuuteu
Transportation	\$	\$		\$ 3	381,066	\$		\$		\$	381,066
Service revenue					79,109		448				79,557
Fuel surcharge					60,210						60,210
Total operating revenues				4	520,385		448				520,833
Operating expenses:											
Purchased transportation					357,767						357,767
Compensation					42,979						42,979
Fuel, supplies and maintenance					40,720		1				40,721
Depreciation and amortization					12,239						12,239
Selling and administrative	73		147		14,823		77				15,120
Insurance costs					11,672		15				11,687
Taxes and licenses					1,688						1,688
Communication and utilities					3,308						3,308
Loss on disposal of property and equipment					991						991
Restructuring costs					4,589						4,589
Operating (loss) income	(73)		(147)		29,609		355				29,744
Interest expense (income), non-related party, net			24,475		1,138		(47)				25,566
Interest expense (income), related party, net	37	(	24,475)		24,760		(322)				
Other expense (income)			172		111		(59)				224
(Loss) income before income taxes	(110)		(319)		3.600		783				3,954
Provision for (benefit from) income taxes			()		1,193		(514)				679
Equity in earnings of subsidiaries	3,385		3,704		,		()		(7,089)		
Net income	\$ 3,275	\$	3,385	\$	2,407	\$	1,297	\$	(7,089)	\$	3,275

## **Consolidating Balance Sheet**

#### September 30, 2011

#### Unaudited - (In 000 s)

	QDI	QD LLC and QD Capital	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
ASSETS						
Current Assets:						
Cash and cash equivalents	\$	\$	\$ 2,722	\$ 425	\$	\$ 3,147
Accounts receivable, net			108,564	53		108,617
Prepaid expenses		44	6,167			6,211
Deferred tax asset, net			4,557			4,557
Other	215		4,264	(12)		4,467
Total current assets	215	44	126,274	466		126,999
Property and equipment, net			118,800			118,800
Goodwill			27,023			27,023
Intangibles, net			15,886			15,886
Investment in subsidiaries	(137,103)	373,788	18,968		(255,653)	
Other assets		10,184	5,417			15,601
Total assets	\$ (136,888)	\$ 384,016	\$ 312,368	\$ 466	\$ (255,653)	\$ 304,309

## LIABILITIES, REDEEMABLE NONCONTROLLING INTEREST AND SHAREHOLDERS (DEFICIT) EQUITY

Current Liabilities:

Current maturities of indebtedness	\$	\$	\$	4,295	\$		\$		\$	4,295
Current maturities of capital lease obligations	Ψ	Ψ		5,410	Ψ		Ψ		Ψ	5,410
Accounts payable				9,197		(8)				9,189
Intercompany	(30,270)	234,651		8,616)		(6,797)		(18,968)		,10)
Affiliates and independent owner-operators payable	(00,2.0)			2,367		(0,121)		(		22,367
Accrued expenses	266	9,503		8,831		10				28,610
Environmental liabilities		- ,		3,572						3,572
Accrued loss and damage claims				9,456						9,456
C										,
Total current liabilities	(30,004)	244,154	(10	5,488)		(6,795)		(18,968)		82,899
Long-term indebtedness, less current maturities		276,965		5,451					,	282,416
Capital lease obligations, less current maturities		270,905		4,200					-	4,200
Environmental liabilities				5,600						5,600
Accrued loss and damage claims				0,447						10,447
Other non-current liabilities	(1,007)			5,589		42				24,624
	(-,••••)			-,						,
Total liabilities	(31,011)	521,119	(5-	4,201)		(6,753)		(18,968)	4	410,186
Redeemable noncontrolling interest										
Shareholders (deficit) equity:										
Common Stock	392,844	354,963	30	0,760		4,833	C	750,556)		392,844
Treasury stock	(1,606)	554,905	59	0,700		+,055	(	750,550)	•	(1,606)
Accumulated (deficit) retained earnings	(284,019)	(279,442)		(482)		3,450		276,474	ť	(1,000) 284,019)
Stock recapitalization	(189,589)	(189,589)		(102)		(55)		189,644		189,589)
Stock recupitalization	(10), 30)	(10),50)				(55)		107,077	(	10,509)

Accumulated other comprehensive loss Stock purchase warrants	(25,190) 1,683	(24,718) 1,683	(23,709)	(1,009)	49,436 (1,683)	(25,190) 1,683
Total shareholders (deficit) equity	(105,877)	(137,103)	366,569	7,219	(236,685)	(105,877)
Total liabilities, redeemable noncontrolling interest and shareholders (deficit) equity	\$ (136,888)	\$ 384,016	\$ 312,368	\$ 466	\$ (255,653)	\$ 304,309

## **Consolidating Balance Sheet**

December 31, 2010

Unaudited - (In 000 s)

	QDI	QD LLC and QD Capital	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
ASSETS						
Current Assets:						
Cash and cash equivalents	\$	\$	\$ 1,174	\$ 579	\$	\$ 1,753
Accounts receivable, net			80,791	104		80,895
Prepaid expenses		231	6,664	16		6,911
Deferred tax asset, net			3,848			3,848
Other	(192)		5,134	(51)		4,891
Total current assets	(192)	231	97,611	648		98,298
Property and equipment, net			113,419			113,419
Goodwill			27,023			27,023
Intangibles, net			16,924			16,924
Investment in subsidiaries	(156,047)	451,537	18,967		(314,457)	
Other assets		9,110	6,561			15,671
Total assets	\$ (156,239)	\$ 460,878	\$ 280,505	\$ 648	\$ (314,457)	\$ 271,335

LIABILITIES, REDEEMABLE NONCONTRO	OLLING INTE	REST AND SHA	AREHOLDERS	(DEFICIT) EQU	ЛТҮ	
Current Liabilities:						
Current maturities of indebtedness	\$	\$	\$ 3,991	\$	\$	\$ 3,991
Current maturities of capital lease obligations			4,572			4,572
Accounts payable			7,204	(4)		7,200
Intercompany	(8,853)	319,693	(285,803)	(6,070)	(18,967)	
Affiliates and independent owner-operators						
payable			11,059			11,059
Accrued expenses		4,077	20,253	33		24,363
Environmental liabilities			3,687			3,687
Accrued loss and damage claims			8,471			8,471
Total current liabilities	(8,853)	323,770	(226,566)	(6,041)	(18,967)	63,343
Long-term indebtedness, less current						
maturities		293,155	7,336			300,491
Capital lease obligations, less current						
maturities			8,278			8,278
Environmental liabilities			7,255			7,255
Accrued loss and damage claims			10,454			10,454
Other non-current liabilities	(1,007)		26,841	226		26,060
Total liabilities	(9,860)	616,925	(166,402)	(5,815)	(18,967)	415,881
Redeemable noncontrolling interest in						
subsidiary			1,833			1,833
Shareholders (deficit) equity:						
Common Stock	371,288	354,963	490,761	4,833	(850,557)	371,288
Treasury stock	(1,593)					(1,593)
Accumulated (deficit) retained earnings	(301,974)	(297,382)	(21,025)	2,745	315,662	(301,974)

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Stock recapitalization	(189,589)	(189,589)		(55)	189,644	(189,589)
Accumulated other comprehensive loss	(26,194)	(25,722)	(24,662)	(1,060)	51,444	(26,194)
Stock purchase warrants	1,683	1,683			(1,683)	1,683
Total shareholders (deficit) equity	(146,379)	(156,047)	445,074	6,463	(295,490)	(146,379)
Total liabilities, redeemable noncontrolling interest and shareholders (deficit) equity	\$ (156,239)	\$ 460,878	\$ 280,505	\$ 648	\$ (314,457)	\$ 271,335

## **Condensed Consolidating Statements of Cash Flows**

Nine Months Ended September 30, 2011

Unaudited - (In 000 s)

	QDI	QD LLC and QD Capital	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Cash flows from operating activities:						
Net income	\$ 17,955	\$ 17,940	\$ 20,543	\$ 704	\$ (39,187)	\$ 17,955
Adjustments for non-cash charges	(15,735)	(37,073)	30,735	(310)	39,187	16,804
Net changes in assets and liabilities	(141)	4,539	(14,886)	963	,	(9,525)
Intercompany activity	(2,079)	14,594	(11,004)	(1,511)		(- ) )
	(_,)	,- , .	(,••)	(-,)		
Net cash provided by operating activities			25,388	(154)		25,234
Cash flows from investing activities:						
Capital expenditures			(20,687)			(20,687)
Boasso purchase price adjustment			(,)			(,)
Proceeds from sale of tank wash assets						
Proceeds from sales of property and equipment			7,292			7,292
riceceus nom sules of property and equipment			7,272			7,272
Net cash used in investing activities			(13,395)			(13,395)
Cash flows from financing activities:						
Proceeds from issuance of long-term debt						
Principal payments on long-term debt and capital						
lease obligations		(33,378)	(7,097)			(40,475)
Proceeds from revolver		138,657	(1,0)1)			138,657
Payments on revolver		(123,657)				(123,657)
Financing costs		(123,037)				(125,057)
Deferred financing costs		(3,968)				(3,968)
Redemption of noncontrolling interest		(3,908)	(1,833)			(1,833)
Proceeds from equity offering, net of transaction			(1,055)			(1,855)
costs	17,580					17,580
	1,758					1,758
Proceeds from exercise of stock options Other	1,756		1,492			1,492
Intercompany activity	(19,338)	22,346	,			1,492
Intercompany activity	(19,558)	22,340	(3,008)			
Net cash used in financing activities			(10,446)			(10,446)
			(,)			(20, 10)
Effect of exchange rate changes on cash			1			1
Net increase (decrease) in cash and cash						
equivalents			1,548	(154)		1,394
Cash and cash equivalents, beginning of period			1,174	579		1,753
Cash and cash equivalents, end of period	\$	\$	\$ 2,722	\$ 425	\$	\$ 3,147

### **Condensed Consolidating Statements of Cash Flows**

#### Nine Months Ended September 30, 2010

#### Unaudited - (In 000 s)

	QDI	QD LLC and QD Capital	Guarantor Subsidiaries	Non-Guarantor Subsidiaries	Eliminations	Consolidated
Cash flows from operating activities:						
Net income	\$ 3,275	\$ 3,385	\$ 2,407	\$ 1,297	\$ (7,089)	3,275
Adjustments for non-cash charges	(1,607)	(22,406)	37,732	(322)	7,089	20,486
Net changes in assets and liabilities	66	3,439	(16,899)	991		(12,403)
Intercompany activity	(1,734)	15,582	(12,229)	(1,619)		
Net cash provided by operating activities			11,011	347		11,358
Cash flows from investing activities:						
Capital expenditures			(8,144)			(8,144)
Proceeds from sales of property and			(-) )			(-) )
equipment			5,543			5,543
Net cash used in investing activities			(2,601)			(2,601)
Cash flows from financing activities:						
Principal payments on long-term debt and						
capital lease obligations			(7,463)			(7,463)
Proceeds from revolver		43,300				43,300
Payments on revolver		(46,100)				(46,100)
Other	3	(280)	188			(89)
Intercompany activity	(3)	3,080	(3,077)			
Net cash used in financing activities			(10,352)			(10,352)
Effect of exchange rate changes on cash			3			3
Net (decrease) increase in cash and cash equivalents			(1,939)	347		(1,592)
Cash and cash equivalents, beginning of period			3,531	2,102		5,633
Cash and cash equivalents, end of period	\$	\$	\$ 1,592	\$ 2,449	\$	\$ 4,041

#### 16. Subsequent Events

On November 1, 2011, Boasso acquired all of the outstanding stock of Greensville Transport Company (Greensville). The purchase price was \$8.5 million, paid in cash, with an additional \$0.5 million to be paid in cash, subject to Greensville meeting certain future operating performance criteria. Greensville is headquartered in Chesapeake, Virginia and is a leading provider of ISO tank container and depot services with access to ports in Virginia, Maryland and South Carolina. For its most recent fiscal year ended December 31, 2010, Greensville had revenues of approximately \$8.0 million.

#### ITEM 2 Management s Discussion and Analysis of Financial Condition and Results of Operations

The following discussion of our results of operations and financial condition should be read in conjunction with our consolidated financial statements and the related notes included elsewhere in this report. The following discussion includes forward-looking statements. For a discussion of important factors that could cause actual results to differ from results discussed in the forward-looking statements, see Forward-Looking Statements and Certain Considerations contained in this Item 2.

#### **OVERVIEW**

We operate the largest chemical bulk tank truck network in North America through our wholly owned subsidiary, QCI, and are also the largest provider of intermodal ISO tank container and depot services in North America through our wholly owned subsidiary, Boasso. We operate an asset-light business model and service customers across North America through our network of 29 independent affiliates, 96 trucking terminals (91 of which are operated by independent affiliates and 5 which are company-operated), 8 company-operated intermodal tank depot services terminals and 1 terminal servicing the energy markets which is operated by an independent affiliate.

#### Logistics

The bulk tank truck market in North America includes all products shipped by bulk tank truck carriers and consists primarily of liquid and dry bulk chemicals (including plastics) and bulk dry and liquid food-grade products. We primarily coordinate the transport of a broad range of chemical products, primarily through our independent affiliate network, and provide our customers with logistics and other value-added services. We are a core carrier for many of the major companies engaged in chemical processing, including Arkema, Ashland, BASF, Dow, DuPont, ExxonMobil, Georgia-Pacific, Honeywell, PPG Industries, Procter & Gamble, Sunoco and Unilever, and we provide services to most of the top 100 chemical producers with North American operations. We believe the diversity of our customer base, geography and end-markets provides a competitive advantage.

In 2010, we initiated a growth strategy targeting the gas and oil frac shale energy market through our wholly owned subsidiaries, QC Energy Resources, Inc. and QC Energy Resources, LLC (QCER). We currently serve several customers and operate more than 100 units of energy equipment in this market. QCER recently won a multi-year contract with a major energy company to provide full logistics of their fresh and disposal water hauling needs in the Marcellus Shale region. The logistics revenues associated with this contract began in the third quarter of 2011 and are expected to provide significant revenue and growth prospects for the future. We believe this market has significant revenue potential and we may realize higher margins and better equipment utilization than we experience in our core chemical logistics business. In connection with our entry into this business, due to the attractive return profile associated with this business, we may operate a portion of the business through company-operated terminals, rather than through independent affiliates, which could affect the overall mix of our asset-light business.

Our transportation revenue (excluding intermodal) is principally a function of the volume of shipments by the bulk chemical industry, prices, the average number of miles driven per load, our market share and the allocation of shipments between tank truck transportation and other modes of transportation such as rail. The volume of shipments of chemical products is, in turn, affected by many diverse industries and end-use markets, including consumer and industrial products, paints and coatings, paper and packaging, agriculture and food products, and tends to vary with changing economic conditions. Due to the nature of our customers business, our revenues are seasonal. Revenues generally decline during winter months, namely our first and fourth fiscal quarters and over holidays and rise during our second and third fiscal quarters. Highway transportation can be adversely affected depending upon the severity of the weather in various sections of the country during the winter months.

Beginning in the second quarter of 2011, transportation revenue includes revenue earned from hauling fresh and disposal water for the energy market. This revenue is principally a function of the volume of shipments, price per hour of service, and the allocation of shipments between us and other carriers under logistics contracts we manage. Similar to the shipment of bulk chemicals, we expect revenues to generally be lower during winter months, as drilling within certain shales that we service may be adversely affected by the severity of weather in various sections of the country during the winter months.

We believe the specialized nature of the bulk tank truck industry, including specifically-licensed drivers, specialized equipment, and more stringent safety requirements create barriers to entry which limit the more drastic swings in supply experienced by the broader trucking industry. Additionally, it is common practice in the bulk tank truck industry for customers to pay fuel surcharges, which helps enable recovery of fuel price increases from customers.

Our bulk tank truck network is comprised largely of independent affiliates and independent owner operators, who are responsible for most of their operating costs, including tractors. This asset-light business model results in a highly variable cost structure with limited capital investment requirements.

#### Intermodal

In our intermodal business (Boasso), we are the largest North American provider of ISO (International Organization for Standardization) tank container transportation and depot services, with eight terminals as of September 30, 2011, located in the eastern region of the United States. In addition to intermodal ISO tank transportation services, we provide tank cleaning, heating, testing, maintenance and storage services to customers. We provide local and over-the-road trucking primarily within proximity of the port cities where Boasso s depots are located and also sell equipment that our customers use for portable alternative storage or office space.

Demand for ISO tank containers is driven by the volume of imports and exports of chemicals through United States ports. Our intermodal revenues are accordingly impacted by this import/export volume, in particular the number and volume of shipments through ports at which Boasso has terminals, as well as by Boasso s market share. Economic conditions and differences among the laws and currencies of nations may impact the volume of shipments.

#### Our Network

Our bulk service network consists primarily of independently owned third-party affiliate terminals, independent owner-operator drivers and, to a lesser extent, company operated terminals. Independent affiliates are independent companies we contract with to operate trucking terminals exclusively on our behalf in defined markets. The independent affiliates provide the capital necessary to service their contracted business and are also responsible for most of the operating costs associated with servicing the contracted business. Independent owner-operators are generally individual drivers who own or lease their tractors and agree to provide transportation services to us under contract. We believe the use of independent affiliates and independent owner-operators provides the following key competitive advantages to us in the marketplace:

Locally owned and operated independent affiliate terminals can provide superior, tailored customer service.

Independent affiliates and independent owner-operators generally are paid a fixed, contractual percentage of revenue collected on each load they transport creating a variable cost structure that mitigates against cyclical downturns.

Reliance on independent affiliates and independent owner-operators creates an asset-light business model that generally reduces our capital investment.

Due to several factors, including our ownership of the customer contracts and relationships, the presence of non-compete agreements with the independent affiliates, and our ownership of the trailers, our relationships with the independent affiliates tend to be long-term in nature, with minimal voluntary turnover.

Given the specialty nature of the services we provide and the size of our existing network, we believe there are significant barriers to entry to our industry. During 2010, we continued our plan that began in 2009 of consolidating certain company-operated terminals and transitioning other company-operated terminals to independent affiliates. These actions have resulted in a larger portion of our revenue being generated by independent affiliates and a reduced number of terminals in our network. During the second half of 2010 and during 2011, we aggressively reduced the number of aged and underutilized specialty trailers in our fleet. We believe these actions have reduced certain fixed costs, provide a more variable cost structure and position us with a financially flexible, asset-light business platform.

We believe the most significant factors relevant to our future business growth in logistics are the ability to (i) obtain additional business from existing customers, (ii) add new customers, (iii) expand into new markets, (iv) improve the utilization of our trailer fleet and (v) add and retain qualified drivers. While many of our customers source some of their logistics needs with rail, we expect our customers to continue to outsource a greater proportion of their logistics needs to full service tank truck carriers. As a result of our leading market position, strong customer relationships and flexible business model, we believe we are well-positioned to benefit from customers seeking consolidation of their shipping relationships and those opting to outsource a greater portion of their logistics needs to third-party tank truck carriers.

#### Recent Significant Transactions

#### November 2011 Intermodal Acquisition

On November 1, 2011, Boasso acquired all of the outstanding stock of Greensville Transport Company (Greensville). The purchase price was \$8.5 million, paid in cash, with an additional \$0.5 million in cash to be paid, subject to Greensville meeting certain future operating performance criteria. Greensville is headquartered in Chesapeake, Virginia and is a leading provider of ISO tank container and depot services with access to ports in Virginia, Maryland and South Carolina. For its most recent fiscal year ended December 31, 2010, Greensville had revenues of approximately \$8.0 million.

#### August 2011 ABL Facility Refinancing

On August 19, 2011, we entered into a credit agreement for a new senior secured asset-based revolving credit facility (the New ABL Facility ). The New ABL Facility provides for a revolving credit facility with a maturity of five years and a maximum borrowing capacity of \$250.0 million. The New ABL Facility includes a sublimit of up to \$150.0 million for letters of credit and up to \$30.0 million for swingline borrowings on same-day notice. The New ABL Facility replaced our previous asset-based revolving credit facility entered into on December 18, 2007 and its related collateral arrangements and guarantees (the Previous ABL Facility ).

#### February 2011 Common Stock Offering

On February 9, 2011, we sold 2.0 million shares of our common stock in an underwritten public offering, at a gross price of \$9.50 per share, and received net proceeds, after underwriting fees and expenses, of approximately \$17.6 million. Certain affiliates of Apollo also sold 2.6 million shares in the offering. Pursuant to the offering, we sent irrevocable redemption notices to holders of our 2013 PIK Notes to redeem \$17.5 million of these notes at par, plus accrued and unpaid interest. This note redemption was completed on March 11, 2011.

#### November 2010 Senior Note Offering

On November 3, 2010, QD, LLC and QD Capital, completed an offering of \$225.0 million in aggregate principal amount of 9.875% Second-Priority Senior Secured Notes due 2018 (the 2018 Notes ) at an issue price of 99.324% of par. Pursuant to the offering, we sent irrevocable redemption notices to holders of our 10% Senior Notes due 2013 (the 2013 Senior Notes ), Senior Floating Rate Notes due 2012 (the 2012 Notes ) and 11.75% Senior Subordinated PIK Notes due 2013 (the 2013 PIK Notes ). On November 15, 2010, we repaid at maturity the

remaining 9% Senior Subordinated Notes due 2010 (the 9% Notes ). On December 3, 2010, we repaid at maturity the

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were used to fully redeem or repay all of the outstanding 2013 Senior Notes and 2012 Notes, plus accrued and unpaid interest. We also utilized proceeds to redeem at par, plus accrued and unpaid interest, \$47.5 million of the 2013 PIK Notes. The balance of the offering proceeds were used to pay down outstanding borrowings under our Previous ABL Facility.

#### Critical Accounting Policies and Estimates

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with Generally Accepted Accounting Principles (GAAP). We believe the following are the more critical accounting policies that impact the financial statements, some of which are based on management s best estimates available at the time of preparation. Actual future experience may differ from these estimates.

*Property and equipment* Property and equipment expenditures, including tractor and trailer rebuilds that extend the useful lives of such equipment, are capitalized and recorded at cost. For financial statement purposes, these assets are depreciated using the straight-line method over the estimated useful lives of the assets to an estimated salvage value.

The asset lives used are presented in the following table:

	Average Lives
	(in years)
Buildings and improvements	10 - 25
Tractors and terminal equipment	5 - 7
Trailers	15 - 20
Energy market equipment	4 - 10
Furniture and fixtures	3 - 5
Other equipment	3 - 10

Tractor and trailer rebuilds, which are recurring in nature and extend the lives of the related assets, are capitalized and depreciated over the period of extension, generally 3 to 10 years, based on the type and extent of these rebuilds. Maintenance and repairs are charged directly to expense as incurred. Management estimates the useful lives of these assets based on historical trends and the age of the assets when placed in service. Any changes in the actual lives could result in material changes in the net book value of these assets. Additionally, we estimate the salvage values of these assets based on historical sales or disposals, and any changes in the actual salvage values could also affect the net book value of these assets. Furthermore, we evaluate the recoverability of our long-lived assets whenever adverse events or changes in the business climate indicate that the expected undiscounted future cash flows from the related asset may be less than previously anticipated. If the net book value of the related asset exceeds the undiscounted future cash flows of the asset, the carrying amount would be reduced to the present value of its expected future cash flows, and changes in facts and circumstances could result in material changes in the amount of any write-offs for impairment.

*Goodwill and Intangible Assets* We evaluate goodwill and indefinite-lived intangible assets for impairment at least annually during the second quarter with a measurement date of June 30, and more frequently if indicators of impairment arise, in accordance with FASB s guidance on goodwill and other intangible assets. We evaluate goodwill for impairment by determining the fair value for each reporting unit to which our goodwill relates. At June 30, 2011, our intermodal segment was our only reporting unit that contained goodwill. Our intermodal segment contains goodwill and other identifiable intangible assets associated with our acquisition of Boasso in December 2007.

The methodology applied in the analysis performed at June 30, 2011 was consistent with the methodology applied in prior years, but was based on updated assumptions, as appropriate. As a result of our analysis, we concluded no impairment had occurred as of June 30, 2011.

We continue to evaluate indicators of impairment quarterly following our annual goodwill impairment test at June 30, 2011 and through the quarter ended September 30, 2011. There were no indications that a triggering event had occurred as of September 30, 2011. As of September 30, 2011, our intermodal segment had goodwill of \$27.0 million. As of September 30, 2011, we had total intangibles of \$15.9 million, of which \$15.7 million was allocated to our intermodal segment and \$0.2 million was allocated to our logistics segment.

#### <u>Goodwill</u>

Under the FASB guidance, the process of evaluating the potential impairment of goodwill involves a two-step process and requires significant judgment at many points during the analysis. In the first step, we determine whether there is an indication of impairment by comparing the fair value of a reporting unit to its carrying amount, including goodwill. If, based on the first step, we determine that there is an indication of goodwill impairment, we assess the impairment in step two in accordance with the FASB guidance.

In the first step, we determine the fair value for each reporting unit using a combination of two valuation approaches: the market approach and the income approach. The market approach uses a guideline company methodology which is based upon a comparison of us to similar publicly-traded companies within our industry. We derive a market value of invested capital or business enterprise value for each comparable company by multiplying the price per share of common stock of the publicly traded companies by their total common shares outstanding and adding each company s current level of debt. We calculate a business enterprise multiple based on revenue and earnings from each company, then apply those multiples to each reporting unit s revenue and earnings to conclude a reporting unit business enterprise value. Assumptions regarding the selection of comparable companies are made based on, among other factors, capital structure, operating environment and industry. As the comparable companies were typically larger and more diversified than our reporting units, multiples were adjusted prior to application to our reporting units revenues and earnings to reflect differences in margins, long-term growth prospects and market capitalization.

The income approach uses a discounted debt-free cash flow analysis to measure fair value by estimating the present value of future economic benefits. To perform the discounted debt-free cash flow analysis, we develop a pro forma analysis of each reporting unit to estimate future available debt-free cash flow and discounting estimated debt-free cash flow by an estimated industry weighted average cost of capital based on the same comparable companies used in the market approach. Per the FASB guidance, the weighted average cost of capital is based on inputs (e.g., capital structure, risk, etc.) from a market participant s perspective and not necessarily from the reporting unit or QDI s perspective. Future cash flow is projected based on assumptions for our economic growth, industry expansion, future operations and the discount rate, all of which require significant judgments by management.

After computing a separate business enterprise value under the income approach and market approach, we apply a weighting to them to derive the business enterprise value of the reporting unit. The income approach and market approach were both weighted 50% in the analysis performed at June 30, 2011. The weightings are evaluated each time a goodwill impairment assessment is performed and give consideration to the relative reliability of each approach at that time. Given that the business enterprise value derived from the market approach supported what was calculated in the income approach, we believed that both approaches should be equally weighted. Based on these weightings, we calculated a business enterprise value for the reporting unit. We then add debt-free liabilities of the reporting unit to the calculated business enterprise value to derive an implied fair value of the reporting unit. The implied fair value is then compared to the reporting unit s carrying value. Upon completion of the analysis in step one, we determined that the fair value of our intermodal reporting unit exceeded its carrying value. As such, a step two analysis was not required.

#### Intangible assets

To determine the implied fair value of our indefinite-lived intangible assets, we utilize the relief from royalty method, pursuant to which those assets are valued by reference to the amount of royalty income they would generate if licensed in an arm s length transaction. Under the relief from royalty method, similar to the discounted cash flow method, estimated net revenues expected to be generated by the asset during its life are multiplied by a benchmark royalty rate and then discounted by the estimated weighted average cost of capital associated with the asset. The resulting capitalized royalty stream is an indication of the value of owning the asset. Based upon management s review of the value of the indefinite-lived intangible assets in our intermodal segment, we determined that the implied fair value exceeded its carrying value.

If there are changes to the methods used to allocate carrying values, if management s estimates of future operating results change, if there are changes in the identified reporting units or if there are changes to other significant assumptions, the estimated carrying values for each reporting unit and the estimated fair value of our goodwill could change significantly, and could result in future impairment charges, which could materially impact our results of operations and financial condition.

*Deferred Tax Asset* In accordance with FASB guidance, we use the liability method of accounting for income taxes. Significant management judgment is required in determining the provision for income taxes and, in particular, any valuation allowance that is recorded or released against our deferred tax assets.

We continue to evaluate quarterly the positive and negative evidence regarding the realization of net deferred tax assets. The carrying value of our net deferred tax assets is based on our belief that it is more likely than not that we will generate sufficient future taxable income to realize these deferred tax assets. The Company reviews a rolling thirty-six month calculation of U.S. earnings to determine if the Company is in a cumulative loss position.

During the second quarter of 2009, an impairment charge of \$148.6 million was recorded and, as a result, the Company determined that it was in a cumulative loss position. Based on this negative evidence, we concluded that it was no longer more likely than not that the Company s net deferred tax asset was realizable. For purposes of assessing realizability of the deferred tax assets, this cumulative financial reporting loss position is considered significant negative evidence the Company will not be able to fully realize the deferred tax assets in the future. As a result, a \$41.2 million deferred tax valuation allowance was recorded. Our judgments regarding future taxable income may change due to changes in market conditions, changes in tax laws, operating results or other factors. If any of these factors and related estimates change in the future, it may increase or decrease the valuation allowance and related income tax expense in the same period. The Company continues to maintain a 100% valuation allowance against the balance of the net deferred tax asset in the current period.

At December 31, 2010, we had \$97.2 million in federal net operating loss carryforwards, \$0.6 million of off balance sheet net operating loss related to excess stock compensation deduction, \$2.3 million in alternative minimum tax credit carryforwards and \$3.4 million in foreign tax credit carryforwards. The net operating loss carryforwards will expire in the years 2018 through 2030, while the alternative minimum tax credits may be carried forward for 10 years.

*Uncertain Income Tax Positions* In accordance with FASB guidance, we account for uncertainty in income taxes using a two-step process. The first step is to evaluate the tax position for recognition by determining if the weight of available evidence indicates that it is more likely than not that the position will be sustained on audit, including resolution of related appeals or litigation processes, if any. The second step requires us to estimate and measure the tax benefit as the largest amount that is more than 50% likely to be realized upon ultimate settlement. It is inherently difficult and subjective to estimate such amounts, as we have to determine the probability of various possible outcomes. We re-evaluate these uncertain tax positions on a quarterly basis. This evaluation is based on factors including, but not limited to, changes in facts or circumstances, changes in tax law, effectively settled issues under audit and new audit activity. Such a change in recognition and measurement would result in recognition of a tax benefit and/or an additional charge to the tax provision.

*Environmental liabilities* We have reserved for potential environmental liabilities based on the best estimates of potential clean-up and remediation for known environmental sites. We employ a staff of environmental professionals to administer all phases of our environmental programs and use outside experts where needed. These professionals develop estimates of potential liabilities at these sites based on projected and known remediation costs. These cost projections are determined through previous experiences with other sites and through bids from third-party contractors. Management believes current reserves are reasonable based on current information, but estimates of environmental reserves and exposures may be affected by information subsequently received.

*Accrued loss and damage claims* We currently maintain liability insurance for bodily injury and property damage claims, covering all employees, independent owner-operators and independent affiliates, and workers compensation insurance coverage on our employees and company drivers. This insurance includes deductibles of \$2.0 million per incident for bodily injury and property damage and \$1.0 million for workers compensation. As such, we are subject to liability as a self-insurer to the extent of these deductibles under the policy. We are self-insured for damage to the equipment we own or lease and for cargo losses. As of September 30, 2011, we had \$22.9 million in an outstanding letter of credit to our insurance administrator to guarantee the self-insurance portion of our liability. If we fail to meet certain terms of our agreement, the insurance administrator may draw down the letter of credit. In developing liability reserves, we rely on professional third party claims administrators, insurance company estimates and the judgment of our own personnel, and independent professional actuaries and attorneys. The most significant assumptions used in the estimation process include determining the trends in loss costs, the expected consistency in the frequency and severity of claims incurred but not yet reported to prior-year claims, and expected costs to settle unpaid claims. Management believes reserves are reasonable given known information, but as each case develops, estimates may change to reflect the effect of new information.

*Revenue recognition* Transportation revenue, including fuel surcharges and related costs, is recognized on the date freight is delivered. Service revenue consists mainly of rental revenues (primarily tractor and trailer rental), intermodal and depot revenues and insurance-related administrative services. Rental revenues from independent affiliates, independent owner-operators and third parties are recognized ratably over the lease period. Intermodal and depot revenues, consisting primarily of repair and storage services, are recognized when the services are rendered. Insurance-related administrative service revenues are recorded ratably over the service period. We recognize all revenues on a gross basis as the principal and primary obligor with risk of loss in relation to our responsibility for completion of services as contracted with our customers.

Allowance for uncollectible receivables The allowance for all potentially uncollectible receivables is based on a combination of historical data, cash payment trends, specific customer issues, write-off trends, general economic conditions and other factors. These factors are continuously monitored by our management to arrive at the estimate for the amount of accounts receivable that may be ultimately uncollectible. The receivables analyzed include trade receivables, as well as loans and advances made to independent owner-operators and independent affiliates. If the financial condition of our customers were to deteriorate, resulting in an impairment of their ability to make payments, an additional allowance could be required.

*Stock compensation plans* Stock compensation is determined by the assumptions required under the FASB guidance. The fair values of stock option grants are based upon the Black-Scholes option-pricing model and amortized as compensation expense on a straight-line basis over the vesting period of the grants. Restricted stock awards are issued and measured at market value on the date of grant, and related compensation expense is recognized over time on a straight-line basis over the vesting period of the grants. Stock-based compensation expense related to stock options and restricted stock was \$2.2 million for the nine months ended September 30, 2011 and \$1.7 million for the nine months ended September 30, 2010. As of September 30, 2011, there was approximately \$3.6 million of total unrecognized compensation cost related to the unvested portion of our stock-based awards. The recognition period for the remaining unrecognized stock-based compensation cost generally varies from two to four years. For further discussion on stock-based compensation, see Note 7 to the consolidated financial statements included in Item 1 of this report.

*Pension plans* We maintain two noncontributory defined benefit plans resulting from a prior acquisition that cover certain vested salaried participants and retirees and certain other vested participants and retirees under an expired collective bargaining agreement. Both plans are frozen and, as such, no future benefits accrue. We record annual amounts relating to these plans based on calculations specified by GAAP, which include various actuarial assumptions such as discount rates (5.50% to 5.70%) and assumed rates of return (7.00% to 8.00%) depending on the pension plan. Material changes in pension costs may occur in the future due to changes in these assumptions. Future annual amounts could be impacted by changes in the discount rate, changes in the expected long-term rate of return, changes in the level of contributions to the plans and other factors.

The discount rate is based on a model portfolio of AA-rated bonds with a maturity matched to the estimated payouts of future pension benefits. The expected return on plan assets is based on our expectation of the long-term rates of return on each asset class based on the current asset mix of the funds, considering the historical returns earned on the type of assets in the funds, plus an assumption of future inflation. The current inflation assumption is 3.00%. We review our actuarial assumptions on an annual basis and make modifications to the assumptions based on current rates and trends when appropriate. The effects of the modifications are amortized over future periods.

Assumed discount rates and expected return on plan assets have a significant effect on the amounts reported for the pension plan. At December 31, 2010, our projected benefit obligation (PBO) was \$48.6 million. Our projected 2011 net periodic pension expense is \$1.6 million. A 1.0% decrease in our assumed discount rate would increase our PBO to \$53.8 million and decrease our 2011 net periodic pension expense less than \$0.1 million. A 1.0% increase in our assumed discount rate would decrease our PBO to \$44.2 million and increase our 2011 net periodic pension expense less than \$0.1 million. A 1.0% decrease in our assumed rate of return would not change our PBO but would increase our 2011 net periodic pension expense to \$1.9 million. A 1.0% increase in our assumed rate of return would not change our PBO but would decrease our 2011 net periodic pension expense to \$1.3 million.

*Restructuring* We account for restructuring costs associated with one-time termination benefits, costs associated with lease and contract terminations and other related exit activities in accordance with the FASB s guidance. We previously made estimates of the costs incurred as part of a restructuring plan developed during 2008 and concluded at the end of 2010. The restructuring consisted of various actions including termination of approximately 380 non-driver positions, the consolidation, closure and affiliation of underperforming company terminals, our withdrawal from three multi-employer pension plans and costs associated with the consolidation of our corporate headquarters and resulted in charges during 2008, 2009 and 2010, primarily related to our logistics segment. As of September 30, 2011, approximately \$3.0 million was accrued related to the restructuring charges which are expected to be paid through 2017.

#### New Accounting Pronouncements

Refer to Note 1, Summary of Significant Accounting Policies New Accounting Pronouncements to the consolidated financial statements included in Item 1 of this report for discussion of recent accounting pronouncements and for additional discussion surrounding the adoption of accounting standards.

#### **Results of Operations**

The following table presents certain condensed consolidated financial information, as a percentage of revenue, for the three and nine months ended September 30, 2011 and 2010:

	Three montl Septemb 2011		Nine month Septemb 2011	
OPERATING REVENUES:				
Transportation	70.7%	72.9%	69.6%	73.2%
Service revenue	14.2	15.5	14.6	15.2
Fuel surcharge	15.1	11.6	15.8	11.6
Total operating revenues	100.0	100.0	100.0	100.0
OPERATING EXPENSES:				
Purchased transportation	71.3	69.4	70.6	68.7
Compensation	7.5	7.8	8.0	8.3
Fuel, supplies and maintenance	6.6	7.7	6.4	7.8
Depreciation and amortization	1.8	2.2	1.8	2.4
Selling and administrative	3.0	3.2	2.8	2.9
Insurance costs	1.7	2.1	2.0	2.2
Taxes and licenses	0.3	0.2	0.3	0.3
Communication and utilities	0.3	0.5	0.4	0.6
(Gain) loss on disposal of property and equipment	(0.1)	0.2	(0.1)	0.2
Restructuring costs (credit)	0.0	1.3	(0.1)	0.9
Total operating expenses	92.4	94.6	92.1	94.3
Operating income	7.6	5.4	7.9	5.7
Interest expense	3.6	4.8	3.9	5.0
Interest income	(0.1)	(0.1)	(0.1)	(0.1)
Write-off of debt issuance costs	0.7	0.0	0.6	0.0
Other expense	0.1	0.0	0.0	0.1
Income before income taxes	3.3	0.7	3.5	0.7
Provision for income taxes	0.2	0.5	0.2	0.1

The following table shows the approximate number of terminals, drivers, tractors, trailers and energy market equipment that we managed (including affiliates and independent owner-operators) as of September 30:

	2011	2010
Terminals	105	103
Drivers	2,779	2,839
Tractors	2,922	3,031
Trailers	5,342	6,127
Energy market equipment	114	

As of September 30, our network terminals and facilities consisted of the following:

		2011	2010
	Segment	Terminals	Terminals
QCI independent affiliate trucking terminals	Logistics	91	92
QCI company-operated trucking terminals	Logistics	5	3
QCER independent affiliate energy terminals	Logistics	1	
Boasso container services terminals/depots	Intermodal	8	8
Total		105	103

#### Three Months Ended September 30, 2011 Compared to Three Months Ended September 30, 2010

For the quarter ended September 30, 2011, total revenues were \$199.3 million, an increase of \$17.4 million, or 9.5%, from revenues of \$181.9 million for the same period in 2010. Transportation revenue increased \$8.3 million, or 6.3%, primarily due to an increase in new energy market revenue of \$18.3 million generated from our delivery of fresh and disposal water in the frac shale energy market, partially offset by a decrease in linehaul revenue of \$10.0 million due to lower bulk chemical shipments. We expect transportation services to the energy market to be a significant contributor to our revenue growth. We believe that our bulk chemical volume during the quarter ended September 30, 2011 was adversely affected by a high level of driver turnover primarily driven by our implementation of electronic on-board recorders (EOBRs ) in our logistics fleet. We expect to install EOBRs in substantially all of our fleet by the end of 2011 in order to improve efficiency and proactively address regulatory requirements that we expect in the future. We expect continued adverse impact to our volumes for the remainder of 2011 from this implementation.

Service revenue decreased less than \$0.1 million, or 0.1%. This decrease was primarily due to a decrease in rental revenue of \$1.4 million offset by an increase in our intermodal and depot revenues of \$1.0 million and other revenue of \$0.3 million.

Fuel surcharge revenue increased \$9.1 million, or 43.1%, primarily due to the increase in fuel prices. We have fuel surcharge programs in place with the majority of our customers. These programs typically involve a specified computation based on the changes in fuel prices. As a result, some of these programs may have a time lag between when fuel prices change and when this change is reflected in revenues. It is not meaningful to compare the amount of fuel surcharge revenue or the change in fuel surcharge revenue between reporting periods to fuel expense, or the change in fuel expense between periods, as a significant portion of fuel costs is included in purchased transportation.

Purchased transportation expense increased \$15.8 million, or 12.5%, due primarily to an increase of \$17.1 million in costs related to servicing the energy market, offset by a decrease of \$2.6 million in costs related to servicing the bulk chemical markets resulting from a reduction in revenue. Total purchased transportation as a percentage of transportation revenue and fuel surcharge revenue increased to 83.0% for the current quarter versus 82.1% for the prior-year quarter. Our independent affiliates generated 93.1% of our transportation revenue and fuel surcharge revenue for the three months ended September 30, 2011 compared to 94.3% for the comparable prior-year period. We pay our independent affiliates a greater percentage of transportation revenues generated by them than is paid to independent owner-operators, so our purchased transportation costs will change as revenues generated by independent affiliates change as a percentage of total transportation revenue. During the quarters ended September 30, 2011 and 2010 for bulk chemical transport, we paid our independent affiliates approximately 85% of transportation revenue while we typically paid independent owner-operators approximately 65% of transportation revenue. Hauling for the energy market is performed by independent affiliates and other independent third-party carriers. In this market, we typically pay between 85% to 95% of the transportation revenue depending upon whether the independent affiliate or a third-party carrier does the hauling.

Compensation expense increased \$0.9 million, or 6.4%, primarily due to an increase in health care claims.

Fuel, supplies and maintenance expense decreased \$0.8 million, or 5.6%, due to lower repairs and maintenance expense of \$0.9 million and lower equipment rent expense of \$0.4 million, partially offset by an increase in fuel costs of \$0.5 million. Lower repairs and maintenance expense resulted from aggressive reduction of aged or underutilized specialty equipment over the last 12 months.

Depreciation and amortization expense decreased \$0.3 million, or 8.4%, due to reduced levels of idle or underutilized revenue equipment.

Selling and administrative expense increased less than \$0.1 million, or 0.3%, due to an increase in intermodal and depot costs of \$0.3 million and an increase in costs associated with our implementation of EOBRs of \$0.2 million offset by a decrease in professional fees of \$0.4 million.

Insurance costs decreased \$0.5 million, or 13.0%, primarily due to a reduction in the severity of the claims that occurred in the third quarter of 2011. As a percentage of revenue, insurance costs remain within or below our target range of 2.0% to 3.0%.

We recognized a gain on disposal of revenue equipment of \$0.2 million for the quarter ended September 30, 2011 as compared to a loss on disposal of assets of \$0.3 million in the comparable prior-year period from the sale and disposal of equipment.

In the third quarter of 2010, we incurred restructuring costs of \$2.4 million resulting from a restructuring plan which began in 2008 and concluded in 2010. These costs consisted primarily of \$2.0 million for an estimated withdrawal liability from three multi-employer pension plans, as well as an additional \$0.4 million of other expenses related to exit activities.

For the quarter ended September 30, 2011, operating income totaled \$15.3 million, an increase of \$5.4 million, or 55.4%, compared to \$9.8 million for the same period in 2010. Our operating margin for the quarter ended September 30, 2011, was 7.7% compared to 5.4% for the same

period in 2010.

Interest expense decreased \$1.6 million, or 18.8%, in the quarter ended September 30, 2011 compared to the same period in 2010, primarily due to redemptions of our higher cost 2013 PIK Notes in 2010 and 2011 and lower interest rates on our 2018 Notes following our debt refinancing in the fourth quarter of 2010. We expect our interest expense to continue to be lower than in 2010 for the remainder of 2011 unless the principal balance of our indebtedness increases.

For the quarter ended September 30, 2011, we wrote off \$1.4 million of unamortized debt issuance costs and other bank fees of which \$1.1 million related to the refinancing of our Previous ABL Facility and \$0.3 million resulted from the redemption of our remaining 2013 PIK Notes in July 2011. We had no such debt issuance cost write-off during the 2010 period.

The provision for income taxes was \$0.5 million for the quarter ended September 30, 2011 compared to a tax provision of \$0.8 million for the same period in 2010. The effective tax rates for the three months ended September 30, 2011 and 2010 were 7.0% and 66.7%, respectively. The change in the effective tax rates is primarily due to an increase in income before taxes partially offset by a decrease in permanent tax adjustments.

For the quarter ended September 30, 2011, our net income was \$6.2 million compared to net income of \$0.4 million for the same period in 2010 as a result of the reasons outlined above.

#### Nine Months Ended September 30, 2011 Compared to Nine Months Ended September 30, 2010

For the nine months ended September 30, 2011, total revenues were \$567.2 million, an increase of \$46.4 million, or 8.9%, from revenues of \$520.8 million for the same period in 2010. Transportation revenue increased \$14.0 million, or 3.7%, primarily due to an increase in new energy market revenue of \$20.3 million generated from our delivery of fresh and disposal water in the frac shale energy market offset by a decrease in linehaul revenue of \$6.3 million due to a decrease in bulk chemical shipments. We expect transportation services to the frac shale energy market to be a significant contributor to our revenue growth. We believe that our bulk chemical volume during the year ended September 30, 2011 was adversely affected by a high level of driver turnover primarily driven by our implementation of EOBRs in our fleet. We expect to install EOBRs in substantially all of our fleet by the end of 2011 in order to improve efficiency and proactively address regulatory requirements that we expect in the future. This could adversely impact our volumes for the remainder of 2011.

Service revenue increased \$3.0 million, or 3.7%. This increase was primarily due to an increase in intermodal and depot revenues of \$4.4 million and other revenue of \$0.8 million offset by a decrease in rental revenue of \$2.2 million.

Fuel surcharge revenue increased \$29.4 million, or 48.9%, due to the increase in fuel prices. We have fuel surcharge programs in place with the majority of our customers. These programs typically involve a specified computation based on the changes in fuel prices. As a result, some of these programs may have a time lag between when fuel prices change and when this change is reflected in revenues. It is not meaningful to compare the amount of fuel surcharge revenue or the change in fuel surcharge revenue between reporting periods to fuel expense, or the change in fuel expense between periods, as a significant portion of fuel costs are included in purchased transportation.

Purchased transportation increased \$42.7 million, or 11.9%, due to an increase of \$19.3 million in costs related to servicing the bulk chemical markets resulting from an increase in independent affiliates and linehaul revenue, and an \$18.8 million increase for costs related to servicing the energy market. Total purchased transportation as a percentage of transportation revenue and fuel surcharge revenue increased to 82.6% for the current nine months versus 81.1% for the prior-year nine months due primarily to the conversion of certain company-operated terminals to independent affiliate terminals. Our independent affiliates generated 93.9% of our transportation revenue and fuel surcharge revenue for the nine months ended September 30, 2011 compared to 93.5% for the comparable prior-year period. Hauling for the energy market is performed by independent affiliates and other independent third-party carriers. In this market, we typically pay between 85% to 95% of the transportation revenue depending upon whether the independent affiliate or a third-party carrier does the hauling.

Compensation expense increased \$2.4 million, or 5.7%, due to an increase in health care claims of \$1.6 million and an increase in intermodal and depot costs of \$0.8 million.

Fuel, supplies and maintenance decreased \$4.2 million, or 10.2%, due to lower repairs and maintenance expense of \$2.9 million and lower equipment rent expense of \$2.5 million, partially offset by an increase in fuel costs of \$1.2 million. Lower repairs and maintenance expense resulted from aggressive reduction of aged or underutilized specialty equipment over the last 12 months.

Depreciation and amortization expense decreased \$1.8 million, or 14.5%, due to a decrease in depreciation from sales of revenue equipment.

Selling and administrative expenses increased by \$0.8 million, or 5.5%, due to an increase in our intermodal and depot costs of \$0.7 million, increase in costs associated with our implementation of EOBRs of \$0.5 million and an increase in professional fees of \$0.4 million, partially offset by a decrease in building rent expense of \$0.8 million.