QUALSTAR CORP
Form 10-Q
February 13, 2014

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period December 31, 2013

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Transition Period From to

Commission file number 000-30083

## QUALSTAR CORPORATION

CALIFORNIA 95-3927330
(State of incorporation) (I.R.S. Employer
Identification No.)

## 3990-B Heritage Oak Court, Simi Valley, CA 93063

(805) 583-7744

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports); and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Exchange Act Rule 12b-2). Yes No

Total shares of common stock without par value outstanding at February 11, 2014 are 12,253,117.

## QUALSTAR CORPORATION

## FORM 10-Q

FOR THE QUARTERLY PERIOD ENDED DECEMBER 31, 2013

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## PART I — FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

## QUALSTAR CORPORATION

## CONDENSED BALANCE SHEETS

## (In thousands)

|  | December <br> $\mathbf{3 1 ,}$ | June 30, |
| :--- | :---: | :---: |
|  |  |  |
| ASSETS | $\mathbf{2 0 1 3}$ |  |
| (Unaudited) |  |  | (Audited)

Commitments and contingencies

| Shareholders' equity: |  |  |
| :--- | :--- | :--- |
| Preferred stock, no par value; 5,000 shares authorized; no shares issued | - |  |
| $\left.\begin{array}{lll}\text { Common stock, no par value; 50,000 shares authorized, } 12,253 \text { shares issued and } & 18,932 & 18,938 \\ \text { outstanding as of December 31, 2013 and June 30, } 2013 & 10 & 4 \\ \text { Accumulated other comprehensive income } & (6,975 & (4,197 \\ \text { Accumulated deficit } & \$ 11,967 & \$ 14,745 \\ \text { Total shareholders' equity } & \$ 16,686 & \$ 20,207\end{array}\right)$ |  |  |

See notes to condensed financial statements.

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## QUALSTAR CORPORATION

## CONDENSED STATEMENTS OF COMPREHENSIVE LOSS

## (Unaudited)

(In thousands, except per share data)

|  | Three Months Ended |  | Six Months <br> Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | December 31, |  | December 31, |  |
|  | 2013 | 2012 | 2013 | 2012 |
| Net revenues | \$3,440 | \$3,355 | \$5,631 | \$6,808 |
| Cost of goods sold | 1,931 | 2,086 | 3,661 | 4,595 |
| Gross profit | \$1,509 | \$ 1,269 | \$1,970 | \$2,213 |
| Operating expenses: |  |  |  |  |
| Engineering | 604 | 742 | 1,478 | 1,408 |
| Sales and marketing | 512 | 804 | 1,245 | 1,335 |
| General and administrative | 623 | 919 | 2,017 | 1,659 |
| Restructuring expense | 26 | 511 | 26 | 1,393 |
| Total operating expenses | \$1,765 | \$2,976 | \$4,766 | \$5,795 |
| Loss from operations | (256 | ) (1,707) | (2,796) | ) (3,582) |
| Other income (expense) | 5 | 34 | 18 | (37 |
| Loss before income taxes | (251 | ) (1,673) | (2,778) | ) $(3,619)$ |
| Provision for income taxes | - |  | - | - |
| Net loss | \$(251 | ) $\$(1,673)$ | \$(2,778) | ) \$(3,619) |
| Change in unrealized (losses) gains on investments | (4 | ) (2 ) | 6 | 5 |
| Comprehensive loss | \$(255 | ) $\$(1,675)$ | \$(2,772 ) | \$(3,614) |
| Loss per common share: |  |  |  |  |
| Basic and Diluted | \$(0.02 | ) $\$(0.14)$ | \$(0.23 | ) \$(0.30 ) |
| Weighted average common shares outstanding: |  |  |  |  |
| Basic and Diluted | 12,253 | 12,253 | 12,253 | 12,253 |

See notes to condensed financial statements.

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## QUALSTAR CORPORATION

## CONDENSED STATEMENTS OF CASH FLOWS

## (Unaudited)

(In thousands)


See notes to condensed financial statements.

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## QUALSTAR CORPORATION

## CONDENSED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY

## SIX MONTHS ENDED DECEMBER 31, 2013

(Unaudited)
(In thousands)

|  | Accumulated |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Common Stock |  | Other |  | Accumulated |  |
|  | Shares | Amount | Comprehensive Income |  | Deficit | Total |
| Balance at June 30, 2013 | 12,253 | \$18,938 | \$ |  | \$ (4,197 | ) \$ 14,745 |
| Share-based compensation |  | (6 |  |  |  | (6) |
| Comprehensive loss: |  |  |  |  |  |  |
| Change in unrealized gains on investments |  |  |  | 6 |  | 6 |
| Net loss |  |  |  |  | (2,778 | ) (2,778) |
| Comprehensive loss |  |  |  |  |  | (2,772) |
| Balance at December 31, 2013 | 12,253 | \$ 18,932 | \$ | 10 | \$ (6,975 | ) $\$ 11,967$ |

See notes to condensed financial statements.

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## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS (Unaudited)

## Note 1 - Summary of Significant Accounting Policies

## Basis of Presentation

In the opinion of management, the unaudited accompanying condensed financial statements, including balance sheets and related interim statements of comprehensive loss, cash flows, and stockholders' equity, include all adjustments, consisting primarily of normal recurring items, which are necessary for their fair presentation in conformity with accounting principles generally accepted in the United States of America ("U.S. GAAP").

Preparing financial statements requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue and expenses. Examples include estimates of loss contingencies, product life cycles and inventory obsolescence, bad debts, sales returns, share-based compensation, forfeiture rates, the potential outcome of future tax consequences of events that have been recognized in our financial statements or tax returns, and determining when investment impairments are other-than-temporary. Actual results and outcomes may differ from management's estimates and assumptions.

Interim results are not necessarily indicative of results for a full year. The information included in this Form 10-Q should be read in conjunction with information included in the Qualstar Corporation Annual Report on Form 10-K for the fiscal year ended June 30, 2013, filed with the U.S. Securities and Exchange Commission ("SEC") on September 30, 2013.

## Risks and Uncertainties

We are subject to a number of risks and uncertainties that may significantly impact our future operating results. These risks and uncertainties are discussed under Part II, Item 1A, "Risk Factors" included in this Form 10-Q. As our interim description of risks and uncertainties only includes any material changes to our annual description, we refer you to our

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risk factors previously disclosed in Item 1A of our Annual Report on Form 10-K for the fiscal year ended June 30, 2013, as filed with the SEC.

## Revenue Recognition

We recognize revenue when there is persuasive evidence that an arrangement exists, title and risk of loss have passed, delivery has occurred or the services have been rendered, the sales price is fixed or determinable and collection of the related receivable is reasonably assured. Title and risk of loss generally pass to our customers upon shipment. In limited circumstances where either title or risk of loss pass upon destination or acceptance or when collection is not reasonably assured, we defer revenue recognition until such events occur.

Revenue for established products that have previously satisfied a customer's acceptance requirements and provide for full payment tied to shipment is generally recognized upon shipment and passage of title. In limited cases where a prior history of customer acceptance cannot be demonstrated or sales where customer payment dates are not determinable or when collection is not reasonably assured, revenue is deferred until customer acceptance occurs or payment has been received. On the limited shipments where sales are not recognized, gross profit is generally recorded as deferred profit in our consolidated balance sheet representing the difference between the receivable recorded and the inventory shipped.

Deferred revenue is shown separately in the balance sheet, and deferred profit is included in other accrued liabilities in the balance sheet. At December 31, 2013, we had deferred revenue of approximately $\$ 1,398,000$, and deferred profit of approximately $\$ 90,000$. At June 30,2013 , we had deferred revenue of approximately $\$ 953,000$ and deferred profit of approximately $\$ 209,000$.

## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

Marketable Securities

Marketable securities consist primarily of high-quality U.S. corporate securities, U.S. federal government debt securities, corporate and municipal bonds, collateralized mortgage obligations and asset backed securities. Our marketable securities portfolio consists of short-term securities with original maturities of greater than three months from the date of purchase and remaining maturities of less than one year and long-term securities with original maturities of greater than one year and less than five years. Marketable securities are classified as "available-for-sale" and are recorded at fair value using the specific identification method; unrealized gains and losses are reflected in other comprehensive income until realized; realized gains and losses are included in earnings when the underlying securities are sold and are derived using the specific identification method for determining the cost of securities sold. If the credit ratings of the security issuers deteriorate or if market conditions deteriorate, we may be required to reduce the value of our investments through an impairment charge.

## Fair Value of Financial Instruments

We measure fair value on all financial assets and liabilities and nonfinancial assets and liabilities that are recognized or disclosed at fair value in the financial statements on a recurring basis (at least quarterly). See "Note 5 - Fair Value Measurements."

## Allowance for Doubtful Accounts

We estimate our allowance for doubtful accounts based on an assessment of the collectability of specific accounts and the overall condition of accounts receivable. In evaluating the adequacy of the allowance for doubtful accounts, we analyze specific trade receivables, historical bad debts, customer credits, customer credit-worthiness and changes in customers' payment terms and patterns. If the financial condition of our customers were to deteriorate, resulting in an impairment of their ability to make additional payments, then we may need to make additional allowances. Likewise, if we determine that we could realize more of our receivables in the future than previously estimated, we would adjust the allowance to increase income in the period we made this determination.

## Inventory Valuation

We record inventories at the lower of cost or market value. We assess the value of our inventories periodically based upon numerous factors including expected product or material demand, current market conditions, technological obsolescence, current cost and net realizable value. If necessary, we write down our inventory for estimated obsolescence, potential shrinkage, or unmarketable inventory equal to the difference between the cost of inventory and the estimated market value based upon assumptions about future demand and market conditions. If technology changes more rapidly than expected, or market conditions become less favorable than those projected by management, additional inventory write-downs may be required.

## Warranty Obligations

We provide for the estimated cost of product warranties at the time revenue is recognized. We engage in extensive product quality programs and processes, including active monitoring and evaluation of product failure rates, material usage and estimation of service delivery costs incurred in correcting a product failure. However, should actual product failure rates, material usage, or service delivery costs differ from our estimates, revisions to the estimated warranty liability would be required. Historically our warranty costs have not been significant.

## Legal and Other Contingencies

The outcomes of legal proceedings and claims brought against us are subject to significant uncertainty. An estimated loss from a loss contingency such as a legal proceeding or claim is accrued by a charge to income if it is probable that a liability has been incurred and the amount of the loss can be reasonably estimated. When legal costs that the entity expects to incur in defending itself in connection with a loss contingency accrual are expected to be material, the loss should factor in all costs and, if the legal costs are reasonably estimable, they should be accrued in accordance with ASC 450, regardless of whether a liability can be estimated for the contingency itself. Disclosure of a contingency is required if there is at least a reasonable possibility that a loss has been incurred. Changes in these factors could materially impact our financial statements. We have accrued $\$ 45,000$ for such contingencies.

## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

## Share-Based Compensation


#### Abstract

Share-based compensation is accounted for in accordance with ASC 718, "Compensation - Stock Compensation." We use the Black-Scholes option-pricing model to determine fair value of the award at the date of grant and recognize compensation expense over the vesting period. The inputs we use for the model require the use of judgment, estimates and assumptions regarding the expected volatility of the stock, the expected term the average employee will hold the option prior to the date of exercise, expected future dividends, and the amount of share-based awards that are expected to be forfeited. Changes in these inputs and assumptions could occur and actual results could differ from these estimates, and our results of operations could be impacted.


## Accounting for Income Taxes

We estimate our tax liabilities based on current tax laws in the statutory jurisdictions in which we operate in accordance with ASC 740, "Income Taxes." These estimates include judgments about deferred tax assets and liabilities resulting from temporary differences between assets and liabilities recognized for financial reporting purposes and such amounts recognized for tax purposes, as well as about the realization of deferred tax assets. We may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained upon examination by the taxing authorities, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position should be measured based on the largest benefit that has a greater than $50 \%$ likelihood of being realized upon ultimate settlement. ASC 740 also provides guidance on derecognition of income tax assets and liabilities, classification of current and deferred income tax assets and liabilities, accounting for interest and penalties associated with tax positions, and income tax disclosures.

We maintain a valuation allowance to reduce our deferred tax assets due to the uncertainty surrounding the timing of realizing the benefits of net deferred tax assets in future years. We have considered future taxable income and ongoing prudent and feasible tax planning strategies in assessing the need for such a valuation allowance. In the event we were to determine that we would be able to realize all or part of our net deferred tax asset in the future, the valuation allowance would be decreased accordingly.

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We may periodically undergo examinations by the federal and state regulatory authorities and the Internal Revenue Service. We may be assessed additional taxes and/or penalties contingent on the outcome of these examinations. Our previous examinations have not resulted in any unfavorable or significant assessments.

## Note 2 - Recent Accounting Pronouncements

## Recently adopted accounting guidance

On July 1, 2013, we adopted ASU 2013-02 guidance on disclosure requirements for items reclassified out of accumulated other comprehensive income. This new guidance requires entities to present (either on the face of the income statement or in the notes) the effects on the line items of the income statements for amounts reclassified out of accumulated other comprehensive income. Adoption of this new guidance did not impact our financial statements.

On July 1, 2013, we adopted ASU 2012-02 guidance on testing indefinite-lived intangible assets for impairment. The new guidance provides an entity with the option to first assess qualitative factors to determine whether it is necessary to perform a quantitative impairment test, simplifying the guidance for testing the decline in the realizable value (impairment) of indefinite-lived intangible assets other than goodwill. Examples of intangible assets subject to the guidance include indefinite-lived trademarks, licenses, and distribution rights. An organization electing to perform a qualitative assessment is no longer required to calculate the fair value of an indefinite-lived intangible asset unless the organization determines, based on a qualitative assessment, that it is "more likely than not" that the asset is impaired. Adoption of this new guidance did not impact our financial statements.

On July 1, 2013, we adopted ASU 2011-11 enhancing disclosure requirements about the nature of an entity's right to offset and related arrangements associated with its financial instruments and derivative instruments. The new guidance requires the disclosure of the gross amounts subject to rights of set-off, amounts offset in accordance with the accounting standards followed, and the related net exposure. Adoption of this new guidance did not impact our financial statements.

## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

## Recent accounting guidance not yet adopted

In July 2013, the FASB issued ASU 2013-11 regarding disclosures in the financial statements for an unrecognized tax benefit when a net operating loss carryforward exists. The new guidance will become effective for us beginning July 1,2014 and is not expected to impact our financial statements upon adoption.

## Note 3 - Concentration of Credit Risk, Other Concentration Risks and Significant Customers

We are exposed to interest rate risks. Our investment income is sensitive to changes in the general level of U.S. interest rates, particularly since the majority of our investments are in shorter duration fixed income securities. We have no outstanding debt nor do we utilize auction rate securities or derivative financial instruments in our investment portfolio.

Our financial results could be affected by changes in foreign currency exchange rates or weak economic conditions in foreign markets. As all sales are currently made in U.S. dollars, a strengthening of the dollar could make our products less competitive in foreign markets. Sales outside North America represented approximately $41.2 \%$ of net revenues in the three months ended December 31, 2013, and $52.3 \%$ of net revenues in the three months ended December 31, 2012. Sales outside North America represented approximately $40.3 \%$ of net revenues in the six months ended December 31, 2013, and $44.3 \%$ of net revenues in the six months ended December 31, 2012.

Two customers accounted for $15.1 \%$ and $10.5 \%$ of the Company's revenue for the three-month period ended December 31, 2013. The customers' accounts receivable balances, net of specific allowances, totaled approximately $10.1 \%$ and $17.0 \%$, respectively, of net accounts receivable as of December 31, 2013. One customer accounted for $17.8 \%$ of the Company's revenue for the three-month period ended December 31, 2012. The customer's accounts receivable balance, net of specific allowances, totaled approximately $21.9 \%$ of net accounts receivable as of December 31, 2012.

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Two customers accounted for $15.0 \%$ and $9.5 \%$ of the Company's revenue for the six-month period ended December 31, 2013. The customers' accounts receivable balances, net of specific allowances, totaled approximately $10.1 \%$ and $17.0 \%$, respectively, of net accounts receivable as of December 31, 2013. One customer accounted for $9.8 \%$ of the Company's revenue for the six-month period ended December 31, 2012. The customer's accounts receivable balance, net of specific allowances, totaled approximately $21.9 \%$ of net accounts receivable as of December 31, 2012.

## Note 4 - Loss per Share

Basic loss per share has been computed by dividing net loss by the weighted average number of common shares outstanding. Diluted loss per share has not been computed as the effect is antidilutive.

The following table sets forth the computation of basic and diluted net loss per share for the periods indicated:

|  | Three Months Ended |  | Six Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | December 31, |  | December 31, |  |
|  | 2013 | 2012 | 2013 | 2012 |
| In thousands (except per share amounts): |  |  |  |  |
| Net loss (a) | \$(251 ) | ) \$(1,673) | \$(2,778) | ) \$(3,619) |
| Weighted average outstanding shares of common stock (b) | 12,253 | 12,253 | 12,253 | 12,253 |
| Dilutive potential common shares from employee stock options | - | - | - | - |
| Common stock and common stock equivalents (c) | 12,253 | 12,253 | 12,253 | 12,253 |
| Loss per share: |  |  |  |  |
| Basic net loss per share (a)/(b) | \$(0.02 ) | ) $\$(0.14$ | \$(0.23 ) | ) $\$(0.30)$ |
| Diluted net loss per share (a)/(c) | \$(0.02 ) | ) $\$(0.14$ | \$(0.23 ) | ) \$(0.30 |

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## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

## Note 5 - Fair Value Measurements

Fair value is the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is estimated by applying the following hierarchy, which prioritizes the inputs used to measure fair value into three levels and bases the categorization within the hierarchy upon the lowest level of input that is available and significant to the fair value measurement:

Level 1 - Quoted prices in active markets for identical assets or liabilities.

Level 2 - Observable inputs other than quoted prices in active markets for identical assets and liabilities, quoted prices for identical or similar assets or liabilities in inactive markets, or other inputs that are observable or can be corroborated observable market data for substantially the full term of the assets or liabilities.

Level 3 - Inputs that are generally unobservable and typically reflect management's estimate of assumptions that market participants would use in pricing the asset or liability.

## Note 6 - Cash, Cash Equivalents and Marketable Securities Recorded at Fair Value

All highly liquid investments with maturities of three months or less at the date of purchase are classified as cash equivalents. The Company's marketable debt securities have been classified and accounted for as available-for-sale. Management determines the appropriate classification of its investments at the time of purchase and re-evaluates the available-for-sale designations as of each balance sheet date. The Company classifies its marketable debt securities as either short-term or long-term based on each instrument's underlying contractual maturity date. Marketable debt securities with maturities of 12 months or less are classified as short-term and marketable debt securities with maturities greater than 12 months are classified as long-term.

The following tables summarize the Company's available-for-sale securities' adjusted cost, gross unrealized gains, gross unrealized losses and fair value by significant investment category recorded as cash and cash equivalents or short-term or long-term marketable securities as of December 31, 2013 and June 30, 2013 (in thousands):

December 31, 2013

| Adjusted Unrealized |  | Cash \& |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrealized |  |  | Short-term |  |
|  |  | Losses | Value | Cash | Marketable | Marketable |
| Cost | Gains |  |  | Equivalents | Securities | Securities |

Level 1:

| Cash | 849 |  | - |  | - | 849 | 849 |  | - |  | - |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Money Market Funds | 1,073 |  | - |  | - | 1,073 | 1,073 |  | - |  | - |
| Subtotal | \$1,922 | \$ | - | \$ | - | \$1,922 | \$ 1,922 |  |  |  |  |
| Level 2: |  |  |  |  |  |  |  |  |  |  |  |
| U.S. Agency Securities | 338 |  | - |  | - | 338 | - |  | - |  | 338 |
| Corporate securities | 3,540 |  | 2 |  | (1 | 3,541 | - |  | 2,840 |  | 701 |
| Municipal securities | 4,576 |  | 10 |  | (1 | ) 4,585 | - |  | 4,484 |  | 101 |
| Asset backed securities | 23 |  | - |  | - | 23 | - |  | 23 |  | - |
| Subtotal | \$8,477 | \$ | 12 | \$ | (2 | ) $\$ 8,487$ | \$ | \$ | 7,347 | \$ | 1,140 |
| Total | \$10,399 | \$ | 12 | \$ | (2 | ) \$10,409 | \$ 1,922 |  | 7,347 |  | 1,140 |

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## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

June 30, 2013

| Adjusted Unrealized |  | Cash \& |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Unrealized |  |  | Short-term |  |
|  |  | Losses | Value | Cash | Marketable | Marketable |
| Cost | Gains |  |  |  | Securities | Securities |


| Level 1: |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash | 1,257 |  | - | - |  | 1,257 |  | 1,257 |  | - |  | - |
| Money Market Funds | 709 |  | - | - |  | 709 |  | 709 |  | - |  | - |
| U.S. Treasury Securities | 503 |  | - | - |  | 503 |  | - |  | 503 |  | - |
| Subtotal | \$2,469 | \$ | - | - |  | \$2,469 | \$ | 1,966 | \$ | 503 |  | - |
| Level 2: |  |  |  |  |  |  |  |  |  |  |  |  |
| U.S. Agency Securities | 544 |  | - | (1 | ) | 543 |  | - |  | - |  | 543 |
| Corporate securities | 4,915 |  | 1 | (11 | ) | 4,905 |  | - |  | 2,745 |  | 2,160 |
| Municipal securities | 5,728 |  | 15 | - |  | 5,743 |  | - |  | 2,900 |  | 2,843 |
| Asset backed securities | 127 |  | - | - |  | 127 |  | - |  | 127 |  | - |
| Mortgage backed securities | 30 |  | - |  |  | 30 |  | - |  | 30 |  | - |
| Subtotal | \$11,344 | \$ | 16 | (12 |  | \$11,348 |  | - | \$ | 5,802 |  | 5,546 |
| Total | \$13,813 | \$ | 16 | (12 |  | \$13,817 |  | 1,966 | \$ | 6,305 |  | 5,546 |

There were unrealized loss positions as of December 31, 2013. The following table shows the gross unrealized losses and fair value of the Company's investments with unrealized losses that are not deemed to be other-than-temporarily impaired, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position at December 31, 2013 and June 30, 2013 (in thousands):


June 30, 2013

| Less Than 12 | 12 Months or | Total |
| :--- | :--- | :--- |
| Months | Greater |  |


| Fair | Unrealized | Fair | Unrealized | Fair | Unrealized |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Value | Loss | Value | Loss | Value | Loss |
| (In thousands) |  |  |  |  |  |
| - |  | 543 | (1 | ) 543 | (1 |
| 2,745 | (3 | ) 2,160 | (8) | ) 4,905 | (11 |
| \$2,745 | \$ (3 | ) \$2,703 | \$ (9 | ) \$5,448 | \$ (12 |

Available-for-sale securities are recorded at market value. Unrealized holding gains and losses, net of the related income tax effect, on available-for-sale securities are excluded from earnings and are reported as a separate component of shareholders' equity until realized. Dividend and interest income are recognized when earned. Realized gains and losses for securities classified as available-for- sale are included in earnings when the underlying securities are sold and are derived using the specific identification method for determining the cost of securities sold. There was no loss on the sale of marketable securities for the six months ended December 31, 2013. Loss on the sale of marketable securities for the six months ended December 31, 2012 was $\$ 34,000$. The net unrealized gain on available-for-sale securities that has been included in the other comprehensive income of shareholders' equity during the six months ended December 31, 2013 and 2012 was $\$ 6,000$ and $\$ 5,000$, respectively.

## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

## Note 7 - Inventories

Inventories are stated at the lower of cost (first-in, first-out basis) or market. Inventories are comprised as follows (in thousands):

|  | December <br> $\mathbf{3 1 ,}$ | June <br> $\mathbf{3 0}$, |
| :--- | :--- | :--- |
|  | $\mathbf{2 0 1 3}$ | $\mathbf{2 0 1 3}$ |
| Raw materials | $\$ 1,525$ | $\$ 1,027$ |
| Finished goods | 2,447 | 1,684 |
| Subtotal | 3,972 | 2,711 |
| Less: Inventory reserve | $(1,253$ | $)$ |
| Net inventory balance | $\$ 2,719$ | $\$ 1,083)$ |

Certain items of inventory, specifically tape drives, have been reclassified from raw materials to finished goods at June 30, 2013, to be consistent with December 31, 2013.

## Note 8 - Commitments and Contingencies

## Accrued Warranty

We provide for the estimated costs of hardware warranties at the time the related revenue is recognized. We estimate the costs based on historical and projected product failure rates, historical and projected repair costs, and knowledge of specific product failures (if any). The specific hardware warranty terms and conditions for tape libraries generally include parts and labor over a three-year period. The warranty for power supplies generally is three years. We regularly re-evaluate our estimates to assess the adequacy of the recorded warranty liabilities and adjust the amounts
as necessary.

Activity in the liability for product warranty, which is included in other accrued liabilities in the condensed balance sheets, for the periods presented, is as follows (in thousands):

## Six Months

Ended
December
31,
20132012
Beginning balance $\quad \$ 190$ \$205
Cost of warranty claims (27) (30)
Accruals for product warranties $10 \quad 25$
Ending balance $\quad \$ 173 \quad \$ 200$

## Contract Termination

On December 20, 2013, Qualstar entered into a settlement agreement with their contract manufacturing provider, Benchmark Electronics Manufacturing Solutions, Inc., the successor to CTS Electronics Manufacturing Solutions, Inc., ("CTS"). The agreement terminated the relationship between CTS and Qualstar, and Qualstar agreed to purchase all inventory on hand at CTS that was being held on behalf of Qualstar. The net amount of the inventory purchased was $\$ 1.9$ million. The inventory was delivered to Qualstar in January 2014, at which time the purchase price and all related settlement surcharges were paid to CTS.

## Note 9 - Comprehensive Loss

For the six months ended December 31, 2013 and 2012, comprehensive loss amounted to approximately $\$ 2,772,000$ and $\$ 3,614,000$, respectively. The difference between net loss and comprehensive loss is $\$ 6,000$ and $\$ 5,000$, respectively, which relates to the changes in the unrealized gains that the Company recorded for its available-for-sale marketable securities.

## Note 10 - Legal Proceedings

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On June 28, 2012, Overland Storage, Inc. ("Overland") filed a patent infringement lawsuit against Qualstar Corporation (and others) in the U.S. District Court in the Southern District of California, alleging that certain of our automated tape libraries infringe claims of U.S. Patent No. 6,328,766. The lawsuit is entitled: Overland Storage, Inc. (Plaintiff/Counterclaim Defendant) v. Qualstar Corporation (Defendant/Counterclaim Plaintiff), and assigned Case No. 12-cv-1605-JLS-BLM. Overland is seeking injunctive relief as well as the recovery of unspecified monetary damages. We do not believe we infringe the Overland patent and we intend to defend ourselves vigorously. Due to the inherent uncertainty of litigation, we cannot identify probable or estimable damages related to the lawsuit at this time.

## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

On August 12, 2013, Qualstar filed a complaint against former CEO Lawrence D. Firestone and others for breach of fiduciary duty, breach of duty of loyalty, breach of duty of care and the commission of corporate waste that is currently pending in the Superior Court of the State of California, County of Los Angeles. The lawsuit is entitled: Qualstar Corporation v. Lawrence D. Firestone, Stanley Corker, Carl W. Gromada, Robert A. Meyer, Robert Rich, Daniel Molhoek, Allen Alley, Gerald Laber, Steven Wagner and Does 1 through 10, inclusive, and assigned Case No. BC 514889.

We also are subject to a variety of other claims and legal proceedings that arise from time to time in the ordinary course of our business. Although management currently believes that resolving claims against us, individually or in the aggregate, will not have a material adverse impact on our financial statements, these matters are subject to inherent uncertainties and management's view of these matters may change in the future. We accrue loss contingencies in connection with our commitments and contingencies, including litigation, when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. As of December 31, 2013, we had accrued aggregate current liabilities of $\$ 45,000$ in probable fees and costs related to our contingent legal matters.

## Note 11 - Income Taxes

We did not record a provision or benefit for income taxes for the six months ended December 31, 2013 and 2012. The Company has recorded a full valuation allowance against its net deferred tax assets based on the Company's assessment regarding the realizability of these net deferred tax assets in future periods.

## Note 12 - Segment Information

In its operation of the business, management reviews certain financial information, including segmented internal profit and loss statements prepared on a basis consistent with U.S. GAAP. Our two segments are Power Supplies and Storage. The two segments discussed in this analysis are presented in the way we internally managed and monitored

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performance for the six months ended December 31, 2013 and 2012. Allocations for internal resources were made for the six months ended December 31, 2013 and 2012. The power supplies segment tracks certain assets separately, and all others are recorded in the storage segment for internal reporting presentations. The types of products and services provided by each segment are summarized below:

Power Supplies - We design, develop, and sell small, open frame, high efficiency switching power supplies. These power supplies are used to convert AC line voltage to DC voltages, or DC voltages to other DC voltages for use in a wide variety of electronic equipment such as telecommunications equipment, machine tools, routers, switches, wireless systems and gaming devices.

Storage - We design, develop and sell automated magnetic tape libraries used to store, retrieve and manage electronic data primarily in network computing environments. Tape libraries consist of cartridge tape drives, tape cartridges and robotics to move the cartridges from their storage locations to the tape drives under software control. Our tape libraries provide data storage solutions for organizations requiring backup, recovery and archival storage of critical data.

Segment revenue, loss before taxes and total assets were as follows (in thousands):

| Three Months | Six Months |
| :--- | :--- |
| Ended | Ended |

December 31, December 31, 2013201220132012

## Revenue

Power Supplies \$1,843 \$1,229 \$2,796 \$2,773
Storage:

| Product | 1,020 | 1,532 | 1,844 | 2,754 |
| :--- | :---: | :---: | :---: | ---: |
| Service | 577 | 594 | 991 | 1,281 |
| Total storage | $\$ 1,597$ | $\$ 2,126$ | $\$ 2,835$ | $\$ 4,035$ |
| Total revenue | $\$ 3,440$ | $\$ 3,355$ | $\$ 5,631$ | $\$ 6,808$ |

## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

$\left.\begin{array}{lllll} & \begin{array}{l}\text { Three Months } \\ \text { Ended }\end{array} & \begin{array}{l}\text { Six Months } \\ \text { Ended }\end{array} \\ & \begin{array}{llll}\text { December 31, } \\ \mathbf{2 0 1 3} & \mathbf{2 0 1 2}\end{array} & \begin{array}{l}\text { December 31, } \\ \mathbf{2 0 1 3}\end{array} & \mathbf{2 0 1 2}\end{array}\right)$

Note 13 - Restructuring Expenses

## Restructuring Charges

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In fiscal 2013, the Company restructured its operations and overhead structure related to the storage division by reducing the size of its facilities and headcount, in accordance with a defined restructuring plan. Costs associated therewith were separately identified and disclosed. In October 2013, the Company determined that we would no longer require the leased space in Boulder, Colorado. The space has been vacated and the landlord is currently looking for another tenant. Until that time, we are obligated through the term of the lease, September 2014, so the total amount of the lease payments were added to the restructuring charges in the amount of $\$ 26,000$.

| Beginning |  | Ending |  |
| :--- | :--- | :--- | :--- |
| Balance |  | Balance |  |
|  | Expensed | Paid | December <br> June 30, |
|  |  |  |  |
| 31, |  |  |  |

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## QUALSTAR CORPORATION

## NOTES TO CONDENSED FINANCIAL STATEMENTS- (Continued)

## Note 14 - Shareholder Activism

As a result of the proxy contest initiated by BKF Capital Group, Inc., ("BKF"), at the Annual Shareholders' Meeting, held on June 28, 2013, the entire Board of Qualstar was replaced by the five nominees of BKF. On August 19, 2013, the Board approved the reimbursement of the expenses incurred by BKF in connection with its efforts to replace the prior members of Qualstar's Board in an aggregate amount of $\$ 395,000$. Steven N. Bronson, the Company's Chairman and CEO, is also Chairman, CEO, and majority shareholder of BKF.

# ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS 


#### Abstract

Statements in this Quarterly Report on Form 10-Q concerning the future business, operating results and financial condition of Qualstar including estimates, projections, statements relating to our business plans, objectives and operating results, and the assumptions upon which those statements are based, are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements inherently are subject to risks and uncertainties, some of which we cannot predict or quantify. Our actual results may differ materially from the results projected in the forward-looking statements. Factors that might cause such a difference include, but are not limited to, those discussed in Part II, Item 1A of this report and in our Annual Report on Form 10-K for the fiscal year ended June 30, 2013 in "Item 1 Business," "Item 1A Risk Factors," and in "Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations." You generally can identify forward-looking statements by the use of forward-looking terminology such as "believes," "may," "expects," "intends," "estimates," "anticipates," "plans," "seeks," or "continues," or the negative thereof or variations similar terminology. Except as required by law, we undertake no obligation to publicly update or revise any forward-looking statements to reflect the occurrence of events or circumstances in the future.


## OVERVIEW

Qualstar Corporation ("Qualstar") is organized into two Strategic Business Units, Power Supplies and Storage. Power supply products include ultra-small high efficiency open frame switching power supplies and provide power solutions to original equipment manufacturers to incorporate into products for telecommunications and networking, industrial, gaming, test equipment and other applications. Storage products include automated magnetic tape libraries used to store, retrieve and manage electronic data primarily in the media and entertainment and network computing environment and provide solutions for organizations requiring backup, recovery and archival storage of critical electronic information.

As a result of the annual shareholders meeting held on June 28, 2013, Qualstar began fiscal 2014 under new leadership, focused on returning the Company to profitability. The two key elements of this strategy are cost reduction and sales growth.

In the first six months of fiscal 2014, aggressive cost reduction actions were taken, including reducing headcount by $32 \%$, eliminating most consultants, and consolidating operations in Simi Valley by closing the Denver and Boulder offices. These cost reduction efforts will continue for the foreseeable future.

To expand our sales, we appointed two Vice-presidents of International Sales, one focused on Europe and the other on Asia. Approximately $50 \%$ of our revenues in fiscal 2013 were from international markets and we believe these provide significant opportunities for growth in fiscal 2014.

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

We describe our significant accounting policies in Note 1, "Summary of Significant Accounting Policies" of the accompanying Notes to Condensed Financial Statements.

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## RESULTS OF OPERATIONS

(Unaudited) (In thousands, except per share data)

|  | $\begin{array}{l}\text { Three Months } \\ \text { Ended }\end{array}$ |  | $\begin{array}{l}\text { Six Months } \\ \text { Ended }\end{array}$ |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{l}\text { December 31, } \\ \mathbf{2 0 1 3}\end{array}$ |  |  | December 31, |  |
|  | $\begin{array}{lllll}\text { D012 }\end{array}$ | $\begin{array}{l}\mathbf{2 0 1 3}\end{array}$ | $\mathbf{2 0 1 2}$ |  |  |
| Power supply revenues | $\$ 1,843$ | $\$ 1,229$ | $\$ 2,796$ | $\$ 2,773$ |  |
| Storage revenues | 1,597 | 2,126 | 2,835 | 4,035 |  |
| Net revenues | 3,440 | 3,355 | 5,631 | 6,808 |  |
| Cost of goods sold | 1,931 | 2,086 | 3,661 | 4,595 |  |
| Gross profit | $\$ 1,509$ | $\$ 1,269$ | $\$ 1,970$ | $\$ 2,213$ |  |
| Operating expenses: |  |  |  |  |  |
| Engineering | 604 | 742 | 1,478 | 1,408 |  |
| Sales and marketing | 512 | 804 | 1,245 | 1,335 |  |
| General and administrative | 623 | 919 | 2,017 | 1,659 |  |
| Restructuring expense | 26 | 511 | 26 | 1,393 |  |
| Total operating expenses | $\$ 1,765$ | $\$ 2,976$ | $\$ 4,766$ | $\$ 5,795$ |  |
| Loss from operations | $(256)$ | $(1,707)$ | $(2,796)$ | $(3,582)$ |  |
| Other income (expense) | 5 | 34 | 18 | $(37$ |  |$)$

The following table reflects, as a percentage of net revenues, statements of operations data for the periods indicated:

|  | Three Months <br> Ended | Six Months <br> Ended |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  | December 31, <br> 2013 | $\mathbf{2 0 1 2}$ | December 31, <br> 2013 |  | $\mathbf{2 0 1 2}$ |
| Power supply revenues | 53.6 | $\%$ | 36.6 | $\%$ | 49.6 |
| Strage revenues | 46.4 | 63.4 | 50.4 | 40.7 | $\%$ |
| Net revenues | 100.0 | 100.0 | 100.0 | 100.0 |  |
| Cost of goods sold | 56.1 | 62.2 | 65.0 | 67.5 |  |
| Gross profit | 43.9 | 37.8 | 35.0 | 32.5 |  |

Operating expenses:

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| Engineering | 17.6 | 22.1 | 26.2 | 20.7 |
| :--- | :--- | :--- | :--- | :--- |
| Sales and marketing | 14.9 | 24.0 | 22.1 | 19.6 |
| General and administrative | 18.1 | 27.4 | 35.8 | 24.4 |
| Restructuring expense | 0.8 | 15.2 | 0.5 | 20.5 |
| Total operating expenses | 51.4 | 88.7 | 84.6 | 85.2 |
| Loss from operations | $(7.5)$ | $(50.9)$ | $(49.6)$ | $(52.7)$ |
| Other income (expense) | 0.1 | 1.0 | 0.3 | $(0.5)$ |
| Net loss | $(7.4) \%$ | $(49.9) \%$ | $(49.3) \%$ | $(53.2) \%$ |

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We have two operating segments for financial reporting purposes: power supplies and storage, as discussed in Note 12 of the accompanying Notes to Financial Statements in Item 1 of this report. The following table summarizes our revenue by operating segment in thousands of dollars:

|  | Three Months Ended |  | Six Months <br> Ended |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Decemb } \\ & 2013 \end{aligned}$ | $\begin{gathered} \text { oer 31, } \\ 2012 \end{gathered}$ | $\begin{aligned} & \text { Decembe } \\ & 2013 \quad 2 \end{aligned}$ | $\begin{aligned} & \text { er 31, } \\ & 2012 \end{aligned}$ |
| Power supply revenues | \$1,843 | \$1,229 | \$2,796 \$ | \$2,773 |
| Storage revenues | 1,597 | 2,126 | 2,835 | 4,035 |
|  | \$3,440 | \$3,355 | \$5,631 \$ | \$6,808 |
|  | Three Months Ended |  | Six Months Ended |  |
|  | December 31, |  | December 31, |  |
|  | 2013 | 2012 | 2013 | 2012 |
| Power supply revenues | 53.6 \% | 36.6 | \% 49.6 \% | \% 40.7 \% |
| Storage revenues | 46.4 | 63.4 | 50.4 | 59.3 |
|  | 100.0\% | 100.0\% | \% 100.0\% | \% 100.0\% |

Three Months Ended December 31, 2013 Compared to Three Months Ended December 31, 2012

## Net Revenues

Net revenues remained comparable at \$3.4 million for the three months ended December 31, 2013 and 2012.

## Segment Revenue

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Power Supplies - Net revenues from power supplies were $\$ 1.8$ million for the three months ended December 31, 2013 compared with $\$ 1.2$ million for the three months ended December 31, 2012, an increase of $\$ 0.6$ million, or $50.0 \%$.

Storage - Net storage revenues decreased to $\$ 1.6$ million for the three months ended December 31, 2013 from $\$ 2.1$ million for the three months ended December 31, 2012, a decrease of $\$ 0.5$ million, or $24.9 \%$. The decrease in revenues is primarily attributed to a decrease in revenues of our XLS tape libraries, service and media, partially offset by an increase in our RLS tape libraries.

Gross Profit. Gross profit increased to $\$ 1.5$ million for the three months ended December 31, 2013 from $\$ 1.3$ million for the three months ended December 31, 2012. This increase of $\$ 0.2$ million, or $18.9 \%$, was primarily attributed to material price variances from the repurchasing of inventory from Benchmark Electronics (formerly CTS) and a decrease in labor and overhead. Gross margins increased to $43.9 \%$ of revenues from $37.8 \%$ in the comparative quarter of 2012. This increase resulted from a higher proportion of storage revenues being related to service contracts rather than hardware sales. Cost of goods sold consists primarily of material cost, direct and indirect labor costs, manufacturing overhead, freight and packaging costs.

Engineering. Engineering expenses decreased by $\$ 138,000$, or $18.6 \%$, to $\$ 604,000$ for the three months ended December 31, 2013 from $\$ 742,000$ for the three months ended December 31, 2012. This decrease was primarily attributed to a reduction in salaries as we reduced headcount and consultant expenses.

Sales and Marketing. Sales and marketing expenses decreased by $\$ 292,000$, or $36.3 \%$, to $\$ 512,000$ for the three months ended December 31, 2013 from $\$ 804,000$ for the three months ended December 31, 2012. The decrease was primarily attributed to a reduction in salaries and commissions as we reduced headcount and a reduction in advertising and printing expenses.

General and Administrative. General and administrative expenses decreased by $\$ 296,000$, or $32.2 \%$, to $\$ 623,000$ for the three months ended December 31, 2013 from $\$ 919,000$ for the three months ended December 31, 2012. The decrease was primarily attributed to a reduction in salaries as we reduced headcount and a decrease in legal expenses.

Restructuring Expense. Costs incurred of $\$ 26,000$ in the second quarter were attributed to the remaining rent expense for the vacated Boulder facility. During fiscal 2013, the Company underwent a major restructuring under a defined plan to outsource manufacturing. In fiscal 2014, as the business adapts, changes will be made to operations, but charges associated with such changes, such as severance, will be expensed as part of normal operations costs. In the second quarter of fiscal 2013, the Company continued to reduce the size of its production facility in the storage segment, which resulted in a further decrease in total square footage, from 38,000 square feet to approximately 28,000 square feet, and restructuring charges of approximately $\$ 316,000$ applied to the remaining contractual lease payments from December 2012 through December 2015 on the vacated portion of the facility. Related severance costs of approximately $\$ 195,000$ were incurred in the second quarter of fiscal 2013 within the storage segment.

Other Income. Other income decreased to $\$ 5,000$ for the three months ended December 31, 2013 from $\$ 34,000$ for the three months ended December 31, 2012 due to a reduction in investment income and losses on fixed asset disposals.

Provision for Income Taxes. We did not record a provision or benefit for income taxes for the three months ended December 31, 2013 or 2012.

## Six Months Ended December 31, 2013 Compared to Six Months Ended December 31, 2012

## Net Revenues

Net revenues decreased to $\$ 5.6$ million for the six months ended December 31, 2013 compared with $\$ 6.8$ million for the six months ended December 31, 2012, a decrease of $\$ 1.2$ million, or $17.3 \%$.

## Segment Revenue

Power Supplies - Net revenues from power supplies remained comparable at $\$ 2.8$ million for the six months ended December 31, 2013 and 2012.

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Storage - Net storage revenues decreased to $\$ 2.8$ million for the six months ended December 31, 2013 from $\$ 4.0$ million for the six months ended December 31, 2012, a decrease of $\$ 1.2$ million, or $29.7 \%$. The decrease in revenues is primarily attributed to decreases in revenues from sales of our XLS tape libraries, legacy TLS, service and media, partially offset by an increase in revenues from sales of our RLS tape libraries and miscellaneous.

Gross Profit. Gross profit decreased to $\$ 2.0$ million for the six months ended December 31, 2013 from $\$ 2.2$ million for the six months ended December 31, 2012. This decrease of $\$ 0.2$ million, or $11.0 \%$, was primarily attributed to changes in product mix and reductions in labor and overhead, partially offset by an increase in inventory reserves. Gross margins increased to $35.0 \%$ of revenues for the six months ended December 31, 2013 from $32.5 \%$ for the six months ended December 31, 2012. This increase resulted from a higher proportion of storage revenues being related to service contracts rather than hardware sales, partially offset by an increase in material price variances and scrap associated with the repurchasing of our inventory from CTS. Cost of goods sold consists primarily of material cost, direct and indirect labor costs, manufacturing overhead, freight and packaging costs.

Engineering. Engineering expenses increased by $\$ 100,000$, or $5.0 \%$, to $\$ 1.5$ million for the six months ended December 31, 2013 from $\$ 1.4$ million for the six months ended December 31, 2012. This increase was primarily attributed to severance costs related to a reduction in headcount in our Simi Valley and Boulder facilities.

Sales and Marketing. Sales and marketing expenses decreased by $\$ 100,000$, or $6.7 \%$, to $\$ 1.2$ million for the six months ended December 31, 2013 from $\$ 1.3$ million for the six months ended December 31, 2012. The decrease was primarily attributed to a reduction in advertising, printing and consulting expenses, partially offset by an increase in severance costs related to a reduction in headcount.

General and Administrative. General and administrative expenses increased by $\$ 300,000$, or $21.6 \%$, to $\$ 2.0$ million for the six months ended December 31, 2013 from $\$ 1.7$ million for the six months ended December 31, 2012. The increase was primarily attributed to an increase in expenses associated with the proxy contest in connection with the company's 2013 annual shareholder meeting and severance costs related to a reduction in headcount, partially offset by a decrease in bonus accruals and investor relation expenses.

Restructuring Expense. Costs incurred of $\$ 26,000$ for the six months ended December 31, 2013 were attributed to the remaining rent expense for the vacated Boulder facility and contractor expenses for warehouse restructuring. During fiscal 2013, the Company underwent a major restructuring under a defined plan to outsource manufacturing. In fiscal 2014, as the business adapts, changes will be made to operations, but charges associated with such changes, such as severance, will be expensed as part of normal operations costs. In the first six months of fiscal 2013, the Company evaluated production capacity, revenue and facility size, and determined that a reduction in facility size and personnel to fit the production requirements was needed in the storage segment. This resulted in a reduction in total square footage from 56,938 square feet to approximately 28,000 square feet, or $50 \%$, and facility restructuring charges of approximately $\$ 1,006,000$ were applied to the remaining contractual lease payments from October 2012 through December 2015 on the vacated portion of the facility in addition to contractor and moving expenses. One-time severance costs of approximately $\$ 323,000$ were incurred and partially paid in the first six months of fiscal 2013 within the storage segment and related to reductions in manufacturing, general and administrative and engineering.

Other Income. Other income increased to $\$ 18,000$ for the six months ended December 31, 2013 from other expenses of $(\$ 37,000)$ for the six months ended December 31, 2012, due to the absence of litigation settlements in fiscal year 2014.

Provision for Income Taxes. We did not record a provision or benefit for income taxes for the six months ended December 31, 2013 or 2012.

## LIQUIDITY AND CAPITAL RESOURCES

Net cash used in operating activities was $\$ 3.3$ million in the six months ended December 31, 2013, primarily attributed to the $\$ 2.8$ million net loss for the period, a decrease of $\$ 449,000$ in accounts payable, a decrease of $\$ 1.1$ million in total accounts receivable, partially offset by a $\$ 1.0$ million increase in inventory. Net cash used in operating activities was $\$ 2.8$ million in the six months ended December 31, 2012, primarily attributed to the net loss for the period, an increase in prepaid and other assets, and a decrease in accounts payable, partially offset by a decrease in inventory and an increase in other accrued liabilities and accrued payroll and related liabilities.

Cash provided by investing activities was $\$ 3.3$ million in the six months ended December 31, 2013, primarily attributed to the sale of marketable securities. Cash provided by investing activities was $\$ 1.9$ million in the six months ended December 31, 2012, primarily attributed to proceeds from the sale of marketable securities, partially

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offset by the purchase of marketable securities and equipment.

Cash was not used in financing activities during the six months ended December 31, 2013 or 2012.

As of December 31, 2013, we had $\$ 1.9$ million in cash and cash equivalents and $\$ 8.5$ million in marketable securities. The decrease in cash from June 30, 2013 consisted of approximately $\$ 44,000$ to support the operating losses.

We believe that our existing cash and cash equivalents and cash flows from our operating activities, plus funds available from the sale of our marketable securities, will be sufficient to fund our working capital and capital expenditure needs for the next 12 months. We may utilize cash to invest in or acquire businesses, products or technologies that we believe are strategic. We periodically evaluate other companies and technologies for possible investment or acquisition by us. In addition, we have made and may in the future make investments in companies with whom we have identified potential synergies. However, we have no present commitments or agreements with respect to any material investment in or acquisition of other businesses or technologies.

## ITEM 3. QUALITATIVE AND QUANTITATIVE DISCLOSURES ABOUT MARKET RISK

We develop products in the United States and sell them worldwide. We manufacture products in the United States and Asia. As a result, our financial results could be affected by factors such as changes in foreign currency exchange rates or weak economic conditions in foreign markets. As all sales are currently made in U.S. dollars, a strengthening of the U.S. dollar could make our products less competitive in foreign markets. Our interest income is sensitive to changes in the general level of U.S. interest rates, particularly since the majority of our investments are in short-term instruments. We have no outstanding debt nor do we utilize derivative financial instruments. Therefore, no quantitative tabular disclosures are required.

## ITEM 4. CONTROLS AND PROCEDURES

We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of Qualstar's disclosure controls and procedures as of December 31, 2013 pursuant to Rule 13a-15 under the Securities Exchange Act of 1934. Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed by us in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the Commission's rules and forms, and to ensure that the information required to be disclosed by us in reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

We did not make any changes in our internal control over financial reporting during the six months ended December 31, 2013 of Qualstar's fiscal year ending June 30, 2014, that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II — OTHER INFORMATION

## ITEM 1. Legal Proceedings


#### Abstract

On June 28, 2012, Overland Storage, Inc. ("Overland") filed a patent infringement lawsuit against Qualstar Corporation (and others) in the U.S. District Court in the Southern District of California, alleging that certain of our automated tape libraries infringe claims of U.S. Patent No. 6,328,766. The lawsuit is entitled: Overland storage, Inc. (Plaintiff/Counterclaim Defendant) v. Qualstar Corporation (Defendant/Counterclaim Plaintiff), and assigned Case No. 12-cv-1605-JLS-BLM. Overland is seeking injunctive relief as well as the recovery of unspecified monetary damages. We do not believe we infringe the Overland patent and we have filed a counterclaim. Due to the inherent uncertainty of litigation, we cannot identify probable or estimable damages related to the lawsuit at this time.


On September 18, 2013, Qualstar filed an amended complaint against former CEO Lawrence D. Firestone and others for breach of fiduciary duty, breach of duty of loyalty, breach of duty of care, and the commission of corporate waste that is currently pending in the Superior Court of the State of California, County of Los Angeles. The lawsuit is entitled: Qualstar Corporation v. Lawrence D. Firestone, Stanley Corker, Carl W. Gromada, Robert A. Meyer, Robert Rich, Daniel Molhoek, Allen Alley, Gerald Laber, Steven Wagner and Does 1 through 10, inclusive, and assigned Case No. BC 514889. Qualstar is seeking to enjoin the payment of Lawrence D. Firestone's severance package and the recovery of monetary damages to be proven at trial. The possibility exists that the defendants will assert counterclaims against Qualstar, but the probability of these actions or the likely results are not currently ascertainable. The Defendants have filed motions to dismiss the case, however, the court hearing on the motions is not scheduled until April 18, 2014. At this time, no evaluation can be made as to the likelihood of a favorable or unfavorable decision.

We also are subject to a variety of other claims and legal proceedings that arise from time to time in the ordinary course of our business. Although management currently believes that resolving claims against us, individually or in the aggregate, will not have a material adverse impact on our financial statements, these matters are subject to inherent uncertainties and management's view of these matters may change in the future. We accrue loss contingencies in connection with our commitments and contingencies, including litigation, when it is probable that a loss has occurred and the amount of the loss can be reasonably estimated. As of December 31, 2013, we had accrued aggregate current liabilities of $\$ 45,000$ in probable fees and costs related to our contingent legal matters.

## ITEM 1A. Risk Factors

There have been no significant changes to the risk factors disclosed in our Annual Report on Form 10-K for the fiscal year ended June 30, 2013.

## ITEM 5. Other Information

On December 20, 2012, Qualstar Corporation entered into a contract manufacturing agreement with CTS Electronics Manufacturing Solutions, Inc. (CTS) whereby CTS was going to manufacture Qualstar's RLS and XLS tape libraries. At the commencement of the contract, Qualstar's then management provided CTS with a very aggressive forecast of Qualstar requirements for RLS tape libraries. However, actual sales of Qualstar's RLS tape libraries did not match the aggressive forecast of the prior management team. Accordingly, CTS purchased more parts than were required to satisfy Qualstar's sales, in addition to the excessive set up fees that CTS charged to Qualstar in June of 2012. After taking control of Qualstar in July 2013, the new management team scaled back its forecast for the RLS tape libraries, in order to fairly project actual marketplace demand. The lower forecast provided for a level of business that was not economically beneficial to CTS and strains in the relationship between Qualstar and CTS began to develop. Shortly thereafter the new management team began to look for alternatives to the contract manufacturing relationship with CTS, such as bringing the manufacturing of the RLS and XLS tape libraries in house at Qualstar. On December 20, 2013, Qualstar and Benchmark Electronics Manufacturing Solutions, Inc. (the successor to CTS) entered into a settlement agreement ("Settlement Agreement"), whereby the contract manufacturing relationship was terminated and the parties agreed that Qualstar would purchase from CTS all Qualstar inventory on hand. Qualstar completed the purchase of CTS's parts inventory in January 2014 for a total of $\$ 1.9$ million. Qualstar is currently manufacturing its RLS tape libraries in house for the foreseeable future. As a result of the Settlement Agreement Qualstar now has excess RLS inventory in January 2014 . We also incurred surcharges on various inventory parts that CTS purchased on Qualstar's behalf due to the terms of the contract previous management entered into with CTS.

We believe that bringing the business back to Qualstar at this time will benefit our customers with better service. It will also give us more control over the inventory levels, better product quality and flexibility in planning.

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## ITEM 6. EXHIBITS

## Exhibit

## No. Exhibit Index

31.1 Certification of Principal Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2 Certification of Principal Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1 Certification of Principal Executive Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2 Certification of Principal Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS XBRL Instance Document
101.SCH XBRL Taxonomy Extension Schema Document
101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF XBRL Taxonomy Extension Definition Linkbase Document
101.LAB XBRL Taxonomy Extension Label Linkbase Document
101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## QUALSTAR CORPORATION

Dated: February 13, 2014 By:/s/STEVEN N. BRONSON
Steven. N. Bronson
Chief Executive Officer and President
(Principal Executive Officer)

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