USA TRUCK INC
Form 10-Q
November 09, 2016 Table Of Contents
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q
(Mark One)
[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended September 30, 2016
or
TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from to
Commission File Number: 0-19858
USA TRUCK, INC.

(Exact name of registrant as specified in its charter)

	Delaware	71-0556971
	(State or other jurisdiction of incorporation	(I.R.S. Employer
	or organization)	Identification No.)
	or organization)	
	3200 Industrial Park Road	
	Van Buren, Arkansas (Address of principal executive offices)	72956 (7in Code)
	(Address of principal executive offices)	(Zip Code)
479-471-2500		
(Registrant's telen	phone number, including area code)	
(<i>B</i>		
N/A		
(Former name, for	rmer address and former fiscal year, if changed since la	ast report)
the Securities Exc	mark whether the registrant: (1) has filed all reports rechange Act of 1934 during the preceding 12 months (or ch reports), and (2) has been subject to such filing requ	for such shorter period that the registrant was
Yes [X] No []		
any, every Interac	mark whether the registrant has submitted electronical ctive Data File required to be submitted and posted purchapter) during the preceding 12 months (or for such set such files).	suant to Rule 405 of Regulation S-T
Yes [X] No []		
or a smaller repor	mark whether the registrant is a large accelerated filer ting company. See the definitions of "large accelerated to 12b-2 of the Exchange Act. (Check one)	
Large accelerated Non-accelerated f		
(Do not check if a reporting compan	a smaller Smaller reporting company []	
Indicate by check	mark whether the registrant is a shell company (as def	fined in Rule 12b-2 of the Exchange Act).

Yes [] No [X]
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The number of shares outstanding of the registrant's common stock, as of October 27, 2016, was 8,289,699.

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PART I – FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS USA TRUCK, INC.

CONDENSED CONSOLIDATED BALANCE SHEETS

(UNAUDITED)

(in thousands, except share data)

	September 30, 2016	December 31, 2015
Assets		
Current assets:	.	
Cash	\$142	\$87
Accounts receivable, net of allowance for doubtful accounts of \$607 and \$608, respectively	54,361	53,324
Other receivables	3,642	5,094
Inventories	382	748
Assets held for sale	9,067	7,979
Income taxes receivable	9,373	6,159
Prepaid expenses and other current assets	3,667	4,876
Total current assets	80,634	78,267
Property and equipment:		
Land and structures	32,463	32,910
Revenue equipment	277,670	289,045
Service, office and other equipment	24,519	22,156
Property and equipment, at cost	334,652	344,111
Accumulated depreciation and amortization	(105,539)	
Property and equipment, net	229,113	206,784
Other assets	1,243	1,405
Total assets	\$310,990	\$286,456
Liabilities and Stockholders' Equity		
Current liabilities:		
Accounts payable	\$28,075	\$24,473
Current portion of insurance and claims accruals	11,470	10,706
Accrued expenses	8,969	8,836
Current maturities of capital leases	17,071	12,190
Total current liabilities	65,585	56,205
Deferred gain	651	701
Long-term debt, less current maturities	99,700	70,400
Capital leases, less current maturities	34,357	18,845
Deferred income taxes	40,082	37,943
Insurance and claims accruals, less current portion	8,558	8,585
Total liabilities	248,933	192,679
Commitments and contingencies		

Stockholders' equity:

Preferred Stock, \$.01 par value; 1,000,000 shares authorized		
Common Stock, \$.01 par value; 30,000,000 shares authorized; issued 12,157,843 shares,	121	119
and 11,946,253 shares, respectively	121	119
Additional paid-in capital	67,907	67,370
Retained earnings	61,984	65,871
Less treasury stock, at cost (3,865,481 shares, and 2,286,608 shares, respectively)	(67,955) (39,583)
Total stockholders' equity	62,057	93,777
Total liabilities and stockholders' equity	\$310,990	\$286,456

See accompanying notes to condensed consolidated financial statements.

USA TRUCK, INC.

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE (LOSS) INCOME

(UNAUDITED)

(in thousands, except per share data)

Revenue:	Three Mor September 2016	nths Ended : 30, 2015	Nine Months Ended September 30, 2016 2015
Operating revenue	\$105,458	\$123,490	\$325,964 \$389,950
Operating expenses:			
Salaries, wages and employee benefits	29,131	32,028	92,332 105,536
Fuel and fuel taxes	10,932	12,960	32,512 47,195
Depreciation and amortization	7,411	8,702	22,282 29,951
Insurance and claims	5,620	5,405	15,826 17,502
Equipment rent	1,861	1,094	5,582 2,743
Operations and maintenance	8,170	10,439	27,682 31,340
Purchased transportation	37,218	40,613	111,650 122,029
Operating taxes and licenses	1,003	1,439	3,384 4,221
Communications and utilities	673	989	2,404 2,732
Gain on disposal of assets, net	(181	. , , ,	, , , ,
Restructuring, impairment and other costs	 2.550	2,893	5,264 2,893
Other	3,578	4,477	10,683 13,775
Total operating expenses	105,416	118,031	328,842 374,151
Operating income (loss)	42	5,459	(2,878) 15,799
Other expenses:			
Interest expense, net	913	493	2,209 1,672
Loss on extinguishment of debt			 750
Other, net	87	78	423 650
Total other expenses, net	1,000	571	2,632 3,072
(Loss) income before income taxes	` ′	4,888	(5,510) 12,727
Income tax (benefit) expense	(224	2,161	(1,623) 5,595
Net (loss) income and comprehensive (loss) income	\$(734)	\$2,727	\$(3,887) \$7,132
Net (loss) income per share information:			
Average shares outstanding (basic)	8,069	10,442	8,736 10,439
Basic (loss) earnings per share	\$(0.09)	\$0.26	\$(0.44) \$0.68

Average shares outstanding (diluted)	8,069	10,470	8,736	10,515
Diluted (loss) earnings per share	\$(0.09) \$0.26	\$(0.44) \$0.68

See accompanying notes to condensed consolidated financial statements.

USA TRUCK, INC.

CONDENSED CONSOLIDATED STATEMENT OF STOCKHOLDERS' EQUITY

(UNAUDITED)

(in thousands)

	Common	1				
			Additional			
	Stock					
		Par	Paid-in	Retained	Treasury	
	Shares	Value	Capital	Earnings	Stock	Total
Balance at December 31, 2015	11,946	\$119	\$ 67,370	\$65,871	\$(39,583)	\$93,777
Exercise of stock options	2		3			3
Excess tax benefit from exercise of stock options			(75)			(75)
Purchase of treasury stock			(40)		(28,372)	(28,412)
Share-based compensation			695			695
Restricted stock award grant	301	3	(3)			
Forfeited restricted stock	(88)	(1)	1			
Net share settlement related to restricted stock vesting	(3)		(44)			(44)
Net loss				(3,887)		(3,887)
Balance at September 30, 2016	12,158	121	67,907	61,984	(67,955)	62,057

See accompanying notes to condensed consolidated financial statements.

USA TRUCK, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(UNAUDITED)

(in thousands)

	Nine Mont		
	September		
	2016	2015	
Operating activities:			
Net (loss) income	\$(3,887)	\$7,132	
Adjustments to reconcile net (loss) income to net cash provided by operating activities:			
Depreciation and amortization	22,282	29,951	
Provision for doubtful accounts	458	360	
Deferred income tax (benefit), net	2,139	(7,931)
Share-based compensation	695	802	
Gain on disposal of assets, net	(759)	(5,766)
Loss on extinguishment of debt		750	
Impairment of property and equipment	1,070		
Change in vacation policy		(1,383)
Asset valuation reserve		281	
Other	(49)	(6)
Changes in operating assets and liabilities:			
Accounts receivable	(3,257)	14,077	
Inventories and prepaid expenses	1,575	1,132	
Accounts payable and accrued liabilities	3,418	18,513	
Insurance and claims accruals	1,315	1,248	
Other long-term assets and liabilities	162	(374)
Net cash provided by operating activities	25,162	58,786	
	,	,	
Investing activities:			
Capital expenditures	(62,435)	(45,000)
Proceeds from sale of property and equipment	22,564	31,212	
Proceeds from operating sale leaseback		7,975	
Net cash used in investing activities	(39,871))
Financing activities:			
Borrowings under long-term debt	62,341	112,237	,
Payments on long-term debt	(33,041)	(132,350	6)
Payments on capitalized lease obligations	(7,530)	(25,658)
Net change in bank drafts payable	1,595	(3,422)
Excess tax (benefit) payments from exercise of stock options	(75)	837	
Principal payments on note payable		(896)

Purchase of common stock Proceeds from capital sale leaseback Net payments on stock-based awards Net cash provided by (used in) financing activities	(28,372) 19,927 (81) 14,764	(4,702) 3,156 (242) (51,046)
Increase in cash	55	1,927
Cash:		
Beginning of period	87	205
End of period	\$142	\$2,132
Supplemental disclosure of cash flow information:		
Cash paid during the period for:		
Interest	\$2,199	\$1,623
Income taxes	158	2,996
Supplemental disclosure of non-cash investing activities:		
Purchases of revenue equipment included in accounts payable		8,422

See accompanying notes to condensed consolidated financial statements.

USA TRUCK, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

September 30, 2016

NOTE 1 – BASIS OF PRESENTATION

In the opinion of the management of USA Truck, Inc., the accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States ("GAAP") for interim financial information. Certain information and footnote disclosures normally included in financial statements required by GAAP have been condensed or omitted. All normal recurring adjustments considered necessary for a fair presentation have been included. Operating results for the three and nine month periods ended September 30, 2016 are not necessarily indicative of the results that may be expected for the year ending December 31, 2016. These financial statements should be read in conjunction with the financial statements, and footnotes thereto, included in the Company's Annual Report on Form 10-K for the year ended December 31, 2015.

NOTE 2 – NOTE RECEIVABLE

During 2010, the Company sold its terminal facility in Shreveport, Louisiana. In connection with this sale, the Company received cash in the amount of \$0.2 million and a note receivable in the amount of \$2.1 million due November 2015, which was recorded in the line item "Other receivables" in the accompanying condensed consolidated balance sheets. The purchaser/debtor defaulted on the note receivable by not making the principal payment in November 2015, and the Company is undertaking actions to collect. The note receivable is collateralized by a first priority mortgage on the property. The Company believes, based on a recent appraisal, the value of the property exceeds the amount of the note receivable plus collection costs. Accordingly, no valuation allowance has been recorded. The Company had previously deferred \$0.7 million of gain on the sale of the property, with gain recognized into earnings only as payments on the note receivable were received.

In February 2016, the Company and the purchaser-debtor modified the original asset sale agreement (hereinafter referred to as the "Original Agreement") for the property as a result of the default by the purchaser debtor in November 2015. The modifications to the Original Agreement are as follows:

(1) As of January 1, 2016, the purchaser/debtor will no longer make monthly payments to the Company, as required under the Original Agreement.

- The purchaser/debtor agrees that in addition to the balloon payment of \$1.9 million, the Company shall also be
- (2) entitled to receive 25% of the net sale proceeds from any future sale (including any foreclosure sale) of the property in excess of the balloon payment, closing costs, and realtor commissions.
 - At any time, the Company retains the right to enforce its rights as creditor, mortgagee, and holder of vendor's
- (3) privilege and declare the unpaid portion of the purchase price, interest, costs, and attorneys' fees immediately due and payable. The Company's rights include instituting foreclosure proceedings and/or other legal action.

NOTE 3 – EQUITY COMPENSATION AND EMPLOYEE BENEFIT PLANS

The Company adopted the 2014 Omnibus Incentive Plan (the "Incentive Plan") in May 2014. The Incentive Plan replaced the 2004 Equity Incentive Plan (the "Prior Plan") and provides for the granting of equity-based awards covering up to 500,000 shares of common stock to directors, officers and other key employees and consultants, in addition to the shares available under the Prior Plan on the effective date of the "Incentive Plan". As of September 30, 2016, 140,071 shares remain available for the issuance of future equity-based compensation awards.

NOTE 4 - REPURCHASE OF EQUITY SECURITIES

On February 2, 2016 the Company announced the board of directors had authorized the repurchase of up to two million shares of the Company's common stock, which will expire in February 2019 unless earlier terminated or extended by the board of directors. During the nine months ended September 30, 2016, the Company, through a Rule 10b5-1 plan, repurchased 1,583,249 shares at an average price of \$18.05 per share for an aggregate cost of approximately \$28.4 million. At September 30, 2016, 463,013 shares remain available for repurchase.

NOTE 5 – SEGMENT REPORTING

The Company's two reportable segments are Trucking and USAT Logistics. During the first quarter of 2016, the Company rebranded its asset-light business, formerly known as Strategic Capacity Solutions ("SCS") as USAT Logistics ("USAT Logistics").

Trucking. Trucking is comprised of truckload and dedicated freight services. Truckload provides services as a medium to long-haul common carrier. USA Truck has provided truckload services since its inception, and derives the largest portion of its revenue from these services. Dedicated freight provides truckload services to specific customers for shipments over particular routes at particular times utilizing Company revenue equipment.

USAT Logistics. USAT Logistics consists of freight brokerage and rail intermodal services. Both of these service offerings match customer shipments with available equipment of authorized carriers and provide services that complement the Company's Trucking operations.

In determining its reportable segments, the Company focuses on financial information, such as operating revenues, operating expense categories, operating ratios, operating income and key operating statistics, which the Company's management uses to make operating decisions.

Assets are not allocated to USAT Logistics, as those operations provide truckload freight services to customers through arrangements with third party carriers who utilize their own equipment. To the extent rail intermodal operations require the use of Company-owned assets, they are obtained from the Company's Trucking segment on an as-needed basis. Depreciation and amortization expense is allocated to USAT Logistics based on the assets specifically utilized to generate revenue. All intercompany transactions between segments reflect rates similar to those that would be negotiated with independent third parties. All other expenses for USAT Logistics are specifically identifiable direct costs or are allocated to USAT Logistics based on relevant drivers.

A summary of operating revenue by segment is as follows (in thousands):

Three Months Ended Nine Months Ended September 30, September 30, 2016 2015 2016

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Trucking revenue	\$73,644	\$85,369	\$225,430	\$275,617
Trucking intersegment eliminations	(277)	(387)	(857)	(1,421)
Trucking operating revenue	73,367	84,982	224,573	274,196
USAT Logistics revenue	33,476	39,505	106,473	119,781
USAT Logistics intersegment eliminations	(1,385)	(997)	(5,082)	(4,027)
USAT Logistics operating revenue	32,091	38,508	101,391	115,754
Total operating revenue	\$105,458	\$123,490	\$325,964	\$389,950

Operating revenue includes foreign revenue generated in Mexico and Canada of \$9.4 million and \$28.7 million for the three and nine months ended September 30, 2016, respectively, and \$10.7 million and \$32.5 million for the three and nine months ended September 30, 2015, respectively. All foreign revenue is collected in US dollars.

A summary of operating income (loss) by segment is as follows (in thousands):

	Three Mo	onths	Nine Months		
	Ended		Ended		
	Septembe	er 30,	September 30,		
	2016	2015	2016	2015	
Operating income (loss)					
Trucking	\$(1,505)	\$2,460	\$(8,607)	\$6,565	
USAT Logistics	1,547	2,999	5,729	9,234	
Total operating income (loss)	\$42	\$5,459	\$(2,878)	\$15,799	

A summary of depreciation and amortization by segment is as follows (in thousands):

			Nine Mor Ended	nths	
	Septeml	per 30,	September 30,		
	2016	2015	2016	2015	
Depreciation and amortization					
Trucking	\$7,298	\$8,608	\$21,918	\$29,733	
USAT Logistics	113	94	364	218	
Total depreciation and amortization	\$7,411	\$8,702	\$22,282	\$29,951	

NOTE 6 – ACCRUED EXPENSES

Accrued expenses consisted of the following (in thousands):

	September 30,	December 31,
	2016	2015
Salaries, wages and employee benefits	\$ 2,157	\$ 4,359
Federal and state tax accruals	3,710	1,712
Restructuring, impairment and other costs (1)	1,632	773
Accrued third party maintenance	14	525
Other	1,456	1,467
Total accrued expenses	\$ 8,969	\$ 8,836

⁽¹⁾ Refer to Note 13 of the footnotes to the Company's condensed consolidated financial statements for additional information regarding the restructuring, impairment and other costs.

NOTE 7 – LONG-TERM DEBT

Long-term debt consisted of the following (in thousands):

September	December
30,	31.

2016 2015
Revolving credit agreement **\$ 99,700** \$ 70,400
Total debt **\$ 99,700** \$ 70,400

In February 2015, the Company entered into a new senior secured revolving credit facility (the "Credit Facility") with a group of lenders and Bank of America, N.A., as agent ("Agent"). Contemporaneously with the funding of the Credit Facility, the Company paid off the obligations under and terminated its prior credit facility.

The Credit Facility is structured as a \$170.0 million revolving credit facility, with an accordion feature that, so long as no event of default exists, allows the Company to request an increase in the revolving credit facility of up to \$80.0 million, exercisable in increments of \$20.0 million. The Credit Facility is a five-year facility scheduled to terminate on February 5, 2020. Borrowings under the Credit Facility are classified as either "base rate loans" or "LIBOR loans". Base rate loans accrue interest at a base rate equal to the Agent's prime rate plus an applicable margin that was set at 0.50% through May 31, 2016 and adjusted quarterly thereafter between 0.25% and 1.00% based on the Company's consolidated fixed charge coverage ratio. LIBOR loans accrue interest at LIBOR plus an applicable margin that was set at 1.50% through May 31, 2016 and adjusted quarterly thereafter between 1.25% and 2.00% based on the Company's consolidated fixed charge coverage ratio. The Credit Facility includes, within its \$170.0 million revolving credit facility, a letter of credit sub-facility in an aggregate amount of \$15.0 million and a swing line sub-facility (the "Swing line") in an aggregate amount of \$20.0 million. An unused line fee of 0.25% is applied to the average daily amount by which the lenders' aggregate revolving commitments exceed the outstanding principal amount of revolver loans and the aggregate undrawn amount of all outstanding letters of credit issued under the Credit Facility. The Credit Facility is secured by a pledge of substantially all of the Company's assets, except for any real estate or revenue equipment financed outside the Credit Facility.

Borrowings under the Credit Facility are subject to a borrowing base limited to the lesser of (A) \$170.0 million; or (B) the sum of (i) 90% of eligible investment grade accounts receivable (reduced to 85% in certain situations), plus (ii) 85% of eligible non-investment grade accounts receivable, plus (iii) the lesser of (a) 85% of eligible unbilled accounts receivable and (b) \$10.0 million, plus (iv) the product of 85% multiplied by the net orderly liquidation value percentage applied to the net book value of eligible revenue equipment, plus (v) 85% multiplied by the net book value of otherwise eligible newly acquired revenue equipment that has not yet been subject to an appraisal. The Credit Facility contains a single springing financial covenant, which requires the Company to maintain a consolidated fixed charge coverage ratio of at least 1.0 to 1.0. The financial covenant applies only in the event excess availability under the Credit Facility drops below 10% of the lenders' total commitments under the Credit Facility.

The Credit Facility includes usual and customary events of default for a facility of this nature and provides that, upon the occurrence and continuation of an event of default, payment of all amounts payable under the Credit Facility may be accelerated, and the lenders' commitments may be terminated. The Credit Facility contains certain restrictions and covenants relating to, among other things, share repurchase, dividends, liens, acquisitions and dispositions, affiliate transactions, and the incurrence of other indebtedness.

The average interest rate, including all borrowings made under the Credit Facility, as of September 30, 2016 was 2.5%. As debt is repriced on a monthly basis, the borrowings under the Credit Facility approximate fair value. As of September 30, 2016, the Company had outstanding \$4.3 million in letters of credit and had approximately \$51.0 million available under the Credit Facility.

Note 8 – LEASES AND Commitments

CAPITAL LEASES

The Company leases certain equipment under capital leases with terms ranging from 15 to 60 months. Balances related to these capitalized leases are included in property and equipment in the accompanying condensed consolidated balance sheets and are set forth in the table below for the periods indicated (in thousands).

	Capitalized Costs	Accumulated Amortization	Net Book Value
September 30, 2016	\$ 66,976	15,294	51,682
December 31, 2015	45,170	12,896	32,274

The Company has capitalized lease obligations at September 30, 2016 of \$51.4 million, of which \$17.1 million represents the current portion. Such leases have various termination dates extending through September 2020 and contain renewal or fixed price purchase options. The effective interest rates on the leases range from nil to 3.11% as of September 30, 2016. The lease agreements require payment of property taxes, maintenance and operating expenses. Amortization of capital leases was \$1.8 million and \$4.3 million for the three and nine months ended September 30, 2016, respectively, and \$1.8 million and \$7.0 million for the three and nine months ended September 30, 2015, respectively.

During the three months ended September 30, 2016, the Company completed two sale-leaseback transactions under which it sold certain owned tractors to an unrelated party for net proceeds of \$19.9 million and entered into two capital leases each with a term of 48 months with the buyer. At September 30, 2016, the Company recorded a liability of approximately \$0.1 million representing the total gain on the sales and will amortize such amount to earnings ratably over the lease term. The deferred gain is included in the deferred gain line item on the accompanying condensed consolidated balance sheets.

OPERATING LEASES

The Company has entered into leases with lessors who do not participate in the Credit Facility. Rent expense associated with operating leases was \$2.3 million and \$7.2 million for the three and nine months ended September 30, 2016, respectively, and \$1.7 million and \$4.5 million for the three and nine months ended September 30, 2015, respectively. Rent expense relating to revenue equipment is included in the "Equipment rent," line item while rent expense relating to office equipment and other operating equipment is included in the "Operations and maintenance" line item in the accompanying condensed consolidated statements of operations.

As of September 30, 2016, the future minimum payments, including interest, under capitalized leases with initial terms of one year or more and future rentals under operating leases for certain facilities, office equipment, and revenue equipment with initial terms of one year or more were as follows for the years indicated (in thousands).

	2016	2017	2018	2019	2020	Thereafter
Capital leases	\$18,134	8,948	6,219	20,921		
Operating leases	8,134	7,937	5,526	3,988	159	241

OTHER COMMITMENTS

As of September 30, 2016, the Company had \$5.5 million in commitments for purchases of revenue equipment.

NOTE 9 – INCOME tAXES

During the three months ended September 30, 2016 and 2015, the Company's effective tax rate was 23.4% and 44.2%, respectively. During the nine months ended September 30, 2016 and 2015, the Company's effective tax rates were 29.5% and 44.0%, respectively. Income tax expense varies from the amount computed by applying the statutory federal tax rate to income before income taxes primarily due to state income taxes, net of federal income tax effect, adjusted for permanent differences, the most significant of which is the effect of the per diem pay structure for the Company's drivers. Drivers may elect to receive non-taxable per diem pay in lieu of a portion of their taxable wages. This per diem program increases the Company's drivers' net pay per mile, after taxes, while decreasing gross pay, before taxes. Per diem pay is partially nondeductible under current IRS regulations. As a result, salaries, wages and employee benefits costs are slightly lower and effective income tax rates are higher than the statutory rate. Generally, as pre-tax income increases, the impact of the driver per diem program on the effective tax rate decreases, because aggregate per diem pay becomes smaller in relation to pre-tax income, while in periods where earnings are at or near breakeven, the impact of the per diem program on the Company's effective tax rate can be significant. Due to the effect of per diem pay, the Company's tax rate will fluctuate in future periods based on fluctuations in earnings and in the number of drivers who elect to receive this pay structure.

When the result of the expected annual effective tax rate is not deemed reliable, as was recently the case for the second and third quarters of 2016, and distorts the income tax provision for an interim period, the Company calculates the income tax provision or benefit using the cut-off method, which results in an income tax provision or benefit based solely on the year-to-date pretax income or loss as adjusted for permanent differences on a pro rata basis.

NOTE 10 – (LOSS) EARNINGS PER SHARE

Basic (loss) earnings per share is computed based on the weighted average number of shares of common stock outstanding during the period. Diluted (loss) earnings per share is computed by adjusting the weighted average number of shares of common stock outstanding by common stock equivalents attributable to dilutive stock options and restricted stock. The computation of diluted (loss) earnings per share does not assume conversion, exercise or contingent issuance of securities that would have an antidilutive effect on (loss) income per share.

The following table sets forth the computation of basic and diluted (loss) earnings per share (in thousands, except per share amounts):

	Three M Ended Septemb 2016		Nine Mo Ended September 2016	
Numerator:				
Net (loss) income	\$(734)	\$2,727	\$(3,887)	\$7,132
Denominator:				
Denominator for basic earnings per share – weighted average shares	8,069	10,442	8,736	10,439
Effect of dilutive securities:				
Employee stock options and restricted stock		28		76
Denominator for diluted earnings per share – adjusted weighted average shares and assumed conversion	8,069	10,470	8,736	10,515
Basic (loss) earnings per share	\$(0.09)	\$0.26	\$(0.44)	\$0.68
Diluted (loss) earnings per share	\$(0.09)	\$0.26	\$(0.44)	\$0.68
Weighted average anti-dilutive employee stock options and restricted stock	17	59	12	69

NOTE 11 – LEGAL PROCEEDINGS

The Company is party to routine litigation incidental to its business, primarily involving claims for personal injury and property damage incurred in the transportation of freight. The Company maintains insurance to cover liabilities in excess of certain self-insured retention levels. It is the opinion of management that these claims are immaterial to the Company's long-term financial position; however, adverse results related to one or more of these claims could have a material adverse effect on the Company's condensed consolidated financial statements in any given reporting period.

NOTE 12 – NEW ACCOUNTING PRONOUNCEMENTS

In May, 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") No. 2014-09, Revenue from Contracts with Customers ("ASU 2014-09"), which supersedes nearly all existing revenue recognition guidance under GAAP. The core principle of ASU 2014-09 is to recognize revenue when promised goods or services are transferred to customers in an amount that reflects the consideration to which an entity expects to be entitled for those goods or services. ASU 2014-09 defines a five-step process to implement this core principle and, in doing so, more judgment and estimates may be required within the revenue recognition process than are required under existing GAAP. The standard provides for using either of the following transition methods: (i) a full retrospective approach reflecting the application of the standard in each prior reporting period with the option to elect certain practical expedients, or (ii) a retrospective approach with the cumulative effect of initially adopting ASU 2014-09 recognized at the date of adoption (which includes additional footnote disclosures). In August 2015, the FASB issued ASU 2015-14, "Revenue From Contracts with Customers – Deferral of the Effective Date", which delayed the effectiveness of ASU 2014-09 to annual periods beginning after December 15, 2017, and interim periods therein. The adoption of this guidance is not expected to have a material impact on the Company's consolidated financial statements.

In February 2016, the FASB issued ASU No. 2016-02, Leases, which requires lessees to recognize a right-to-use asset and a lease obligation for all leases. Lessees are permitted to make an accounting policy election to not recognize an asset and liability for leases with a term of twelve months or less. Lessor accounting under the new standard is substantially unchanged. Additional qualitative and quantitative disclosures, including significant judgments made by management, will be required. The new standard will become effective for the Company beginning with the first quarter 2019, will require a modified retrospective transition approach and will include a number of practical expedients. Early adoption of the standard is permitted. The Company is currently evaluating the impacts the adoption of this accounting guidance will have on the consolidated financial statements.

In March 2016, the FASB issued ASU 2016-09, Improvements to Employee Share-Based Payment Accounting, which simplifies several aspects of the accounting for employee share-based payment transactions including the accounting for income taxes, forfeitures, and statutory tax withholding requirements, as well as classification of related amounts within the statement of cash flows. The new standard will become effective for the Company beginning with the first quarter of 2017. The Company is currently evaluating the impacts the adoption of this accounting guidance will have on the consolidated financial statements.

NOTE 13 - RESTRUCTURING, IMPAIRMENT AND OTHER COSTS

During the first quarter of 2016, the Company took steps to streamline and simplify its operations to better align its cost structure. In the Company's Trucking segment, the Company closed its maintenance facilities in Forest Park,

Georgia and South Holland, Illinois. Additionally, in the Company's USAT Logistics segment, the Company closed branch offices located at Olathe, Kansas and Salt Lake City, Utah.

The headcount reduction reflected a total of 47 team members across multiple departments, including two contractors. Employees separated from the Company as a result of these streamlining initiatives were offered severance benefits and the termination was communicated to them on or prior to March 31, 2016. The agreements with the contractors were cancelled and cancellation penalties will be paid, where required. The expenses recorded during the quarter ended March 31, 2016, included costs related to involuntary terminations and other direct costs associated with implementing these initiatives. Other direct costs included facility lease termination costs; costs associated with the development, communication and administration of these initiatives; and asset write-offs. At March 31, 2016, the Company incurred total pretax expenses of approximately \$3.5 million related to these streamlining initiatives.

The following table summarizes the Company's liabilities, charges, and cash payments related to the restructuring plan made during the nine months ended September 30, 2016 (in thousands):

	Accrued Costs							A	ccrued
	Balance		Incurred			Expenses/			alance
	D 31	ecember I,	March 31,	Payments		Charges		September 30,	
	20)15	2016					20	016
Compensation and benefits	\$	753	\$ 768	\$ (1,349)	\$ (3)	\$	169
Facility closing expenses		20	2,779	(1,050)	(286)		1,463
Spartanburg impairment			546			(546)		
Fuel tank write-off			524			(524)		
Out of period adjustment			647			(647)		
Total	\$	773	\$5,264	\$ (2,399)	\$ (2,006)	\$	1,632

Costs Incurred Nine Months Ended

September 30, **2016** 2015

Trucking **\$4,848** \$2,893 USAT Logistics **416** --Total **\$5,264** \$2,893

On May 19, 2016, (the "Separation Date"), the Company's board of directors unanimously approved a separation agreement between Michael K. Borrows and the Company (the "Separation Agreement") and accepted Mr. Borrows' resignation as Executive Vice President and Chief Financial Officer. The benefits provided to Mr. Borrows under the Separation Agreement are substantially consistent with benefits Mr. Borrows would have been entitled to receive under his previously disclosed Executive Severance and Change in Control Agreement, dated July 29, 2015, if the Company had terminated his employment without Cause (as defined therein). Under the terms of the Separation Agreement Mr. Borrows will receive: (i) severance pay equal to his current base salary (\$300,000 per year) for a period of eighteen months following the Separation Date and (ii) a lump sum payment of \$180,000, representing the target amount of short term cash incentive compensation that would have been awarded to and earned by him under the 2016 Management Bonus Plan, assuming all performance and other vesting criteria were satisfied at the target level for 2016. In addition, the Separation Agreement contains a customary release of claims, non-solicitation, non-disparagement, and confidentiality covenants in favor of the Company. During second quarter 2016, the Company recognized severance costs associated with Mr. Borrows' departure of approximately \$0.7 million, which are recorded in the "Salaries, wages and employee benefits" line item in the accompanying condensed consolidated statements of operations and comprehensive (loss) income. At September 30, 2016, the Company has approximately

\$0.4 million accrued for severance benefits still to be paid to Mr. Borrows.

Item 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Forward-Looking Statements

This report contains certain statements that may be considered forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities Exchange Act of 1934, as amended, (the "Exchange Act") and such statements are subject to the safe harbor created by those sections, and the Private Securities Litigation Reform Act of 1995, as amended. All statements, other than statements of historical or current fact, are statements that could be deemed forward-looking statements, including without limitation:

any projections of earnings, operating ratio (or operating margin), and return on equity or invested capital revenues, expenses and other financial items;

any statement of plans;

strategies and objectives of management for future operations;

any statements concerning proposed new services or developments;

any statements regarding future economic conditions and performance; and

any statements of belief and any statement of assumptions underlying any of the foregoing.

In this Quarterly Report on Form 10-Q, statements relating to:

future driver market,

future driver and customer-facing employees compensation,

future ability to recruit and retain drivers and customer-facing employees,

future driver recruiting costs,

the amount and timing of future acquisitions and dispositions of revenue equipment and anticipated gains/losses resulting from dispositions,

our belief that improved safety features on tractors we purchase will result in fewer claims,

future profitability,

future industry capacity,

future benefits of restructuring actions,

future pricing rates,

future fuel efficiency,

future fuel prices and surcharges,

future insurance and claims expense,

future ability to recover costs through the fuel surcharge program,

future employee benefits costs,

future purchased transportation use and expense,

future operations and maintenance costs,

future depreciation and amortization expense,

future effects of inflation,

future indebtedness, expected amount and timing of capital expenditures,

the future impact of pending litigation and claims against us, the sufficiency of our liquidity and sources of capital resources, the future use of derivative financial instruments, our intention to grow our independent contractor fleet, the impact of our per diem pay program, and future income tax rates,

among others, are forward-looking statements. Such statements may be identified by their use of terms or phrases such as "expects," "estimates," "projects," "believes," "anticipates," "intends," "plans," "goals," "may," "will," "would," "should," "could," "potential," "continue," "future" and similar terms and phrases. Forward-looking statements are based on currently available operating, financial and competitive information. Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified, which could cause future events and actual results to differ materially from those set forth in, contemplated by, or underlying the forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those discussed in the section entitled "Item 1.A., Risk Factors," in the Company's Annual Report on Form 10-K for the year ended December 31, 2015 and other filings with the Securities and Exchange Commission.

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All such forward-looking statements speak only as of the date of this report. You are cautioned not to place undue reliance on such forward-looking statements. The Company expressly disclaims any obligation or undertaking to release publicly any updates or revisions to any forward-looking statements contained herein to reflect any change in management's expectations with regard thereto or any change in the events, conditions, or circumstances on which any such information is based, except as required by law.

All forward-looking statements attributable to us, or persons acting on our behalf, are expressly qualified in their entirety by this cautionary statement.

References to the "Company," "we," "us," "our" or similar terms refer to USA Truck, Inc. and its subsidiary.

Overview

The following Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") is intended to help the reader more fully understand the operations and present business environment of USA Truck, Inc. MD&A is provided as a supplement to, and should be read in conjunction with, the condensed consolidated financial statements and notes thereto and other financial information that appears elsewhere in this report. This overview summarizes the MD&A, which includes the following sections:

Our Business – a general description of USA Truck's business, the organization of its operations and the service offerings that comprise its operations.

Results of Operations – an analysis of the consolidated results of operations for the periods presented in the condensed consolidated financial statements included in this filing and a discussion of seasonality, the potential impact of inflation and fuel availability and cost.

Liquidity and Capital Resources – an analysis of cash flows, sources and uses of cash, debt, equity and contractual obligations.

Our Business

USA Truck offers a broad range of truckload and logistics services to a diversified customer base that spans a variety of industries. The Company has two reportable segments: (i) Trucking, consisting of truckload and dedicated freight and (ii) USAT Logistics, consisting of freight brokerage and rail intermodal service offerings. The USAT Logistics segment formerly was referred to as "SCS".

The Trucking segment provides truckload transportation, including dedicated services, of various products, goods and materials. The Trucking segment primarily uses its own purchased or leased tractors and trailers to provide the services and is commonly referred to as "asset-based" trucking. The Company's USAT Logistics service matches customer shipments with available equipment of authorized third-party carriers and provides services that complement the Company's Trucking operations. The USAT Logistics segment is commonly referred to as "non-asset based" or "asset-light" transportation.

Revenue for the Company's Trucking segment is substantially generated by transporting freight for customers, and is predominantly affected by the base revenue per loaded mile received from customers, total number of tractors being operated, and average miles per tractor being operated. The Company enhances its operating revenue by charging for fuel surcharges and other ancillary services such as stop-off pay, loading and unloading activities, and tractor and trailer detention.

Operating expenses that have a major impact on the profitability of the Trucking segment fall into two categories: variable and fixed. The largest portion is the variable costs of transporting freight for customers. Variable or largely variable costs include driver wages and benefits, fuel and fuel taxes, payments to independent contractors for purchased transportation, operating and maintenance expense and insurance and claims expense. The costs vary mostly according to miles operated, but also have controllable components based on percentage of compensated miles, shop and dispatch efficiency, safety, and claims experience.

The most significant fixed or mostly fixed expenses include the capital costs of our assets (depreciation, rent, and interest), compensation of non-driving employees, and portions of insurance and maintenance expenses. These expenses are partially controllable through managing our fleet size and facilities infrastructure, gaining headcount efficiency, and operating safely.

Fuel expense varies significantly with diesel fuel prices and is one of our most volatile variable expenses. To mitigate the Company's exposure to fuel price increases, it recovers from its customers fuel surcharges that generally recoup a majority of the increased fuel costs; however, the Company cannot assure the recovery levels experienced in the past will continue in future periods. Although its fuel surcharge program mitigates some exposure to rising fuel costs, the Company continues to have exposure to increasing fuel costs related to empty miles, fuel inefficiency due to engine idle time and other factors, including the extent to which the surcharge paid by the customer is insufficient to compensate for higher fuel costs, particularly in times of rapidly increasing fuel prices. The main factors that affect fuel surcharge revenue are the price of diesel fuel and the number of loaded miles. The fuel surcharge is billed on a lagging basis, meaning the Company typically bills customers in the current week based on the previous week's applicable United States Department of Energy, or DOE, index. Therefore, in times of increasing fuel prices, the Company does not recover as much as it is currently paying for fuel. In periods of declining prices, the opposite is true. Because of the volatility of fuel prices, the Company evaluates its profitability primarily based on net fuel cost per company tractor mile, because this measure reflects the net impact of fuel prices and surcharge collection, uncompensated miles, and changes in mix between company tractors and independent contractor tractor miles.

The key statistics used to evaluate Trucking segment performance, net of fuel surcharge, include (i) base Trucking revenue per seated tractor per week (ii) average base revenue per loaded mile, (iii) average miles per seated tractor per week, (iv) deadhead percentage, (v) average loaded miles per trip, (vi) average number of seated tractors, and (vii) adjusted operating ratio. In general, the Company's average miles per seated tractor per week, rate per mile and deadhead percentage are affected by industry-wide freight volumes, industry-wide trucking capacity and the competitive environment, which factors are mostly beyond the Company's control, as well as by its sales and marketing efforts, service levels and efficiency of its operations, over which the Company has significant control.

The USAT Logistics segment provides services that complement Trucking services. Unlike the Trucking segment, the USAT Logistics segment is non-asset based and is instead dependent upon qualified employees, information systems and qualified third-party capacity providers. The largest expense related to the USAT Logistics segment is purchased transportation expense. Other operating expenses consist primarily of salaries, wages and employee benefits. The Company evaluates the USAT Logistics segment's financial performance by reviewing the gross margin percentage (revenue less purchased transportation expenses expressed as a percentage of revenue) and net revenue. The gross margin can be impacted by the rates charged to customers and the costs of securing third-party capacity.

Results of Operations

The following table sets forth the condensed consolidated statements of operations and comprehensive (loss) income in dollars (in thousands) and percentage of consolidated operating revenue and the percentage increase or decrease in the dollar amounts (in thousands) of those items compared to the prior year.

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	Three Mo 2016 \$	on	% Adjusted Operating Revenue Ratio (2)			2015 \$ % Operating Revenue			Adjusted Operating Ratio (2)	% Change in Dollar Amounts		
Base revenue	\$94,661		89.8	%	Tutio (2)		\$109,752	88.9	%	Rutio (2)	(13.8)%
Fuel surcharge revenue	10,797		10.2				13,738	11.1			(21.4)
Operating revenue	105,458	3	100.0	%			123,490	100.0	%		(14.6)
Operating expenses Operating income	105,416 42	5	100.0 0.0		100.0 0.0	%	118,031 5,459	95.6 4.4		92.4 % 7.6	(10.7 (99.2)
Other expenses:												
Interest expense	913		0.9				493	0.4			85.2	
Other, net	87		0.1				78	0.1			11.5	
Total other expenses, net	1,000		1.0				571	0.5			75.1	
(Loss) Income before income taxes	(958)	(0.9)			4,888	3.9			(119.6)
Income tax (benefit) expense	(224)	(0.2)			2,161	1.7			(110.4)
Net (loss) income	\$(734)	(0.7)%			\$2,727	2.2	%		(126.9)%

	Nine Mont	hs Ended	l Sep	tember 3	0,							
	2016					2015						
				Adjuste	Adjusted			1			% Change	
	\$	%		Operation	ng	\$	%		Operatin	g	% Chang	ge
		Operation	ng				Operation	ng			in Dolla	
		Revenue	e	Ratio			Revenu	e	Ratio		Amount	
				(2)					(2)		Amount	5
Base revenue	\$296,191	90.9	%			\$342,444	87.8	%			(13.5)%
Fuel surcharge revenue	29,773	9.1				47,506	12.2				(37.3))
Operating revenue	325,964	100.0	%			389,950	100.0	%			(16.4)
Operating expenses	328,842	100.9		99.0	%	374,151	95.9		94.5	%	(12.1)
Operating (loss) income	(2,878)	(0.9)	1.0		15,799	4.1		5.5		(118.2)
Other expenses:												
Interest expense	2,209	0.7				1,672	0.4				32.1	
Loss on extinguishment of						750	0.2				(100.0)
debt (1)												,
Other, net	423	0.1				650	0.2				(34.9)
Total other expenses, net	2,632	0.8				3,072	0.8				(14.3)
(Loss) Income before	(5,510)	(1.7)			12,727	3.3				(143.3)
income taxes	(0,010)	(20)	,			1-,,-,					(1.0.0	,
Income tax (benefit) expense	(1,623)	(0.5)			5,595	1.4				(129.0)
or borroo												
Net (loss) income	\$(3,887)	(1.2)%			\$7,132	1.8	%			(154.5)%

⁽¹⁾ Loss on extinguishment of debt represents the write-off of the deferred financing fees associated with the previous revolving credit facility during the first quarter of 2015.

Use of Non-GAAP Financial Information

The Company uses the terms "adjusted operating ratio" and "adjusted earnings per diluted share" throughout this Form 10-Q. Adjusted operating ratio and adjusted earnings per diluted share, as defined here, are non-GAAP financial

The adjusted operating ratio calculation for operating expenses is calculated as operating expenses, net of fuel surcharges and other items, as a percent of operating revenue excluding fuel surcharge revenue. Other items in this presentation are the restructuring, impairment and other costs and severance costs included in salaries, wages and

⁽²⁾ employee benefits. See Note 13 to the Company's condensed consolidated financial statements included in Part I, Item 1, in this Form 10-Q. Adjusted operating ratio is a non-GAAP financial measure. See "Use of Non-GAAP Financial Information" and "Consolidated Reconciliations" and "Segment Reconciliations" below for the uses and limitations associated with adjusted operating ratio and other non-GAAP financial measures.

measures, as defined by the SEC. Management uses adjusted operating ratio and adjusted earnings per diluted share as supplements to the Company's GAAP results in evaluating certain aspects of its business, as described below.

Adjusted operating ratio is calculated as operating expenses less restructuring, impairment and other costs, and severance costs included in salaries, wages and employee benefits, net of fuel surcharge, as a percentage of operating revenue excluding fuel surcharge revenue. Adjusted earnings per diluted share is defined as earnings or loss before income taxes plus loss on extinguishment of debt, restructuring, impairment and other costs, and severance costs included in salaries, wages and employee benefits reduced by our normalized statutory income tax rate, divided by weighted average diluted shares outstanding.

The Company's board of directors and the chief operating decision-maker focus on adjusted operating ratio and adjusted earnings per diluted share as indicators of the Company's performance from period to period.

Management believes removing the impact of the above described items from the Company's operating results affords a more consistent basis for comparing results of operations. Management believes its presentation of adjusted operating ratio and adjusted earnings per diluted share is useful because it provides investors and securities analysts the same information that the Company uses internally for purposes of assessing its core operating performance.

Adjusted operating ratio and adjusted earnings per diluted share are not substitutes for operating margin or any other measure derived solely from GAAP measures. There are limitations to using non-GAAP measures such as adjusted operating ratio and adjusted earnings per diluted share. Although management believes that adjusted operating ratio and adjusted earnings per diluted share can make an evaluation of the Company's operating performance more consistent because these measures remove items that, in management's opinion, do not reflect its core operating performance, other companies in the transportation industry may define adjusted operating ratio and adjusted earnings per diluted share differently. As a result, it may be difficult to use adjusted operating ratio, adjusted earnings per diluted share or similarly named non-GAAP measures that other companies may use, to compare the performance of those companies to USA Truck's performance.

Consolidated Reconciliations

Pursuant to the requirements of Regulation S-K, reconciliations of non-GAAP financial measures to GAAP financial measures have been provided in the tables below for operating ratio (dollar amounts in thousands):

Adjusted Operating Ratio:

	Three Months Ended September 30,				Nine Mo Septemb		~	
	2016		2015		2016		2015	
Operating revenue	\$105,458	3	\$123,49	0	\$325,964	4	\$389,95	50
Less:								
Fuel surcharge revenue	10,797		13,738		29,773		47,506	5
Base revenue	94,661		109,75	2	296,193	1	342,44	14
Operating expense	105,416	5	118,03	1	328,842	2	374,15	51
Adjusted for:								
Restructuring, impairment and other costs			(2,893)	(5,264)	(2,893)
Severance costs in salaries, wages and employee benefits					(697)		
Fuel surcharge revenue	(10,797)	(13,738	3)	(29,773	3)	(47,50)	6)
Adjusted operating expense	\$94,619		\$101,40	0	\$293,108	8	\$323,75	52
Operating ratio	100.0	%	95.6	%	100.9	%	95.9	%
Adjusted operating ratio	100.0	%	92.4	%	99.0	%	94.5	%

Adjusted (Loss) Earnings per Share:

	Three N Ended Septem		Nine M Ended Septem	
	2016	2015	2016	2015
(Loss) Earnings per diluted share	\$(0.09)	\$0.26	\$(0.44)	\$0.68
Adjusted for:				
Loss on debt extinguishment				0.07
Severance costs in salaries, wages and employee benefits			0.08	
Restructuring, impairment and other costs		0.28	0.60	0.28

Income tax expense effect of adjustments

-- (0.11) (0.26) (0.14)

Adjusted diluted (loss) earnings per share

\$(0.09) \$0.43 \$(0.02) \$0.89

Segment Reconciliations:

The tables below set forth the Trucking and USAT Logistics segment adjusted operating ratio (which is a non-GAAP financial measure as defined by the SEC) as if fuel surcharge is excluded from operating revenue and is instead reported as a reduction of operating expenses. Pursuant to the requirements of Regulation S-K, a reconciliation of this non-GAAP financial measure to the associated GAAP financial measure has been provided in the tables below for operating ratio (dollar amounts in thousands).

Trucking Segment	Three Months Ended September 30,		Nine Months Ended	
0 0			September 30,	
	2016	2015	2016	2015
Revenue	\$73,644	\$85,369	\$225,430	\$275,617
Less: intersegment eliminations	277	387	857	1,421
Operating revenue	73,367	84,982	224,573	274,196
Less: fuel surcharge revenue	8,451	10,635	23,499	37,953
Base revenue	64,916	74,347	201,074	236,243
Operating expense	74,872	82,522	233,180	267,631
Adjusted for:				
Restructuring, impairment and other costs		(2,893)	(4,848)	(2,893)
Severance costs in salaries, wages and employee benefits			(697)	
Fuel surcharge revenue	(8,451)	(10,635)	(23,499)	(37,953)
Adjusted operating expense	\$66,421	\$68,994	\$204,136	\$226,785
Operating ratio	102.1 %	97.1 %	103.8 %	97.6 %
Adjusted operating ratio	102.3 %	92.8 %	101.5 %	96.0 %

USAT Logistics Segment	Three Months Ended		Nine Months Ended			
OSAI Logisius Segmeni						
	September 30,		September 30,			
	2016	2015	2016	2015		
Revenue	\$33,476	\$39,505	\$106,473	\$119,781		
Less: intersegment eliminations	1,385	997	5,082	4,027		
Operating revenue	32,091	38,508	101,391	115,754		
Less: fuel surcharge revenue	2,346	3,103	6,274	9,553		
Base revenue	29,745	35,405	95,117	106,201		
Operating expense	30,544	35,509	95,662	106,520		
Adjusted for:						
Restructuring, impairment and other costs			(416)			
Fuel surcharge revenue	(2,346)	(3,103)	(6,274)	(9,553)		
Adjusted operating expense	\$28,198	\$32,406	\$88,972	\$96,967		
Operating ratio	95.2 %	92.2 %	94.3 %	92.0 %		
Adjusted operating ratio	94.8 %	91.5 %	93.5 %	91.3 %		

Key Operating Statistics by Segment

Tungking	Three Mon Ended September 2016		Nine Months Ended September 30, 2016 2015			
Trucking: Operating revenue (in the august de)	¢72 267	\$84,982	\$22 <i>4 5</i> 72	¢274 106		
Operating (loss) income (in thousands)	\$73,367 \$(1.505)	•	\$224,573	\$274,196		
Operating (loss) income (in thousands) (1)	\$(1,505) 102.3 %	\$2,460 92.8 %	\$(8,607) 101.5 %	\$6,565 96.0 %		
Adjusted operating ratio (2)	43,365		132,216	143,927		
Total miles (in thousands) (3)	43,305 13.2 %	44,559 12.3 %	,	*		
Deadhead percentage (4)						
Base revenue per loaded mile	\$1.725	\$1.902	\$1.743	\$1.871		
Average number of in-service tractors (5)	1,742	1,838	1,797	2,025		
Average number of seated tractors (6)	1,648	1,718	1,717	1,858		
Average miles per seated tractor per week	2,002	1,973	1,967	1,986		
Base revenue per seated tractor per week	\$2,997	\$3,293	\$2,992	\$3,260		
Average loaded miles per trip	590	577	582	596		
USAT Logistics:						
Operating revenue (in thousands)	\$32,091	\$38,508	\$101,391	\$115,754		
Operating income (in thousands) (1)	\$1,547	\$2,999	\$5,729	\$9,234		
Net revenue (in thousands) (7)	\$6,050	7,211	\$19,481	\$21,466		
Gross margin percentage (8)	18.1 %	18.3 %	18.3 %	17.9 %		

- Operating income (loss) is calculated by deducting operating expenses from operating revenues.

 Adjusted operating ratio is calculated as operating expenses less restructuring, impairment and other costs, and severance costs included in salaries, wages and employee benefits net of fuel surcharge
- revenue as a percentage of operating revenue excluding fuel surcharge revenue. See GAAP to non-GAAP reconciliation above.
- (3) Total miles include both loaded and empty miles.
- (4) Deadhead percentage is calculated by dividing empty miles into total miles.
- (5) Tractors include company-operated tractors in service, plus tractors operated by independent contractors.
- (6) Seated tractors are those occupied by drivers.
- (7) Net revenue is calculated by taking revenue less purchased transportation.
- (8) Gross margin percentage is calculated by taking revenue less purchased transportation expense and dividing that amount by revenue. This calculation includes intercompany revenues and expenses.

Results of Operations—Segment Review

For the three months ended September 30, 2016, Trucking operating revenue decreased 13.7% to \$73.4 million, compared to \$85.0 million for the same period in 2015. Trucking base revenue decreased 12.7% to \$64.9 million, compared to \$74.3 million for the third quarter of 2015. The decrease in operating revenue was primarily due to downsizing of the tractor fleet conducted during 2015, which reduced the Company's average year over year seated tractor count by approximately 4.1% and challenging industry conditions. The reduced tractor count also gave rise a 3.7% decrease in loaded miles, which resulted in a 20.5% decrease in fuel surcharge revenue for the quarter ended September 30, 2016. Other factors contributing to the decreases in both operating revenue and base revenue were a 9.3% decrease in base revenue per loaded mile and 0.9 percentage points higher deadhead percentage.

During the nine months ended September 30, 2016, Trucking operating revenue decreased 18.1% to \$224.6 million, compared to \$274.2 million for the same period of 2015. Trucking base revenue decreased 14.9% to \$201.1 million, from \$236.2 million for the same period in 2015. The decrease in operating revenues included a 38.1% decrease in fuel surcharge revenues, attributable to a 6.5% decrease in Trucking shipments and an 8.1% decrease in total miles driven. The remaining decreases in operating revenue and base revenue were attributable to 7.6% fewer seated tractors and a 6.8% decrease in Trucking base revenue per loaded mile. The loss of business from several customers contributed to the majority of the decrease in base revenue per loaded mile and in loaded miles during the year

The freight market was challenging in the first nine months of 2016. Freight rates and volumes continued to be affected by weak demand and excess trucking capacity. While Trucking capacity is currently available in the market, the Company believes significantly lower industry truck orders in recent months combined with the upcoming changes in Trucking regulations should begin to tighten the capacity market in future quarters. During the past year, the Company has continued to refine its network and focus on head-haul lanes versus the backhaul strategy which provided higher rates per mile during the strong freight environment experienced in recent years. Trends seen in recent customer bid activity have been mixed, as some customers continue to aggressively work to take advantage of the favorable shorter-term trends to the detriment of carriers. Based on the current rate and freight market, we believe it may be difficult to achieve base revenue per loaded mile increases on a year-over-year basis in the near term.

While freight levels in third quarter typically improve over first and second quarter levels, this did not come to fruition in 2016. Decreased seasonal freight, combined with the changes in customer contracts during the second quarter as mentioned above, was the primary reason for the decline in revenue performance indicators. While we are actively working with our customers to procure freight, we are also taking the necessary actions to maintain the appropriate fleet size and accelerating our tractor-trade cycle.

Trucking operating (loss) income

Trucking generated an operating loss of \$1.5 million in the third quarter of 2016 compared with operating income of \$2.5 million in the comparable 2015 period. Contributing factors to the difference were an approximately 5.8% decrease in Trucking shipments and a 9.0% reduction in base revenue per seated tractor per week associated with the loss of several significant customers during the second quarter and a softer freight environment, partially offset by cost savings efforts.

For the nine months ended September 30, 2016, Trucking generated an operating loss of \$8.6 million, compared to operating income of \$6.6 million in the 2015 period. This was reflected in an 8.1% decrease in total revenue miles, a 6.5% decrease in number of Trucking shipments, and a 7.3% decrease in base revenue per total mile.

USAT Logistics operating revenue

For the three months ended September 30, 2016, operating revenue for USAT Logistics decreased 16.7% to \$32.1 million from \$38.5 million, for the same period in 2015. Reduced operating revenue primarily related to a 24.4% decrease in fuel surcharge revenue. For the three months ended September 30, 2016, operating revenue per employee decreased 14.4%, compared to the same period in 2015. USAT Logistics' base revenue decreased 16.0% for the three months ended September 30, 2016, over the same period in the prior year. The decrease in both base revenue and fuel surcharge revenue was largely due to the soft freight market and contributed to an 11.6% decrease in revenue per order. In the USAT Logistics segment, which requires much lower capital investment, the Company remains focused on gaining market share and improving net revenue.

For the nine months ended September 30, 2016, operating revenue decreased 12.4% to \$101.4 million from \$115.8 million, for the corresponding period in 2015. The reduced operating revenues primarily stemmed from a 34.3% reduction in fuel surcharge revenue, partially offset by a 7.5% increase in load volumes and a 2.2% increase in gross margin.

USAT Logistics operating (loss) income

USAT Logistics operating income decreased \$1.5 million to \$1.5 million in the third quarter of 2016, or 48.4%, compared to \$3.0 million in the third quarter of 2015. Decreased operating income was largely due to the decreases in base revenue and fuel surcharge revenues attributable to the softer freight environment, which less effectively covered compensation expense, which increased slightly in the 2016 period compared with the 2015 period. As mentioned above, in the USAT Logistics segment, which requires much lower capital investment, the Company remains focused on gaining more market share and improving net revenue.

For the nine months ended September 30, 2016, operating income decreased 38.0% to \$5.7 million from \$9.2 million. Contributing to this were decreased revenues mentioned above, which less effectively covered our costs.

Consolidated Operating Expenses

The following table summarizes the consolidated operating expenses (dollar amounts in thousands) and percentage of consolidated operating revenue, consolidated base revenue and the percentage increase or decrease in the dollar amounts of those items compared to the prior year.

	Three Months Ended September 30,											
	2016					2015					% Change	۵
		%		% Base	e		%		%		2016	J
Operating Expenses:	\$	Operati	ng	Revenu	1e	\$	Operati	ng	Base		to	
		Revenu	e	(1)			Revenu	ie	Reven (1)	ue	2015	
Salaries, wages and employee benefits	\$29,131	27.6	%	30.8	%	32,028	25.9	%	29.2	%	(9.0)%
Fuel and fuel taxes	10,932	10.4		0.1	(3)	12,960	10.5		(0.7)) (3)	(15.6)
Depreciation and amortization	7,411	7.0		7.8		8,702	7.0		7.9		(14.8)
Insurance and claims	5,620	5.3		5.9		5,405	4.4		4.9		4.0	
Equipment rent	1,861	1.8		2.0		1,094	0.9		1.0		70.1	
Operations and maintenance	8,170	7.8		8.6		10,439	8.5		9.5		(21.7)
Purchased transportation	37,218	35.3		39.3		40,613	32.9		37.0		(8.4)
Operating taxes and licenses	1,003	1.0		1.1		1,439	1.2		1.3		(30.3))
Communications and utilities	673	0.6		0.7		989	0.8		0.9		(32.0)
Gain on disposal of assets, net	(181)	(0.2)	(0.1)	(3,008)	(2.4)	(2.7))	(94.0)
Restructuring, impairment and other costs						2,893	2.3		N/A		N/A	
Other	3,578	3.4		3.8		4,477	3.6		4.1		(20.1)
Operating expenses	\$105,416	100.0	%	100.0	%	118,031	95.6	%	92.4	%	(10.7)%

	Nine Months Ended September 30,								%	
	2016				2015			Change		
		%		%			%	%	2016	
Operating Expenses:	\$	Operatin		Base Reveni	16	\$	Operating	Base	to	
		Revenue		(1)			Revenue	Revenue (1)	2015	
	\$92,332	28.3	%	31.0	% (2)	\$105,536	27.1 %	30.8 %	(12.5)%	

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Salaries, wages and												
employee benefits												
Fuel and fuel taxes	32,512	10.0		1.0	(3)	47,195	12.1		(0.1) (3)	(31.1)
Depreciation and	22,282	6.8		7.5		29,951	7.7		8.7		(25.6	`
amortization	22,202	0.0		7.5		29,931	1.1		8.7		(25.6)
Insurance and claims	15,826	4.9		5.3		17,502	4.5		5.1		(9.6)
Equipment rent	5,582	1.7		1.9		2,743	0.7		0.8		103.5	
Operations and maintenance	27,682	8.5		9.3		31,340	8.0		9.2		(11.7)
Purchased transportation	111,650	34.3		37.7		122,029	31.3		35.6		(8.5))
Operating taxes and licenses	3,384	1.0		1.2		4,221	1.1		1.2		(19.8)
Communications and utilities	2,404	0.7		0.8		2,732	0.7		0.8		(12.0)
Gain on disposal of assets,	(759)	(0.2)	(0.3)	(5,766)	(1.5)	(1.7)	(86.8	`
net	(13)	(0.2	,	(0.5	,	(3,700)	(1.5	,	(1.7	,	(80.8)	,
Restructuring, impairment	5,264	1.6		N/A		2,893	0.7		N/A		N/A	
and other costs	3,204	1.0		14/71		2,073	0.7		1 1/1 1		1 1/11	
Other	10,683	3.3		3.6		13,775	3.5		4.0		(22.4)
Operating expenses	\$328,842	100.9	%	99.0	%	\$374,151	95.9	%	94.4	%	(12.1))%

The percent of base revenue calculation for operating expenses is calculated as operating expenses, net of fuel surcharges and other items, as a percent of operating revenue excluding fuel surcharge revenue. Other items in this (1) presentation are the restructuring, impairment and other costs and severance costs included in salaries, wages and employee benefits. See Note 13 to the Company's condensed consolidated financial statements included in Part I, Item 1, in this Form 10-Q.

(2) The percent of base revenue calculation excludes severance costs included in this line item.

(3) The percent of base revenue calculation for fuel and fuel surcharge expense is calculated as fuel and fuel taxes, net of fuel surcharges.

Salaries, wages and employee benefits

The decrease in salaries, wages and employee benefits expense during the third quarter of 2016, when compared to the same quarter in 2015, was primarily due to a 10.0% decrease in the Company's tractor fleet from our planned fleet reduction, partially offset by growth in our independent contractor fleet of 25.4%. Additionally, health insurance expense decreased by approximately \$0.8 million due to improved claims experience.

For the nine months ended September 30, 2016, the decrease in salaries, wages and employee benefits expense was primarily due to a 15.5% reduction in the Company's tractor fleet and a 19.8% increase in the independent contractor fleet, partially offset by certain restructuring, impairment, and other costs and severance costs in the first and second quarters of 2016. Non-driver wages should continue to decrease as the Company right sizes its workforce and continues to align the number of drivers to non-drivers in the Trucking segment. USAT Logistics salaries, wages and employee benefits are expected to increase as we continue to increase customer facing positions.

The rate of compensation paid to Company drivers per mile has increased in recent periods and is expected to further increase in future periods due to expected driver pay increases, especially if the economy strengthens and other employment alternatives become more available. Furthermore, management believes that the market for drivers continues to tighten; therefore, it expects hiring expenses, including recruiting and advertising, to increase in order to attract sufficient numbers of qualified drivers to operate the Company's fleet. Changes will also be affected by the percentage of Trucking miles operated by independent contractors instead of Company employed drivers.

Fuel and fuel taxes

For the first nine months of 2016 diesel fuel prices have increased approximately 12%, which compressed our discount margin and resulted in an increase in net fuel expense for both the three and nine month periods ended September 30, 2016 of approximately \$0.9 million and \$3.1 million, respectively.

The Company expects to continue managing its idle time and truck speeds, locking in fuel hedges when deemed appropriate and partnering with customers to adjust fuel surcharge programs to recover a fair portion of rising fuel costs. Going forward, the Company's net fuel expense is expected to fluctuate as a percentage of revenue based on factors such as diesel fuel prices, percentage recovered from fuel surcharge programs, percentage of uncompensated miles, the percentage of revenue generated from independent contractors and the success of fuel efficiency initiatives.

Equipment rent and depreciation and amortization

The increases in equipment rent during the three and nine month periods ended September 30, 2016, were the result of increased use of operating leases for the acquisition of revenue equipment due to favorable terms. Decreases in depreciation and amortization for both the three and nine month periods ended September 30, 2016 were primarily reflective of the 10.0% and 15.5% reductions, respectively, in the size of the Company tractor fleet resulting from fleet downsizing and the Company's continued focus on increasing its independent contractor fleet, partially offset by higher depreciation expense attributable to increased acquisition cost on new equipment. Our reduction in depreciation from the smaller fleet size more than offset increased equipment rent, which positively impacted our operating results.

The Company will continue its fleet reductions to match customer demand and load profitability initiatives. Further, the acquisition costs of new revenue equipment are expected to increase, largely due to the continued implementation of emissions requirements. During 2016, the Company has invested in tractors with improved safety features, which have an approximate 11% higher purchase price than 2015 tractor purchases. The Company believes the return on investment will be in fewer incidents of claims. As a result, management expects to see an increase in depreciation and amortization expense from new tractors, which should be offset to some degree by prior and potential future fleet reductions. Additionally, trailer purchases to reduce the average age of the fleet may result in an increase in depreciation and amortization expense.

Insurance and claims

Insurance and claims expense increased during the three months ended September 30, 2016 as a result of the most recent actuarial adjustment causing unfavorable rate development factors in our current year claims.

The decrease in insurance and claims expense during the nine months ended September 30, 2016, was the result of lower frequency of collisions resulting in a \$1.8 million favorable collision expense variance partially offset by higher than expected claims experience associated with adverse development of prior year occurrences in the most recent actuarial report. As a result of the foregoing, our insurance and claims expense increased slightly as a percentage of operating revenue. The primary factors affecting the Company's insurance and claims expense are the number of miles driven by its Company drivers and independent contractors, the frequency and severity of accidents, trends in the development factors used in the Company's actuarial accruals, and developments in prior-year claims. The Company expects insurance and claims expense to improve over the long-term.

Operations and maintenance

Operations and maintenance expense for the three months ended September 30, 2016 decreased due to acceleration of the removal of older tractors and trailers from the Company's fleet. Overall, the size of the Company's tractor fleet decreased 10.0% when compared to the same period in 2015.

During the nine months ended September 30, 2016, operations and maintenance expense decreased in terms of dollars, but increased in terms of a percentage of revenue and base revenue as the Company incurred higher than expected outside maintenance costs for roadside assistance and non-routine repairs. The size of the Company tractor fleet decreased 15.5% when compared to the same period in 2015, as a result of efforts by management to accelerate the removal of older tractors that require higher maintenance.

During 2015 and the first quarter of 2016, the Company closed four maintenance facilities as it continues to migrate to a more variable cost strategy in maintenance. The Company is continuing to focus on increasing its preventative in-house maintenance and sales preparation through a smaller footprint of strategic shops, and reducing its outside maintenance costs for roadside assistance and non-routine repairs.

Purchased transportation

While purchased transportation costs for the third quarter of 2016 decreased 8.4%, purchased transportation increased as a percentage of revenue and base revenue primarily from a 25.4% increase in the size of the Company's independent contractor fleet, offset by a 16.7% decrease in USAT Logistics operating revenue. Moving forward, the Company is continuing to pursue its objective of growing its independent contractor fleet as a percentage of its total fleet, which could further increase purchased transportation expense. Increasing independent contractor capacity has shifted (and assuming all other factors remain equal, is expected to continue to shift) expenses to the purchased transportation line item with offsetting reductions in employee driver wages and related expenses, net fuel expense (as independent contractors generate fuel surcharge revenue, while the related cost of their fuel is included with their compensation in purchased transportation), maintenance, and capital expenditures.

For the nine months ended September 30, 2016, the decrease in purchased transportation expense was primarily due to the lower freight volumes in USAT Logistics, partially offset by the 19.8% growth in the size of the independent contractor fleet. As a percentage of consolidated operating revenue, purchased transportation increased 3.0 percentage points year-over-year, due primarily to the growth in the Company's independent contractor fleet mentioned above.

Gain on disposal of assets, net

The decreases in gain on disposal of assets, net, during the 2016 periods reflect higher fleet reductions in the 2015 periods compared to the 2016 periods. During the 2015 periods, the Company reduced its fleet and seated truck count through the accelerated disposal of older, less efficient tractors and trailers. Additionally, the deterioration in the used equipment market resulted in lower used equipment prices in the 2016 periods. Going forward, the Company expects gains on the sale of revenue equipment to be less significant than in 2015.

Restructuring, impairment and other costs

See Note 13 to the Company's condensed consolidated financial statements included in Part I, Item 1, in this Form 10-Q of the restructuring, impairment and other costs incurred during the three and nine months ended September 30, 2016, which is incorporated herein by reference.

Other expenses

The decrease in other expenses primarily reflects a decrease in the Company's professional and consulting fees, offset by increased bad debt expense and recruiting and relocation expenses.

Interest expense

For both the three and nine months ended September 30, 2016, interest expense increased primarily due to the increased usage on the Company's revolving line of credit to fund the Company's stock repurchase program and purchase of revenue equipment. During the nine months ended September 30, 2016, the Company increased its debt outstanding on its Credit Facility by \$29.3 million.

Income tax expense

The Company's effective tax rate was 23.4% and 29.5% for the three and nine months ended September 30, 2016, respectively. The effective tax rate for the three and nine months ended September 30, 2015 was 44.2% and 44.0% respectively. The Company's effective tax rate, when compared to the federal statutory rate of 35%, is primarily affected by state income taxes, net of federal income tax effect, and permanent differences, the most significant of which is the effect of the partially non-deductible per diem payments to Company drivers. The recurring impact of this permanent non-deductible difference incurred causes the Company's tax rate to increase as its pre-tax earnings or loss approaches zero. Generally, as pre-tax income increases, the impact of the driver per diem program on effective tax rate decreases, because aggregate per diem pay becomes smaller in relation to pre-tax income, while in periods where earnings are at or near breakeven the impact of the per diem program on the Company's effective tax rate is more significant. Because the Company continued to incur losses during the three month period ended September 30, 2016, the estimated provision calculation was updated to reflect the impact of the non-deductible expenses on the effective tax rate. This resulted in a reduction to the effective tax rate during the three months ended September 30, 2016. Due to the effect of the non-deductible per diem payments, the Company's tax rate will fluctuate in future periods based on fluctuations in earnings and in the number of drivers who elect to participate in the per diem program.

When the result of the expected annual effective tax rate is not deemed reliable, as was the case for the second and third quarters of 2016, and distorts the income tax provision for an interim period, the Company calculates the income tax provision or benefit using the cut-off method which results in an income tax provision or benefit based solely on the year-to-date pretax income or loss as adjusted for permanent differences on a pro rata basis.

Liquidity and Capital Resources

The Company's business has required, and will continue to require, significant investments. In the Company's Trucking segment, where capital investments are substantial, the primary investments are in new tractors and trailers and to a lesser extent, in technology and working capital. In the Company's USAT Logistics business, where the required level of capital investment is modest in relation to that which is required in the Company's Trucking segment, the primary investments are in technology and working capital. The Company's primary sources of liquidity have been funds provided by operations, borrowings under the Company's Credit Facility, sales of used revenue equipment and, to a lesser extent, capital and operating leases. Based on expected financial conditions, net capital expenditures, results of operations and related net cash flows and other sources of financing, management believes the Company's sources of liquidity to be adequate to meet current and projected needs.

Debt and capital leases increased during the third quarter by \$18.6 million, sequentially to \$151.1 million. Net of cash, debt represented 70.8% of total capitalization. The Company had approximately \$51.0 million available under the Credit Facility as of September 30, 2016. Fluctuations in the outstanding balance and related availability under the Credit Facility are driven primarily by cash flows from operations and the timing and nature of property and equipment additions that are not funded through other sources of financing, as well as the nature and timing of receipt

of proceeds from disposals of property and equipment.

The Company may alter its levels of capital expenditures based on operating performance. Should capital expenditures be decreased for tractors and trailers, the Company would expect the average age of the equipment in the fleet to increase.

Cash Flows

Nine Months Ended

September 30,
(in thousands)

Net cash provided by operating activities

Net cash used in investing activities

Net cash provided by (used in) financing activities

September 30,
2016
2015

\$25,162
\$58,786

(39,871)
(5,813)

14,764
(51,046)

Operating Activities – Cash generated from operations decreased \$33.6 million in the first nine months of 2016, compared to the same period in 2015. This decrease was primarily due to a decrease of \$18.7 million in operating income, as well as an increase in days sales outstanding resulting from a change in terms for a large customer during the year.

<u>Investing Activities</u> – For the nine months ended September 30, 2016, net cash used in investing activities was \$39.9 million, compared to \$5.8 million during the same period in 2015. The \$34.1 million increase in cash used in investing activities primarily reflects a \$17.4 million increase in capital expenditures and an \$8.6 million decrease in proceeds from sale of property and equipment.

<u>Financing Activities</u> – Cash provided by financing activities was \$14.8 million for the first nine months of 2016, compared to \$51.0 million used in financing activities during the same period in 2015. At September 30, 2016, the Company had borrowings of long-term debt, financing notes and capital leases of \$151.1 million, and during the nine months ended September 30, 2016 repurchased approximately 1.6 million shares for \$28.4 million.

Debt and Capitalized Lease Obligations

See notes 7 and 8 of the footnotes to the Company's condensed consolidated financial statements included in Part I, Item 1, in this Form 10-Q for further discussion of the revolving Credit Facility and capital lease obligations.

Off-Balance Sheet Arrangements

Operating leases have been an important source of financing for equipment used by operations, office equipment and certain facilities. As of September 30, 2016, the Company leased certain revenue equipment and information technology software under operating leases. Assets held under operating leases are not carried on the condensed consolidated balance sheets, and lease payments with regard to such assets are reflected in the condensed consolidated statements of operations and comprehensive (loss) income in the "Equipment rent" and, for office equipment, in the "Operations and maintenance" line items. Equipment rent related to the Company's revenue equipment operating leases was \$1.9 million and \$1.1 million for the three months ended September 30, 2016 and 2015, respectively, and was \$5.6 million and \$2.7 million for the nine months ended September 30, 2016 and 2015, respectively.

Rent expense related to the other equipment and facilities leases was \$0.4 million and \$0.6 million for the three months ended September 30, 2016 and 2015, respectively, and was \$1.6 million and \$1.8 million for the nine months ended September 30, 2016 and 2015, respectively. Other than such operating leases, the Company has no other off-balance sheet arrangements that have or are reasonably likely to have a material effect on the condensed consolidated financial statements.

The following table represents outstanding contractual obligations for rental expense under operating leases as of September 30, 2016 (in thousands):

	Paymen							
		Less						
		than	than					
	Total	1	1-3	3-5	5			
	Total		years	years				
		year			years			
Facilities	\$1,637	\$456	\$601	\$339	\$241			
Computer hardware rented	411	235	176					