Raskas Daniel Form 5 January 29, 2019

FORM 5

OMB APPROVAL

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

OMB 3235-0362 Number: January 31,

1.0

no longer subject to Section 16. Form 4 or Form 5 obligations may continue.

Check this box if

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ANNUAL STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF SECURITIES

See Instruction Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934, 1(b). Form 3 Holdings Section 17(a) of the Public Utility Holding Company Act of 1935 or Section Reported 30(h) of the Investment Company Act of 1940

Form 4

Transactions Reported

| 1. Name and Address of Reporting Person ** Raskas Daniel | | | 2. Issuer Name and Ticker or Trading Symbol | 5. Relationship of Reporting Person(s) to Issuer | | |
|--|----------|----------|--|--|--|--|
| | | | DANAHER CORP /DE/ [DHR] | (Check all applicable) | | |
| (Last) | (First) | (Middle) | 3. Statement for Issuer's Fiscal Year Ended | Tr | | |
| | | | (Month/Day/Year) | Director 10% Owner | | |
| | | | 12/31/2018 | X Officer (give title Other (specify | | |
| 2200 PENNSYLVANIA AVENUE, NW, SUITE 800W | | | | below) below) SVP-Corporate Development | | |
| NW,A SUIT | E 800W | | | | | |
| | (Street) | | 4. If Amendment, Date Original Filed(Month/Day/Year) | 6. Individual or Joint/Group Reporting | | |

WASHINGTON, DCÂ 20037

(State)

(Zip)

(City)

X Form Filed by One Reporting Person Form Filed by More than One Reporting

(check applicable line)

Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned

| 1.Title of Security (Instr. 3) | 2. Transaction Date (Month/Day/Year) | 2A. Deemed Execution Date, if any (Month/Day/Year) | 3. Transaction Code (Instr. 8) | 4. Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5) (A) or Amount (D) Price | 5. Amount of Securities Beneficially Owned at end of Issuer's Fiscal Year (Instr. 3 and 4) | 6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4) | 7. Nature of Indirect Beneficial Ownership (Instr. 4) |
|--------------------------------------|---|---|---|--|--|--|---|
| | | | | Amount (D) Price | | | |

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

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(9-02)

Table II - Derivative Securities Acquired, Disposed of, or Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)

| 1. Title of | 2. | 3. Transaction Date | 3A. Deemed | 4. | 5. Number of | 6. Date Exercisable and | 7. Title and Amount of |
|-------------|-------------|---------------------|--------------------|-------------|--------------|-------------------------|------------------------|
| Derivative | Conversion | (Month/Day/Year) | Execution Date, if | Transaction | Derivative | Expiration Date | Underlying Securities |
| Security | or Exercise | | any | Code | Securities | (Month/Day/Year) | (Instr. 3 and 4) |
| (Instr. 3) | Price of | | (Month/Day/Year) | (Instr. 8) | Acquired (A) | | |

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| | Derivative Security | | | | or Disposed of (D) (Instr. 3, 4, and 5) | | | | | |
|---|------------------------|------------|---|---|---|-----|---------------------|--------------------|-----------------|-------------------------------------|
| | | | | | (A) | (D) | Date Exercisable | Expiration Date | Title | Amount or Number of Shares |
| Executive Deferred Incentive Program - Danaher Stock Fund (1) | \$ 0 (2) | 01/26/2018 | Â | A | 19.09 | Â | (3) | (3) | Common Stock | 19.09 |
| Executive Deferred Incentive Program - Danaher Stock Fund (1) | \$ 0 (2) | 04/27/2018 | Â | A | 23.827 | Â | (3) | (3) | Common Stock | 23.827 |
| Executive Deferred Incentive Program - Danaher Stock Fund (1) | \$ 0 (2) | 07/27/2018 | Â | A | 23.607 | Â | (3) | (3) | Common Stock | 23.607 |
| Executive Deferred Incentive Program - Danaher Stock Fund (1) | \$ 0 (2) | 10/26/2018 | Â | A | 25.009 | Â | (3) | (3) | Common Stock | 25.009 |

Reporting Owners

| Reporting Owner Name / Address | Relationships | | | | | |
|---|---------------|-----------|---------------------------|----------|--|--|
| stopotong o mer rumo, raunoss | Director | 10% Owner | Officer | Other | | |
| Raskas Daniel 2200 PENNSYLVANIA AVENUE, NW | ? | ? | î gyp g | ? | | |
| SUITE 800W WASHINGTON. DC 20037 | A | A | SVP-Corporate Development | Α | | |

Reporting Owners 2

Signatures

James F. O'Reilly, attorney-in-fact for Daniel A. Raskas

01/29/2019

**Signature of Reporting Person

Date

Explanation of Responses:

- * If the form is filed by more than one reporting person, see Instruction 4(b)(v).
- ** Intentional misstatements or omissions of facts constitute Federal Criminal Violations. See 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).
- The reported securities are notional dividend accruals on phantom shares in the Danaher stock fund (the "EDIP Stock Fund") under

 Danaher's Executive Deferred Incentive Program (the "EDIP"). The number of phantom shares accrued as a result of such notional dividend accruals is based on the closing price of Danaher common stock as reported on the NYSE on the date such dividend accruals are credited to the EDIP Stock Fund, which is the price shown in Table II, Column 8 above.
- (2) The notional shares convert on a one-for-one basis.
 - The reporting person immediately vests in 100% of each voluntary contribution to the EDIP Stock Fund. The reporting person will vest in all company contributions to the EDIP Stock Fund as follows: 100% upon the earlier of the reporting person's death, or upon retirement
- (3) following at least 5 years of service with Danaher and reaching the age of 55, or, if earlier, one-tenth per year of participation following five years of participation, in each case in accordance with the plan. Upon termination of employment, the vested portion of the EDIP Stock Fund is settled in Danaher common stock.

Note: File three copies of this Form, one of which must be manually signed. If space provided is insufficient, *see* Instruction 6 for procedure. Potential persons who are to respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB number.

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