LEGG MASON, INC. Form 10-O February 02, 2016 **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q (Mark One) [x] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended December 31, 2015 OR [] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from to Commission file number: 1-8529 LEGG MASON, INC. (Exact name of registrant as specified in its charter) **MARYLAND** 52-1200960 (I.R.S. Employer Identification No.) (State or other jurisdiction of incorporation or organization) 100 International Drive - Baltimore, MD 21202 (Address of principal executive offices) (Zip code) (410) 539-0000 (Registrant's telephone number, including area code) (Former name, former address and former fiscal year, if changed since last report) Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes X No Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one): Large accelerated filer Accelerated filer X Non-accelerated filer (Do not check if a smaller reporting company) Smaller reporting company Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). No Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable

date.

107,708,098 shares of common stock as of the close of business on January 28, 2016.

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

LEGG MASON, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(Dollars in thousands)

(Unaudited)

	December 31, 2015	March 31, 2015
ASSETS		
Current Assets		
Cash and cash equivalents	\$563,472	\$669,552
Cash and cash equivalents of consolidated investment vehicles	1,138	2,808
Restricted cash	16,776	32,114
Receivables:		
Investment advisory and related fees	332,769	368,399
Other	62,746	118,850
Investment securities	498,017	454,735
Investment securities of consolidated investment vehicles	52,674	48,000
Deferred income taxes	167,355	169,706
Other	60,108	51,750
Other assets of consolidated investment vehicles	5,766	6,121
Total Current Assets	1,760,821	1,922,035
Fixed assets, net	167,741	179,606
Intangible assets, net	3,142,060	3,313,334
Goodwill	1,471,145	1,339,510
Deferred income taxes	175,479	161,978
Other	121,227	157,514
TOTAL ASSETS	\$6,838,473	\$7,073,977
LIABILITIES AND STOCKHOLDERS' EQUITY		
LIABILITIES		
Current Liabilities		
Accrued compensation	\$349,890	\$400,245
Accounts payable and accrued expenses	189,144	208,210
Short-term borrowings	40,000	_
Contingent consideration	2,694	22,276
Other	102,756	177,879
Other current liabilities of consolidated investment vehicles	4,087	6,436
Total Current Liabilities	688,571	815,046
Deferred compensation	64,641	51,706
Deferred income taxes	343,416	362,209
Contingent consideration	87,770	88,508
Other	153,528	167,998
Long-term debt	1,056,759	1,058,089
TOTAL LIABILITIES	2,394,685	2,543,556

Commitments and Contingencies (Note 9)

REDEEMABLE NONCONTROLLING INTERESTS	158,531	45,520	
STOCKHOLDERS' EQUITY Common stock, par value \$.10; authorized 500,000,000 shares; issued 107,700,310 shares in December 2015 and 111,469,142 shares in March 2015	10,770	11,147	
Additional paid-in capital	2,708,754	2,844,441	
Employee stock trust	(27,321) (29,570)
Deferred compensation employee stock trust	27,321	29,570	
Retained earnings	1,643,842	1,690,055	
Accumulated other comprehensive loss, net	(78,109) (60,742)
TOTAL STOCKHOLDERS' EQUITY	4,285,257	4,484,901	
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$6,838,473	\$7,073,977	
See Notes to Consolidated Financial Statements			
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LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (LOSS)

(Dollars in thousands, except per share amounts) (Unaudited)

	Three Months Ended December 31,			1, Nine Months Ended December 3			31,
	2015		2014	2015		2014	
OPERATING REVENUES							
Investment advisory fees:							
Separate accounts	\$208,501		\$210,177	\$621,760		\$619,686	
Funds	345,501		388,589	1,089,717		1,159,454	
Performance fees	9,175		29,134	35,730		59,430	
Distribution and service fees	95,919		90,053	292,381		274,250	
Other	461		1,031	1,705		3,940	
Total Operating Revenues	659,557		718,984	2,041,293		2,116,760	
OPERATING EXPENSES							
Compensation and benefits	282,770		319,746	880,255		929,130	
Distribution and servicing	132,860		147,492	421,078		451,300	
Communications and technology	48,509		47,109	147,031		133,683	
Occupancy	35,750		33,212	87,453		82,879	
Amortization of intangible assets	1,580		669	2,907		2,028	
Impairment charges	371,000		_	371,000		_	
Other, net of \$26,375 of contingent							
consideration fair value reduction in	27,733		51,388	114,641		148,471	
December 2015							
Total Operating Expenses	900,202		599,616	2,024,365		1,747,491	
OPERATING INCOME (LOSS)	(240,645)	119,368	16,928		369,269	
OTHER NON-OPERATING INCOME							
(EXPENSE)							
Interest income	1,377		1,680	3,923		5,885	
Interest expense	(8,003)	(12,183)	(33,232)	(44,216)
Other income (expense), net, including							
\$107,074 debt extinguishment loss in July	6,520		7,441	(15,879)	(94,467)
2014							
Other non-operating income (expense) of	(1,510	`	1,759	(3,406	`	4,687	
consolidated investment vehicles, net	(1,310	,	1,739	(3,400	,	4,007	
Total Other Non-Operating Income	(1,616	`	(1,303)	(48,594	`	(128,111	`
(Expense)	(1,010	,	(1,303)	(40,334	,	(120,111)
INCOME (LOSS) BEFORE INCOME	(242,261	`	118,065	(31,666	`	241,158	
TAX PROVISION (BENEFIT)	(242,201	,	110,003	(31,000	,	241,136	
Income tax provision (benefit)	(103,651)	38,017	(50,914)	82,477	
NET INCOME (LOSS)	(138,610)	80,048	19,248		158,681	
Less: Net income (loss) attributable to	16		3,012	(993	`	4,560	
noncontrolling interests	10		3,012	())3	,	4,500	
NET INCOME (LOSS) ATTRIBUTABLE	\$(138,626	`	\$77,036	\$20,241		\$154,121	
TO LEGG MASON, INC.	Φ(136,020	,	\$77,030	\$20,241		\$134,121	
NET INCOME (LOSS) PER SHARE							
ATTRIBUTABLE TO LEGG MASON,							
INC. SHAREHOLDERS:							
Basic	\$(1.31)	\$0.67	\$0.17		\$1.33	

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Diluted \$(1.31) \$0.67 \$0.17 \$1.32

DIVIDENDS DECLARED PER SHARE \$0.20 \$0.16 \$0.60 \$0.48

See Notes to Consolidated Financial Statements

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LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (Dollars in thousands) (Unaudited)

	Three Months Ended December 31,			Nine Months Ended December 31,				
	2015		2014		2015		2014	
NET INCOME (LOSS)	\$(138,610)	\$80,048		\$19,248		\$158,681	
Other comprehensive loss:								
Foreign currency translation adjustment	(5,169)	(31,266)	(21,681)	(52,790)
Unrealized losses on investment securities:								
Unrealized holding losses, net of tax benefit of							(5)
\$(3)							`	
Reclassification adjustment for losses included in net income	_		_				5	
Net unrealized losses on investment securities	_		_		_		_	
Net actuarial gains (losses) on defined benefit pension plan	1,324		(4,028)	4,314		(4,028)
Unrealized gains on reverse treasury rate lock, net of tax provision of \$233	_		_		_		405	
Reclassification for realized gain on termination of reverse treasury rate lock, net of tax provision \$(233)	_		_		_		(405)
Reclassification of assets held for sale			_				(114)
Total other comprehensive loss	(3,845)	(35,294)	(17,367)	(56,932)
COMPREHENSIVE INCOME (LOSS)	(142,455)	44,754		1,881		101,749	
Less: Comprehensive income (loss) attributable to noncontrolling interests	16		3,012		(993)	4,560	
COMPREHENSIVE INCOME (LOSS) ATTRIBUTABLE TO LEGG MASON, INC. See Notes to Consolidated Financial Statement	\$(142,471)	\$41,742		\$2,874		\$97,189	
See Notes to Consolidated Phanelal Statement	3							

LEGG MASON, INC. AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDERS' EQUITY

(Dollars in thousands)

(Unaudited)

	Nine Months Ended December 31,		
	2015	2014	
COMMON STOCK			
Beginning balance	\$11,147	\$11,717	
Stock options exercised	26	67	
Deferred compensation employee stock trust	2	4	
Stock-based compensation	13	91	
Employee tax withholdings by settlement of net share transactions	(41) (47)
Shares repurchased and retired	(377) (533)
Ending balance	10,770	11,299	
ADDITIONAL PAID-IN CAPITAL			
Beginning balance	2,844,441	3,148,396	
Stock options exercised	8,091	19,618	
Deferred compensation employee stock trust	377	2,063	
Stock-based compensation	52,584	43,609	
Additional tax benefit on Equity Unit exchange in fiscal 2010	9,173	_	
Employee tax withholdings by settlement of net share transactions	(21,495) (21,879)
Shares repurchased and retired	(182,601) (265,989)
Redeemable noncontrolling interest reclassification for affiliate management			(
equity plans	(1,816) (1,816)
Ending balance	2,708,754	2,924,002	
EMPLOYEE STOCK TRUST	, ,	,- ,	
Beginning balance	(29,570) (29,922)
Shares issued to plans	(379) (2,067)
Distributions and forfeitures	2,628	1,145	,
Ending balance	(27,321) (30,844)
DEFERRED COMPENSATION EMPLOYEE STOCK TRUST	(= /)= = =) (= =,= : :	,
Beginning balance	29,570	29,922	
Shares issued to plans	379	2,067	
Distributions and forfeitures	(2,628) (1,145)
Ending balance	27,321	30,844	,
RETAINED EARNINGS	27,321	20,011	
Beginning balance	1,690,055	1,526,662	
Net Income Attributable to Legg Mason, Inc.	20,241	154,121	
Dividends declared	(65,781) (56,455)
Reclassification for net increase in estimated redemption value of affiliate	•) (30,133	,
management equity plans	(673) —	
Ending balance	1,643,842	1,624,328	
ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS), NET	1,043,042	1,024,320	
Beginning balance	(60,742) 37,949	
Net actuarial gains (losses) on defined benefit pension plan	4,314	(4,028)
Reclassification to assets held for sale	т, <i>э</i> тт	(114))
Foreign currency translation adjustment	(21,681) (52,790))
Ending balance	(78,109) (18,983))
TOTAL STOCKHOLDERS' EQUITY	\$4,285,257	\$4,540,646	,
TOTAL STOCKHOLDERS EQUIT	φ 4 ,∠03,∠3/	\$ 4 ,540,040	

See Notes to Consolidated Financial Statements

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LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (Dollars in thousands) (Unaudited)

	Nine Months Ended December 31.		
	2015	2014	
CASH FLOWS FROM OPERATING ACTIVITIES			
Net Income	\$19,248	\$158,681	
5.5% Senior Notes Due 2019:			
Loss on extinguishments		107,074	
Allocation of redemption payments		(98,418)
Adjustments to reconcile Net Income to net cash provided by operations:			
Impairment of intangible assets	371,000	_	
Depreciation and amortization	44,755	41,107	
Accretion and amortization of securities discounts and premiums, net	2,149	5,183	
Stock-based compensation	54,576	50,934	
Net losses (gains) on investments	20,277	(6,059)
Net losses (gains) of consolidated investment vehicles	2,145	(1,435)
Deferred income taxes	(56,231	73,189	
Contingent consideration fair value reduction	(26,375) —	
Other	1,130	(4,605)
Decrease (increase) in assets:			
Investment advisory and related fees receivable	34,892	(17,480)
Net sales (purchases) of trading and other investments	(63,015) 60,901	
Other receivables	(6,229) 11,789	
Other assets	(504) (17,744)
Other assets of consolidated investment vehicles	(4,793) 82,774	
Increase (decrease) in liabilities:			
Accrued compensation	(48,607) (62,279)
Deferred compensation	12,935	9,033	
Accounts payable and accrued expenses	(18,770) 8,032	
Other liabilities	(29,842) (15,085)
Other liabilities of consolidated investment vehicles	(2,349) (4,545)
CASH PROVIDED BY OPERATING ACTIVITIES	\$306,392	\$381,047	

LEGG MASON, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED) (Dollars in thousands) (Unaudited)

Nine Months Ended December 31, 2015