ROPER INDUSTRIES INC /DE/
Form 10-Q
May 10, 2007

# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

## FORM 10-Q

# [X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 <br> For the quarterly period ended March 31, 2007. <br> [ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 <br> For the transition period from <br> to 

Commission File Number 1-12273

## ROPER INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

6901 Professional Pkwy. East, Suite 200
Sarasota, Florida 34240
(Address of principal executive offices)

## 51-0263969

(I.R.S. Employer Identification No.)
(941) 556-2601
(Registrant s telephone number, including area code)

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\underline{\mathbf{X}}$ No $\qquad$

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer or a non-accelerated filer (as defined in Rule $12 \mathrm{~b}-2$ of the Exchange Act).
[X] Large accelerated file [ ] Accelerated filer [ ] Non-accelerated filer

Indicate by check mark if the registrant is a shell company (as defined in Rule 12-b2 of the Act). [ ] Yes [X] No

The number of shares outstanding of the Registrant's common stock as of May 4, 2007 was approximately $88,280,220$.

ROPER INDUSTRIES, INC.

REPORT ON FORM 10-Q FOR THE QUARTERLY PERIOD ENDED MARCH 31, 2007

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## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

Roper Industries, Inc. and Subsidiaries

Condensed Consolidated Statements of Earnings (unaudited)
(in thousands, except per share data)

|  | Three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  |
| Net sales | \$ | 478,427 | \$ | 382,723 |
| Cost of sales |  | 240,279 |  | 190,326 |
| Gross profit |  | 238,148 |  | 192,397 |
| Selling, general and administrative expenses |  | 145,297 |  | 124,921 |
| Income from operations |  | 92,851 |  | 67,476 |
| Interest expense |  | 13,472 |  | 10,799 |
| Other expense |  | 250 |  | 128 |

Roper Industries, Inc. and SubsidiariesCondensed Consolidated Statements of Earnings (unaudited)(in thorsands,

|  | Three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Earnings before income taxes |  | 79,129 |  | 56,549 |
| Income taxes |  | 27,695 |  | 18,863 |
| Net earnings | \$ | 51,434 | \$ | 37,686 |
| Net earnings per share: |  |  |  |  |
| Basic | \$ | 0.59 | \$ | 0.44 |
| Diluted |  | 0.56 |  | 0.42 |
| Weighted average common shares outstanding: |  |  |  |  |
| Basic |  | 87,918 |  | 86,061 |
| Diluted |  | 92,300 |  | 89,711 |
| Dividends declared per common share | \$ | 0.06500 | \$ | 0.05875 |

See accompanying notes to condensed consolidated financial statements.

## Roper Industries, Inc. and Subsidiaries

## Condensed Consolidated Balance Sheets (unaudited)

## (in thousands)

|  | $\begin{gathered} \text { March 31, } \\ 2007 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2006 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS: |  |  |  |  |
| Cash and cash equivalents | \$ | 80,442 | \$ | 69,478 |
| Accounts receivable, net |  | 319,249 |  | 324,514 |
| Inventories |  | 186,161 |  | 168,319 |
| Deferred taxes |  | 17,488 |  | 17,908 |
| Other current assets |  | 53,230 |  | 47,276 |
| Total current assets |  | 656,570 |  | 627,495 |
| Property, plant and equipment, net |  | 106,516 |  | 107,003 |
| Goodwill |  | 1,662,187 |  | 1,651,208 |
| Other intangible assets, net |  | 617,415 |  | 544,136 |
| Deferred taxes |  | 26,512 |  | 21,702 |
| Other noncurrent assets |  | 43,580 |  | 43,815 |
| Total assets | \$ | 3,112,780 | \$ | 2,995,359 |
| LIABILITIES AND STOCKHOLDERS' EQUITY: |  |  |  |  |
| Accounts payable | \$ | 100,012 | \$ | 96,139 |
| Accrued liabilities |  | 168,602 |  | 184,148 |
| Income taxes payable |  | 9,401 |  | 5,896 |
| Deferred taxes |  | 1,438 |  | 1,555 |


|  |  | $\begin{gathered} \text { March 31, } \\ 2007 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2006 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Current portion of long-term debt |  | 307,945 |  | 299,911 |
| Total current liabilities |  | 587,398 |  | 587,649 |
| Long-term debt |  | 748,084 |  | 726,881 |
| Deferred taxes |  | 194,803 |  | 169,994 |
| Other liabilities |  | 44,165 |  | 23,996 |
| Total liabilities |  | 1,574,450 |  | 1,508,520 |
| Commitments and contingencies |  |  |  |  |
| Common stock |  | 905 |  | 900 |
| Additional paid-in capital |  | 725,910 |  | 717,751 |
| Retained earnings |  | 764,245 |  | 721,899 |
| Accumulated other comprehensive earnings |  | 69,532 |  | 68,666 |
| Treasury stock |  | $(22,262)$ |  | $(22,377)$ |
| Total stockholders' equity |  | 1,538,330 |  | 1,486,839 |
| Total liabilities and stockholders' equity | \$ | 3,112,780 | \$ | 2,995,359 |

See accompanying notes to condensed consolidated financial statements.

Roper Industries, Inc. and Subsidiaries Condensed Consolidated Statements of Cash Flows (unaudited) (in thousands)

|  | Three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  |
| Cash flows from operating activities: |  |  |  |  |
| Net earnings | \$ | 51,434 | \$ | 37,686 |
| Depreciation |  | 7,656 |  | 6,624 |
| Amortization |  | 14,971 |  | 12,385 |
| Income taxes |  | 10,221 |  | 10,361 |
| Other, net |  | $(27,194)$ |  | $(9,726)$ |
| Cash provided by operating activities |  | 57,088 |  | 57,330 |
| Cash flows from investing activities: |  |  |  |  |
| Business acquisitions, net of cash acquired |  | $(69,735)$ |  | $(5,838)$ |
| Capital expenditures |  | $(6,056)$ |  | $(9,772)$ |
| Other, net |  | (326) |  | (910) |
| Cash used by investing activities |  | $(76,117)$ |  | $(16,520)$ |


|  | Three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from financing activities: |  |  |  |  |
| Term note payments |  | $(16,375)$ |  | $(8,188)$ |
| Debt borrowings/(payments), net |  | 44,723 |  | $(22,322)$ |
| Dividends |  | $(5,692)$ |  | $(5,046)$ |
| Excess windfall tax benefit |  | 901 |  | -- |
| Proceeds from exercise of stock options |  | 5,257 |  | 7,934 |
| Other, net |  | 543 |  | 445 |
| Cash provided/(used) by financing activities |  | 29,357 |  | $(27,177)$ |
| Effect of foreign currency exchange rate changes on cash |  | 636 |  | 408 |
| Net increase in cash and cash equivalents |  | 10,964 |  | 14,041 |
| Cash and cash equivalents, beginning of period |  | 69,478 |  | 53,116 |
| Cash and cash equivalents, end of period | \$ | 80,442 | \$ | 67,157 |

See accompanying notes to condensed consolidated financial statements.

## Roper Industries, Inc. and Subsidiaries

## Condensed Consolidated Statements of Changes in Stockholders Equity (unaudited)

(in thousands)

|  | $\begin{aligned} & \text { Common } \\ & \text { stock } \end{aligned}$ |  | Additional paid-in capital | Retained earnings |  | ulated <br> her <br> hensive <br> ings | Treasury stock | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balances at December 31, 2006 | \$ | 900 | \$ 717,751 | \$ 721,899 | \$ | 68,666 | \$ $(22,377)$ | \$ 1,486,839 |
| Adjustment to adopt FASB Interpretation No. 48 |  | -- | -- | $(3,349)$ |  | -- | -- | $(3,349)$ |
| Net earnings |  | -- | -- | 51,434 |  | -- | -- | 51,434 |
| Stock option exercises |  | 4 | 5,253 | -- |  | -- | -- | 5,257 |
| Treasury stock transactions |  | -- | 429 | -- |  | -- | 115 | 544 |
| Currency translation adjustments, net of \$ $(1,921)$ tax |  | -- | -- | -- |  | 1,478 | -- | 1,478 |
| Unrealized gain on derivative, shown net of \$(330) tax |  | -- | -- | -- |  | (612) | -- | (612) |
| Stock based compensation |  | -- | 4,549 | -- |  | -- | -- | 4,549 |
| Restricted stock grants |  | 1 | $(2,973)$ | -- |  | -- | -- | $(2,972)$ |
| Stock option tax benefit |  | -- | 901 | -- |  | -- | -- | 901 |
| Dividends declared |  | -- | -- | $(5,739)$ |  | -- | -- | $(5,739)$ |
| Balances at March 31, 2007 | \$ | 905 | \$ 725,910 | \$ 764,245 | \$ | 69,532 | \$ $(22,262)$ | \$ 1,538,330 |

See accompanying notes to condensed consolidated financial statements.

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## Roper Industries, Inc. and Subsidiaries

## Notes to Condensed Consolidated Financial Statements (unaudited)

March 31, 2007

## 1. Basis of Presentation

The accompanying condensed consolidated financial statements for the three-month periods ended March 31, 2007 and 2006 are unaudited. In the opinion of management, the accompanying unaudited condensed consolidated financial statements reflect all adjustments, which include only normal recurring adjustments, necessary to state fairly the financial position, results of operations and cash flows of Roper Industries, Inc. and its subsidiaries ( Roper or the Company ) for all periods presented.

Roper s management has made a number of estimates and assumptions relating to the reporting of assets and liabilities and the disclosure of contingent assets and liabilities to prepare these condensed consolidated financial statements in conformity with accounting principles generally accepted in the United States of America ( GAAP ). Actual results could differ from those estimates.

The results of operations for the three-month period ended March 31, 2007 are not necessarily indicative of the results to be expected for the full year. You should read these unaudited condensed consolidated financial statements in conjunction with Roper s consolidated financial statements and the notes thereto included in its 2006 Annual Report on Form 10-K filed March 1, 2007 with the Securities and Exchange Commission ( SEC ).

## 2. Earnings Per Share

Basic earnings per share were calculated using net earnings and the weighted average number of shares of common stock outstanding during the respective period. Diluted earnings per share were calculated using net earnings and the weighted average number of shares of common stock and potential common stock outstanding during the respective period. Potentially dilutive common stock consisted of stock options, restricted stock awards and the premium over the conversion price on our senior subordinated convertible notes based upon the trading price of the Company s common stock. The effects of potential common stock were determined using the treasury stock method (in thousands). As of March 31,2007 , there were 271,000 outstanding stock options that were not included in the determination of diluted earnings per share because doing so would have been antidilutive.


## 3. Stock Based Compensation

Roper Industries, Inc. 2006 Incentive Plan ( 2006 Plan ) allows us to grant incentive stock options, nonqualified stock options, restricted stock, stock appreciation rights or equivalent instruments to the Company s employees, officers, directors and consultants. Roper has never issued stock awards other than those issued to employees or its non-employee directors.

Roper s stock purchase plan allows U.S. and Canada employees to designate up to $10 \%$ of eligible earnings to purchase Roper s common stock at a $10 \%$ discount to the average closing price of its common stock at the beginning and end of a quarterly offering period. The common stock sold to the employees may be either treasury stock, stock purchased on the open market, or newly issued shares.

The Company recognized stock based compensation expense of $\$ 4.5$ million and $\$ 3.6$ million for the quarters ended March 31, 2007 and 2006, respectively. The total tax effect recognized in net income related to stock based compensation was $\$ 1.6$ million and $\$ 1.3$ million for the quarters ended March 31, 2007 and 2006, respectively.

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Stock Options In the quarter ended March 31, 2007, 271,000 options were granted with a weighted average fair value of $\$ 13.50$. During the same period in 2006, 365,800 options were granted with a weighted average fair value of $\$ 13.60$. All options were issued at grant date fair value.

The Company records compensation expense for employee stock options based on the estimated fair value of the options on the date of grant using the Black-Scholes option-pricing model with the assumptions included in the table below. The Company uses historical data among other factors to estimate the expected price volatility, the expected dividend yield, the expected option life and the expected forfeiture rate. The risk-free rate is based on the U.S. Treasury yield curve in effect at the time of grant for the estimated life of the option. The following weighted average assumptions were used to estimate the fair value of options granted during the three months ended March 31, 2007 using the Black-Scholes option-pricing model:

| Fair value per share (\$) | 13.50 |
| :--- | ---: |
| Risk-free interest rate (\%) | 4.74 |
| Expected option life (years) | 4.5 |
| Expected volatility (\%) | 21.36 |
| Expected dividend yield (\%) | 0.50 |

Cash received from option exercises for the three months ended March 31, 2007 and 2006 was approximately $\$ 5.3$ million and $\$ 7.9$ million, respectively. The actual tax benefit realized for the tax deductions from option exercises under all plans totaled approximately $\$ 1.4$ million and $\$ 2.5$ million, respectively, for the three months ended March 31, 2007 and 2006.

Restricted Stock Awards During the quarter ended March 31, 2007, the Company granted 193,015 shares of restricted stock with a weighted average fair value of $\$ 52.27$. During the same period in 2006, 186,000 shares were granted with a weighted average fair value of $\$ 42.35$. All grants were issued at grant date fair value.

During the quarter ended March 31, 2007, 158,772 restricted shares vested with a weighted average grant date fair value of $\$ 37.19$, at a weighted average vest date fair value of $\$ 52.55$.

Employee Stock Purchase Plan During the three month periods ended March 31, 2007 and 2006, participants of the employee stock purchase plan purchased 11,554 and 11,224 shares, respectively, of Roper s common stock for total consideration of $\$ 0.54$ million and $\$ 0.45$ million, respectively. All of these shares were purchased from Roper streasury shares.

## 4. Comprehensive Earnings

Comprehensive earnings include net earnings and all other non-owner sources of changes in net assets. Comprehensive earnings (in thousands) for the three months ended March 31, 2007 and 2006 were $\$ 52,300$ and $\$ 41,300$, respectively. The differences between net earnings and comprehensive earnings were currency translation adjustments and unrealized gains on interest rate swaps accounted for under hedge accounting, net of tax.

## 5. Inventories

|  | $\begin{gathered} \text { March 31, } \\ 2007 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2006 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |
| Raw materials and supplies | \$ | 122,815 | \$ | 114,131 |
| Work in process |  | 31,736 |  | 27,617 |
| Finished products |  | 60,165 |  | 53,919 |
| Inventory reserves |  | $(28,555)$ |  | $(27,348)$ |
|  | \$ | 186,161 | \$ | 168,319 |

## 6. Goodwill

|  | Scientific <br> Industrial <br> Technology |  |  |  | Energy <br>  <br> Controls |
| :--- | :--- | :--- | :--- | :--- | :--- |
|  |  | Industrial <br> Imaging | RF <br> Technology | Total |  |
|  |  |  |  |  |  |


|  | Industrial <br> Technology |  | Energy Systems \& Controls |  | Scientific \& Industrial Imaging |  | $\begin{gathered} \text { RF } \\ \text { Technology } \end{gathered}$ |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |  |  |  |  |
| Balances at December 31, 2006 | \$ | 428,290 | \$ | 364,548 | \$ | 393,776 | \$ | 464,594 | \$ | 1,651,208 |
| Additions |  | -- |  | 33,791 |  | 6,227 |  | -- |  | 40,018 |
| Other |  | -- |  | $(32,804)$ |  | -- |  | 636 |  | $(32,168)$ |
| Currency translation adjustments |  | 2,328 |  | 571 |  | 252 |  | (22) |  | 3,129 |
| Balances at March 31, 2007 | \$ | 430,618 | \$ | 366,106 | \$ | 400,255 | \$ | 465,208 | \$ | 1,662,187 |

Other primarily represents purchase price allocation adjustments for Dynisco which was purchased on November 30, 2006.

## 7. Other intangible assets, net

|  | Cost |  | Accumulated amortization |  | Net book value |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |
| Assets subject to amortization: |  |  |  |  |  |  |
| Customer related intangibles | \$ | 414,524 | \$ | $(62,553)$ | \$ | 351,971 |
| Software |  | 56,465 |  | $(17,869)$ |  | 38,596 |
| Patents and other protective rights |  | 26,709 |  | $(13,205)$ |  | 13,504 |
| Trade secrets |  | 4,114 |  | $(2,621)$ |  | 1,493 |
| Unpatented technology |  | 31,571 |  | $(8,928)$ |  | 22,643 |
| Backlog |  | 19,460 |  | $(9,198)$ |  | 10,262 |
| Assets not subject to amortization: |  |  |  |  |  |  |
| Trade names |  | 105,667 |  | -- |  | 105,667 |
| Balances at December 31, 2006 | \$ | 658,510 | \$ | $(114,374)$ | \$ | 544,136 |
| Assets subject to amortization: |  |  |  |  |  |  |
| Customer related intangibles | \$ | 475,902 | \$ | $(70,480)$ | \$ | 405,422 |
| Software |  | 58,072 |  | $(19,501)$ |  | 38,571 |
| Patents and other protective rights |  | 32,705 |  | $(14,408)$ |  | 18,297 |
| Trade secrets |  | 4,605 |  | $(2,839)$ |  | 1,766 |
| Unpatented technology |  | 50,994 |  | $(10,756)$ |  | 40,238 |
| Backlog |  | 16,460 |  | $(10,197)$ |  | 6,263 |
| Assets not subject to amortization: |  |  |  |  |  |  |
| Trade names |  | 106,858 |  | -- |  | 106,858 |
| Balances at March 31, 2007 | \$ | 745,596 | \$ | $(128,181)$ | \$ | 617,415 |

The increase in intangibles assets during the quarter ended March 31, 2007 related to the acquisitions of JLT, DJ Instruments, and Roda Deaco, as well as a revised allocation of the intangible assets of Dynisco, purchased in November 2006. The revised allocation resulted in a $\$ 60$ million increase in intangible assets, and a corresponding decrease in goodwill. Amortization expense of other intangible assets was $\$ 13,807$ and $\$ 11,314$ during the three months ended March 31, 2007 and 2006, respectively.

## 8. Contingencies

Roper, in the ordinary course of business, is the subject of, or a party to, various pending or threatened legal actions, including those pertaining to product liability and employment practices. It is vigorously contesting all lawsuits that, in general, are based upon claims of the kind that have been customary over the past several years. After analyzing the Company s contingent liabilities on a gross basis and, based upon past experience with resolution of its product liability and employment practices claims and the limits of the primary, excess, and umbrella liability insurance coverages that are available with respect to pending claims, management believes that adequate provision has been made to cover any potential

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liability not covered by insurance, and that the ultimate liability, if any, arising from these actions should not have a material adverse effect on the consolidated financial position, results of operations or cash flows of Roper.

Over recent years there has been a significant increase in certain U.S. states in asbestos-related litigation claims against numerous industrial companies. Roper or its subsidiaries have been named defendants in some such cases. No significant resources have been required by Roper to respond to these cases and Roper believes it has valid defenses to such claims and, if required, intends to defend them vigorously. Given the state of these claims it is not possible to determine the potential liability, if any.

The Company s financial statements include accruals for potential product liability and warranty claims based on the Company s claims experience. Such costs are accrued at the time revenue is recognized. A summary of the Company s warranty accrual activity for the three months ended March 31, 2007 is presented below (in thousands).

| Balance at December 31, 2006 | \$ | 7,632 |
| :---: | :---: | :---: |
| Additions charged to costs and expenses |  | 1,170 |
| Deductions |  | $(1,287)$ |
| Other |  | 192 |
| Balance at March 31, 2007 | \$ | 7,707 |

## 9. Industry Segments

Sales and operating profit by industry segment are set forth in the following table (dollars in thousands):

|  | Three months ended March 31, |  |  |  | Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  |  |
| Net sales: |  |  |  |  |  |
| Industrial Technology | \$ | 154,506 | \$ | 124,797 | 23.8\% |
| Energy Systems \& Controls |  | 103,975 |  | 68,709 | 51.3 |
| Scientific \& Industrial Imaging |  | 92,028 |  | 80,778 | 13.9 |
| RF Technology |  | 127,918 |  | 108,439 | 18.0 |
| Total | \$ | 478,427 | \$ | 382,723 | 25.0\% |
| Gross profit: |  |  |  |  |  |
| Industrial Technology | \$ | 73,429 | \$ | 60,858 | 20.7\% |
| Energy Systems \& Controls |  | 53,443 |  | 36,023 | 48.4 |
| Scientific \& Industrial Imaging |  | 51,221 |  | 44,496 | 15.1 |
| RF Technology |  | 60,055 |  | 51,020 | 17.7 |
| Total | \$ | 238,148 | \$ | 192,397 | 23.8\% |
| Operating profit*: |  |  |  |  |  |
| Industrial Technology | \$ | 38,110 | \$ | 27,568 | 38.2\% |
| Energy Systems \& Controls |  | 19,818 |  | 14,932 | 32.7 |
| Scientific \& Industrial Imaging |  | 19,388 |  | 15,844 | 22.4 |
| RF Technology |  | 25,069 |  | 18,428 | 36.0 |
| Total | \$ | 102,385 | \$ | 76,772 | 33.4\% |
| Long-lived assets |  |  |  |  |  |
| Industrial Technology | \$ | 44,879 | \$ | 46,163 | (2.8)\% |
| Energy Systems \& Controls |  | 27,416 |  | 21,709 | 26.3 |
| Scientific \& Industrial Imaging |  | 25,928 |  | 25,309 | 2.4 |
| RF Technology |  | 21,611 |  | 23,708 | (8.8) |

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Three months ended March 31,

Total
$\$ \quad 119,834 \quad \$ \quad 116,889 \quad 2.5 \%$

* Operating profit is before unallocated corporate general and administrative expenses. Such expenses were $\$ 9,534$ and $\$ 9,296$ for the three months ended March 31, 2007 and 2006, respectively.


## 10. Recently Released Accounting Pronouncements

In February 2007, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 159, The Fair Value Option for Financial Assets and Financial Liabilities. SFAS No. 159 permits entities to choose to measure and report many financial instruments and certain other assets and liabilities at fair value. The objective is to improve financial reporting by providing entities with the opportunity to reduce the complexity in accounting for financial instruments and to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently. SFAS No. 159 is effective for fiscal years beginning after November 15, 2007. We are currently reviewing SFAS No. 159 to determine whether it will have any impact on our Consolidated Financial Statements upon adoption.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements, which clarifies the definition of fair value, establishes a framework for measuring fair value and expands the disclosures on fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007. The Company is currently assessing the impact of SFAS No. 157 on its consolidated financial position and results of operations.

In September 2006, the FASB issued FASB Staff Position ( FSP ) AUG AIR-1 Accounting for Planned Major Maintenance Activities (FSP AUG AIR-1). FSP AUG AIR-1 amends the guidance on the accounting for planned major maintenance activities; specifically it precludes the use of the previously acceptable accrue in advance method. FSP AUG AIR-1 is effective for fiscal years beginning after December 15 , 2006. We adopted the provisions of FSP AUG AIR-1 beginning on January 1, 2007. The adoption of FSP AUG AIR-1 did not have a material effect on our consolidated financial statements.

The Company adopted the provisions of FASB Interpretation ( FIN ) No. 48, Accounting for Uncertainty in Income Taxes - an Interpretation of FASB Statement No. 109, on January 1, 2007. This Interpretation requires the Company to recognize in the consolidated financial statements only those tax positions determined to be more likely than not of being sustained upon examination based on the technical merits of the positions. As a result of the adoption of FIN 48, the Company recorded an increase of $\$ 3.3$ million in the liability for unrecognized tax benefits, which was accounted for as a decrease to the January 1, 2007 balance of retained earnings. At January 1, 2007, the Company had $\$ 21.3$ million of unrecognized tax benefits of which, if ultimately recognized, $\$ 10.1$ million will reduce the Company s tax rate in the year the benefits are recognized. There have been no material changes in the unrecognized tax benefits since January 1, 2007. The Company recognizes accrued interest and penalties related to unrecognized tax benefits in income tax expense. The Company accrued $\$ 1.7$ million for interest and penalties at January 1, 2007. The change in accrual for interest and penalties for the three months ended March 31, 2007 was not material. The Company and its subsidiaries are subject to U.S. federal income tax as well as income tax of multiple state, city and foreign jurisdictions. The Company s federal income tax returns for 2003 through the current period remain subject to examination and the relevant state, city and foreign statutes vary. There are no current tax examinations in progress where the Company expects the assessment of any significant additional tax in excess of amounts reserved.

## ITEM 2. MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

You should read the following discussion in conjunction with Management s Discussion and Analysis of Financial Conditions and Results of Operations included in our Annual Report on Form 10-K for the year ended December 31, 2006 as filed on March 1, 2007 with the SEC and the notes to our Condensed Consolidated Financial Statements included elsewhere in this report.

## Overview

Roper Industries, Inc. ( Roper , we or us ) is a diversified growth company that designs, manufactures and distributes energy systems and controls, scientific and industrial imaging products and software, industrial technology products and radio frequency (RF) products and services. We market these products and services to selected segments of a broad range of markets, including radio frequency applications, water, energy, research and medical, security and other niche markets.

We pursue consistent and sustainable growth in sales and earnings by emphasizing continuous improvement in the operating performance of our existing businesses and by acquiring other carefully selected businesses that offer high value-added, engineered products and solutions and are

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capable of achieving growth and maintaining high margins. Our acquisitions have represented both financial bolt-ons and new strategic platforms. We strive for high cash and earnings returns from our investments. During the first three months of 2007, our results of operations benefited from the 2006 acquisitions of Sinmed Holding International BV ( Sinmed ) on April 5, 2006, Intellitrans, LLC ( Intellitrans ) on April 26, 2006, Lumenera Corporation ( Lumenera ) on July 25, 2006, AC Analytical Controls Holding B.V. ( AC Controls ) on August 8, 2006, and Dynisco Parent, Inc. ( Dynisco ) on November 30, 2006 respectively, and the 2007 acquisitions of JLT Mobile Computers, Inc. ( JLT ) on February 21, 2007, DJ Instruments on February 28, 2007, and Roda Deaco Valve Ltd., ( Roda Deaco ) on March 22, 2007.

## Application of Critical Accounting Policies

Our consolidated financial statements are prepared in conformity with accounting principles generally accepted in the United States ( GAAP ). A discussion of our significant accounting policies can be found in the notes to our consolidated financial statements for the year ended December 31, 2006 included in our Annual Report.

GAAP offers acceptable alternative methods for accounting for certain issues affecting our financial results, such as determining inventory cost, depreciating long-lived assets and recognizing revenues. We have not changed the application of acceptable accounting methods or the significant estimates affecting the application of these principles in the last three years in a manner that had a material effect on our financial statements.

The preparation of financial statements in accordance with GAAP requires the use of estimates, assumptions, judgments and interpretations that can affect the reported amounts of assets, liabilities, revenues and expenses, the disclosure of contingent assets and liabilities and other supplemental disclosures.

The development of accounting estimates is the responsibility of our management. Our management discusses those areas that require significant judgments with the audit committee of our board of directors. The audit committee discusses critical estimates with our external auditors and reviews all financial disclosures to be included in our filings with the SEC. Although we believe the positions we have taken with regard to uncertainties are reasonable, others might reach different conclusions and our positions can change over time as more information becomes available. If an accounting estimate changes, its effects are accounted for prospectively.

Our most significant accounting uncertainties are encountered in the areas of accounts receivable collectibility, inventory utilization, future warranty obligations, revenue recognition (percent of completion), income taxes and goodwill analysis. These issues, except for income taxes (which are not allocated to our business segments), affect each of our business segments. These issues are evaluated primarily using a combination of historical experience, current conditions and relatively short-term forecasting.

Accounts receivable collectibility is based on the economic circumstances of customers and credits given to customers after shipment of products, including in certain cases, credits for returned products. Accounts receivable are regularly reviewed to determine customers who have not paid within agreed upon terms, whether these amounts are consistent with past experiences, what historical experience has been with amounts deemed uncollectible and the impact that current and near-term forecast economic conditions might have on collection efforts in general and with specific customers. The returns and other sales credit histories are analyzed to determine likely future rates for such credits. At March 31, 2007, our allowance for doubtful accounts receivable, sales returns and sales credits was $\$ 9.0$ million, or $2.7 \%$ of total gross accounts receivable and is unchanged from December 31, 2006.

We regularly compare inventory quantities on hand against anticipated future usage, which we determine as a function of historical usage or forecasts related to specific items in order to evaluate obsolescence and excessive quantities. When we use historical usage, this information is also qualitatively compared to business trends to evaluate the reasonableness of using historical information as an estimate of future usage. Business trends can change rapidly and these events can affect the evaluation of inventory balances. At March 31, 2007, inventory reserves for excess and obsolete inventory were $\$ 27.9$ million, or $13.0 \%$ of gross first-in, first-out inventory cost. The Company s excess and obsolete inventory reserve is $\$ 1.5$ million higher than December 31, 2006; however, as a percentage of gross first in first out inventory, it is $0.5 \%$ lower than December 31, 2006, primarily due to an inventory build up in anticipation of higher sales in the second quarter of 2007.

Most of our sales are covered by warranty provisions that generally provide for the repair or replacement of qualifying defective items for a specified period after the time of sale, typically 12 months. Future warranty obligations are evaluated using, among other factors, historical cost experience, product evolution and customer feedback. At March 31, 2007, the accrual for future warranty obligations was $\$ 7.7$ million or $0.4 \%$ of annualized first quarter sales and is consistent with prior quarters.

Net sales recognized under the percentage-of-completion method of accounting are estimated and dependent on a comparison of total costs incurred to date to total estimated costs for a project. During the first quarter of 2007, we recognized $\$ 27.5$ million of net sales using this method. In addition, approximately $\$ 136.7$ million of net sales related to unfinished percentage-of-completion contracts had yet to be recognized at March 31, 2007. Net sales accounted for under this method are generally not significantly different in profitability compared with net sales for similar products and services accounted for under other methods.

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Income taxes can be affected by estimates of whether, and within which jurisdictions, future earnings will occur and how and when cash is repatriated to the United States, combined with other aspects of an overall income tax strategy. Additionally, taxing jurisdictions could retroactively disagree with our tax treatment of certain items, and some historical transactions have income tax effects going forward. Accounting rules require these future effects to be evaluated using current laws, rules and regulations, each of which can change at any time and in an unpredictable manner. Our first quarter effective income tax rate was $35.0 \%$, which is 160 basis points higher than the $33.4 \%$ rate experienced in the prior year first quarter. This increase is mainly attributed to the increasing sales and income of our domestic operations subject to additional state income tax and lower credits for our export sales, offset by a change in policy to have earnings of foreign based subsidiaries permanently reinvested.

The evaluation of the carrying value of goodwill and indefinite-lived intangibles is required to be performed annually. We perform this analysis during our fourth quarter.

## Results of Operations

General

The following tables set forth selected information for the periods indicated. Dollar amounts are in thousands and percentages are the particular line item shown as a percentage of net sales. Percentages may not foot due to rounding.

|  | Three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  |
| Net sales |  |  |  |  |
| Industrial Technology | \$ | 154,506 | \$ | 124,797 |
| Energy Systems \& Controls |  | 103,975 |  | 68,709 |
| Scientific \& Industrial Imaging |  | 92,028 |  | 80,778 |
| RF Technology |  | 127,918 |  | 108,439 |
| Total | \$ | 478,427 | \$ | 382,723 |
| Gross profit: |  |  |  |  |
| Industrial Technology |  | 47.5\% |  | 48.8\% |
| Energy Systems \& Controls |  | 51.4 |  | 52.4 |
| Scientific \& Industrial Imaging |  | 55.7 |  | 55.1 |
| RF Technology |  | 46.9 |  | 47.0 |
| Total |  | 49.8 |  | 50.3 |
| Selling, general \& administrative expenses: |  |  |  |  |
| Industrial Technology |  | 22.9\% |  | 26.7\% |
| Energy Systems \& Controls |  | 32.3 |  | 30.7 |
| Scientific \& Industrial Imaging |  | 34.6 |  | 35.5 |
| RF Technology |  | 27.4 |  | 30.1 |
| Total |  | 28.4 |  | 30.2 |
| Segment operating profit: |  |  |  |  |
| Industrial Technology |  | 24.7\% |  | 22.1\% |
| Energy Systems \& Controls |  | 19.1 |  | 21.7 |
| Scientific \& Industrial Imaging |  | 21.1 |  | 19.6 |
| RF Technology |  | 19.6 |  | 17.0 |
| Total |  | 21.4 |  | 20.1 |
| Corporate administrative expenses |  | (2.0) |  | (2.4) |


|  | Three months ended March 31, |  |
| :---: | :---: | :---: |
|  | 19.4 | 17.6 |
| Interest expense | (2.8) | (2.8) |
| Other income / (expense) | (0.1) | -- |
| Earnings before income taxes | 16.5 | 14.8 |
| Income taxes | (5.8) | (4.9) |
| Net earnings | 10.8\% | 9.8\% |

## Three months ended March 31, 2007 compared to three months ended March 31, 2006

Net sales for the quarter ended March 31,2007 were $\$ 478.4$ million as compared to $\$ 382.7$ million in the prior year quarter, an increase of $25.0 \%$. Our first quarter 2007 results included sales from the 2006 acquisitions of Sinmed, Intellitrans, Lumenera, AC Controls and Dynisco, and the 2007 acquisitions of JLT and DJ Instruments. Approximately $\$ 43$ million of our sales increase was due to acquisitions; however, all of our four segments showed improvement over the prior year quarter resulting in internal sales growth of $14 \%$, which included a $2 \%$ positive foreign exchange impact.

In our Industrial Technology segment, net sales were up $23.8 \%$ to $\$ 154.5$ million in the first quarter of 2007 as compared to $\$ 124.8$ million in the first quarter of 2006 due primarily to increased sales of water meters with new integrated radio frequency technology. In addition, all operating companies in this segment showed internal growth over the prior year quarter. Gross margins were slightly lower at $47.5 \%$ for the first quarter of 2007 as compared to $48.8 \%$ in the first quarter of 2006. The decrease was primarily due to higher raw materials cost in our water meter business, offset by lower SG\&A expenses due to operating leverage from higher sales. SG\&A expenses as a percentage of net sales were $22.9 \%$, down from $26.7 \%$ in the prior year quarter. The resulting operating profit margins were $24.7 \%$ in the first quarter of 2007 as compared to $22.1 \%$ in the first quarter of 2006.

Net sales in our Energy Systems \& Controls segment increased by $51.3 \%$ to $\$ 104.0$ million during the first quarter of 2007 compared to $\$ 68.7$ million in the first quarter of 2006. Approximately $\$ 28$ million of the sales increase is due to the 2006 acquisitions of AC Controls and Dynisco, with internal growth of $10 \%$. Gross margins decreased to $51.4 \%$ in the first quarter of 2007 compared to $52.4 \%$ in the first quarter of 2006 due to purchase accounting inventory step-up of $\$ 0.8$ million related to Dynisco. SG\&A expenses as a percentage of net sales were up slightly to $32.3 \%$ compared to prior year quarter at $30.7 \%$ due to increased non-cash amortization expenses related to acquired intangible assets of Dynisco. As a result, operating margins were $19.1 \%$ in the first quarter of 2007 as compared to $21.7 \%$ in the first quarter of 2006 .

Our Scientific \& Industrial Imaging segment net sales increased by $13.9 \%$. Approximately $80 \%$ of the increase was due to sales from the acquisitions of Sinmed and Lumenera in 2006, and JLT in 2007. Internal sales increased by $3 \%$ led by continued demand for analytical equipment in our electron microscopy business, offset by lower sales of industrial cameras. Gross margins increased to $55.7 \%$ in the first quarter of 2007 from $55.1 \%$ in the first quarter of 2006 , which was depressed by a $\$ 0.8$ million purchase accounting inventory step up charge related to the acquisition of MEDTEC. SG\&A as a percentage of net sales was $34.6 \%$ in the first quarter of 2007 as compared to $35.5 \%$ in the first quarter of 2006. The decrease is due to operating leverage from higher sales. As a result, operating margins were $21.1 \%$ in the first quarter of 2007 as compared to $19.6 \%$ in the first quarter of 2006.

In our RF Technology segment, net sales were up $18.0 \%$ at $\$ 127.9$ million in the first quarter of 2007 as compared to $\$ 108.4$ million in the first quarter of 2006. The increase is due partially to a full quarter of sales from Intellitrans, which accounted for approximately $5 \%$ of the increase, with the remaining $13 \%$ of the increase resulting from internal growth in freight matching business generated by a broader subscription base, and strong hardware sales in the tolling and traffic management business. Gross margins were flat at $46.9 \%$ as compared to $47.0 \%$ in the prior year quarter. SG\&A as a percentage of sales in the first quarter of 2007 was $27.4 \%$ down from $30.1 \%$ in the prior year due to leverage on increased sales, with a resulting operating profit margin of $19.6 \%$ as compared to $17.0 \%$ in 2006.

Corporate expenses were relatively unchanged at $\$ 9.5$ million in the first quarter of 2007 as compared to $\$ 9.3$ million in the first quarter of 2006 .

Interest expense of $\$ 13.5$ million for the first quarter of 2007 was $\$ 2.7$ million higher as compared to the first quarter of 2006 . This is due to higher average balances on our credit facility due to the acquisitions of Dynisco made during 2006 and JLT, DJ Instruments and Roda Deaco during 2007 and a slight increase in interest rates on the variable rate portion of our outstanding debt over the prior year quarter.

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Income taxes were $35.0 \%$ of pretax earnings in the current quarter as compared to $33.4 \%$ in the first quarter of 2006. This increase is mainly attributed to the increasing sales and income of our domestic operations subject to additional state income tax and lower credits for our export sales, offset by a change in policy to have earnings of foreign based subsidiaries permanently reinvested.

At March 31, 2007, the functional currencies of our European subsidiaries were stronger against the U.S. dollar compared to currency exchange rates at March 31, 2006 and December 31, 2006. The currency changes resulted in an increase of $\$ 3.4$ million in the foreign exchange component of comprehensive earnings for the quarter. Approximately $\$ 3.1$ million of the total adjustment is related to goodwill and is not expected to directly affect our expected future cash flows. Operating results in the first quarter of 2007 increased slightly due to the weakening of the U.S. dollar as compared to a year ago. The difference between the operating results for these companies for the three months ended March 31, 2007, translated into U.S. dollars was less than $1 \%$.

Net orders were $\$ 493.0$ million for the quarter, $25.6 \%$ higher than the first quarter 2006 net order intake of $\$ 392.6$ million. Approximately $\$ 39.0$ million of the order increase was due to acquisitions. We experienced strong bookings in all our segments. Overall, our order backlog at March 31,2007 was up $34.7 \%$ as compared to March 31, 2006. The increase in backlog is due to $25.1 \%$ internal growth as well as $9.6 \%$ or $\$ 36.8$ million from acquisitions.

|  | Net orders booked for the three months ended March 31, |  |  |  | Order backlog as of March 31, |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 2007 |  | 2006 |  | 2007 | 2006 |
| Industrial Technology | \$ | 162,762 | \$ | 135,003 | \$ | 104,033 |  |

