STARRETT L S CO Form 10-O February 04, 2010

#### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D. C. 20549

#### FORM 10-Q

(Mark One)

# QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES **EXCHANGE ACT OF 1934**

For the quarterly х period ended

OR

#### TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES **EXCHANGE ACT OF 1934**

For the transition 0 period from

> Commission file number

> > THE L. S. STARRETT COMPANY (Exact name of registrant as specified in its charter)

MASSACHUSETTS (State or other jurisdiction of incorporation or organization)

04-1866480 (I.R.S. Employer Identification No.)

#### 121 CRESCENT STREET, ATHOL, MASSACHUSETTS 01331-1915 (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code

Former name, address and fiscal year, if changed since last report

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES x NO o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "accelerated filer," "large accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act, (Check One):

978-249-3551

to

December 26, 2009

1-367

Large Accelerated Filer o Accelerated Filer x Non-Accelerated Filer o Smaller Reporting Company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

YES o NO x

Common SharesJanuary 29, 2010 outstanding as of

Class A Common Shares5,817,958

Class B Common Shares855,972

# THE L. S. STARRETT COMPANY

# CONTENTS

	Page No.
Part I. Condensed Consolidated Unaudited Financial Statements:	
Item 1. Financial Statements	
Consolidated Balance Sheets- December 26, 2009 (unaudited) and June 27, 2009	3
Consolidated Statements of Operations- thirteen and twenty-six weeks ended December 26, 2009 and December 27, 2008 (unaudited)	4
Consolidated Statements of Cash Flows- twenty-six weeks ended December 26, 2009 and December 27, 2008 (unaudited)	5
Consolidated Statements of Stockholders' Equity - twenty-six weeks ended December 26, 2009 and December 27, 2008 (unaudited)	6
Notes to Consolidated Financial Statements	7-10
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations	10-12
Item 3. Quantitative and Qualitative Disclosures About Market Risk	12
Item 4. Controls and Procedures	12-13
Part II. Other information:	
Item 1A. Risk Factors	13
Item 6. Exhibits	13
SIGNATURES	13

2

#### Part I. Financial Information

#### Item 1. Condensed Consolidated Unaudited Financial Statements

# THE L. S. STARRETT COMPANY

# Consolidated Balance Sheets

(in thousands of dollars except share data)

Dec. 26

	Dec. 20	
	2009	June 27
	(unaudited)	2009
	(	
ASSETS		
Current assets:		
Cash	\$13,337	\$10,248
Investments	1,256	1,791
Accounts receivable (less allowance for doubtful accounts of \$515 and \$678)	31,594	27,233
Inventories:		
Raw materials and supplies	15,332	19,672
Goods in process and finished parts	18,573	20,265
Finished goods	18,231	20,289
	52,136	60,226
Current deferred income tax asset	5,089	5,170
Prepaid expenses, taxes and other current assets	7,450	8,054
Total current assets	110,862	112,722
Property, plant and equipment, at cost (less accumulated depreciation of \$129,328 and		
\$122,856)	58,445	56,956
Property held for sale	2,699	2,771
Intangible assets (less accumulated amortization of \$4,349 and \$3,724)	1,927	2,517
Goodwill	1,091	981
Other assets	698	275
Long-term taxes receivable	2,807	2,807
Long-term deferred income tax asset	16,891	15,212
Total assets	\$195,420	\$194,241
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Notes payable and current maturities	\$6,488	\$10,136
Accounts payable and accrued expenses	12,762	10,369
Accrued salaries and wages	4,945	5,109
Total current liabilities	24,195	25,614
Long-term taxes payable	8,944	9,140
Long-term debt	1,044	1,264
Postretirement benefit liability	16,809	15,345
Total liabilities	50, 992	51,363
Stockholders' equity:		
Class A Common \$1 par (20,000,000 shares authorized)		
5,812,328 outstanding on 12/26/09 and		
5,769,894 outstanding on 6/27/09	5,812	5,770
-		

Class B Common \$1 par (10,000,000 shares authorized)		
856,629 outstanding on 12/26/09 and		
869,426 outstanding on 6/27/09	857	869
Additional paid-in capital	50,246	49,984
Retained earnings reinvested and employed in the business	123,065	127,707
Accumulated other comprehensive loss	(35,552	) (41,452 )
Total stockholders' equity	144,428	142,878
Total liabilities and stockholders' equity	\$195,420	\$194,241
See Notes to Consolidated Financial Statements		

# THE L. S. STARRETT COMPANY Consolidated Statements of Operations (in thousands of dollars except per share data)(unaudited)

	13 W 12/26/200		s Ended 12/27/200	8	26 W 12/26/200		ts Ended 12/27/200	8
Net sales	\$50,535		\$54,081		\$91,108		\$122,066	
Cost of goods sold	34,634		37,766		65,175		84,558	
Gross Margin	15,901		16,315		25,933		37,508	
% of Net Sales	31.5	%	30.2	%	28.5	%	30.7	%
Selling and general expense	14,359		15,493		28,712		32,991	
Operating Income (loss)	1,542		822		(2,779	)	4,517	
Other (expense) income	(254	)	820		(642	)	1,355	
Earnings (loss) before income taxes	1,288		1,642		(3,421	)	5,872	
Income tax expense	1,600		507		22		2,114	
Net (loss) earnings	\$(312	)	\$1,135		\$(3,443	)	\$3,758	
Basic and diluted (loss) earnings per share	\$(0.05	)	\$.17		\$(.52	)	\$.57	
Average outstanding shares used in per share calculations (in thousands):								
Basic	6,666		6,617		6,658		6,617	
Diluted	6,666		6,620		6,658		6,624	
Dividends per share	\$.06		\$.12		\$.18		\$.24	

See Notes to Consolidated Financial Statements

# THE L. S. STARRETT COMPANY Consolidated Statements of Cash Flows (in thousands of dollars)(unaudited)

	26 Weeks Ended 12/26/2009 12/27/2008		8	
Cash flows from operating activities:			<b>* * * * *</b> *	
Net (loss) earnings	\$(3,443	)	\$3,758	
Non-cash items included:				
Depreciation	4,532		4,506	
Amortization	590		624	
Fixed asset impairment	72		-	
Net long-term tax payable	(454	)	224	
Deferred taxes	(1,448	)	(562	)
Unrealized transaction (gains) losses	(303	)	1,295	
Retirement benefits	1,451		(989	)
Working capital changes				
Receivables	(2,727	)	1,000	
Inventories	10,900		(11,109	)
Other current assets	1,270		(761	)
Other current liabilities	1,556		(3,175	)
Prepaid pension cost and other	(329	)	1,832	
Net cash provided by (used in) operating activities	11,667		(3,357	)
Cash flows from investing activities:				
Additions to plant and equipment	(4,132	)	(5,425	)
Decrease in investments	618		6,683	
Earn out paid for Kinemetric Engineering	(110	)	(270	)
Net cash (used in) provided by investing activities	(3,624	)	988	
Cash flows from financing activities:				
Proceeds from short-term borrowings	14,049		9,646	
Short-term debt repayments	(18,127	)	(4,365	)
Proceeds from long-term borrowings	129		-	
Long-term debt repayments	(361	)	(190	)
Proceeds from common stock issued	260		332	
Treasury shares purchased	-		(188	)
Dividends paid	(1,199	)	(1,589	)
Net cash (used in) provided by financing activities	(5,249	)	3,646	
Effect of exchange rate changes on cash	295		(1,660	)
Net increase (decrease) in cash	3,089		(383	)
Cash, beginning of period	10,248		6,515	
Cash, end of period	\$13,337		\$6,132	

See Notes to Consolidated Financial Statements

# THE L. S. STARRETT COMPANY Consolidated Statements of Stockholders' Equity For the Twenty-six Weeks Ended December 26, 2009 and December 27, 2008 (in thousands of dollars except per share data)(unaudited)

	Out-	non Stock -standing 51 Par)						
		,	Addi- tional		1	Accumulate Other	ed	
			Paid-in	Retained	Co	om-prehens	sive	
	Class A	Class B	Capital	Earnings		Loss	Total	
Balance June 28, 2008	\$5,708	\$906	\$49,613	\$134,109	\$	(3,563	) \$186,77	3
Comprehensive income (loss):								
Net earnings				3,758			3,758	
Unrealized net gain on								
investments and swap						220	220	
agreement						229	229	
Translation loss, net				(1,589	)	(22,168	) (22,168 (1,589	, ) )
Dividends (\$.24 per share) Treasury shares:				(1,369	)		(1,389	)
Purchased	(15	)	(173	)			(188	
Issued	15	)	268	)			283	)
Issued Issuance of stock under ESPP	15	4	76				80	
Conversion	31	(31	)				-	
	01	(01	)					
Balance December 27, 2008	\$5,739	\$879	\$49,784	\$136,278	\$	(25,502	) \$167,17	3
Balance June 27, 2009	\$5,770	\$869	\$49,984	\$127,707	\$	(41,452	) \$142,87	8
Comprehensive income (loss):								
Net loss				(3,443	)		(3,443	)
Unrealized net gain on								
investments						6	6	
Translation gain, net						5,894	5,894	
Dividends (\$.18 per share)				(1,199	)		(1,199	)
Treasury shares:								
Issued	29		222				251	
Issuance of stock under ESPP		1	40				41	
Conversion	13	(13	)				0	
Balance December 26, 2009	\$5,812	\$857	\$50,246	\$123,065	\$	(35,552	) \$144,42	8
Cumulative Balance:								
Translation loss						(7,924	)	
Unrealized loss on								
investments						4		
Amounts not recognized as a component of net periodic						(27,632	)	

benefit cost

\$ (35,552 )

See Notes to Consolidated Financial Statements

#### THE L. S. STARRETT COMPANY Notes to Consolidated Financial Statements

#### Note 1: Basis of Presentation

In the opinion of management, the accompanying financial statements contain all adjustments, consisting only of normal recurring adjustments, necessary to present fairly the financial position of the Company as of December 26, 2009 and June 27, 2009; the results of operations for the thirteen and twenty-six weeks ended December 26, 2009 and December 27, 2008; the cash flows for the twenty-six weeks ended December 26, 2009 and December 27, 2008; and changes in stockholders' equity for the twenty-six weeks ended December 26, 2009 and December 27, 2008.

The Company follows the same accounting policies in the preparation of interim statements as described in the Company's Annual Report filed on Form 10-K for the year ended June 27, 2009, and these financial statements should be read in conjunction with said Annual Report on Form 10-K. Note that significant foreign locations are reported on a one month lag.

The preparation of financial statements and related disclosures in conformity with accounting principles generally accepted in the United States of America requires management to make judgments, assumptions and estimates that affect amounts reported in the consolidated financial statements and accompanying notes. The second footnote to the Company's Consolidated Financial Statements included in the Annual Report on Form 10-K for the fiscal year ended June 27, 2009 describes the significant accounting policies and methods used in the preparation of the consolidated financial statements.

#### Note 2: Cash and Investments

The Company has categorized its financial assets, based on the priority of the inputs to the valuation technique, into a three-level fair value hierarchy as set forth below. If the inputs used to measure the financial instruments fall within different levels of the hierarchy, the categorization is based on the lowest level input that is significant to the fair value measurement of the instrument.

Financial assets recorded on the balance sheets are categorized based on the inputs to the valuation techniques as follows:

o Level 1 – Financial assets whose values are based on unadjusted quoted prices for identical assets or liabilities in an active market which the company has the ability to access at the measurement date (examples include active exchange-traded equity securities and most U.S. Government and agency securities).

As of December 26, 2009, the Company's Level 1 financial assets were as follows (in thousands):

	Level 1
International Bonds Puerto Rican debt obligations	\$1,256

As of December 26, 2009, the Company did not have any level 2 or 3 assets.

Note 3: Recent Accounting Pronouncements

In fiscal 2010 the Company adopted a new accounting standard which requires employers to provide more transparency about the assets in their postretirement benefit plans, including defined benefit pension plans. This new standard was issued in response to users' concerns that employers' financial statements do not provide adequate

transparency about the types of assets and associated risks in employers' postretirement plans. In current disclosures of the major categories of plan assets, many employers provide information about only four asset categories: equity, debt, real estate, and other investments. For many employers, the "other investment" category has increased to include a significant percentage of plan assets. Users indicate that such disclosure is not sufficiently specific to permit evaluation of the nature and risks of assets held as investments. Our adoption did not have a material effect on the Company's financial position and results of operation.

#### Note 4: Inventories

Approximately 52% of all inventories are valued on the LIFO method. LIFO inventories were \$12.2 million and \$17.8 million at December 26, 2009 and June 27, 2009, respectively, such amounts being approximately \$31.6 million and \$33.7 million, respectively, less than if determined on a FIFO basis.

Note 5: Goodwill and Intangibles

The Company paid \$0.1 million in the second quarter of fiscal 2010 related to a Kinemetric contractual obligation for a management earn-out. This amount was capitalized to goodwill.

The Company completed its annual evaluation of goodwill and intangibles at June 27, 2009. At this time we did not recognize any additional impairment of goodwill and intangibles beyond what was previously disclosed in our second quarter 2009 form 10Q.

During the second quarter 2010 the Company investigated if there was a triggering event that would cause the Company to revaluate impairment of goodwill and intangible assets as outlined in the accounting standard for goodwill and intangible assets. The Company determined that there was a triggering event during the second quarter 2010 relating to the \$1.1 million of goodwill on the acquisition of Kinemetric, which is the only reporting unit with goodwill. The triggering event was the result of a decline in quarterly sales and the outlook for the markets served. The Company performed the step one evaluation of the carrying value and tangible book value at Kinemetric, using a discounted cash flow methodology, which resulted in an implied fair value of \$2.4 million, which was greater than the carrying value of \$1.5 million therefore no impairment write-down was required.

The Company also concluded that there was no impairment related to Kinemetric's long lived tangible assets, based upon undiscounted cash flow projections.

#### Note 6: Pension and Post Retirement Benefits

Net periodic benefit costs (benefits) for the Company's defined benefit pension plans consist of the following (in thousands):

	Thirte	Thirteen Weeks		Twenty-six Weeks		
	Ended	December	Endeo	l December		
	2009	2008	2009	9 2008		
Service cost	\$486	\$556	\$973	\$1,129		
Interest cost	1,574	1,710	3,154	3,494		
Expected return on plan assets	(1,783	) (2,561	) (3,571	) (5,197	)	
Amortization of prior service cost	96	105	192	215		
Amortization of unrecognized (gain) loss	701	(3	) 1,403	(6	)	
	\$1,074	\$(193	) \$2,151	\$(365	)	

Net periodic benefit costs (benefits) for the Company's postretirement medical plan consists of the following (in thousands):

Thirteen	n Weeks	Twenty-si	x Weeks		
Ended D	December	Ended December			
2009	2008	2009	2008		

Service cost	\$85	\$88	\$169	\$176	
Interest cost	169	177	339	354	
Amortization of prior service benefit	(226	) (226	) (453	) (452	)
Amortization of unrecognized loss	-	-	-	-	
	\$28	\$39	\$55	\$78	

#### Note 7: Notes payable and current maturities

Notes payable and current maturities are comprised of the following (in thousands):

	December 26, 2009	June 27, 2009
Loan and Security Agreement	\$2,500	-
Revolving credit facility	-	\$7,200
Short-term foreign credit facility	3,734	2,711
Other	254	225
	\$6,488	\$10,136

Note 8: Income Tax

The Company is subject to U.S. federal income tax and various state, local and international income taxes in numerous jurisdictions. The Company's domestic and international tax liabilities are subject to the allocation of revenues and expenses in different jurisdictions and the timing of recognizing revenues and expenses. Additionally, the amount of income taxes paid is subject to the Company's interpretation of applicable tax laws in the jurisdictions in which it files.

The Company has substantially concluded all U.S. federal income tax matters for years through fiscal 2005. Currently, we do not have any income tax audits in progress in the numerous federal, state, local and international jurisdictions in which we operate. In international jurisdictions including Argentina, Australia, Brazil, Canada, China, UK, Germany, New Zealand, and Mexico, which comprise a significant portion of the Company's operations, the years that may be examined vary, with the earliest year being 2004 (except for Brazil, which has 1997-2009 still open for examination).

The Company has identified no new uncertain tax positions for which it is reasonably possible that the total amount of unrecognized tax benefits will significantly increase or decrease within the next twelve months.

The Company's Brazilian' subsidiary, as well as many U. S. companies, based upon advice from outside legal counsel, disputed a method of taxation adopted by the Brazilian government in the early 1990s related to the treatment of inflation during that period. Prior legal opinion was that the Company would prevail on all but \$0.5 million of the position; accordingly, the Company had \$.5 million of reserves in long term income taxes payable for this position. During the second quarter of fiscal 2010, as a result of a favorable tax amnesty program offered by the Brazilian government, a decision was made to no longer pursue the claim as it was determined that the incentives of the amnesty program outweighed the costs and potential risk of continued litigation. As a result of participating in the program, the Company's Brazilian' subsidiary agreed to pay \$2.1 million Brazilian reals (\$1.2 million U. S. dollars). The \$1.2 million U.S. dollars consists of interest (\$0.9 million, \$0.6 million tax affected) and income tax (\$0.3 million), and was partially offset by the reversal of the related reserves of \$0.5 million, resulting in a net impact on the second quarter tax provision of \$0.4 million.

The Company reviewed its second quarter tax provision in relation to its improved second quarter results and better second half expectations. The Company currently estimates a significantly reduced annual loss and has adjusted its second quarter tax position to reflect this improved performance.

No valuation allowance has been recorded for the domestic federal net operating losses (NOL) as the Company continues to believe that based on forecasted future taxable income and certain tax planning strategies available, it is more likely than not that it will be able to utilize its tax operating loss carry forward assets.

#### Note 9: Fair Value

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate value.

# o Cash and short term instruments

The carrying amount approximates fair value because of the short maturity of those investments

# o Long term investments

The fair value of some investments are estimated on quoted market prices for those or similar investments.

9

#### o Long term debt

The fair value of the Company's long term debt is estimated on quoted market prices for the same or similar issues or on the current rates offered to the Company for debt of the same remaining maturities.

#### o Foreign currency contracts

The fair value of foreign currency contracts is estimated by taking the difference from the contract exchange rate and the current exchange rate of the contract and multiplying it by the face value of the contract.

The estimated fair value of the Company's financial instruments is as follows in thousands (000):

	December 26, 2009		June 2	27, 2009	
	Carrying		Carrying		
	Amount	Fair Value	Amount	Fair Value	
Cash	\$13,337	\$13,337	\$10,248	\$10,248	
Investments	1,256	1,256	1,791	1,791	
Foreign currency contracts	-	-	-	273	
Long term debt	1,044	1,044	1,264	1,264	

# Note 10: Subsequent Events

The Company has evaluated events occurring between the end of the quarter on December 26, 2009 and February 4, 2010, when the financial statements were issued, and determined there were no subsequent events to be disclosed.

Item 2.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

# **RESULTS OF OPERATIONS**

# THREE MONTHS ENDED DECEMBER 26, 2009 AND DECEMBER 27, 2008

Overview

Net sales declined \$3.6 million or 6.6% from \$54.1 million to \$50.5 million. Excluding the \$1.4 million impact of foreign exchange due to a weaker U. S. dollar, net sales declined \$5.0 million or 9.2%. Operating income improved \$0.7 million as a \$0.4 million decline in gross margin was more than offset by a \$1.1 million decline in selling and general expenses. Net income declined \$1.4 million from a profit of \$1.1 million (\$0.17 per share) in the fiscal 2009 quarter compared to a loss of \$0.3 million (\$0.05 per share) in the fiscal 2010 quarter, principally due to a unfavorable foreign exchange swing of \$0.9 million and a \$1.1 million increase in tax expense.

Net Sales

Net sales in North America declined \$5.3 million or 18% from \$29.3 million to \$24.0 million with declines in both the industrial and construction markets. International net sales increased \$1.7 million or 7% from \$24.8 million to \$26.5 million, however, foreign exchange represented a \$1.4 million gain. In constant dollars, International sales increased \$0.3 million or 8%.

On a positive note, net sales relative to the prior quarter increased \$9.9 million or 24% with North America and International posting gains of \$3.1 million and \$6.8 million, respectively.

Gross Margin

Gross margin declined \$0.4 million from \$16.3 (30.2% of revenue) million to \$15.9 (31.5% of revenue) million, with North America and International posting declines of \$0.1 million and \$0.3 million, respectively. North American gross margins improved 4% from 22% to 26% as a \$1.2 million volume decline was offset by a \$1.1 million margin improvement. This increase in margin was the result of a favorable product mix and the reduction of manufacturing costs implemented in the second half of fiscal 2009. International gross margins declined 4% from 40% to 36% as a result of higher volume (\$0.7) million offset by higher costs (\$1.0) million.

10

# Selling and General Expenses

Selling and general expenses declined \$1.1 million or 7% from \$15.5 million to \$14.4 million with North America and International posting savings of \$0.3 and \$0.8 million, respectively. The savings reflect reduced headcount related salaries of \$0.3 million as well as volume related revenue resulting in variable cost reductions for bonus and commissions of \$0.3 million travel of \$0.1 million and shipping of \$0.1 million.

#### Earnings Before Taxes

Earnings before taxes declined \$0.3 million from \$1.6 million in fiscal 2009 to \$1.3 million in fiscal 2010. The Operating Income improved \$0.7 million, however, this was offset by a net expense change of \$1.0 million in Other Income. The principal factor for the Other Income expense was a \$1.0 million unfavorable swing in exchange rates.

#### SIX MONTHS ENDED DECEMBER 26, 2009 AND DECEMBER 27, 2008

#### Overview

Net sales declined \$31.0 million or 25% from \$122.1 million to \$91.1 million. Excluding the impact of \$2.9 million due to a stronger U. S. dollar, particularly in the first quarter, net sales declined \$28.1 million. Operating income declined \$7.3 million as lower revenue and higher manufacturing costs resulted in a \$11.6 million decline in gross margin which was partially offset by a \$4.3 million selling and general expense savings. Other income was \$2.0 million unfavorable principally due to a comparative \$1.6 million negative impact from foreign exchange rates. Net income declined \$6.7 million from income of \$3.7 million (\$0.57 per share) to a loss of \$3.4 million (\$0.52 per share).

#### Net Sales

Net sales in North America declined \$16.3 million or 27% as a first quarter deficit of \$11.0 million was narrowed to a second quarter shortfall of \$5.3 million. The drop in North American net sales was experienced across all channels and reflected the deep recession in the U.S. industrial markets. The improvement in the second quarter may indicate a slowly rising economic tide. International net sales declined \$14.7 million or 24% as the global reach of this recession impacted our major international markets of Europe, Asia and South America.

#### Gross Margin

Gross margins declined \$11.6 million, a 2.2% margin erosion, from 30.7% in fiscal 2009 to 28.5% in fiscal 2010. The significant decline in sales revenue accounted for \$9.4 million as well as \$2.2 million associated with gross margin rate erosion. North America and International experienced volume declines of \$3.8 and \$5.6 million, respectively. Higher costs associated with reduced volume adversely impacted North America and International gross margins by \$0.6 and \$1.6 million, respectively.

#### Selling and General Expenses

Selling and general expenses declined \$4.3 million, but increased as a percentage of revenue from 27% in fiscal 2009 to 31.5 % in fiscal 2010. North American expenses were lowered \$1.0 million or 6% while International expenses declined \$3.3 million or 20%. North American savings were salaries and travel of \$0.6 and \$0.3 million, respectively. International savings were the result of salaries (\$0.7) million, bonus and commissions of (\$1.5) million and travel of (\$0.2) million.

# Earnings Before Taxes

Earnings before taxes declined \$9.3 million from a profit of \$5.9 million in fiscal 2009 to a loss of \$3.4 million in fiscal 2010. Operating income declined \$7.3 million coupled with a \$2.0 million unfavorable swing in Other Income were the principal factors impacting the overall deficit. Foreign exchange represented \$1.6 million of the change in Other Income.

# LIQUIDITY AND CAPITAL RESOURCES

Cash flows (in thousands)	26 Week 12/26/09	s Ended 12/27/08	8
Cash provided by (used in) operations	11,667	(3,357	)
Cash (used in) provided from investing activities	(3,624)	988	
Cash (used in) provided from financing activities	(5,249)	3,646	
Effect of exchange rates changes on cash	295	(1,660	)
Net increase (decrease) in cash	3,089	(383	)

Net cash increased \$3.1 million as the Company adjusted to the economic environment by adjusting inventory to reduced sales; postponing capital expenditures and reducing debt. The major factors impacting the positive cash flow were inventory \$10.9 million, capital expenditures of (\$4.1) million and a reduction of debt of (\$4.3) million.

# Liquidity and credit arrangements

The Company believes it maintains sufficient liquidity and has the resources to fund its operations in the near term. If the Company is unable to maintain consistent profitability, additional steps will be taken in order to maintain liquidity, including plant consolidations, work force and dividend reductions. In addition to its cash and investments, the Company maintains a \$23 million Loan and Security agreement, of which, \$2.5 million was outstanding as of December 26, 2009. This Loan and Security agreement matures as of April 30, 2012. The Loan and Security agreement was modified in the second quarter of fiscal 2010 and amends certain financial covenants. As of December 26, 2009, the Company is in compliance with all debt covenants related to its Loan and Security Agreement. The effective interest rate on the Loan and Security agreement through December 26, 2009 was 2.3%.

# INFLATION

The Company has experienced modest inflation relative to its material cost, much of which cannot be passed on to the customer through increased prices.

# OFF-BALANCE SHEET ARRANGEMENTS

The Company does not have any material off-balance sheet arrangements as defined under the Securities and Exchange Commission's rules.

# Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

There have been no material changes in qualitative and quantitative disclosures about market risk from what was reported in our Annual Report on Form 10-K for the fiscal year ended June 27, 2009.

# Item 4. CONTROLS AND PROCEDURES

The Company's management, under the supervision and with the participation of the Company's President and Chief Executive Officer and Chief Financial Officer, has evaluated the Company's disclosure controls and procedures as of December 26, 2009, and they have concluded that our disclosure controls and procedures were effective as of such

date. All information required to be filed in this report was recorded, processed, summarized and reported within the time period required by the rules and regulations of the Securities and Exchange Commission, and that such information is accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. There have been no changes in internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Management's remediation efforts related to the material weakness that existed as of June 27, 2009, and noted in Item 9A of the Company's 2009 Annual Report on Form 10-K filed on September 10, 2009, are not complete as of December 26, 2009. Efforts to remediate the material weakness will continue during fiscal 2010. An update as to the status of management's efforts is listed below:

- o The Company hired a new Chief Financial Officer, effective as of November 5, 2009
- o The Company has completed an enhanced accounting policies and procedures manual
- o The Company has affirmed subsidiaries' responsibility to the Corporate Finance Group
- o The Company is developing an improved financial reporting framework which will facilitate a uniform approach to consolidated and subsidiary financial analysis. This project is expected to be completed in the third quarter.
- o The Company will be working with the new CFO on developing a site visit plan based on subsidiary risk management consideration and coordinating such visits with internal audit.

# PART II. OTHER INFORMATION

Item 1A. Risk Factors

# SAFE HARBOR STATEMENT UNDER THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995

This Quarterly Report on Form 10-Q contains forward-looking statements about the Company's business, competition, sales, expenditures, foreign operations, plans for reorganization, interest rate sensitivity, debt service, liquidity and capital resources, and other operating and capital requirements. In addition, forward-looking statements may be included in future Company documents and in oral statements by Company representatives to securities analysts and investors. The Company is subject to risks that could cause actual events to vary materially from such forward-looking statements. You should carefully review and consider the information regarding certain factors which could materially affect our business, financial condition or future results set forth under Item 1A. "Risk Factors" in our Form 10-K for the year ended June 27, 2009. There have been no material changes from the factors disclosed in our Form 10-K for the year ended June 27, 2009, except for a material weakness in Internal Control over financial reporting. Management has developed a plan to remediate this condition, which is described in Item 4 in this form 10Q. We may disclose changes to such factors or disclose additional factors from time to time in our future filings with the Securities and Exchange Commission.

Item 6. Exhibits

- 31aCertification of Chief Executive Officer Pursuant to Rules 13a-15(e)/15(d)-15(e) and 13a-15(f)/15(d)-15(f), filed herewith.
- 31bCertification of Principal Accounting Officer Pursuant to Rules 13a-15(e)/15(d)-15(e) and 13a-15(f)/15(d)-15(f), filed herewith.
- 32Certification of Chief Executive Officer and Principal Accounting Officer Pursuant to Rule 13a-14(b) and Section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of Section 1350, Chapter 63 of Title 18, United States Code), filed herewith.

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE L. S. STARRETT COMPANY (Registrant)

Date	February 4, 2010	S/R. Douglas A. Starrett Douglas A. Starrett - President and CEO
Date	February 4, 2010	S/R. Francis J. O'Brien Francis J. O'Brien - Treasurer and CFO