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ARI NETWORK SERVICES INC /WI

Form 10-K

November 13, 2002

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SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549

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FORM 10-K

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(XX) ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

for the fiscal year ended July 31, 2002  
or

( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)  
OF THE SECURITIES EXCHANGE ACT OF 1934

From the transition period from ..... to .....

Commission File No. 0-19608

ARI NETWORK SERVICES, INC.  
(Exact name of registrant as specified in its charter)

Wisconsin	39-1388360
(State or other jurisdiction of	(I.R.S. Employer
incorporation or organization)	Identification No.)

11425 West Lake Park Drive	53224-3025
Milwaukee, Wisconsin	(zip code)
(Address of principal executive offices)	

Registrant's telephone number, including area code (414) 973-4300

Securities registered pursuant to Section 12(b) of the Act:  
NONE

Securities registered pursuant to Section 12(g) of the Act:  
COMMON STOCK, \$.001 PAR VALUE  
(TITLE OF CLASS)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES [X] NO [ ]

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [\_\_\_\_\_]

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Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Act).

YES ☐ NO ☒

As of October 15, 2002, aggregate market value of the Common Stock held by non-affiliates (based on the closing price on the NASDAQ bulletin board) was approximately \$1.0 million.

As of October 15, 2002, there were 6,329,301 shares of Common Stock of the registrant outstanding.

### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the Definitive Proxy Statement, to be filed with the Securities and Exchange Commission no later than 120 days after July 31, 2002, for the 2002 Annual Meeting of Shareholders are incorporated by reference in Part III hereof.

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### ITEM 1. BUSINESS

#### BUSINESS OVERVIEW

ARI Network Services, Inc. (the "Company" or "ARI") is a leading provider of electronic catalog-enabled business solutions for sales, service and life cycle product support in the manufactured equipment market. We focus our sales and marketing on the U.S., Canadian, European and Australian manufactured equipment industry (the "Equipment Industry"), providing direct sales and service in North America and operating through a combination of direct sales and service and value-added sales and service agents elsewhere. Sales in these markets are driven by dealers' and other servicing agents' need for technical parts and service information needed to perform repair, warranty, and maintenance services. The Equipment Industry is made up of separate sub-markets in which the manufacturers often share common distributors, retail dealers and/or service points. These sub-markets include: outdoor power, recreation vehicles, motorcycles, marine, construction, power sports, floor maintenance, auto and truck parts aftermarket and others. By "Equipment" we mean capital goods which are repaired rather than discarded when broken and for which the repairs are generally performed by a distributed network of independent dealers and/or repair shops. The Equipment Industry has been a growing percentage of our revenue over the past three years, representing 83% of fiscal 2002 revenue. We expect the Equipment Industry to continue to be the Company's largest Industry in fiscal 2003, and expect to expand into other sub-markets within the Equipment Industry which have similar electronic catalog-related business needs.

Our products and services enable Equipment Industry manufacturers to automate business communications with their worldwide distributors, dealers, and service points. We supply three types of software and services: robust Web and CD-ROM electronic parts catalogs, template-based website services and transaction services. The electronic cataloging products and services enable partners in a service and distribution network to look up electronically technical reference information such as illustrated parts lists, service bulletins, price files, repair instructions and other technical information regarding the products of multiple manufacturers. The template-based website service makes it easy for a dealer to create a professional web presence and optionally to conduct electronic business with its customers. The transaction services allow the manufacturers and their distribution and service partners to exchange electronic business documents such as purchase orders, invoices, warranty claims, and

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status inquiries. Our products and services use the Internet for data transport and a combination of the World-Wide Web and CD-ROM technology for user interfaces and data presentation. The primary product line is electronic catalogs; the other products are supplementary offerings that leverage our position in the catalog market.

Our sales and marketing activities are focused primarily on Equipment Industry manufacturers that sponsor our products and services to their dealers, distributors and/or service points. These manufacturers have the financial capability and business power to implement an automation strategy throughout their service and distribution networks. We believe that the implementation of our products can reduce internal costs for manufacturers and increase loyalty and productivity in the service and distribution network as well as end-customer satisfaction. In addition to software licenses and support services, a typical implementation for a given manufacturer will involve professional services for project management, software customization and continuing catalog updates. Once manufacturer sponsorship is obtained, we also develop a direct business relationship with the distributors, dealers, and service points for software and services.

An important aspect of our business is the relationships we have developed with over 100 dealer business management system providers through our COMPASS Partners(TM) program. A dealer business management system is used to manage inventory, maintain accounting records, bill customers and focus marketing efforts. Our software's ability to interface with these systems provides the end-user with a more robust, informative, and cost-effective solution.

Our customer base currently comprises approximately 100 lines of manufactured equipment in approximately a dozen different sub-markets of the Equipment Industry, as well as over 25,000 dealers, distributors, and repair facilities in more than 100 countries. No single customer accounted for 10% or more of our revenues in fiscal 2002.

As part of our historical business practice, we continue to provide electronic directory and transaction services, to the U.S. and Canadian agribusiness industry, which accounted for 11% of our total revenue in fiscal 2002. During fiscal 2002, we also provided on-line information management services to the non-daily newspaper publishing industry, which accounted for 6% of our total revenue in fiscal 2002. The contract with the non-daily newspaper publishing industry expired in February 2002.

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Our executive offices are located at 11425 West Lake Park Drive, Milwaukee, Wisconsin 53224 and our telephone number at that location is (414) 973-4300. ARI is a Wisconsin corporation, incorporated in 1981. We maintain a website at <http://www.arinet.com>(TM), which is not part of this report.

### MISSION AND STRATEGY

Our mission is to be the leading provider of electronic catalog-enabled business solutions for sales, services and product support in selected manufacturing industry segments to primarily those with shared distribution channels and service networks. Our vision is that whenever a manufacturer in one of our target markets distributes technical parts and service information electronically to a distributor, dealer or service location, it will use at least some of our products and services to do so. To achieve this vision, our strategy is to concentrate on a few vertical markets, and to be the leading provider of electronic catalog products and services. After establishing a

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position in a market, we will then bring other products and services to bear in order to expand our presence and solidify our competitive position. Our goal is to provide a complete array of high-quality electronic catalog-enabled software and services that industry participants will adopt and use effectively.

Our strategy includes driving growth in our targeted markets through three distinct programs: (i) sales; (ii) strategic alliances; and (iii) acquisitions. Our external sales team focuses on large manufacturers and distributors in the targeted industry sectors, while internal telesales representatives sell to dealers and small to medium sized distributors. The alliance strategy includes three parts: (i) manufacturer sales partners; (ii) COMPASS partners; and (iii) non-US sales and service agents. We have relationships with Click Commerce, Commercial Communications, Inc. and others under which they sell or co-market our catalog products and services as part of their total offering. We are actively cultivating relationships with other potential manufacturer sales partners. Through our COMPASS Partners program, we have a strategic alliance relationship with over 100 companies that provide complementary software and services to distributors and dealers in our targeted industries. Outside of North America, we sell to manufacturers directly, but use local agents to provide sales and support to dealers. We also selectively seek to acquire businesses with market positions in our targeted markets, additional products that we can provide to our customer base, and development talent to supplement our current staff.

Through our sales, alliance and acquisition programs, we expect to expand our business both by growing market share in our current Equipment sectors and by entering new sectors.

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### PRODUCTS AND SERVICES

We offer three basic kinds of services to our customers in the Equipment Industry: (i) electronic catalogs for publishing and viewing technical reference information about the equipment, (ii) website services which allow a dealer to create a website using a series of templates and (iii) electronic communications for exchanging documents such as purchase orders, invoices, and warranty claims. The following table shows the software products and services that we offer, a brief description of the products and the industries where they are currently in use.

#### ELECTRONIC CATALOG PRODUCTS AND SERVICES

PRODUCT OR SERVICE	DESCRIPTION	PRIMARY
PartSmart (TM)	Electronic parts catalog for equipment dealers	Equipment - a RV and manufa
EMPARTweb (TM)	Web based electronic parts catalog based upon the EMPART database technology	Equipment - o truck parts a and motorcycl
EMPARTviewer(TM)	Electronic parts catalog viewing software	Equipment - R housing only
EMPARTpublisher(TM)	Electronic parts catalog creation software used to	Equipment - a

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	produce catalogs for viewing on EMPARTweb, PartSmart, and EMPARTviewer	
Electronic publishing services	Project management, data conversion, editing, production, and distribution services for manufacturers who wish to outsource catalog production operations	Equipment - a
EMPARTweb (TM) Shopping Cart	Add-on product to Empartweb that facilitates order taking from the catalog	Equipment - a
Gardenpart.com (TM) / EMPARTweb (TM) Portal	Integrated multi-manufacturer catalog and ordering system for the web	Equipment - a
Professional services	Project management, software customization, roll-out management, and help desk support services	Equipment - a

### WEBSITE SERVICES

PRODUCT OR SERVICE	DESCRIPTION	PRIMARY
WebSite Smart (TM)	Template-based software to create customized dealer websites and conduct business electronically	Equipment - o sports

### ELECTRONIC COMMUNICATIONS PRODUCTS AND SERVICES

PRODUCT OR SERVICE	DESCRIPTION	PRIMARY
TradeRoute (R)	Document handling and communications for product ordering, warranty claims and other business documents	Equipment - O

As part of our historical business practice, we continue to provide electronic directory and transaction services to the U.S. and Canadian agribusiness industry. These products and services are expected to continue to be a declining percentage of the Company's total revenue over time.

## ACQUISITIONS

Since December 1995, ARI has had a business development program aimed at identifying, evaluating and closing acquisitions which augment and strengthen our market position, product offerings, and personnel resources. Since the program's inception, more than 350 acquisition candidates have been evaluated, resulting in four completed acquisitions. The following table shows selected information regarding these acquisitions:

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Acquisition Date	Acquired Company and Location	Description of Acquired C
November 4, 1996	cd\*.IMG, Inc. ("CDI") New Berlin, WI	CDI developed the Plus1(R) electronic parts catalog featured parts information for 20 manufacturers in the o power, marine, motorcycle sports industries and was with the Partsmart electr catalog.
September 30, 1997	Empart Technologies, Inc. ("EMPART") Foster City, CA	EMPART provided us with t EMPARTpublisher and EMPAR software.
September 15, 1998	POWERCOM-2000 ("POWERCOM"), a subsidiary of Briggs & Stratton Corporation Colorado Springs, CO	POWERCOM provided electro and communication service number of manufacturers i America, Europe, and Aust the outdoor power, power power sports industries.
May 13, 1999	Network Dynamics Incorporated ("NDI") Williamsburg, VA	NDI provided us with the electronic catalog which over 10,000 dealers to vi from 50 different manufac sectors of the Equipment

### COMPETITION

Competition for ARI's products and services in the Equipment Industry varies by product and by sub-market. No single competitor today competes with us in each of our targeted vertical Equipment Industry sub-markets. In electronic catalog software and services, our direct competitors include ProQuest and Enigma which provide electronic service catalogs in the motorcycle, marine, and auto markets, and a variety of small companies focused on specific industries. Many of these smaller companies may also represent acquisition targets for us. There are also other companies that provide more general catalog services such as Saqqara Systems, Inc. and Requisite Technology, Inc. that may in the future directly compete with us in our target markets. In addition, there are also a number of larger companies which have targeted Web-based catalogs for procurement, such as Ariba, Commerce One, and i2 Technologies, Inc., which could expand their offerings to address the needs of our markets and become competitors in the future. WebSite Smart(TM) has many competitors, including PowerSports Network, Inc. and many internet service providers. In the communications part of our business, the primary competition comes from in-house information technology groups who may prefer to build their own Web-based proprietary systems, rather than use our industry-common solutions. There are also large, general market e-Commerce companies like SBC Technologies, which offer products and services which could address some of our customers' needs. These general e-Commerce companies do not typically compete with us directly, but they could decide to do so in the future. These companies may also represent alliance partner opportunities for us. In addition, as in the catalog side of our business, there are a variety of small companies focused on specific industries which compete with us and which may also represent acquisition targets. Another potential source of competition in the future is the group of companies

attempting to build so-called "net communities," such as Chemdex or VerticalNet, which could expand their offerings to target our served markets. Finally, given the current pace of technological change, it is possible that as yet unidentified well-capitalized competitors could emerge, that existing competitors could merge and/or obtain additional capital thereby making them more formidable, or that new technologies could come on-stream that could threaten our position.

ARI's primary competitive advantages are (i) our focus on our target markets and the industry knowledge and customer relationships we have developed in those target markets, (ii), our robust electronic parts catalog software products, and (iii) our relationships with over 100 dealer business management system providers. When combined with products and services that are designed for our targeted industries, we believe that our competitive advantages will enable us to compete effectively and sustainably in these markets.

#### EMPLOYEES

As of October 15, 2002, we had 87 full-time equivalent employees. Of these, 13 are engaged in maintaining or developing software and providing software customization services, 19 are in sales and marketing, 18 are engaged in catalog creation and maintenance or database management, 30 are involved in customer implementation and support and 7 are involved in administration and finance. None of these employees is represented by a union.

#### ITEM 2. PROPERTIES

ARI occupies approximately 17,000 square feet in an office building in Milwaukee, Wisconsin, under a lease expiring June 30, 2009. This facility houses our headquarters and server room. In Colorado Springs, Colorado, we occupy approximately 5,500 square feet of office space under a lease expiring January 31, 2006. In Williamsburg, Virginia we occupy approximately 5,100 square feet of office space under a lease that expires October 1, 2004. In the Netherlands we occupy approximately 450 square feet of office space under a month-to-month lease.

#### ITEM 3. LEGAL PROCEEDINGS

On November 8, 2002, the Company filed a complaint (the "Complaint") in the Milwaukee County Circuit Court, Milwaukee, WI, against RGC International Investors, LDC ("Rose Glen"), ARI Network Services Partners (which is not in any way affiliated with the Company), Dolphin Offshore Partners, LP and SDS Merchant Fund, LP. Rose Glen is the original purchaser of the Company's outstanding convertible subordinated Debenture due 2003 (the "Debenture") and the other defendants are alleged transferees of the Debenture. Taglich Brothers, Inc. is the agent for the three alleged transferees.

The Complaint alleges that on August 28, 2002, Rose Glen orally offered to enter into an eight month "stand-still" agreement with the Company under which Rose Glen would not exercise any claimed acceleration rights under the Debenture. On August 28, 2002, Rose Glen orally offered to enter into this eight month "stand-still" in return for an immediate payment of \$500,000 by the Company. Rose Glen also offered to give the Company an option to buy back the Debenture and all other securities sold to Rose Glen in return for a payment of \$1 million at any time during the eight month stand-still period. Rose Glen subsequently confirmed the offer in writing. The Company accepted Rose Glen's offer on September 13, 2002.

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The Complaint further alleges that Rose Glen was apparently shopping the Debenture behind the Company's back. Although Rose Glen verbally confirmed the agreement with the Company, Rose Glen later changed its position and informed the Company it would not live up to the terms of the agreement. Rose Glen then told the Company that it had sold the Debenture. The Company has now been contacted by Taglich Brothers, Inc., on behalf of three alleged transferees, which is making demands that are wholly inconsistent with the agreement and which has submitted a purported demand to accelerate the maturity of the Debenture. The Company intends to vigorously contest the validity of this demand.

The Complaint alleges, among other things, claims for a declaratory judgment, breach of contract, specific performance and breach of the covenant of good faith and fair dealing. The Complaint requests, among other things, damages and specific performance of the agreement.

The Complaint was only recently filed and none of the defendants has filed an answer. On November 1, 2002, prior to the Company's filing of the Complaint, the Company received a letter from Rose Glen's counsel stating that no such agreement exists and that Rose Glen had sold its interest in the Debenture and related securities and assigned its rights and obligations on or around September 27, 2002.

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### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

### EXECUTIVE OFFICERS OF THE REGISTRANT

The table below sets forth the names of ARI's executive officers as of October 15, 2002. The officers serve at the discretion of the Board.

Name	Age	Capacities in Which Serving
----	----	-----
Brian E. Dearing	47	Chairman of the Board of Directors, CEO and President
Timothy Sherlock	50	CFO, Secretary, Treasurer and Vice President of Finance
John C. Bray	45	Vice President of New Market Development
Michael E. McGurk	54	Vice President of Technology Operations
Frederic G. Tillman	40	Vice President of Technology Development
Jeffrey E. Horn	40	Vice President of North American Sales

BRIAN E. DEARING. Mr. Dearing, Chief Executive Officer and a director since 1995 and Chairman of the Board of Directors since 1997, is CEO and President. Prior to joining ARI, Mr. Dearing held a series of electronic commerce executive positions at Sterling Software, Inc. in the U.S. and in Europe. Prior to joining Sterling in 1990, Mr. Dearing held a number of marketing management positions in the EDI business of General Electric Information Services from 1986. Mr. Dearing holds a Masters Degree in Industrial Administration from Krannert School of Management at Purdue University and a BA in Political Science from Union College.

TIMOTHY SHERLOCK. Mr. Sherlock was appointed Chief Financial Officer, Secretary,



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Treasurer and Vice President of Finance in April 2001. Prior to joining ARI, Mr. Sherlock was CFO and vice president of finance and administration for Catalyst International, Inc., a warehouse management software specialist. Before joining Catalyst in 1999, he held a series of progressively more responsible finance positions at Renaissance Learning (RLRN), a leading educational software firm based in Wisconsin Rapids, Wis. culminating in his appointment as vice president, secretary and CFO. His early career included a variety of financial management positions at Cray Research, Inc., Eagan, Minn., from 1983 to 1995. Mr. Sherlock, a Certified Public Accountant, received a BA in business administration from the College of St. Thomas, St. Paul, Minn.

JOHN C. BRAY. Mr. Bray was appointed Vice President of Sales in September 1996 and became Vice President of New Market Development in March 2002. Prior to joining ARI, Mr. Bray was Manager of Global Internet Sales and Consulting at GE Information Services (GEIS) in Rockville, Maryland. Before joining GEIS, Mr. Bray had a six year sales career at AT&T, culminating in his appointment as Regional Vice President of Sales for AT&T's EasyLink Services, marketing electronic commerce services. He holds a BA in marketing from the University of Iowa.

MICHAEL E. MCGURK. Mr. McGurk was appointed Vice President of Technology in January 1997 and became Vice President of Technology Operations in August 1999. Prior to joining ARI, Mr. McGurk developed and operated a large format printing services business for customers involved in business process re-engineering projects. Before opening the printing service, Mr. McGurk had a twelve year career in information technology management at various divisions of General Electric, including GE Medical Systems, GE Corporate and GE Aircraft Engines. Mr. McGurk's early career included sales and technology positions at Cullinet and CinCom Systems. Mr. McGurk holds an MBA and BS from Miami University in Ohio.

FREDERIC G. TILLMAN. Mr. Tillman was appointed Vice President of Technology Development in August 1999. He joined ARI in September 1998 as part of the acquisition of Powercom where he had been Vice President of Software Development. Prior to joining Powercom in May 1998, Mr. Tillman was Director of New Product Development for ADAC Healthcare Information Systems in Houston, Texas, a producer of information systems for hospital laboratories and radiology departments. Before joining ADAC in 1990, Mr. Tillman spent six years at General

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Dynamics as a software engineer. Mr. Tillman holds an MBA from Texas Christian University and a BS in Computer Science from Oklahoma State University.

JEFFREY E. HORN. Mr. Horn joined ARI in December 2000 as Director of U.S. Sales. In September 2002, Mr. Horn was appointed Vice President of North American Sales. Before joining ARI, Mr. Horn held sales executive positions for a number of technology-based companies with the responsibility of establishing, maintaining and expanding customer relationships in the technology marketplace. Prior to joining ARI, Mr. Horn was Director of Sales, North America for CyberShift, Inc., Parsippany, New Jersey, a division of Amano-Blick International. Before joining CyberShift in 1995, Mr. Horn was National Accounts District Manager for Automatic Data Processing, Milwaukee, Wisconsin, and District Sales Manager for Kronos Incorporated, Houston, Texas. Mr. Horn holds a BA in business administration from the University of North Texas.

### PART II

#### ITEM 5. MARKET FOR COMPANY'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

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ARI's common stock is currently quoted on the NASDAQ Over the Counter Bulletin Board ("OTCBB") under the symbol ARIS. The following table sets forth the high and low closing sales price for the periods indicated. OTCBB quotations reflect inter-dealer prices, without retail mark-up, mark-down or commission and may not necessarily reflect actual transactions.

Fiscal Quarter Ended	High	Low
October 31, 2000 .....	\$2.594	\$1.750
January 31, 2001 .....	\$2.250	\$0.938
April 30, 2001 .....	\$1.625	\$0.688
July 31, 2001 .....	\$1.050	\$0.220
October 31, 2001 .....	\$0.320	\$0.180
January 31, 2002 .....	\$1.000	\$0.200
April 30, 2002 .....	\$0.800	\$0.310
July 31, 2002 .....	\$0.510	\$0.300

As of October 25, 2002, there were approximately 234 holders of record of the Company's common stock. The Company has not paid cash dividends to date and has no present intention to pay cash dividends.

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### ITEM 6. SELECTED FINANCIAL DATA

The following table sets forth certain financial information with respect to the Company as of and for each of the five years in the period ended July 31, 2002, which was derived from audited Financial Statements and Notes thereto of ARI Network Services, Inc. Audited Financial Statements and Notes as of July 31, 2002 and 2001 and for each of the three years in the period ended July 31, 2002, and the report of Ernst & Young LLP thereon are included elsewhere in this Report. The selected financial data should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the Financial Statements and Notes thereto included elsewhere herein.

#### STATEMENT OF OPERATIONS DATA: (IN THOUSANDS, EXCEPT PER SHARE DATA)

YEAR ENDED		
2002	2001	2000

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Subscriptions, support and other services revenues	\$ 8,915	\$ 9,985	\$ 9,7
Software license and renewal revenues	2,721	3,266	1,2
Professional services revenues	2,227	2,526	2,2
	-----	-----	-----
Total revenues	13,863	15,777	13,3
Operating expenses:			
Cost of subscriptions, support and other services sold	387	1,740	1,4
Cost of software licenses and renewals sold (1)	1,523	3,137	3,6
Cost of professional services sold	738	1,359	1,9
Depreciation and amortization (exclusive of amortization of software products included in cost of sales)	223	1,517	1,7
Customer operations and support	1,220	1,597	2,0
Selling, general and administrative	6,835	8,790	8,2
Software development and technical support	2,056	3,317	2,7
Restructuring and other charges (2)	--	7,766	
	-----	-----	-----
Operating expenses before amounts capitalized	12,982	29,223	21,8
Less capitalized portion	(717)	(1,972)	(1,7
	-----	-----	-----
Net operating expenses	12,265	27,251	20,0
	-----	-----	-----
Operating income (loss)	1,598	(11,474)	(6,7
Other income (expense)	(1,410)	(1,551)	(8
	-----	-----	-----
Net income (loss)	\$ 188	\$ (13,025)	\$ (7,6
	=====	=====	=====
Weighted average diluted common shares outstanding	6,238	6,175	6,0
Basic and diluted net income (loss) per share	\$ 0.03	\$ (2.11)	\$ (1.

## SELECTED BALANCE SHEET DATA: (IN THOUSANDS)

Working capital (deficit)	\$ (8,713)	\$ (9,696)	\$ (4,6
Capitalized software development (net) (3)	3,066	3,961	11,9
Total assets	6,374	7,060	18,4
Current portion of long-term debt and capital lease obligations	3,691	3,608	9
Total long-term debt and capital lease obligations	26	251	2,6
Total shareholders' equity (deficit)	(5,606)	(5,850)	7,1

- (1) Includes amortization of software products of \$1,612, \$3,178, \$3,224, \$2,057 and \$1,121.
- (2) See note 3 to the financial statements.
- (3) Fiscal 1999 includes a reclassification of \$5,208 from goodwill as a result of the finalization of the purchase price allocation for the NDI acquisition.

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### ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

#### SUMMARY

ARI achieved its first full year of profitable operations, with earnings increasing from a net loss of \$13,025,000 for the fiscal year ended July 31, 2001 to net income of \$188,000 for the fiscal year ended July 31, 2002. The increase in earnings was due to the one-time charges to earnings in fiscal 2001 associated with the Company's restructuring and the cost reductions in fiscal 2002 as a result of the restructuring. Total revenue declined 12% during fiscal 2002 compared to fiscal 2001, while recurring revenues in the Equipment Industry grew 3%. The decline in revenue was primarily due to the expected decline in the Company's non-strategic product revenues and a decline in new customer customization revenues in the Company's strategic product lines. Management expects the Company to continue to generate enough cash to fund operations, investment and pay down debt in fiscal 2003, but given the problematic outlook for the economy, profitability is not assured. In the event the Company is not successful in its lawsuit regarding the Debenture, management expects the Company would be able to pay the Debenture in full over several years but it cannot pay it in full at this time. See "Liquidity and Capital Resources".

#### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

##### General

The Company's discussion and analysis of its financial condition and results of operations are based upon its financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires the Company to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent assets and liabilities. On an on-going basis, the Company evaluates its estimates, including those related to customer contracts, bad debts, intangible assets, financing instruments, restructuring and other accrued revenues and expenses. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

The Company believes the following critical accounting policies affect its more significant judgments and estimates used in the preparation of its financial statements.

##### Revenue Recognition

Revenue for use of the network and for information services is recognized in the period such services are utilized. Revenue from annual or periodic maintenance fees, license and license renewal fees and catalog subscription fees is recognized ratably over the period the service is provided. Arrangements that include acceptance terms beyond the Company's standard terms are not recognized until acceptance has occurred. If collectibility is not considered probable, revenue is recognized when the fee is collected. Arrangements that include professional services are evaluated to determine whether those services are essential to the functionality of other elements of the arrangement. When professional services are not considered essential, the revenue allocable to the professional services is recognized as the services are performed. When professional services are considered essential, revenue under the arrangement is recognized pursuant to contract accounting using the percentage-of-completion

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method with progress-to-completion measured based upon labor hours incurred. When the current estimates of total contract revenue and contract cost indicate a loss, a provision for the entire loss on the contract is made. Revenue on arrangements with customers who are not the ultimate users (resellers) is deferred if there is any contingency on the ability and intent of the reseller to sell such software to a third party.

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### Bad Debts

The Company maintains an allowance for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. The Company currently reserves for most amounts due over 90 days, unless there is reasonable assurance of collectability. If the financial condition of the Company's customers were to deteriorate, resulting in an impairment of their ability to make payments, additional allowances may be required.

### Use of Estimates

The preparation of the Company's financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions about accrued expenses, including royalties and other contingent expenses that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

### Debt Instruments

The Company valued a debt discount for Common Stock Warrants and Options granted in consideration for the Debenture and the WITECH Facility using the Black Scholes valuation method. Non-cash interest expense is recorded for the amortization of the debt discount over the term of the debt.

### Impairment of Long-Lived Assets

Equipment and leasehold improvements and capitalized software product costs are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If the sum of the expected undiscounted cash flows is less than the carrying value of the related asset or group of assets, a loss is recognized for the difference between the fair value and carrying value of the asset or group of assets.

## REVENUES

Management reviews the Company's recurring vs. non-recurring revenue in the aggregate and within the North American Equipment, non-North American Equipment and non-Equipment industries and by product category within the Equipment Industry. The Equipment Industry has been a growing percentage of our revenue over the past five years, representing approximately 83% of the Company's total revenue in fiscal 2002. The Company's strategic focus is electronic catalog and related products in the Equipment Industry, which represents approximately 77% of the Company's total revenue in fiscal 2002.

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The following tables set forth, for the periods indicated, certain revenue information derived from the Company's financial statements:

### REVENUE BY INDUSTRY SECTOR (IN THOUSANDS)

INDUSTRY SECTOR:	YEAR ENDED JULY 31				
	2002	2001	PERCENT CHANGE	2001	2000
-----					
EQUIPMENT INDUSTRY					
North American					
Recurring	\$ 7,881	\$ 7,715	2%	\$ 7,715	\$ 5,2
Non-recurring	2,298	3,014	(24)%	3,014	2,2
	-----	-----		-----	-----
Subtotal	10,179	10,729	(5)%	10,729	7,4
Non-North American					
Recurring	1,039	981	6%	981	4
Non-recurring	294	350	(16)%	350	6
	-----	-----		-----	-----
Subtotal	1,333	1,331	0%	1,331	1,0
Total Equipment Industry					
Recurring	8,920	8,696	3%	8,696	5,6
Non-recurring	2,592	3,364	(23)%	3,364	2,8
	-----	-----		-----	-----
Subtotal	11,512	12,060	(5)%	12,060	8,4
NON-EQUIPMENT INDUSTRY					
Recurring	2,343	3,686	(36)%	3,686	4,4
Non-recurring	8	31	(74)%	31	3
	-----	-----		-----	-----
Subtotal	2,351	3,717	(37)%	3,717	4,8
TOTAL REVENUE					
Recurring	11,263	12,382	(9)%	12,382	10,1
Non-recurring	2,600	3,395	(23)%	3,395	3,2
	-----	-----		-----	-----
Grand Total	\$13,863	\$15,777	(12)%	\$15,777	\$13,3
	=====	=====		=====	=====

### REVENUE BY PRODUCT IN THE EQUIPMENT INDUSTRY (IN THOUSANDS)

PRODUCT:	YEAR ENDED JULY 31				
	2002	2001	PERCENT CHANGE	2001	2000
-----					
EQUIPMENT INDUSTRY					
Catalog and related					

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Recurring	\$ 8,258	\$ 7,482	10%	\$ 7,482	\$ 4,3
Non-recurring	2,464	3,067	(20)%	3,067	1,5
	-----	-----		-----	-----
Subtotal	10,722	10,549	2%	10,549	5,9
Communications					
Recurring	662	1,214	(45)%	1,214	1,2
Non-recurring	128	297	(57)%	297	1,2
	-----	-----		-----	-----
Subtotal	790	1,511	(48)%	1,511	2,4
	-----	-----		-----	-----
Total Equipment Industry	\$11,512	\$12,060	(5)%	\$12,060	\$ 8,4
	=====	=====		=====	=====

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Recurring revenues are derived from catalog subscription fees, software maintenance and support fees, software license renewals, network traffic and support fees and other miscellaneous subscription fees. Recurring revenues decreased in fiscal 2002, compared to the prior year, due to decreases in the non-equipment industry revenues and increased in fiscal 2001, compared to the prior year, primarily due to increases in Equipment Industry revenues. Recurring revenue, as a percentage of total revenue, increased from 76% in fiscal 2000 and 78% in fiscal 2001 to 81% in fiscal 2002 primarily due to increases in the customer base in the Equipment Industry. Management believes a ratio of approximately two thirds recurring revenue to one third non-recurring revenue is desirable in order to establish an appropriate level of base revenue while continuing to add new sales to drive future increases in recurring revenue. This revenue mix may fluctuate from quarter to quarter or year to year.

Non-recurring revenues are derived from initial software licenses and professional service fees. Non-recurring revenues decreased in fiscal 2002, compared to the prior year, primarily due to a decrease in large customization projects in the Equipment Industry. Non-recurring revenues increased in fiscal 2001, compared to fiscal 2000, due to increased catalog license revenue in the Equipment Industry. Management believes that non-recurring revenues in the Equipment Industry will increase slightly during fiscal 2003.

### Equipment Industry

The Equipment Industry comprises several vertical markets including outdoor power, recreation vehicles, motorcycles, marine, construction, power sports, floor maintenance, auto and truck parts aftermarket and others. Management's strategy is to expand the Company's electronic parts catalog software and services business with manufacturers and distributors and their dealers in the existing vertical markets, add additional products and services in these markets and then expand to other similar markets in the future.

### North American

Recurring revenues in the North American Equipment Industry increased in fiscal 2002 and fiscal 2001, compared to the prior year, primarily due to an increase in the base of catalog customers. Non-recurring revenues in the North American Equipment Industry decreased in fiscal 2002, compared to the prior year, primarily due to a decrease in major software customization projects. Non-recurring revenues in the North American Equipment Industry increased in fiscal 2001, compared to the prior year, primarily due to increased software and professional

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services sold to new and existing manufacturing customers.

### Non-North American

Recurring revenues in the non-North American Equipment Industry increased in fiscal 2002 and fiscal 2001, compared to the prior year, primarily due to an increase in the base revenue of catalog customers. Non-recurring revenues in the non-North American Equipment Industry decreased in fiscal 2002, compared to the prior year, primarily due to a decrease in major software customization projects. Non-recurring revenues in the non-North American Equipment Industry decreased in fiscal 2001, compared to the prior year, primarily due to lower new software licenses because of the decline in the manufacturing sector of the economy.

### Catalog and Related Products

Revenues from the Company's catalog and related products in the Equipment Industry increased in fiscal 2002 and fiscal 2001, compared to the prior year, primarily due to an increase in the Company's base of electronic catalog customers and an increase in the volume of catalogs purchased by dealers. Management expects recurring and non-recurring catalog and related revenues to increase in both the North American and non-North American Equipment Industry in fiscal 2003 and beyond, as the Company continues to focus attention and resources on its catalog products.

### Communications Products

Revenues from the Company's communications products decreased in both fiscal 2002 and fiscal 2001, compared to the prior year, primarily due to a decline in new product licenses and software customizations in fiscal 2001 and a decline in the base of communications customers. The Company has focused the

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business primarily on its catalog products. Management expects revenues from communications products will be a declining percentage of total revenue in fiscal 2003.

### Non-Equipment Industry Business

The Company's business outside of the Equipment Industry includes sales of database management services to the agricultural inputs industry and, for fiscal 2000 and part of fiscal 2001, the railroad industry, electronic communications services to the agricultural inputs industry, and, for fiscal 2000, fiscal 2001 and part of fiscal 2002, the on-line provision of information for republication to the non-daily newspaper publishing industry. Both recurring and non-recurring revenues in this business have decreased from the prior year in fiscal 2002 and in fiscal 2001. Our five-year contract with the Association of American Railroads expired in December 2000 and our five-year contract with the Associated Press, expired in February 2002. Revenue from these contracts was approximately \$0.9 million in fiscal 2002.

### COST OF PRODUCTS AND SERVICES SOLD

The following table sets forth, for the periods indicated, certain revenue and cost of products and services sold information derived from the Company's



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financial statements.

## COST OF PRODUCTS AND SERVICES SOLD AS A PERCENT OF REVENUE BY REVENUE TYPE (IN THOUSANDS)

PRODUCT:	YEAR ENDED JULY			
	2002	2001	PERCENT CHANGE	2000
Subscriptions, support and other services fees				
Revenue	\$ 8,915	\$ 9,985	(11)%	\$ 9,985
Cost of revenue	387	1,740	(78)%	1,740
Cost of revenue as a percent of revenue	4%	17%		
Software licenses and renewals				
Revenue	2,721	3,266	(17)%	3,266
Cost of revenue	1,523	3,137	(51)%	3,137
Cost of revenue as a percent of revenue	56%	96%		
Professional services				
Revenue	2,227	2,526	(12)%	2,526
Cost of revenue	738	1,359	(46)%	1,359
Cost of revenue as a percent of revenue	33%	54%		
Total				
Revenue	\$13,863	\$15,777	(12)%	\$15,777
Cost of revenue	2,648	6,236	(58)%	6,236
Cost of revenue as a percent of revenue	19%	40%		

Cost of subscriptions, support and other services consists primarily of telecommunication costs, catalog replication and distribution costs and royalties on revenues in the newspaper publishing industry (non-equipment). Cost of subscriptions, support and other services fees as a percentage of revenue decreased significantly in fiscal 2002, compared to the prior year, primarily due to the elimination of revenues and related royalties in the newspaper publishing industry, which have a lower margin than other revenues in this category, and the favorable settlement of a reserve for royalties in the newspaper publishing industry. Cost of subscriptions, support and other services fees as a percentage of revenue remained relatively the same in fiscal 2001, compared to the prior year. Management expects gross margins, as a percent of revenue from subscriptions, support and other services fees, to be relatively consistent from quarter to quarter, now that the royalties from revenues in the newspaper publishing industry are no longer being incurred.

Cost of software licenses and renewals consists primarily of amortization of software products, royalties and software distribution costs. Cost of software license and renewals as a percentage of revenue decreased significantly

in fiscal 2002, compared to the prior year, primarily due to lower software

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amortization costs as a result of the restructuring in the fourth quarter of fiscal 2001 and the elimination of royalties associated with the NDI acquisition. Cost of software licenses and renewals as a percentage of revenue decreased in fiscal 2001, compared to the prior year, due to lower software license and renewal revenues but constant software product amortization costs, which are fixed regardless of the level of sales. Management expects gross margins from software licenses and renewals to fluctuate from quarter to quarter based on the level of revenue, while costs remain relatively the same as amortization of software is not related to the level of revenue generated from software license and renewals.

Cost of professional services consists of customization and catalog production labor. Cost of professional services as a percentage of revenue decreased in fiscal 2002 and fiscal 2001, compared to the prior year, primarily due to significant decreases in communication software customizations, which have low or negative margins and an increase in catalog production revenue as the Company converted several NDI contracts from a fixed price to a time and materials price. Management expects gross margins on professional services to fluctuate from quarter to quarter depending on the mix of services sold and on the Company's performance towards the contracted amount for customization projects.

### OPERATING EXPENSES

The following table sets forth, for the periods indicated, certain operating expense information derived from the Company's financial statements:

### OPERATING EXPENSES (IN THOUSANDS)

	YEAR ENDED JUL			
	2002	2001	PERCENT CHANGE	2000
Cost of products and services sold	\$ 2,648	\$ 6,236	(58)%	\$ 11,750
Customer operations and support	1,220	1,597	(24)%	2,050
Selling, general and administrative	6,835	8,790	(22)%	11,200
Software development and technical support	2,056	3,317	(38)%	5,350
Depreciation and amortization (exclusive of amortization of software products included in cost of products and services sold)	223	1,517	(85)%	2,250
Restructuring and other charges	--	7,766	(100)%	7,766
Less capitalized portion	(717)	(1,972)	(64)%	(5,790)
Net operating expenses	\$ 12,265	\$ 27,251	(55)%	\$ 59,406

Net operating expenses decreased significantly in fiscal 2002, compared to the prior year, as a result of cost reductions associated with the Company's restructuring and increased in fiscal 2001, compared to the prior year, primarily due to restructuring and other charges.

Customer operations and support consists primarily of server room operations, software maintenance agreements for the Company's core network and customer support costs. Customer operations and support costs decreased in fiscal 2002, compared to the prior year, primarily due to the cost reductions associated with

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the Company's restructuring. Customer operations and support costs decreased in fiscal 2001, compared to the prior year, primarily due to cost reductions in catalog data maintenance and directory services. Management expects these costs to remain more or less at the same level in fiscal 2003.

Selling, general and administrative expenses ("SG&A") decreased in fiscal 2002, compared to the prior year, primarily due to the cost reductions associated with the Company's restructuring. SG&A increased in fiscal 2001, compared to the prior year, primarily due to the hiring of additional upper level finance, sales and marketing personnel. SG&A, as a percentage of revenue, was 49% in fiscal 2002, 56% in fiscal 2001 and 62% in fiscal 2000. Management expects SG&A to decline as a percentage of revenues in the future.

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The Company's technical staff (in-house and contracted) is allocated between software development and technical support and software customization services for customer applications. Therefore, management expects fluctuations between software customization services and development expenses from quarter to quarter, as the mix of development and customization activities will change based on customer requirements. During fiscal 2002, our technical resources were primarily focused on enhancements to our CD-ROM and Web-based catalog products and on-going catalog updates. During fiscal 2001, our technical resources were focused primarily on a new release of TradeRoute(R), a major customization project of our Web-based catalog for a customer in the auto parts aftermarket industry and on-going catalog data updates. During fiscal 2000, our technical resources were focused primarily on customization projects for our TradeRoute(R) customers and development of Web-based communications and cataloging software. We expect our technical resources to continue to focus on software customization, catalog data updates and development of catalog software in fiscal 2003, although the mix may fluctuate quarter to quarter based on customer requirements. We expect software customization and development expenses to remain more or less at the same level during fiscal 2003.

Depreciation and amortization expenses decreased significantly in fiscal 2002, compared to fiscal 2001 and fiscal 2000, primarily due to the write-off of the Company's communications platform as a result of the restructuring in July 2002. Depreciation and amortization, as a percentage of total revenue, was 2% in fiscal 2002, 10% in fiscal 2001 and 13% in fiscal 2000. Management expects depreciation and amortization expenses to remain more or less at the same level in fiscal 2003.

In the fourth quarter of fiscal 2001, management commenced a restructuring designed to refocus resources from the Company's communication products to the Company's core catalog products, which contribute greater cash margins, in order to reach sustainable cash generation and earnings. During the quarter ended July 31, 2001, the Company incurred non-cash impairment charges of \$7,333,000 for the write-off of long-lived assets related to our network platform and communication software and \$433,000 in accrued restructuring expense related to severance and future minimum lease payments. By the end of October 2001, the Company had reduced its number of full-time equivalent employees to 101 from 137 prior to the restructuring and eliminated all but a few contract staff. The reductions have not had a material adverse effect on the Company's competitiveness or operations and the restructuring positioned the Company to show a quarterly profit for the entire year in fiscal 2002.

Capitalized development costs represented 35% of software development and support expense in fiscal 2002, compared to 59% in fiscal 2001 and 62% in fiscal 2000. Capitalized expenses decreased in fiscal 2002, compared to fiscal 2001 and

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fiscal 2000, as a percentage of software development and technical support, because the Company's development resources were focused on software customization projects and catalog data updates, both of which are expensed.

### OTHER ITEMS

Interest expense decreased \$152,000 in fiscal 2002, compared to the prior year, as the Company paid off \$808,000 of debt principal. Interest expense increased \$794,000 in fiscal 2001, compared to the prior year, due to the Debenture and additional financing by the Company under its RFC facility. The Company expects interest expense to decrease in fiscal 2003, as the Company continues to pay down principal balances. See "Liquidity and Capital Resources".

The Company had net income of \$188,000 in fiscal 2002, an improvement of \$13,213,000 over the prior year, primarily due to cost reductions associated with the restructuring. Earnings decreased \$5,423,000 in fiscal 2001, compared to the prior year, primarily due to the write-off of impaired assets and the accrual of related expenses in the Company's restructuring. Management expects earnings to be near break-even in fiscal 2003, assuming that the Company's debt can be restructured, although there can be no assurance that this will occur. See "Liquidity and Capital Resources".

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### LIQUIDITY AND CAPITAL RESOURCES

The following table sets forth, for the periods indicated, certain cash flow information derived from the Company's financial statements.

#### CASH FLOW INFORMATION (IN THOUSANDS)

	YEAR ENDED			
	2002	2001	PERCENT CHANGE	
Net cash provided by (used in) operating activities				
before changes in working capital	\$ 3,034	\$ 401	657%	\$
Net cash used in investing activities	(1,058)	(1,977)	46%	
Subtotal	1,976	(1,576)	225%	
Effect of net changes in working capital	(391)	2,084	(119)%	
Net cash provided by (used in) operating and investing activities	\$ 1,585	\$ 508	212%	\$
	=====	=====		=

Net cash provided by (used in) operating activities before changes in working capital increased in fiscal 2002, compared to the prior year, due to cost reductions associated with the Company's restructuring. Net cash provided by (used in) operating activities before changes in working capital increased in fiscal 2001, compared to the prior year, due to increased revenues and tight cost controls.

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Net cash used in investing activities decreased in fiscal 2002, compared to the prior year, due to cost reductions in the communications software development area associated with the Company's restructuring. Net cash used in investing activities increased in fiscal 2001, compared to the prior year, due to increased costs attributable to the development of the Company's Web-based communications and catalog software and a new release of the Company's TradeRoute(R) software.

The effect of net changes in working capital is dependent on the timing of payroll and other cash disbursements and may vary significantly from year to year. In fiscal 2002, the change in working capital was negative, compared to a substantial positive number in the prior year, primarily due to decreases in accrued payroll related expenses, accrued royalties and other accruals. In fiscal 2001, cash provided by working capital was higher, compared to the prior year, primarily due to intensive collection efforts on past due accounts receivables and an increase in deferred revenue as sales increased.

At July 31, 2002, the Company had cash and cash equivalents of approximately \$879,000 compared to approximately \$313,000 at July 31, 2001.

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The following table sets forth, for the periods indicated, certain information related to the Company's debt derived from the Company's audited financial statements.

### DEBT SCHEDULE (IN THOUSANDS)

	JULY 31 2002	JULY 31 2001	NET CHANG
	-----	-----	-----
Debt to Shareholder:			
Current portion of line of credit	\$ --	\$ 200	\$ (2)
Current portion of notes payable	56	333	(2)
Long-term portion of notes payable	--	56	(
Debt discount (common stock warrants)	(6)	(41)	
	-----	-----	-----
Total Debt to Shareholder	50	548	(4
Subordinated Debenture:			
Notes payable*	4,000	4,000	
Debt discount (common stock warrants and options)	(588)	(1,373)	7
	-----	-----	-----
Total Subordinated Debenture	3,412	2,627	7
Other Debt:			
Current portion of notes payable other	78	275	(1
Long-term notes payable other	--	78	(
	-----	-----	-----
Total Other Debt	78	353	(2
	-----	-----	-----
Total Debt	\$ 3,540	\$ 3,528	\$
	=====	=====	=====

\* The Debenture requires the Company to maintain listing of its common stock on

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the Nasdaq National Market, the Nasdaq Small Cap Market, the New York Stock Exchange or the American Stock Exchange and that failure to meet this requirement allows the holder to accelerate the Debenture at 130% of principal and accrued interest, and to increase the interest rate from 7% to 17%. The Company's common stock is not so listed.

On April 27, 2000, the Company issued and sold pursuant to a Securities Purchase Agreement, dated as of April 25, 2000, (i) a convertible subordinated debenture in the amount of \$4,000,000 due on April 27, 2003 (the "Debenture"), and convertible into shares of the Company's common stock, (ii) warrants to purchase 600,000 shares of common stock (the "Warrants"), and (iii) an investment option to purchase 800,000 shares of common stock (the "Investment Option"). The Investment Option expired on October 27, 2001 and the Warrants expire on April 27, 2005. The Debenture is convertible into common stock at \$4 per share and the Warrants are exercisable at \$6 per share. As long as \$500,000 or more principal amount of the Debenture is outstanding, the Company agreed not to: (i) pay any dividends or make any other distribution on our common stock, other than stock dividends and stock splits; (ii) repurchase or redeem any shares of our capital stock, except in exchange for common stock or preferred stock; (iii) incur or assume any liability for borrowed money, except our existing debt, debt from a bona fide financial lending institution, indebtedness to trade creditors, borrowings used to repay the debenture, indebtedness assumed or incurred in connection with the acquisition of a business, product, license or other asset, refinancing of any of the above, and indebtedness that is subordinate to the Debenture; (iv) sell or otherwise dispose of assets outside the normal course of business, except the sale of a business, product, license or other asset that our board of directors determines is in the best interests of us and our shareholders, and sales of assets with a value not exceeding \$500,000 in any 12-month period following the issuance of the debenture; (v) lend money or make advances to any person not in the ordinary course of business, except loans to subsidiaries or joint ventures approved by a majority of our independent directors, guarantee another person's liabilities, except, among other things, guarantees made in connection with the acquisition of a business, product, license or other asset.

As set forth in "Item 3 - Legal Proceeding," the Company has filed a lawsuit in Milwaukee County Circuit Court against the original holder of the Debenture and three alleged transferees to enforce the terms of a stand-still and buy-back agreement between the Company and the original holder of the Debenture. The original holder of the Debenture denies that any such agreement exists. An agent for the alleged transferees of the Debenture has contacted the Company with demands that are wholly inconsistent with the terms of the stand-still and buy-back agreement and has submitted a purported demand to accelerate the maturity of the Debenture. The Company intends to vigorously contest the validity of this demand. In the event that the Company is not successful in its lawsuit, management expects that the Company would be able to pay the Debenture in full over several years but it cannot pay it in full at this time.

During fiscal 2002, the Company had a term loan and a revolving line of credit with WITECH Corporation. The term loan was initially for \$1.0 million, payable in equal monthly installments over three years, and the revolving line of credit was for a maximum of \$1.0 million. The interest rate on the term loan was at prime plus 4.0% and on the revolving line of credit was prime plus 3.25%. The revolving line of credit terminated on December 31, 2001 and the term loan was repaid in full on October 1, 2002. During fiscal 2002, the Company incurred approximately \$29,832 of interest with respect to its borrowings from WITECH.

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On September 28, 1999, ARI and RFC Capital Corporation ("RFC") executed a Receivables Sales Agreement (the "Sale Agreement") establishing a \$3.0 million working capital facility. The three-year Sale Agreement allows RFC to purchase up to \$3.0 million of ARI's accounts receivable. Under the Sale Agreement, RFC purchases 90% of eligible receivables. In connection with the Sale Agreement ARI was required to pay a commitment fee of \$45,000 on September 28, 1999, \$30,000 on September 28, 2000, and \$15,000 on September 28, 2001. In addition, ARI is obligated to pay a monthly program fee equal to the greater of (a) \$3,000 or (b) the amount of the purchased but uncollected receivables times the prime rate plus 2%. The Sale Agreement has been extended through January 28, 2003. If the Sale Agreement is not renewed beyond the current expiration date, ARI's primary source of additional liquidity will no longer be available to it. In addition, the most recent extension provides that any attempt by the holder of the Debenture to accelerate the obligation shall be deemed an event of default under the Sale Agreement. As noted above, the Company has received a purported demand for immediate payment of the Debenture, but intends to vigorously contest the validity of the demand. If the Company loses the source of liquidity under the Sale Agreement and is unable to replace it, ARI's financial condition and capital resources would be significantly and adversely affected. As of October 15, 2002, the balance of the RFC Facility was \$522,000.

Management believes that funds generated from operations and the Sales Agreement will be adequate to fund the Company's operations, investments and debt payments through fiscal 2003, provided the Debenture is satisfactorily resolved and/or restructured and the Sale Agreement renewed.

The Company believes that earnings before interest, taxes, depreciation and amortization ("EBITDA") is generally accepted as providing useful information regarding a company's ability to service and/or incur debt. EBITDA increased from negative \$6,743,000 in fiscal 2001 to positive \$3,458,000 in fiscal 2002, primarily due to the cost reductions associated with the Company's restructuring. EBITDA decreased from negative \$1,807,000 in fiscal 2000 to negative \$6,743,000 in fiscal 2001 primarily due to restructuring and other charges, partially offset by increased revenues and cost controls over cash expenditures. Management believes that EBITDA will be positive in fiscal 2003, although there can be no assurance that this will occur.

The Company has included data with respect to EBITDA because it is commonly used as a measurement of financial performance and by investors to analyze and compare companies on the basis of operating performance. EBITDA is not a measurement of financial performance under accounting principles generally accepted in the United States and should not be considered an alternative to operating income, as determined in accordance with accounting principles generally accepted in the United States, as an indicator of our operating performance, or an alternative to cash flows from operating activities, as determined in accordance with accounting principles generally accepted in the United States, or as a measure of our liquidity. EBITDA is not necessarily comparable with similarly titled measures for other companies.

### FORWARD LOOKING STATEMENTS

Certain statements contained in this Form 10-K are forward looking statements including revenue growth, future cash flows and cash generation and sources of liquidity. Expressions such as "believes," "anticipates," "expects," and similar expressions are intended to identify such forward looking statements. Several important factors can cause actual results to materially differ from those stated or implied in the forward looking statements. Such factors include, but are not limited to the factors listed on exhibit 99.1 of the Company's annual report on Form 10-K for the year ended July 31, 2002, which is incorporated herein by reference.

## QUARTERLY FINANCIAL DATA

The following table sets forth the unaudited operations data for each of the eight quarterly periods ended July 31, 2002, prepared on a basis consistent with the audited financial statements, reflecting all normal recurring adjustments that are considered necessary. The quarterly information is as follows (in thousands):

	1st		2nd		3rd	
	2002	2001	2002	2001	2002	2001
Net revenues	\$ 3,820	\$ 4,142	\$ 3,318	\$ 4,086	\$ 3,408	\$ 4,142
Gross profit	3,007	2,300	2,801	2,460	2,677	2,300
Net income (loss)	63	(1,522)	34	(1,216)	18	(1,522)
Basic and diluted net income (loss) per share	\$ 0.01	\$ (0.25)	\$ 0.01	\$ (0.20)	\$ 0.00	\$ (0.25)

## ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

ARI is subject to market risks pertaining to interest rate movements and collectibility of accounts receivable. ARI's only expenses subject to interest rate risk are (i) interest expense on the WITECH Term Loan and (ii) monthly program fees owed with respect to the Sale Agreement. See "Liquidity and Capital Resources". The WITECH Term Loan, which bore interest tied to prevailing market rates, was paid in full as of October 15, 2002. The monthly program fees under the Sale Agreement are also tied to prevailing market interest rates. An increase or decrease of one percent in the prime interest rate would affect ARI's net income by approximately plus or minus \$5,000, annualized, based on the outstanding balances under the Sale Agreement at October 15, 2002. As a result, ARI believes that the market risk relating to interest rate movements is minimal.

## ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

ARI's Financial Statements and related notes for the fiscal years ended July 31, 2002, 2001 and 2000 together with the report thereon of ARI's independent auditors, Ernst & Young LLP, are attached hereto as Exhibit A-1.

## ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURES

None

## PART III

## ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF ARI

Information regarding the directors of ARI and compliance with Section 16(a) of the Exchange Act is included in ARI's definitive 2002 Annual Meeting Proxy



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Statement, and is incorporated herein by reference. See "Election of Directors" and "Section 16(a) Beneficial Ownership Reporting Compliance." Information with respect to ARI's executive officers is shown at the end of Part I of this Form 10-K.

### ITEM 11. EXECUTIVE COMPENSATION

Information regarding Executive Compensation, Employment Agreements, Compensation of Directors, Employee Stock Options and other compensation plans is included in ARI's definitive 2002 Annual Meeting Proxy Statement, and is incorporated herein by reference. See "Executive Compensation" and "Election of Directors".

### ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

Information regarding beneficial ownership of ARI's common stock and common stock authorized for issuance under equity compensation plans is included in ARI's definitive 2002 Annual Meeting Proxy Statement and is

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incorporated herein by reference. See "Security Ownership of Certain Beneficial Owners" and "Equity Compensation Plan Information".

### ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

Information related to Certain Relationships and Related Transactions is included in ARI's definitive 2002 Annual Meeting Proxy Statement, and is incorporated herein by reference. See "Certain Transactions".

### ITEM 14. CONTROLS AND PROCEDURES

In the quarter ended July 31, 2002, there were no significant changes in ARI's internal controls or in other factors that could significantly affect these controls, including any corrective actions with regard to significant deficiencies and material weaknesses. Management periodically reviews ARI's internal controls for effectiveness and plans to conduct quarterly evaluations of its disclosure controls and procedures.

## PART IV

### ITEM 14. FINANCIAL STATEMENTS, FINANCIAL STATEMENT SCHEDULES, EXHIBITS AND REPORTS ON FORM 8-K

#### (a)1.

#### FINANCIAL STATEMENTS

Report of independent auditors on Financial Statements and Financial Statement Schedule.

Balance sheets - July 31, 2002 and 2001.

Statements of operations for each of the three years in the period ended July 31, 2002.

Statements of shareholders' equity (deficit) for each of the three years in the period ended July 31, 2002.

Statements of cash flows for each of the three years in the period ended July

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31, 2002.

Notes to financial statements - July 31, 2002.

The Financial Statements are located immediately following the signature pages.

(a)2.

### FINANCIAL STATEMENT SCHEDULES

#### Schedule II

Valuation and qualifying accounts for the years ended July 31, 2002, 2001, and 2000.

The Financial Statement Schedule is located immediately following the Financial Statements. All other schedules to which provision is made in the applicable accounting regulation of the Securities and Exchange Commission are not required under the related instructions or are inapplicable, and therefore have been omitted.

(a)3.

### EXHIBITS:

See (c) below.

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### (b) REPORTS ON FORM 8-K:

There were no reports on Form 8-K filed for the three months ended July 31, 2002.

(c)

### EXHIBITS:

#### EXHIBIT NUMBER

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#### DESCRIPTION

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3.1	Articles of Incorporation of the Company, as amended, incorporated herein by reference of the Company's Quarterly Report on Form 10-Q for the fiscal quarter ended April 3
3.2	By-laws of the Company incorporated herein by reference to Exhibit 3.1 of the Company Statement on Form S-1 (Reg. No. 33-43148).
4.1	The Company agrees to furnish to the Commission upon request copies of any agreement long term debt not exceeding 10% of the Company's consolidated assets.
10.1*	1991 Stock Option Plan, as amended, incorporated herein by reference to Exhibit 10. Form 10-Q for the quarter ended January 31, 1999.
10.2*	1993 Director Stock Option Plan, as amended, incorporated herein by reference to Exhibit 10. Company's Form 10-Q for the quarter ended January 31, 1999.
10.3*	2000 Stock Option Plan, incorporated herein by reference to Exhibit 10.3 of the Company Report on Form 10-K for the fiscal year ended July 31, 2000.

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- 10.4      Loan Agreement by and between the Company and WITECH Corporation dated October 4, 1993, incorporated herein by reference to Exhibit 10.10 of the Company's Form 10-K for the fiscal year ended April 30, 1993.
- 10.5      Amendment to Loan Agreement dated May 19, 1994 between the Company and WITECH Corporation, incorporated herein by reference to Exhibit 10.22 of the Company's Registration Statement (Reg. No. 33-75760).
- 10.6      Amendment No. 2 to Loan Agreement dated July 28, 1994 between the Company and WITECH Corporation, incorporated herein by reference to Exhibit 10.22 of the Company's Registration Statement (Reg. No. 33-80914).
- 10.7      Consent and Amendment No. 3 to Loan Agreement dated December 2, 1994 between the Company and WITECH Corporation, incorporated herein by reference to Exhibit 10.1 of the Company's Form 10-Q for the quarter ended October 31, 1994.
- 10.8      Amendment No. 4 to Loan Agreement dated October 18, 1995 between the Company and WITECH Corporation, incorporated herein by reference to Exhibit 10.14 of the Company's Form 10-K for the fiscal year ended July 31, 1995.
- 10.9      Amendment No. 5 to Loan Agreement dated December 20, 1995 between the Company and WITECH Corporation, incorporated herein by reference to Exhibit 10.31 of the Company's Form 10-K for the fiscal year ended July 31, 1996.
- 10.10     Amendment No. 6 to Loan Agreement dated January 23, 1996, between the Company and WITECH Corporation, incorporated herein by reference to Exhibit 10.32 of the Company's Form 10-K for the fiscal year ended July 31, 1996.
- 10.11     Amendment No. 7 to Loan Agreement dated April 20, 1996 between the Company and WITECH Corporation, incorporated herein by reference to Exhibit 10.1 of the Company's Form 10-Q for the quarter ended April 30, 1996.
- 10.12     Amendment No. 8 to Loan Agreement dated May 31, 1996 between the Company and WITECH Corporation, incorporated herein by reference to Exhibit 10.2 of the Company's Form 10-Q for the quarter ended April 30, 1996.
- 10.13     Amendment No. 9 to Loan Agreement dated November 5, 1996, between the Company and WITECH Corporation, including Forms of Amended and Restated Commitment Warrant and Usage Warrant, incorporated herein by reference to Exhibit 10.1 of the Company's Form 10-Q for the quarter ended October 31, 1996.
- 10.14     Amendment No. 10 to Loan Agreement dated May 30, 1997, between the Company and WITECH Corporation, incorporated herein by reference to Exhibit 10.1 of the Company's Form 10-Q for the quarter ended April 30, 1997.

EXHIBIT  
NUMBER  
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DESCRIPTION  
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- 10.15     Amendment No. 11 to Loan Agreement dated January 21, 1998 between the Company and WITECH Corporation, incorporated herein by reference to Exhibit 10.1 of the Company's Form 10-Q for the quarter ended April 30, 1998.

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- 10.16 Amendment No. 12 to Loan Agreement dated May 27, 1998 between the Company and WITEC incorporated herein by reference to Exhibit 10.1 of the Company's Form 10-Q for the ended April 30, 1998.
- 10.17 Amendment No. 13 to Loan Agreement dated September 14, 1998 between the Company and incorporated herein by reference to Exhibit 10.16 of the Company's Form 10-K for the July 31, 1998.
- 10.18 Consent of WITECH Corporation, dated September 15, 1998, incorporated herein by ref 10.1 of the Company's Form 10-Q for the fiscal quarter ended October 31, 1998.
- 10.19 Amendment No. 14 to Loan Agreement dated January 29, 1999, between the Company and incorporated herein by reference to Exhibit 10.1 of the Company's 10-Q for the fisco January 31, 1999.
- 10.20 Consent of WITECH Corporation, dated April 19, 1999, incorporated herein by referen of the Company's Form 10-Q for the fiscal quarter ended April 30, 1999.
- 10.21 Amendment No. 15 to Loan Agreement dated September 23, 1999, between the Company an Corporation, incorporated herein by reference to Exhibit 10.20 of the Company's For fiscal year ended July 31, 1999.
- 10.22 Amendment No. 16 to Loan Agreement dated December 21, 1999 between the Company and incorporated herein by reference to Exhibit 10.1 of the Company's Form 10-Q for the ended January 31, 2000.
- 10.23 Amendment No. 17 to Loan Agreement dated July 9, 2001 between the Company and WITEC incorporated herein by reference to Exhibit 10.23 of the Company's Form 10-K for th July 31, 2001.
- 10.24 Amendment No. 18 to Loan Agreement dated October 22, 2001 between the Company and W incorporated herein by reference to Exhibit 10.24 of the Company's Form 10-K for th July 31, 2001.
- 10.25 Receivables Sales Agreement, dated September 28, 1999, between the Company and RFC Corporation, incorporated herein by reference to Exhibit 10.21 of the Company's For fiscal year ended July 31, 1999.
- 10.26 Amendments to Receivables Sales Agreement dated September 25, 2002 and October 31, Company and RFC Capital Corporation.
- 10.27\* Form of Change of Control Agreement between the Company and each of Brian E. Dearin Michael E. McGurk, Frederic G. Tillman, Timothy Sherlock and Jeffrey E. Horn, incor reference to Exhibit 10.25 of the Company's Form 10-K for the fiscal year ended Jul
- 10.28\* Deferred Compensation Plan, incorporated herein by reference to Exhibit 10.26 of th 10-K for the fiscal year ended July 31, 1999.
- 10.29\* Deferred Bonus Plan, incorporated herein by reference to Exhibit 10.27 of the Compa the fiscal year ended July 31, 1999.
- 10.30 Preferred Stock Purchase Agreement dated July 15, 1997, between the Company and WIT incorporated herein by reference to Exhibit 10.1 of the Company's Registration Stat (Reg. No. 333-31295) filed on July 15, 1997.
- 10.31 Securities Purchase Agreement, dated as of April 25, 2000, by and among the Company International Investors, LDC, incorporated herein by reference to Exhibit 99.1 of t on Form 8-K filed May 2, 2000.
- 10.32 Convertible Subordinated Debenture dated as of April 27, 2000, incorporated herein Exhibit 99.2 of the Company's Report on Form 8-K filed May 2, 2000.

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- 10.33 Stock Purchase Warrant dated as of April 27, 2000, incorporated herein by reference to the Company's Report on Form 8-K filed May 2, 2000.
- 10.34 Investment Option dated as of April 27, 2000, incorporated herein by reference to the Company's Report on Form 8-K filed May 2, 2000.
- 10.35 Registration Rights Agreement, dated as of April 27, 2000, by and among the Company and International Investors, LDC, incorporated herein by reference to Exhibit 99.5 of the Company's Report on Form 8-K filed May 2, 2000.
- 10.36 Complaint filed by the Company with the Milwaukee County Circuit Court on November 13, 2002.
- 23.1 Consent of Ernst & Young LLP.
- 24.1 Powers of Attorney appear on the signature page hereof.

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EXHIBIT  
NUMBER  
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DESCRIPTION  
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- 99.1 Forward-Looking Statements Disclosure.
- 99.2 Section 906 Certification of Chief Executive Officer.
- 99.3 Section 906 Certification of Chief Financial Officer.

\* Management Contract or Compensatory Plan.

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### SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of Milwaukee, State of Wisconsin on this 13th day of November 2002.

ARI NETWORK SERVICES, INC.

By: /s/ Brian E. Dearing

-----  
Brian E. Dearing,  
Chairman, President & CEO

KNOW ALL MEN BY THESE PRESENTS, that each person whose signature appears below constitutes and appoints Brian E. Dearing and Timothy Sherlock, his true and lawful attorney-in-fact and agent with full power of substitution

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and resubstitution, for him and his name, place and stead, in any and all capacities, to sign any and all amendments to this report and to file the same with all exhibits thereto, and other documents in connection therewith, with the Commission, granting unto said attorney-in-fact and agent full power and authority to do and perform each act and thing requisite and necessary to be done, as fully to all intents and purposes as he might or could do in person, hereby ratifying and confirming all that said attorney-in-fact and agent, or his substitute or substitutes, may lawfully do or cause to be done by virtue hereof.

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed by the following persons in the capacities and on the dates indicated.

SIGNATURE	TITLE	DATE
/s/ Brian E. Dearing ----- Brian E. Dearing	Chairman, President, CEO & Director (Principal Executive Officer)	November
/s/ Timothy Sherlock ----- Timothy Sherlock	Chief Financial Officer, Secretary, Treasurer & VP of Finance (Principal Financial and Accounting Officer)	November
/s/ Gordon J. Bridge ----- Gordon J. Bridge	Director	November
/s/ Ted C. Feierstein ----- Ted C. Feierstein	Director	November
/s/ Richard W. Weening ----- Richard W. Weening	Director	November

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### CERTIFICATIONS

I, Brian E. Dearing, certify that:

1. I have reviewed this annual report on Form 10-K of ARI Network Services, Inc.;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report; and
3. Based on my knowledge, the financial statements, and other financial information included in this annual

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report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report.

Date: November 13, 2002

By: /s/ Brian E. Dearing

By: Brian E. Dearing

Title: Chairman, President and CEO

I, Timothy Sherlock, certify that:

1. I have reviewed this annual report on Form 10-K of ARI Network Services, Inc.;
2. Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report; and
3. Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report.

Date: November 13, 2002

By: /s/ Timothy Sherlock

By: Timothy Sherlock

Title: Chief Financial Officer,  
Secretary, Treasurer, and  
VP of Finance

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FINANCIAL STATEMENTS

ARI Network Services, Inc.  
Years ended July 31, 2002, 2001 and 2000

ARI Network Services, Inc.

Financial Statements

Years ended July 31, 2002, 2001 and 2000

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## Report of Ernst & Young LLP, Independent Auditors

To the Board of Directors and Shareholders  
ARI Network Services, Inc.

We have audited the accompanying balance sheets of ARI Network Services, Inc. (the Company) as of July 31, 2002 and 2001, and the related statements of operations, shareholders' equity (deficit) and cash flows for each of the three years in the period ended July 31, 2002. Our audits also included the financial statement schedule listed in the Index at Item 14(a). These financial statements and schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company at July 31, 2002 and 2001, and the results of its operations and its cash flows for each of the three years in the period ended July 31, 2002, in conformity with accounting principles generally accepted in the United States. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.

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The accompanying financial statements have been prepared assuming the Company will continue as a going concern. As more fully described in Note 2, the Company



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has a working capital deficiency and a shareholders' deficit. In addition, the Company's convertible Debenture is a current obligation and the Company does not have long-term credit availability. The Debenture contains a provision which states that the holder can accelerate maturity if the Company's common stock is not listed on a particular exchange. The Company's common stock is not so listed. These conditions raise substantial doubt about the Company's ability to continue as a going concern. Management's plans in regard to these matters are also described in Note 2. The financial statements do not include any adjustments to reflect the possible future effects on the recoverability and classification of assets or the amounts and classification of liabilities that may result from the outcome of this uncertainty.

Milwaukee, Wisconsin  
September 19, 2002, except  
for Note 11 as to which the  
date is November 12, 2002

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### ARI Network Services, Inc.

#### Balance Sheets (Dollars in Thousands, Except Per Share Data)

	JULY 31	
	2002	2001
	-----	-----
ASSETS		
Current assets:		
Cash	\$ 879	\$ 313
Trade receivables, less allowance for doubtful accounts of \$140 in 2002 and \$757 in 2001	1,743	2,084
Prepaid expenses and other	84	140
	-----	-----
Total current assets	2,706	2,537
Equipment and leasehold improvements:		
Computer equipment	4,394	4,394
Leasehold improvements	73	239
Furniture and equipment	1,292	1,000
	-----	-----
	5,759	5,633
Less accumulated depreciation and amortization	5,262	5,293
	-----	-----
Net equipment and leasehold improvements	497	340
Other assets	105	222
Capitalized software product costs	23,585	23,399
Less accumulated amortization	20,519	19,438
	-----	-----
	3,066	3,961
	-----	-----
	\$ 6,374	\$ 7,060
	=====	=====

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	2002	JULY 31	2001
	-----		-----
LIABILITIES AND SHAREHOLDERS' EQUITY (DEFICIT)			
Current liabilities:			
Line of credit payable to shareholder	\$ --		\$ --
Current portion of note payable to shareholder	50		
Current portion of notes payable (Note 5)	3,490		
Accounts payable	927		
Deferred revenue	4,619		
Accrued payroll and related liabilities	1,140		
Other accrued liabilities	1,042		
Current portion of capital lease obligations	151		
	-----		-----
Total current liabilities	11,419		11,419
Noncurrent liabilities:			
Note payable to shareholder	--		--
Notes payable	--		--
Other long-term liabilities	535		
Capital lease obligations	26		
	-----		-----
Total noncurrent liabilities	561		561
Commitments (Note 6)			
Shareholders' equity (deficit):			
Cumulative preferred stock, par value \$.001 per share, 1,000,000 shares authorized; 20,350 shares issued and outstanding	--		--
Common stock, par value \$.001 per share, 25,000,000 shares authorized; 6,329,301 and 6,184,281 shares issued and outstanding in 2002 and 2001, respectively	6		6
Common stock warrants and options	2,459		2,459
Additional paid-in capital	91,853		91,853
Accumulated deficit	(99,924)		(99,924)
	-----		-----
Total shareholders' equity (deficit)	(5,606)		(5,606)
	-----		-----
	\$ 6,374		\$ 6,374
	=====		=====

See accompanying notes.

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ARI Network Services, Inc.

Statements of Operations  
(Dollars in Thousands, Except Per Share Data)

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	2002	YEAR ENDED JUL 2001
	-----	-----
Net revenues:		
Subscriptions, support and other services fees	\$ 8,915	\$ 9,985
Software licenses and renewals	2,721	3,266
Professional services	2,227	2,526
	-----	-----
	13,863	15,777
Operating expenses:		
Cost of products and services sold:		
Subscriptions, support and other services fees	387	1,740
Software licenses and renewals	1,523	3,137
Professional services	738	1,359
	-----	-----
	2,648	6,236
Depreciation and amortization (exclusive of amortization of software products included in cost of products and services sold)	223	1,517
Customer operations and support	1,220	1,597
Selling, general and administrative	6,835	8,790
Software development and technical support	2,056	3,317
Restructuring and other charges	--	7,766
	-----	-----
Operating expenses before amounts capitalized	12,982	29,223
Less capitalized portion	(717)	(1,972)
	-----	-----
Net operating expenses	12,265	27,251
	-----	-----
Operating income (loss)	1,598	(11,474)
Other income (expense):		
Interest expense	(1,435)	(1,587)
Other, net	25	36
	-----	-----
	(1,410)	(1,551)
	-----	-----
Net income (loss)	\$ 188	\$ (13,025)
	=====	=====
Basic and diluted net income (loss) per share	\$ .03	\$ (2.11)
	=====	=====

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See accompanying notes.

ARI Network Services, Inc.

Statements of Shareholders' Equity (Deficit)  
(Dollars in Thousands)

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	Number of Shares Issued and Outstanding	
	Preferred Stock	Common Stock
Balance July 31, 1999	20,350	5,097,432
Issuance of common stock in connection with acquisitions	--	550,019
Issuance of common stock as payment on line of credit	--	195,122
Issuance of common stock for professional services received	--	58,270
Issuance of common stock under stock purchase plan and from exercise of stock options	--	267,427
Issuance of common stock warrants and options in connection with notes payable	--	--
Net loss	--	--
Balance July 31, 2000	20,350	6,168,270
Issuance of common stock under stock purchase plan	--	16,011
Stock compensation expense	--	--
Net loss	--	--
Balance July 31, 2001	20,350	6,184,281
Issuance of common stock under stock purchase plan	--	39,064
Issuance of common stock as contribution to 401(k) plan	--	105,956
Capital contribution	--	--
Net income	--	--
Balance July 31, 2002	20,350	6,329,301

See accompanying notes.

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	Common Stock to be Issued		Par Value	
	Number of Shares	Amount	Preferred Stock	Common Stock
Balance July 31, 1999	550,019	\$ 2,406	\$ --	\$ 5
Issuance of common stock in connection with acquisitions	(550,019)	(2,406)	--	1
Issuance of common stock as payment on line of credit	--	--	--	--
Issuance of common stock for professional				

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services received	--	--	--	--
Issuance of common stock under stock purchase plan and from exercise of stock options	--	--	--	--
Issuance of common stock warrants and options in connection with notes payable	--	--	--	--
Net loss	--	--	--	--
Balance July 31, 2000	--	--	--	6
Issuance of common stock under stock purchase plan	--	--	--	--
Stock compensation expense	--	--	--	--
Net loss	--	--	--	--
Balance July 31, 2001	--	--	--	6
Issuance of common stock under stock purchase plan	--	--	--	--
Issuance of common stock as contribution to 401(k) plan	--	--	--	--
Capital contribution	--	--	--	--
Net income	--	--	--	--
Balance July 31, 2002	--	\$ --	\$ --	\$ 6

See accompanying notes.

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## ARI Network Services, Inc.

### Statements of Cash Flows (In Thousands)

	YEAR ENDED JULY 31	
	2002	2001
OPERATING ACTIVITIES		
Net income (loss)	\$ 188	\$ (13,025)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Amortization of network platform	--	604
Amortization of software products	1,612	3,178
Amortization of goodwill	15	658
Amortization of debt discount and deferred financing fees	973	963
Depreciation and other amortization	208	255
Restructuring and other charges	--	7,766
Stock compensation expense	--	2
Issuance of common stock as contribution to 401(k) plan	38	--
Net change in receivables, prepaid expenses and other current assets	397	1,167
Net change in accounts payable, deferred revenue, accrued liabilities and long-term liabilities	(788)	917
Net cash provided by (used in) operating activities	2,643	2,485
INVESTING ACTIVITIES		

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Purchase of equipment and leasehold improvements	(341)	(5)
Software product costs capitalized	(717)	(1,972)
	-----	-----
Net cash used in investing activities	(1,058)	(1,977)
FINANCING ACTIVITIES		
Borrowings (repayments) under line of credit	(200)	200
Borrowings under notes payable	--	--
Payments of capital lease obligations and notes payable	(786)	(942)
Debt issuance costs incurred	(51)	(30)
Proceeds from issuance of common stock and capital contribution	18	14
	-----	-----
Net cash provided by (used in) financing activities	(1,019)	(758)
	-----	-----
Net increase (decrease) in cash	566	(250)
Cash at beginning of year	313	563
	-----	-----
Cash at end of year	\$ 879	\$ 313
	=====	=====
Cash paid for interest	\$ 394	\$ 532
	=====	=====

See accompanying notes.

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## ARI Network Services, Inc.

### Statements of Cash Flows (continued) (In Thousands)

	YEAR ENDED JULY 31	
	2002	2001
	-----	-----
NONCASH INVESTING AND FINANCING ACTIVITIES		
Capital lease obligations incurred for --		
Computer equipment	\$ 24	\$ 154
Issuance of common stock as payment on line of credit	--	--
Conversion of line of credit to notes payable to shareholder	--	--
Issuance of common stock warrants and options	--	--
Issuance of common stock for professional services:		
Computer equipment	--	--
Deferred financing costs	--	--

See accompanying notes.

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## ARI Network Services, Inc.

### Notes to Financial Statements

July 31, 2002

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### 1. DESCRIPTION OF BUSINESS AND SIGNIFICANT ACCOUNTING POLICIES

#### DESCRIPTION OF BUSINESS

ARI Network Services, Inc. (the Company) operates in one business segment and provides technology-enabled business solutions that connect manufacturers in selected industries with their service and distribution networks. Disaggregated operating expense information is not provided to the chief operating decision maker of the Company. The Company focuses on the U.S., Canadian, European and Australian manufactured equipment industry. The Company provides both electronic catalog and transaction services, enabling partners in a service and distribution network to electronically look up parts, service bulletins and other technical reference information, and to exchange electronic business documents such as purchase orders, invoices, warranty claims and status inquiries. The Company's customers are located primarily in the United States, Europe and Canada. Transaction gains and losses that arise from exchange rate fluctuations on transactions denominated in a currency other than the U.S. dollar are included in the results of operations as incurred. Transaction gains and losses were insignificant in each of the periods reported.

#### REVENUE RECOGNITION

Revenue for use of the network and for information services is recognized in the period such services are utilized.

Revenue from annual or periodic maintenance fees is recognized ratably over the period the maintenance is provided. Revenue from catalog subscriptions is recognized over the subscription term.

Revenue from software licenses in multiple element arrangements is recognized ratably over the contractual term of the arrangement. The Company considers all arrangements with payment terms extending beyond 12 months and other arrangements with payment terms longer than normal not to be fixed or determinable. If the fee is not fixed or determinable, revenue is recognized as payments become due from the customer. Arrangements that include acceptance terms beyond the Company's standard terms are not recognized until acceptance has occurred. If collectibility is not considered probable, revenue is recognized when the fee is collected.

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ARI Network Services, Inc.

Notes to Financial Statements (continued)

### 1. DESCRIPTION OF BUSINESS AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Arrangements that include professional services are evaluated to determine whether those services are essential to the functionality of other elements of the arrangement. Types of services that are considered essential include customizing complex features and functionality in the products' base software code or developing complex interfaces within a customer's environment. When professional services are not considered essential, the revenue allocable to the professional services is recognized as the services are performed. When professional services are considered essential, revenue under the arrangement is recognized pursuant to contract accounting using the percentage-of-completion method with progress-to-completion measured based upon labor hours incurred.

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When the current estimates of total contract revenue and contract cost indicate a loss, a provision for the entire loss on the contract is made. Revenue on arrangements with customers who are not the ultimate users (resellers) is deferred if there is any uncertainty on the ability and intent of the reseller to sell such software independent of their payment to the Company.

### USE OF ESTIMATES

The preparation of the Company's financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

### EQUIPMENT AND LEASEHOLD IMPROVEMENTS

Equipment and leasehold improvements are stated at cost. Depreciation and amortization are computed under the straight-line method for financial reporting purposes and under accelerated methods for income tax purposes. Depreciation and amortization have been provided over the estimated useful lives of the assets as follows:

	Years -----
Computer equipment	2 - 7
Leasehold improvements	7
Furniture and equipment	2 - 5

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ARI Network Services, Inc.

### Notes to Financial Statements (continued)

#### 1. DESCRIPTION OF BUSINESS AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### CAPITALIZED SOFTWARE PRODUCT COSTS

Certain software development costs are capitalized when incurred. Capitalization of these costs begins upon the establishment of technological feasibility. The establishment of technological feasibility and the ongoing assessment of recoverability of software costs requires considerable judgment by management with respect to certain external factors, including, but not limited to, technological feasibility, anticipated future gross revenues, estimated economic life and changes in software and hardware technologies. Note 3 further describes certain capitalized software development costs written down to net realizable value in 2001.

The annual amortization of software products is the greater of the amount computed using: (a) the ratio that current gross revenues for the network or a software product bear to the total of current and anticipated future gross revenues for the network or a software product, or (b) the straight-line method over the estimated three-year economic life of the product. Amortization starts when the product is available for general release to customers.



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All other software development and support expenditures are charged to expense in the period incurred.

### IMPAIRMENT OF LONG-LIVED ASSETS

Equipment and leasehold improvements and capitalized software product costs are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If the sum of the expected undiscounted cash flows is less than the carrying value of the related asset or group of assets, a loss is recognized for the difference between the fair value and carrying value of the asset or group of assets.

Such analyses necessarily involve judgment. The Company evaluated the ongoing value of its long-lived assets as of July 31, 2002 and 2001, and the impact on the Company's results of operations for the year ended July 31, 2001, is described in Note 3.

### DEFERRED FINANCING COSTS

Costs incurred to obtain long-term financing are included in other assets and are amortized using the interest method over the term of the related debt.

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## ARI Network Services, Inc.

### Notes to Financial Statements (continued)

#### 1. DESCRIPTION OF BUSINESS AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

##### CAPITALIZED INTEREST COSTS

In 2002, 2001 and 2000, interest costs of \$63,000, \$180,000 and \$76,000, respectively, were capitalized and included in the capitalized software product costs.

##### COMPREHENSIVE INCOME (LOSS)

Net income (loss) for 2002, 2001 and 2000 is the same as comprehensive income (loss) defined pursuant to Statement of Financial Accounting Standards (SFAS) No. 130, "Reporting Comprehensive Income."

##### NET INCOME (LOSS) PER SHARE

The numerator for the calculation of basic and diluted earnings per share is net income (loss) in each year. The following table sets forth the computation of basic and diluted weighted-average shares used in the per share calculations:

	2002	2001
	-----	-----
Denominator for basic net income (loss) per share - weighted-average shares outstanding	6,215,000	6,175,000
Effect of dilutive options	23,000	--
	-----	-----
Denominator for diluted net income (loss) per		

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share	6,238,000 =====	6,175,000 =====
Options that could potentially dilute net income (loss) per share in the future that are not included in the computation of diluted net income (loss) per share, as their impact is antidilutive	-- =====	17,000 =====

During 2001 and 2000, options and warrants were antidilutive due to the net losses incurred in those years.

### RECLASSIFICATIONS

Certain 2001 amounts were reclassified to conform to the 2002 presentation.

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ARI Network Services, Inc.

Notes to Financial Statements (continued)

### 1. DESCRIPTION OF BUSINESS AND SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### ACCOUNTING PRONOUNCEMENTS

SFAS No. 140, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities," has been applied prospectively for transfers of financial assets occurring after April 1, 2001. SFAS No. 140 replaces SFAS No. 125, "Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities." The Company recognizes the transactions discussed in Note 5 as secured borrowings.

In August 2001, the FASB issued SFAS No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets," which addresses financial accounting and reporting for the impairment or disposal of long-lived assets and supersedes SFAS No. 121, "Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to be Disposed Of," and the accounting and reporting provisions of Accounting Principles Board (APB) Opinion No. 30, "Reporting the Results of Operations," for a disposal of a segment of business. SFAS No. 144 is effective for fiscal years beginning after December 15, 2001. The Company will adopt SFAS No. 144 as of August 1, 2002, and it does not expect that the adoption of the statement will have a significant impact on the Company's financial position and results of operations.

### 2. LIQUIDITY AND MANAGEMENT'S PLAN

As further discussed in Note 5, the Company's convertible Debenture is a current obligation and the Company does not have long-term credit availability. See Note 11 for management's efforts to uphold a stand-still and buy-back agreement with the holder of the Debenture.

The Company has implemented a series of reductions in its work force and other strategies to reduce its cash expenditures, as further described in Note 3.

Management believes the cash flows from the Company's operations in fiscal 2003

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will fund its operations and that other strategic or financing options will provide the Company with the ability to meet its cash flow obligations. Accordingly, the financial statements have been prepared on the basis of a going concern, which contemplates realization of assets and satisfaction of liabilities in the normal course of business.

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ARI Network Services, Inc.

Notes to Financial Statements (continued)

### 3. RESTRUCTURING AND OTHER CHARGES

In July 2001, the Board of Directors authorized management to restructure the Company and discontinue certain noncatalog software products and related services. Revenue generated from noncatalog product lines was approximately \$5.3 million in 2001. The Company discontinued or transitioned certain of these product lines to other service providers during fiscal 2002. The Company may sell certain discontinued product lines in the future. The Company's actions resulted in a work force reduction of approximately 15%, mainly consisting of software development and support personnel. The Company communicated all severance benefits to the 18 affected employees before July 31, 2001.

Additionally, an impairment charge of \$7,333,000 was recorded in July 2001 related to long-lived assets for the noncatalog product lines. The Company estimated undiscounted cash flows expected over the remaining amortization period of the long-lived assets. Immediately before recording the impairment charge, the carrying value of goodwill and capitalized software development costs related to discontinued product lines was \$1,203,000 and \$6,130,000, respectively. The discontinued product lines were expected to generate minimal or negative cash flows (including any estimated sales proceeds) through their expected date of discontinuance, and, accordingly, the Company recorded an impairment charge to write off the carrying value of the assets.

The restructuring and impairment charges were determined based upon formal plans approved by the Company's Board of Directors in July 2001. No significant additional restructuring charges were recognized in fiscal 2002.

Restructuring and other charges recorded in the statement of operations during the fourth quarter of fiscal 2001 are as follows (in thousands):

Employee termination costs	\$ 130
Noncancellable operating agreements	303
Asset impairment charges	7,333
	-----
	\$7,766
	=====

At July 31, 2001, no payments had been made for any of the restructuring costs. During 2002, payments of \$130,000 were made for the restructuring costs.

At July 31, 2002, other accrued liabilities and other long-term liabilities include accrued restructuring costs of \$69,000 and \$234,000, respectively. At

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July 31, 2001, these amounts were \$130,000 and \$303,000, respectively.

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ARI Network Services, Inc.

Notes to Financial Statements (continued)

### 4. LINE OF CREDIT AND NOTE PAYABLE TO SHAREHOLDER

At July 31, 1999, the Company had a \$3,000,000 revolving line-of-credit agreement with a shareholder that was to expire on December 31, 2001. On September 30, 1999, the Company and the shareholder restructured and amended the line-of-credit agreement in order to reduce the line of credit from \$3,000,000 to \$1,000,000, establish a \$1,000,000 term loan payable and convert \$1,000,000 of the line of credit into 195,122 shares of common stock.

On October 22, 2001, the Company and the shareholder amended the agreement to waive the restrictive covenant requiring maintenance of a minimum level of net worth at July 31, 2001, and through July 31, 2002, and to increase the interest rates on borrowings.

The term loan is payable in equal monthly installments over three years commencing November 1, 1999, and bears interest at prime (4.75% at July 31, 2002) plus 4%. The line of credit expired December 31, 2001.

In connection with the amendment in September 1999, the Company issued a warrant to purchase 30,000 shares of the Company's common stock at \$4 per share. These warrants are exercisable at any time through September 2006 and were initially valued at \$105,000 for financial statement purposes. The value allocated to the warrants, which reduced the carrying value of the debt, was measured at the date of grant because the number of shares was fixed and determinable. The value was determined based upon a Black-Scholes option pricing model with the following assumptions: risk-free interest rate of 6%, dividend yield of 0%, expected common stock market price volatility factor of .72 and an expected life of the warrants of six years. The debt discount is being amortized straight-line over the three-year term of the debt. The unamortized balance of the debt discount at July 31, 2002, was \$6,000. The entire agreement is secured by substantially all assets of the Company other than accounts receivable securitized under the receivable sale agreement described in Note 5.

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ARI Network Services, Inc.

Notes to Financial Statements (continued)

### 5. NOTES PAYABLE

Notes payable consist of the following at July 31 (in thousands):

2002

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Term loan	\$ 78	\$
Note payable to bank, paid in 2002	--	
Convertible subordinated debenture	4,000	
Less debt discount for convertible subordinated debenture	(588)	(
Other	--	
	3,490	
Less current maturities	3,490	
	\$ --	\$
	=====	==

On April 27, 2000, the Company issued RGC International Investors, LDC (RGC): (i) a convertible subordinated debenture (the Debenture) for \$4,000,000, (ii) warrants to purchase 600,000 shares of common stock at \$6 per share (the Warrants), and (iii) an investment option to purchase 800,000 shares of common stock at \$6 per share (the Investment Option). The Investment Option expired on October 27, 2001, and the Warrants expire on April 27, 2005. The value allocated to the Warrants and Investment Option, which reduced the carrying value of the debt, were measured at the date of grant because the number of shares was fixed and determinable. The value was determined based upon a Black-Scholes option pricing model with the following assumptions: risk-free interest rate of 6%, dividend yield of 0%, expected common stock market price volatility factor of .80, an expected life of the Investment Option of eighteen months and an expected life of the Warrants of five years. A debt discount was recorded for the fair value of the Warrants and Investment Option of \$2,354,000. The debt discount is being amortized straight-line over the three-year term of the debt. The Debenture bears interest at 7% and is convertible into common stock at \$4 per share. The Company can require RGC to convert the amount owed under the Debenture into common stock at \$4 per share provided that the closing bid price of the Company's common stock has been greater than \$6.60 for 20 consecutive trading days.

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ARI Network Services, Inc.

Notes to Financial Statements (continued)

## 5. NOTES PAYABLE (CONTINUED)

Under the terms of the Debenture and the related Investment Option and Warrants, the Debenture is convertible and the Investment Option and Warrants are exercisable by RGC only to the extent that the number of shares of common stock issuable, together with the number of shares of common stock owned by RGC and its affiliates, generally would not exceed 4.9% of the Company's outstanding common stock at the time of conversion or exercise. In certain circumstances where the Company has the right to force conversion of the Debenture and exercise of the Investment Option, RGC's percentage ownership may exceed 4.9% but cannot exceed 9.9%.

As part of the consulting fee paid in conjunction with obtaining the RGC financing, the Company issued warrants for the purchase of 8,000 shares of its common stock at \$7.03 per share. These warrants expire on April 27, 2005.

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The terms of the Debenture require the Company to maintain the listing of its common stock on Nasdaq, the Nasdaq Small Cap Market, the New York Stock Exchange or the American Stock Exchange. The Company's common stock is not so listed on any of these markets. Under the terms of the Debenture, this condition allows RGC to make a demand for the Company to redeem the Debenture at 130% of the outstanding principal and accrued interest balances as well as to increase the stated interest rate from 7% to 17%. As further described in Note 11, on November 11, 2002, the Company received a purported demand for immediate payment. The Company intends to vigorously contest the validity of this demand. The Debenture is classified as current in the accompanying balance sheet.

On September 28, 1999, the Company commenced funding under a three-year Receivable Sale Agreement (the RFC Agreement) with RFC Capital Corporation (RFC) pursuant to which RFC has agreed to loan amounts to the Company based on a security interest in certain receivables generated by the Company in the ordinary course of the Company's business. The RFC Agreement allows for RFC to loan up to \$3,000,000 of the Company's eligible receivables. Under the Agreement, RFC loans 90% of the eligible receivables from the Company from time to time upon presentation thereof for a value equal to approximately the net value of such receivables. Net value is designed to yield RFC an effective rate of 11.5% plus allow RFC to retain a holdback of 5% in the face amount of the receivables, net of collections, against future collection risk. To comply with SFAS No. 140, the Company recognizes these transactions as secured borrowings.

At July 31, 2002 and 2001, a secured borrowing of \$360,000 and \$469,000, respectively, is included in accounts payable. For the years ended July 31, 2002 and 2001, the Company incurred \$55,000 and \$98,000, respectively, of financing expense relating to this agreement.

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ARI Network Services, Inc.

### Notes to Financial Statements (continued)

#### 5. NOTES PAYABLE (CONTINUED)

Under the RFC Agreement, the Company performs certain servicing, administrative and collection functions with respect to the secured receivables. Also, pursuant to the terms of the RFC Agreement, the Company has granted to RFC a security interest in and to the Company's U.S. receivables not sold to RFC and the Company's customer base, excluding non-U.S. customers, relating to the generation of such accounts receivable.

#### 6. CAPITAL AND OPERATING LEASES

The Company leases office space and certain office equipment under operating lease arrangements expiring through 2009. The Company is generally liable for its share of increases in the landlord's direct operating expenses and real estate taxes. Total rental expense for the operating leases was \$756,000 in 2002, \$787,000 in 2001 and \$616,000 in 2000.

Rent expense for the Company's corporate office is recognized on a straight-line basis over the lease term, which differs from the pattern of payments required by the lease. Other long-term liabilities includes \$125,000 of deferred rent at July 31, 2002.

Minimum lease payments under remaining capital and operating leases are as

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follows (in thousands):

Fiscal year ending -----	Capital Leases -----	Operating -----
2003	\$ 163	\$
2004	22	
2005	8	
2006	--	
2007	--	
Thereafter	--	
	-----	----
Total minimum lease payments	193	\$3,==
Amounts representing interest and taxes	16	
	-----	
Present value of minimum capital lease payments	177	
Less amounts payable in one year	151	
	-----	
	\$ 26	
	=====	

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ARI Network Services, Inc.

Notes to Financial Statements (continued)

## 7. SHAREHOLDERS' EQUITY

### Preferred Stock

At July 31, 2002, the Company has 20,350 shares of Series A Preferred Stock outstanding. The shares are entitled to cumulative annual dividends equal to the product of \$100 and prime plus 2% payable quarterly, as and when declared by the Board of Directors. The Company may redeem outstanding shares at any time at the redemption price of \$100 per share plus accrued and unpaid dividends.

In the event of liquidation or dissolution of the Company, the holders of shares of Series A Preferred Stock shall be entitled to receive \$100 per share plus accrued and unpaid dividends before any distribution is made to the holders of common stock. Accumulated dividends in arrears at July 31, 2002, are \$1,254,000.

## 8. STOCK PLANS

### Employee Stock Purchase Plans

The Company's 1992 Employee Stock Purchase Plan had 62,500 shares of common stock reserved for issuance, and all 62,500 shares have been issued.

The Company's 2000 Employee Stock Purchase Plan has 75,000 shares of common stock reserved for issuance, and 39,061 of the shares have been issued as of July 31, 2002. All employees of the Company, other than executive officers, with six months of service are eligible to participate. Shares may be purchased at

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the end of a specified period at the lower of 85% of the market value at the beginning or end of the specified period through accumulation of payroll deductions.

### 1991 Stock Option Plan

The Company's 1991 Stock Option Plan was terminated August 14, 2001, except as to outstanding options. Options granted under the 1991 Plan may be either: (a) options intended to qualify as incentive stock options under Section 422 of the Internal Revenue Code of 1986, as amended (the Code), or (b) nonqualified stock options.

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ARI Network Services, Inc.

### Notes to Financial Statements (continued)

#### 8. STOCK PLANS (CONTINUED)

Any incentive stock option that was granted under the 1991 Plan could not be granted at a price less than the fair market value of the stock on the date of grant (or less than 110% of the fair market value in the case of holders of 10% or more of the voting stock of the Company). Nonqualified stock options were allowed to be granted at the exercise price established by the Stock Option Committee, which could be less than, equal to or greater than the fair market value of the stock on the date of grant.

Each option granted under the 1991 Plan is exercisable for a period of ten years from the date of grant (five years in the case of a holder of more than 10% of the voting stock of the Company) or such shorter period as determined by the Stock Option Committee and shall lapse upon the expiration of said period, or earlier upon termination of the participant's employment with the Company.

At its discretion, the Stock Option Committee may require a participant to be employed by the Company for a designated number of years prior to exercising any options. The Committee may also require a participant to meet certain performance criteria, or that the Company meet certain targets or goals, prior to exercising any options.

Changes in option shares under the 1991 Plan are as follows:

	2002		2001	
	Options	Weighted-Average Exercise Price	Options	Weighted-Average Exercise Price
Outstanding at the beginning of the year	544,431	\$6.67	513,220	\$7.20
Granted	--	--	106,000	2.33
Exercised	--	--	--	--
Forfeited	(73,343)	5.58	(74,789)	4.33



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Outstanding at the end of the year	471,088 =====	\$6.83 =====	544,431 =====	\$6.67 =====
Exercisable	394,870 =====	\$5.70 =====	368,849 =====	\$5.63 =====
Available for grant	-- =====		40,999 =====	

The weighted-average contractual life of options outstanding at July 31, 2002, was 6.5 years. The range of exercise prices for options outstanding at July 31, 2002, was \$2.00 to \$15.48.

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## ARI Network Services, Inc.

### Notes to Financial Statements (continued)

#### 8. STOCK PLANS (CONTINUED)

##### 2000 Stock Option Plan

The Company's 2000 Stock Option Plan (2000 Plan) has 450,000 shares of common stock authorized for issuance. Options granted under the 2000 Plan may be either: (a) options intended to qualify as incentive stock options under Section 422 of the Code, or (b) nonqualified stock options.

Any incentive stock option that is granted under the 2000 Plan may not be granted at a price less than the fair market value of the stock on the date of the grant (or less than 110% of the fair market value in the case of a participant who is a 10% shareholder of the Company within the meaning of Section 422 of the Code). Nonqualified stock options may be granted at the exercise price established by the Stock Option Committee.

Each incentive stock option granted under the 2000 Plan is exercisable for a period of not more than ten years from the date of grant (five years in the case of a participant who is 10% shareholder of the Company). Nonqualified stock options do not have this restriction.

Eligible participants include current and prospective employees, nonemployee directors, consultants or other persons who provide services to the Company and whose performance, in the judgment of the Stock Option Committee or management of the Company, can have a significant affect on the success of the Company.

Changes in option shares under the 2000 Plan are as follows:

	2002	2001
	-----	-----
	Weighted- Average Exercise Price	
Options	-----	Options
	-----	-----

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Outstanding at the beginning of the year	301,125	\$1.23	--
Granted	144,100	0.32	320,400
Forfeited	(32,750)	1.31	(19,275)
	-----	-----	-----
Outstanding at the end of the year	412,475	\$0.91	301,125
	=====	=====	=====
Exercisable	202,150	\$1.08	63,781
	=====	=====	=====
Available for grant	37,525		148,875
	=====		=====

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ARI Network Services, Inc.

Notes to Financial Statements (continued)

## 8. STOCK PLANS (CONTINUED)

The weighted-average contractual life of options outstanding at July 31, 2002, was 8.7 years. The range of exercise prices for options outstanding at July 31, 2002, was \$0.22 to \$1.75.

### 1993 Director Stock Option Plan

The Company's 1993 Director Stock Option Plan (Director Plan) has 150,000 shares of common stock reserved for issuance to nonemployee directors. Options under the Director Plan are granted at the fair market value of the stock on the grant date.

Each option granted under the Director Plan is exercisable one year after the date of grant and cannot expire later than ten years from the date of grant. Changes in option shares under the Director Plan are as follows:

	2002		2001		
	Options	Weighted-Average Exercise Price	Options	Weighted-Average Exercise Price	Options
	-----	-----	-----	-----	-----
Outstanding at the beginning of the year	113,640	\$ 5.20	119,586	\$ 5.69	107,379
Granted	--	--	13,379	2.01	42,261
Exercised	--	--	--	--	(11,509)
Forfeited	(34,381)	6.18	(19,325)	6.04	(18,545)
	-----	-----	-----	-----	-----
Outstanding at the end of the year	79,259	\$ 4.78	113,640	\$ 5.20	119,586
	=====	=====	=====	=====	=====
Exercisable	79,259	\$ 4.78	101,201	\$ 5.60	80,890

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	=====	=====	=====	=====	=====
Available for grant	59,232		24,851		18,905
	=====		=====		=====

The weighted-average contractual life of options outstanding at July 31, 2002, was 5.6 years. The range of exercise prices for options outstanding at July 31, 2002, was \$1.78 to \$17.00.

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ARI Network Services, Inc.

Notes to Financial Statements (continued)

## 8. STOCK PLANS (CONTINUED)

As permitted by SFAS No. 123, "Accounting for Stock-Based Compensation," the Company follows APB Opinion No. 25, "Accounting for Stock Issued to Employees," in accounting for its stock option plans. Had the Company accounted for its stock option plans based upon the fair value at the grant date for options granted under the plan based on the provisions of SFAS No. 123, the Company's pro forma net loss and pro forma net loss per share would have been as follows (for purposes of pro forma disclosures, the estimated fair value of the options is amortized to expense over the options' vesting period):

	2002	YEAR ENDED JULY 31 2001	2000
	-----	-----	-----
Pro forma net loss (in thousands)	\$ (546)	\$ (13,950)	\$ (8,647)
Pro forma diluted net loss per share	\$ (0.09)	\$ (2.26)	\$ (1.44)

The weighted-average fair value of the options granted in 2002, 2001 and 2000 was \$0.31, \$1.49 and \$7.76, respectively.

Pro forma information regarding net loss and net loss per share is required by SFAS No. 123, and has been determined as if the Company had accounted for its employee stock options using a Black-Scholes option pricing model with the following assumptions: risk-free interest rates ranging from 4% to 6%, dividend yield of 0%; expected common stock market price volatility factors ranging from .6 to 1.3 and an expected life of the options of ten years.

During 2001, 6,000 of the stock options granted were to a nonemployee in exchange for services. No performance commitment existed at the date of grant for the nonemployee options granted. At each reporting period, the Company records compensation expense for the fair value of the options as calculated using the Black-Scholes method. Compensation expense is being recorded over the period of the service agreement.

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ARI Network Services, Inc.

## Notes to Financial Statements (continued)

### 9. INCOME TAXES

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and income tax purposes. Significant components of the Company's deferred tax liabilities and assets as of July 31 are as follows (in thousands):

	2002	2001
	-----	-----
Deferred tax assets:		
Net operating loss carryforwards	\$ 28,290	\$ 30,650
Deferred revenue	1,800	1,880
Goodwill	920	1,010
Other	480	720
	-----	-----
Total deferred tax assets	31,490	34,260
Valuation allowance for deferred tax assets	(30,600)	(33,700)
	-----	-----
Net deferred tax asset	890	560
Deferred tax liabilities:		
Software product costs	(800)	(250)
Other	(90)	(310)
	-----	-----
Net deferred taxes	\$ --	\$ --
	=====	=====

As of July 31, 2002, the Company has unused net operating loss carryforwards for federal income tax purposes of \$70,489,000 expiring in 2003 through 2021.

In addition, the Company has unused net operating loss carryforwards for federal income tax purposes of \$2,038,000 expiring between 2012 and 2014, of which not more than \$116,000 annually can be utilized to offset taxable income. Use of the net operating loss carryforwards is restricted under Section 382 of the Code because of changes in ownership in 1997.

A reconciliation between income tax expense and income taxes computed by applying the statutory federal income tax rate to net income (loss) is as follows (in thousands):

	2002	2001	2000
	-----	-----	-----
Computed income taxes at 34%	\$ 64	\$ (4,429)	\$ (2,585)
Permanent items	222	451	435
Change in valuation allowance	(286)	3,978	2,150
	-----	-----	-----
Income tax expense	\$ --	\$ --	\$ --
	=====	=====	=====

ARI Network Services, Inc.

Notes to Financial Statements (continued)

9. INCOME TAXES (CONTINUED)

During 2002 and 2001, \$6,132,000 and \$3,917,000, respectively, of net operating loss carryforwards expired. These net operating loss carryforwards had been fully reserved.

10. EMPLOYEE BENEFIT PLAN

The Company has a qualified retirement savings plan (the 401(k) Plan) covering its employees. Each employee may elect to reduce his or her current compensation by up to 15%, up to a maximum of \$11,000 in calendar 2002 (subject to adjustment in future years to reflect cost of living increases) and have the amount of the reduction contributed to the 401(k) Plan. Company contributions to the 401(k) Plan are at the discretion of the Board of Directors. During 2002, the Company issued 105,959 shares of common stock as a discretionary contribution to the 401(k) Plan. The Company did not make any contribution to the 401(k) Plan in 2001 or 2000.

11. SUBSEQUENT EVENTS

On August 28, 2002, RGC orally offered to enter into an eight month "stand-still" agreement with the Company under which RGC would not exercise any claimed acceleration rights under the Debenture in return for an immediate payment of \$500,000 by the Company and an option to buy back the Debenture for \$1 million at any time during the eight-month stand-still period. On September 13, 2002, the Company accepted RGC's offer.

On November 1, 2002, the Company received a letter from RGC's legal counsel stating that no such stand-still agreement exists and that RGC had sold its interest in the Debenture and assigned its rights and obligations on or around September 27, 2002.

The Company filed a lawsuit on November 8, 2002 against RGC and three alleged transferees of the Debenture to enforce the terms of a stand-still and buy-back agreement between the Company and RGC. RGC denies that any such agreement exists. An agent for the alleged transferees of the Debenture has contacted the Company with demands that are inconsistent with the terms of the stand-still and buy-back agreement and has submitted a purported demand to accelerate the maturity of the Debenture. The Company intends to vigorously contest the validity of this demand. The pending litigation and the purported demand may significantly impact the Company's results of operations in fiscal 2003.

ARI NETWORK SERVICES, INC.

VALUATION AND QUALIFYING ACCOUNTS

Years ended July 31, 2002, 2001, and 2000

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(Dollars in Thousands)

DESCRIPTION	BALANCE AT BEGINNING OF YEAR	ADDITIONS (REDUCTIONS) CHARGED TO EXPENSE (INCOME)	DEDUCTIONS	BALANCE AT END OF YEAR
-----				
Allowance for doubtful accounts- accounts receivable:				
2002	\$757 =====	\$ (131) =====	\$486 (A) =====	\$140 =====
2001	\$697 =====	\$ 532 =====	\$472 (A) =====	\$757 =====
2000	\$278 =====	\$ 668 =====	\$249 (A) =====	\$697 =====

(A) Uncollectible accounts written off, net of recoveries.