

DYCOM INDUSTRIES INC

Form 10-K

September 07, 2007

Table of Contents

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

Form 10-K

(Mark One)

- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934
For the fiscal year ended July 28, 2007**
- OR**
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d)
OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from to**

Commission File Number 0-5423

DYCOM INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

Florida

(State of incorporation)

59-1277135

(I.R.S. Employer Identification No.)

**11770 U.S. Highway 1,
Suite 101, Palm Beach Gardens, Florida**
(Address of principal executive offices)

33408
(Zip Code)

**Registrant's telephone number, including area code
(561) 627-7171**

Securities registered pursuant to Section 12(b) of the Act:

| Title of Each Class | Name of Each Exchange on Which Registered |
|---|--|
| Common Stock, par value \$0.331/3 per share | New York Stock Exchange |

Securities registered pursuant to Section 12(g) of the Act:

None
(Title of Class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined by Rule 405 of the Securities Act.
Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of the Regulation S-K (§229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one):
Large Accelerated Filer Accelerated Filer Non-Accelerated Filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No

The aggregate market value of the common stock, par value \$0.331/3 per share, held by non-affiliates of the registrant, computed by reference to the closing price of such stock on January 27, 2007 was \$902,333,097.

There were 41,005,106 shares of common stock with a par value of \$0.331/3 outstanding at August 27, 2007.

DOCUMENTS INCORPORATED BY REFERENCE

The definitive Proxy Statement relating to the Registrant's Annual Meeting of Shareholders, to be held on November 20, 2007, is incorporated by reference in Part III to the extent described herein.

Dycom Industries, Inc.

Table of Contents

| | | |
|------------------------|---|----|
| | <u>Cautionary Note Concerning Forward Looking Statements</u> | 2 |
| | <u>Available Information</u> | 2 |
| <u>PART I</u> | | |
| <u>Item 1.</u> | <u>Business</u> | 2 |
| <u>Item 1A.</u> | <u>Risk Factors</u> | 7 |
| <u>Item 1B.</u> | <u>Unresolved Staff Comments</u> | 13 |
| <u>Item 2.</u> | <u>Properties</u> | 13 |
| <u>Item 3.</u> | <u>Legal Proceedings</u> | 13 |
| <u>Item 4.</u> | <u>Submission of Matters to a Vote of Security Holders</u> | 13 |
| <u>PART II</u> | | |
| <u>Item 5.</u> | <u>Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities</u> | 14 |
| <u>Item 6.</u> | <u>Selected Financial Data</u> | 16 |
| <u>Item 7.</u> | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | 17 |
| <u>Item 7A.</u> | <u>Quantitative and Qualitative Disclosures About Market Risk</u> | 38 |
| <u>Item 8.</u> | <u>Financial Statements and Supplementary Data</u> | 39 |
| <u>Item 9.</u> | <u>Changes in and Disagreements with Accountants on Accounting and Financial Disclosures</u> | 79 |
| <u>Item 9A.</u> | <u>Controls and Procedures</u> | 79 |
| <u>Item 9B.</u> | <u>Other Information</u> | 81 |
| <u>PART III</u> | | |
| <u>Item 10.</u> | <u>Directors, Executive Officers and Corporate Governance</u> | 81 |
| <u>Item 11.</u> | <u>Executive Compensation</u> | 82 |
| <u>Item 12.</u> | <u>Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters</u> | 82 |
| <u>Item 13.</u> | <u>Certain Relationships and Related Transactions, and Director Independence</u> | 82 |
| <u>Item 14.</u> | <u>Principal Accounting Fees and Services</u> | 82 |
| <u>PART IV</u> | | |
| <u>Item 15.</u> | <u>Exhibits and Financial Statement Schedules</u> | 83 |
| | <u>Signatures</u> | 86 |
| | <u>EX-21.1 Principal Subsidiaries of Dycom</u> | |
| | <u>EX-23.1 Consent of Deloitte & Touche LLP</u> | |
| | <u>EX-31.1 Section 302 Certification of CEO</u> | |
| | <u>EX-31.2 Section 302 Certification of CFO</u> | |
| | <u>EX-32.1 Section 906 Certification of CEO</u> | |
| | <u>EX-32.2 Section 906 Certification of CFO</u> | |

Table of Contents

Cautionary Note Concerning Forward-Looking Statements

In this Annual Report on Form 10-K, Dycom Industries, Inc. (Dycom) and its subsidiaries on a consolidated basis (referred to as the Company, we, us, or our) have made forward-looking statements. The words believe, expect, anticipate, estimate, intend, forecast, may, project and similar expressions identify forward-looking statements. Forward-looking statements may include, but are not limited to, the anticipated outcome of contingent events, including litigation, projections of revenues, income or loss, capital expenditures, plans for future operations, growth and acquisitions, financial needs or plans and the availability of financing, and plans relating to our services including backlog, as well as assumptions relating to the foregoing. These forward-looking statements are based on management's current expectations, estimates and projections. Forward-looking statements are subject to known and unknown risks and uncertainties that may cause actual results in the future to differ materially from the results projected or implied in any forward-looking statements contained in this report. The factors that could affect future results and could cause these results to differ materially from those expressed in the forward-looking statements include, but are not limited to, those described under Item 1A, Risk Factors and other risks outlined in our periodic filings with the Securities and Exchange Commission (SEC). Except as required by law, we may not update forward-looking statements even though our situation may change in the future. With respect to forward-looking statements, we claim the protection of the safe harbor for forward looking statements contained in the Private Securities Litigation Reform Act of 1995.

Available Information

We maintain a website at www.dycomind.com where investors and other interested parties may access, free of charge, a copy of our Annual Report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and any amendments to these reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, as soon as is reasonably practicable after we electronically file such material with, or furnish it to, the SEC. All references to www.dycomind.com in this report are inactive textual references only and that information on our website is not incorporated into this Form 10-K. Our reports filed with the SEC may be read or copied at the SEC's Public Reference Room at 100 F Street, NE, Washington, D.C. 20549. Information on the operation of the SEC's Public Reference Room may be obtained by calling the SEC at 1-800-SEC-0330. Alternatively, you may access these reports at the Securities and Exchange Commission's website at www.sec.gov.

PART I

Item 1. Business

Dycom Industries, Inc., founded in 1969, is a leading provider of specialty contracting services. These services are provided throughout the United States and include engineering, construction, maintenance and installation services to telecommunications providers, underground locating services to various utilities including telecommunications providers, and other construction and maintenance services to electric utilities and others. Additionally, we provide services on a limited basis in Canada. For the fiscal year ended July 28, 2007, specialty contracting services related to the telecommunications industry, underground utility locating, and electric and other construction and maintenance services to electric utilities and others contributed approximately 74.7%, 18.9%, and 6.4%, respectively, to our total revenues from continuing operations.

We have established relationships with many leading telephone companies, cable television multiple system operators, and electric utility companies. These companies include AT&T Inc. (AT&T), Verizon Communications Inc. (Verizon), Comcast Corporation (Comcast), Time Warner Cable Inc. (Time Warner), Embarq Corp. (Embarq), Charter Communications, Inc. (Charter), Qwest Communications International, Inc. (Qwest), Questar Gas Company (Questar Gas), and Windstream Corporation (Windstream).

Table of Contents

Specialty Contracting Services

Telecommunications Services

Engineering. We provide outside plant engineers and drafters to telecommunication providers. These personnel design aerial, underground and buried fiber optic, copper, and coaxial cable systems that extend from the telephone company central office, or cable operator headend, to the consumer's home or business. The engineering services we provide to telephone companies include: the design of service area concept boxes, terminals, buried and aerial drops, transmission and central office equipment, the proper administration of feeder and distribution cable pairs, and fiber cable routing and design. For cable television multiple system operators, we perform make-ready studies, strand mapping, field walk-out, computer-aided radio frequency design and drafting, and fiber cable routing and design. We obtain rights of way and permits in support of our engineering activities and those of others, and provide construction management and inspection personnel in conjunction with engineering services or on a stand-alone basis.

Construction, Maintenance, and Installation. We place and splice fiber, copper, and coaxial cables. In addition, we excavate trenches in which to place these cables; place related structures such as poles, anchors, conduits, manholes, cabinets and closures; place drop lines from main distribution lines to the consumer's home or business; and maintain and remove these facilities. These services are provided to both telephone companies and cable television multiple system operators in connection with the deployment of new networks and the expansion or maintenance of existing networks. For cable television multiple system operators, our services also include the installation and maintenance of customer premise equipment, including set top boxes and cable modems.

Premise Wiring. Premise wiring services are provided to various corporations and state and local governments. These services are predominantly limited to the installation, repair and maintenance of telecommunications infrastructure within improved structures.

Underground Utility Locating Services

We provide underground utility locating services to a variety of utility companies including telecommunication providers. Under various state laws, excavators are required, prior to excavating, to request from utility companies the location of their underground facilities in order to prevent utility network outages and to safeguard the general public from the consequences of damages to underground utilities. Utilities are required to respond to these requests to mark underground and buried facilities within specified time periods. Our underground utility locating services include locating telephone, cable television, power and gas lines for these utility companies.

Electric Utilities and Other Construction and Maintenance Services

We perform construction and maintenance services for electric utilities and others. We perform these services primarily on a stand-alone basis which typically includes installing and maintaining overhead and underground power distribution lines. In addition, we periodically provide these services for the combined projects of telecommunication providers and electric utility companies, primarily in joint trenching situations, in which services are being delivered to new housing subdivisions. We also maintain and install underground natural gas transmission and distribution systems for gas companies.

Table of Contents***Revenues by Type of Customer***

The following table represents revenues from continuing operations by type of customer for fiscal 2007, 2006, and 2005:

| | Fiscal Year Ended | | |
|--|--------------------------|--------------------------|--------------------------|
| | July 28, 2007 | July 29, 2006 | July 30, 2005 |
| Telecommunications | 74.7% | 72.1% | 73.5% |
| Utility line locating | 18.9 | 21.9 | 22.3 |
| Electric utilities and other customers | 6.4 | 6.0 | 4.2 |
| Total | 100.0% | 100.0% | 100.0% |

Business Strategy

Capitalize on Long-Term Growth Drivers. We are well positioned to benefit from the increased demand for reliable video, voice, and data services. As telecommunications networks experience increased demand for services, our customers must continually expand the capacity, and improve the performance, of their existing networks and, in certain instances, deploy new networks. This is increasingly important as the service offerings of the telephone and cable industries converge, with each beginning to offer reliable, competitively priced voice, video, and data services to consumers. Due to the declining cost and expanding capabilities of telecommunications equipment, telecommunications network operators are more cost effectively able to make enhancements to their network infrastructure in order to provide these services. As a result of these factors, the networks of our customers increasingly face demands for more capacity and greater reliability, which in turn, increases the needs of our customers for the services we provide.

Selectively Increase Market Share. We believe our reputation for high quality service and our ability to provide services nationally create opportunities for expanding our market share. We believe that our decentralized operating structure and numerous points of contact within customer organizations position us favorably to win new opportunities with existing customers. In an environment of increasing customer demand, our financial resources enable us to address larger opportunities which some of our relatively capital constrained competition may be unable to perform. However, we will not increase market share by pursuing unprofitable work.

Pursue Disciplined Financial and Operating Strategies. We manage the financial aspects of our business by centralizing certain activities which allow us to reduce costs through leveraging our scope and scale while sustaining and enhancing our control environment. We continue to centrally maintain functions such as treasury, tax and risk management, the approval of capital equipment procurements, the design and purchase of employee benefit plans, as well as the review and promulgation of best practices in other aspects of our operations. Concurrently, we decentralize the recording of transactions and the financial reporting necessary for timely operational decisions. We believe this approach creates and requires greater accountability for business outcomes from our local decision makers. We also maintain a decentralized approach to marketing, operations, and ongoing customer service, empowering local managers to capture new business and execute contracts on a timely and cost-effective basis. We believe this approach enables us to utilize our capital resources effectively and efficiently, while retaining the organizational agility necessary to compete with our predominantly small, privately held local competitors.

Pursue Selective Acquisitions. We selectively pursue acquisitions when we believe doing so is operationally and financially beneficial, although we do not rely solely on acquisitions for growth. In particular, we pursue those acquisitions that provide us with incremental revenue and geographic diversification while complementing our existing operations. We generally target for acquisition companies that have defensible leadership positions in their market niches; profitability which meets or exceeds industry averages; proven operating histories; sound management; and certain clearly identifiable cost synergies.

Customer Relationships

Our current customers include leading telephone companies such as AT&T, Verizon, Embarq, Qwest, Windstream, and Citizens Communications Company. We also provide telecommunications engineering,

Table of Contents

construction, installation and maintenance services to a number of cable television multiple system operators, including Comcast, Time Warner, Charter, Cablevision Systems Corporation, Insight Communications Company, Inc., and Cox Communications, Inc. Premise wiring services are provided to various corporations and state and local governments. Utility locating services are provided to a variety of utility companies, including Atmos Energy Corporation, Baltimore Gas and Electric Co., Atlanta Gas Light Company, TXU Corp., and telecommunication providers.

Our customer base is highly concentrated with our top five customers in fiscal 2007, 2006, and 2005 accounting for approximately 63%, 64%, and 67%, respectively, of our total revenues from continuing operations. During fiscal 2007, approximately 19.2% of our total revenues from continuing operations were derived from AT&T, 17.9% from Verizon, and 11.6% from Comcast. We believe that a substantial portion of our total revenues and operating income will continue to be derived from a concentrated group of customers.

A significant portion of our services are covered by multi-year master service agreements and other arrangements with customers that have historically extended over multiple year periods. We are currently a party to approximately 200 of these agreements. Master service agreements generally are for contract periods of one or more years and contain customer specified service requirements, such as discrete unit pricing for individual tasks. To the extent that such contracts specify exclusivity, there are often a number of exceptions, including the ability by the customer to issue work orders to others valued above a specified dollar limit, the self-performance of the work by the customer's in house workforce, and the ability to use others when jointly placing facilities with another utility. Our customers may have no obligation to assign a specific amount of work to us under these agreements and, in most cases, a customer may terminate these agreements for convenience with written notice.

A customer's decision to engage us with respect to a specific construction or maintenance project is often made by local customer management working with our subsidiaries. As a result, although our project work is concentrated among relatively few customers, our relationships with these customers are generally broad and extend deeply into their organizations. Historically, master service agreements have been awarded primarily through a competitive bidding process; however, we have been able to extend some of these agreements on negotiated basis. We also enter into both long-term and short-term single project contracts with our customers.

Our markets are served locally by dedicated and experienced management personnel. Management of our subsidiaries possesses intimate knowledge of their particular markets and we believe our decentralized operations allow us to be more responsive in addressing regional customer needs. Our sales and marketing efforts are the responsibility of our management and that of our subsidiaries. These marketing efforts tend to focus on personal contacts with managers within our customer's organizations.

Backlog

Our backlog consists of the uncompleted portion of services to be performed under job-specific contracts and the estimated value of future services that we expect to provide under long-term requirements contracts, including master service agreements. Many of our contracts are multi-year agreements, and we include in our backlog the amount of services projected to be performed over the terms of the contracts based on our historical experiences with customers and, more generally, our experience in procurements of this type. In many instances, our customers are not contractually committed to procure specific volumes of services under a contract. For certain multi-year projects relating to fiber deployments for one of our significant customers, we have included in the July 28, 2007 backlog amounts relating to anticipated work through the remainder of calendar year 2007. These fiber deployment projects, when initially installed, are not required for the day-to-day provision of services by that customer. Consequently, the fiber deployment projects of this customer generally have been subject to more uncertainty, as compared to those of our other customers, with regards to activity levels. Our estimates of a customer's requirements during a particular

future period may not be accurate at any point in time.

Our backlog totaled \$1.388 billion and \$1.425 billion at July 28, 2007 and July 29, 2006, respectively. We expect to complete 57% of the July 28, 2007 backlog during fiscal 2008.

Table of Contents

Safety and Risk Management

We are committed to ensuring that our employees perform their work safely. We regularly communicate with our employees to reinforce that commitment and to instill safe work habits. The safety directors of our subsidiaries review all accidents and claims for our operations, examine trends and implement changes in procedures to address safety issues. Claims arising in our business generally include workers' compensation claims, various general liability and damage claims, and claims related to vehicle accidents, including personal injury and property damage. We self insure against the risk of loss arising from our operations to certain deductible limits in substantially all of the states in which we operate. We also retain risk of loss, up to certain limits, under our self-insured employee health plan.

We carefully monitor claims and actively participate with our insurers in determining claims estimates and adjustments. We accrue the estimated costs of self-insured claims and the related processing costs as liabilities, including estimates for claims incurred but not reported. Due to fluctuations in our loss experience from year to year, insurance accruals have varied and affected operating margins. If we experience insurance claims in excess of our umbrella coverage limit, our business could be materially and adversely affected. See Management's Discussion and Analysis of Financial Condition and Results of Operations and Note 9 of Notes to Consolidated Financial Statements.

Competition

The specialty contracting services industry in which we operate is highly fragmented. The industry is characterized by a large number of participants, including several large companies as well as a significant number of small, privately held, local competitors. We also face competition from the in-house service organizations of our existing or prospective customers, particularly telecommunications providers that employ personnel who perform some of the types of services that we provide. Although a significant portion of these services is currently outsourced and we have been performing specialty contracting services for over 20 years, our existing or prospective customers may elect to discontinue outsourcing specialty contracting services in the future. In addition, there are relatively few barriers to entry into the markets in which we operate. As a result, any organization that has adequate financial resources and access to technical expertise may become a competitor.

A significant portion of our revenue is currently derived from master service agreements and price is often an important factor in the award of such agreements. Accordingly, we may be underbid by our competitors if they elect to discount their services to procure such business. Our competitors may develop the expertise, experience and resources to provide services that are equal or superior in both price and quality to our services, and we may not be able to maintain or enhance our competitive position.

We believe that the principal competitive factors for our services include geographic presence, breadth of service offerings, worker and general public safety, price, quality of service, and industry reputation. We believe that we compete favorably with our competitors on the basis of these factors.

Employees

As of July 28, 2007, we employed 10,899 persons. Approximately 434 of our employees are represented by local collective bargaining units. The number of our employees varies according to the level of our work in progress. We maintain a nucleus of technical and managerial personnel to supervise all projects and add employees as needed to complete specific projects. We also utilize the services of subcontractors to assist with projects on a regular basis.

Materials and Subcontractors

For a majority of our contracts, our customers provide all necessary materials and we provide the personnel, tools, and equipment necessary to perform installation and maintenance services. The customer determines the specifications of the materials and we are only responsible for the performance of the required services. Materials supplied by our customers for which the customer retains the financial and performance risk associated with those materials are not included in our revenue or costs of sales. In contracts for which we are required to supply part or all of the materials, we are not dependent upon any one source for the materials that we customarily use to complete the

Table of Contents

job. We do not manufacture any significant amounts of material for resale. We are not presently experiencing, nor do we anticipate experiencing, any difficulties in procuring an adequate supply of materials.

We use independent contractors to perform portions of the services that we provide. These independent contractors typically are small, locally owned companies or sole proprietors. Independent contractors provide their own employees, vehicles, tools, and insurance coverage. We are not dependent on any single independent contractor. We use independent contractors to help manage our work flow and reduce the amount that we may otherwise be required to spend on fixed assets.

Seasonality

Our revenues are affected by seasonality as a significant portion of work is performed outdoors. Consequently, our operations are impacted by extended periods of inclement weather. Generally, inclement weather is more likely to occur during the winter season which falls during our second and third fiscal quarters. In addition, a disproportionate percentage of total paid holidays fall within our second quarter, which decreases the number of available workdays. Additionally, our customer premise equipment installation activities for cable providers historically decreases around calendar year end holidays as their customers generally require less activity during this period.

Environmental Matters

A significant portion of the work we do is performed underground. As a result, we are potentially subject to material liabilities related to encountering underground objects which may cause the release of hazardous materials or substances. Additionally, the environmental laws and regulations which relate to our business include those regarding the removal and remediation of hazardous substances and waste. These laws and regulations can impose significant fines and criminal sanctions for violations. Costs associated with the discharge of hazardous materials or substances may include clean-up costs and related damages or liabilities. These costs could be significant and could adversely affect our results of operations and cash flows.

Item 1A. Risk Factors

Our business is subject to a variety of risks and uncertainties, including, but not limited to, the risks and uncertainties described below. If any of the following risks were to occur, our financial condition and results of operations could suffer and the trading price of our common stock could decline. Additionally, if other risks not presently known to us, or that we do not currently believe to be significant, occur or become significant, our financial condition and results of operations could suffer and the trading price of our common stock could decline. This Annual Report on Form 10-K also includes statement reflecting assumptions, expectations, projections, intention, or beliefs about future events that are intended as forward looking statements under the Private Securities Litigation Reform Act of 1995 and should be read in conjunction with the section entitled Cautionary Note Concerning Forward-Looking Statements, included at the beginning of this Annual Report on Form 10-K.

Demand for our services is cyclical and vulnerable to downturns affecting the industries we serve. Demand for our services by telecommunications customers has been, and will likely continue to be, cyclical in nature and vulnerable to downturns in the telecommunications industry. In fiscal 2007, our telecommunications customers accounted for 74.7% of our revenues from continuing operations. In fiscal 2002 and the first half of fiscal 2003, certain portions of the telecommunications industry suffered a severe downturn that resulted in a number of our customers experiencing financial difficulties. Several of our customers filed for bankruptcy protection, including Adelphia Communications Corporation (Adelphia) and WorldCom, Inc. (WorldCom). Additional bankruptcies or financial difficulties within the telecommunications sector could reduce our cash flows and adversely impact our liquidity and profitability. During times of economic slowdown, our customers often reduce their capital expenditures and defer or cancel pending

projects. Such developments have occurred even among customers that are not experiencing financial difficulties. Additionally, our utility locating services are provided to a variety of utility companies, including telecommunication providers. These services are required prior to underground excavation, which is dependent in part on construction activity, which is influenced by the level of overall economic growth. As a result of the foregoing, demand for our services could decline during periods of economic downturns which could

Table of Contents

adversely affect our operations, cash flows and liquidity. Additionally, future slowdowns in the industries we serve may impair the financial condition of one or more of our customers, thereby hindering their ability to pay us on a timely basis or at all.

We derive a significant portion of our revenues from master service agreements which may be cancelled by our customers upon notice. We currently derive approximately 73% of our revenues from master service agreements. By their terms, the majority of these contracts may be cancelled by our customers upon notice, even if we are not in default. In addition, our customers generally have no obligation to assign a specific amount of work to us under these agreements. Consequently, projected expenditures by customers are not assured until such time as a definitive work order is placed and completed. The loss of work obtained through master service agreements could adversely affect our results of operations, cash flows and liquidity.

We may be unable to renew master service agreements on negotiated terms in the future. During the last several years we have been able to renew or extend some of our master service agreements on negotiated terms rather than through a competitive bidding process. Market conditions could change, resulting in our customers requiring the renewal of these contracts through competitive bidding, whereby we could be underbid by our competitors. The loss of work obtained through master service agreements could adversely affect our results of operations, cash flows and liquidity.

The industries we serve have experienced and may continue to experience rapid technological, structural and competitive changes that could reduce the need for our services and adversely affect our revenues. The telecommunications industry is characterized by rapid technological change, intense competition and changing consumer needs. We generate a significant portion of our revenues from customers in the telecommunications industry. New technologies, or upgrades to existing technologies by customers, could reduce the need for our services and adversely affect our revenues and profitability. New, developing, or existing services, such as wireless applications, could displace the wireline systems we install and that are used by our customers to deliver services to consumers. In addition, improvements in existing technology may allow telecommunication companies to improve their networks without physically upgrading them. Reduced demand for our services or a loss of a significant customer could adversely affect our results of operations, cash flows and liquidity.

We derive a significant portion of our revenues from a limited number of customers, and the loss of one or more of these customers could adversely impact our revenues and profitability. Our customer base is highly concentrated, with our top five customers in fiscal years 2007, 2006, and 2005 accounting for approximately 63%, 64%, and 67% of our total revenues from continuing operations, respectively. Our revenue could significantly decline if we were to lose one or more of our significant customers. In addition, revenues under our contracts with significant customers may vary from period-to-period depending on the timing and volume of work which customers order in a given period or as a result of the performance of work by the in-house service organizations of our customers. Additionally, consolidations, mergers and acquisitions in the telecommunications industry have occurred in the past and may occur in the future. The consolidation, merger or acquisition of an existing customer may result in a change in procurement strategies by the surviving entity. Reduced demand for our services or a change in procurement strategy of a significant customer could adversely affect our results of operations, cash flows and liquidity.

We operate in a highly competitive industry. The specialty contracting services industry in which we operate is highly competitive. We compete with other independent contractors, including numerous small, owner-operated private companies, as well as several companies that may have financial, technical and marketing resources that exceed our own. Relatively few barriers to entry exist to the markets in which we operate and, as a result, any organization with adequate financial resources and access to technical expertise may become a competitor. Our competitors may develop the expertise, experience and resources to provide services that are equal or superior in both price and quality to our services, and we may not be able to maintain or enhance our competitive position in our industry. We may also face competition from the in-house service organizations of our customers which employ personnel who perform

some of the same types of services we provide. Although our customers currently outsource a significant portion of these services to us and our industry competitors, we can offer no assurance that our existing or prospective customers will continue to outsource specialty contracting services in the future.

Our financial results are based upon estimates and assumptions that may differ from actual results. In preparing our consolidated financial statements in conformity with accounting principles generally accepted in the

Table of Contents

United States, a number of estimates and assumptions are made by management that affect the amounts reported in the financial statements. These estimates and assumptions must be made because certain information that is used in the preparation of our financial statements is either dependent on future events or cannot be calculated with a high degree of precision from data available. In some cases, these estimates are particularly uncertain and we must exercise significant judgment. Estimates are primarily used in our assessment of the revenue recognition for costs and estimated earnings in excess of billings, allowance for doubtful accounts, accrued self-insured claims, valuation of goodwill and intangible assets, asset lives used in computing depreciation and amortization, including amortization of intangibles, and accounting for performance-based stock awards, income taxes, contingencies and litigation. Actual results could differ materially from the estimates and assumptions that we use, which could have a material adverse effect on our financial condition, results of operations and cash flows.

Our profitability is based on our ability to deliver our services within the costs and estimates used to establish the pricing of our contracts. We recognize revenues under the percentage of completion method of accounting using the units of delivery or cost-to-cost measures. A significant majority of our contracts are based on units of delivery and revenue is recognized as each unit is completed. As the price for each of the units is fixed by the contract, our profitability could decline if our actual costs to complete each unit exceeds our original estimates. Revenues from contracts using the cost-to-cost measures of completion are recognized based on the ratio of contract costs incurred to date to total estimated contract costs. Application of the percentage of completion method of accounting requires that our management estimate the costs to be incurred by us in performing the contract. Our process for estimating costs is based upon the professional knowledge and experience of our project managers and financial professionals. However, any changes in original estimates, or the assumptions underpinning such estimates, may result in revisions to costs and income and their effects would be recognized in the period which such revisions are determined. These changes could result in the reduction or elimination of previously reported profits, which could adversely affect our profitability and the price of our common stock.

We possess a significant amount of accounts receivable and costs and estimated earnings in excess of billings assets. We extend credit to our customers, which include telephone companies, cable television multiple system operators, and gas and electric utilities and others. At July 28, 2007, we had net accounts receivable of \$146.9 million and costs and estimated earnings in excess of billings of \$95.4 million. We periodically assess the credit risk of our customers and continuously monitor the timeliness of payments. Our customers may be adversely affected by an economic downturn, which may subject us to potential credit risks. In fiscal 2002, we recorded \$20.6 million of bad debt expense attributable to receivables due from Adelphia and WorldCom, who filed for bankruptcy protection during fiscal 2002. If any of our significant customers were to experience financial difficulties or file for bankruptcy, we could experience difficulty in collecting what we are owed for work already performed or in process, which could lead to reduced cash flows and a decline in our liquidity. Additionally, we may incur losses in excess of current bad debt allowances provided.

We self insure against certain potential liabilities, which leaves us exposed to higher than expected liability claims. We retain the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages. We estimate and develop our accrual for self-insured claims based on facts, circumstances and historical evidence. However, the estimate for self-insured claims liability remains subject to uncertainty as it depends in part on factors that cannot be known with precision. These factors include the frequency of future claims, the payment pattern of claims which have been incurred, changes in the medical condition of claimants, and other factors such as inflation, tort reform or other legislative changes, unfavorable jury decisions and court interpretations. Should a greater number of claims occur compared to what we have estimated, or should the dollar amount of actual claims exceed what we have anticipated, our recorded reserves may not be sufficient, and we could incur substantial additional unanticipated charges. See Critical Accounting Policies Self-Insured Claims Liability .

Our backlog is subject to reduction and/or cancellation. Our backlog consists of the uncompleted portion of services to be performed under job-specific contracts and the estimated value of future services that we expect to provide under long-term requirements contracts, including master service agreements. Many of our contracts are multi-year agreements, and we include in our backlog the amount of services projected to be performed over the terms of the contracts based on our historical experience with customers and, more generally, our experience in procurements of this type. In many instances, our customers are not contractually committed to procure specific

Table of Contents

volumes of services under a contract. For certain multi-year projects relating to fiber deployments for one of our significant customers, we have included in the July 28, 2007 backlog amounts relating to anticipated work through the remainder of calendar year 2007. These fiber deployment projects, when initially installed, are not required for the day-to-day provision of services by our customer. Consequently, the fiber deployment projects of this customer generally have been subject to more uncertainty, as compared to those of our other customers, with regards to activity levels. Our estimates of a customer's requirements during a particular future period may not be accurate at any point in time. If our estimated backlog is significantly inaccurate or does not result in future profits, this could adversely affect our future growth and the price of our common stock.

We may incur impairment charges on goodwill or other intangible assets. In accordance with Statement of Financial Accounting Standards (SFAS) No. 142, Goodwill and Other Intangible Assets, our reporting units and related intangible assets are tested annually to determine whether their carrying value exceeds their fair market value. Should this be the case, the value of the goodwill or indefinite-lived intangibles may be impaired and written down. Goodwill and other intangible assets are also tested for impairment on an interim basis if an event occurs or circumstances change that would more likely than not reduce the fair value below the carrying value. If we determine the fair value of the goodwill or other intangible asset is less than the carrying value, an impairment loss is recognized in an amount equal to the difference. Any such write-down could adversely affect our results of operations. We recognized non-cash after tax charges of approximately \$29.0 million related to our White Mountain Cable Construction reporting unit and \$14.8 million related to our Can-Am Communications, Inc. reporting unit in fiscal 2005 and fiscal 2006, respectively. The impairment charges reduced the carrying value of goodwill related to these reporting units as a result of our annual and interim impairment analyses.

Our goodwill is included in multiple reporting units. Due to the cyclical nature of our business, and the other factors described under other Risk Factors herein, the profitability of our individual reporting units may periodically suffer from downturns in customer demand and other factors. These factors may have a disproportionate impact on the individual reporting units as compared to the Company as a whole and might adversely affect the fair value of the individual reporting units. If material adverse conditions occur that impact our reporting units, our future determinations of fair value may not support the carrying amount of one or more of our reporting units, and the related goodwill would need to be written down to an amount considered recoverable.

The loss of certain key managers could adversely affect our business. We depend on the services of our executive officers and the senior management of our subsidiaries. Our senior management team has many years of experience in our industry, and the loss of any one of them could negatively affect our ability to execute our business strategy. Although we have entered into employment agreements with our executive officers and certain other key employees, we cannot guarantee that any key management personnel will remain employed by us for any length of time. The loss of key management could adversely affect the management of our operations. We do not carry significant key-person life insurance on any of our employees.

Our business is labor intensive, and we may be unable to attract and retain qualified employees. Our ability to maintain our productivity and profitability will be limited by our ability to employ, train and retain the skilled personnel necessary to meet our requirements. We cannot be certain that we will be able to maintain an adequate skilled labor force necessary to operate efficiently and to support our growth strategy, which depends on a number of factors such as general rates of employment, competitive demands for employees having the skills we need and the level of compensation required to hire and retain qualified employees. In addition, we cannot be certain that our labor expenses will not increase as a result of shortage in the supply of these skilled personnel. The inability to hire qualified-employees or increased labor costs could impair our ability to maintain our business or grow our revenues.

Higher fuel prices may increase our cost of doing business, and we may not be able to pass along the added costs to customers. The price of fuel may fluctuate based on events outside of our control. Most of our contracts do not allow

us to adjust our pricing and therefore we have limited ability to pass higher fuel costs to customers. Higher fuel costs may negatively impact our financial condition and results of operations.

Our results of operations fluctuate seasonally. Our revenues are affected by seasonality as a significant portion of the work we perform is outdoors. Consequently, our operations are impacted by extended periods of inclement weather. Generally, inclement weather is more likely to occur during the winter season which falls during our second and third fiscal quarters. A disproportionate percentage of total paid holidays also fall within our second

Table of Contents

quarter, which decreases the number of available workdays. Additionally, our customer premise equipment installation activities for cable providers historically decreases around calendar year end holidays as their customers generally require less activity during this period. As a result, we may experience reduced revenues in the second and third fiscal quarters of each year.

We may be unable to generate internal growth. Our ability to generate internal growth will be affected by, among other factors, our ability to offer attractive services to existing customers, attract new customers, and hire and retain qualified employees or subcontractors. Many of the factors affecting our ability to generate internal growth may be beyond our control, such as the capital budgets of our customers and the availability of qualified employees. If we are unsuccessful, we may not be able to achieve internal growth, expand our operations or grow our business.

Failure to integrate future acquisitions successfully could adversely affect our business and results of operations. As part of our growth strategy, we may acquire companies that expand, complement, or diversify our business. We regularly review various opportunities and periodically engage in discussions regarding possible acquisitions. Future acquisitions may expose us to operational challenges and risks, including the diversion of management's attention from our existing business, the failure to retain key personnel or customers of an acquired business, the assumption of unknown liabilities of the acquired business for which there are inadequate reserves and the potential impairment of acquired intangible assets. Our ability to sustain our growth and maintain our competitive position may be affected by our ability to successfully integrate any businesses acquired.

Unanticipated changes in our tax rates or exposure to additional income and other tax liabilities could affect our profitability. We are subject to income taxes in many different jurisdictions of the United States and certain of our tax liabilities are subject to the apportionment of income to different jurisdictions. Our effective tax rates could be adversely affected by changes in the mix of earnings in locations with differing tax rates, the valuation of deferred tax assets and liabilities, or tax laws. In particular, the carrying value of deferred tax assets is dependent on our ability to generate future taxable income. An increase to our effective tax rate could reduce our profitability. In addition, the amount of income and other taxes we pay is subject to ongoing audits in various jurisdictions, and a material assessment by a governing tax authority could affect our profitability.

Our senior subordinated notes and revolving credit facility impose restrictions on us which may prevent us from engaging in transactions that might benefit us. At July 28, 2007, we had \$150 million in senior subordinated notes outstanding due February 2015. The notes were issued under an indenture dated as of October 11, 2005. The indenture contains covenants that, among other things, restrict our ability to make certain payments, including the payment of dividends, redeem or repurchase our capital stock, incur additional indebtedness and issue preferred stock, make investments, create liens, enter into sale and leaseback transactions, merge or consolidate with another entity, sell assets, and enter into transactions with affiliates. In addition, our credit agreement requires us to (i) maintain a consolidated leverage ratio of not greater than 3.00 to 1.0, as measured at the end of each fiscal quarter, (ii) maintain an interest coverage ratio of not less than 2.75 to 1.00, as measured at the end of each fiscal quarter and (iii) maintain consolidated tangible net worth, which shall be calculated at the end of each fiscal quarter, of not less than \$50.0 million plus 50% of consolidated net income (if positive) from September 8, 2005 to the date of computation plus 75% of the equity issuances made from September 8, 2005 to the date of computation. A default under our credit agreement or the indenture could result in the acceleration of our obligations under either or both of those agreements as a result of the cross acceleration and cross default provisions of those agreements. In addition, these covenants may prevent us from engaging in transactions that benefit us, including responding to changing business and economic conditions or securing additional financing, if needed.

Many of our telecommunications customers are highly regulated and the addition of new regulations or changes to existing regulations may adversely impact their demand for our specialty contracting services and the profitability of those services. Many of our telecommunications customers are regulated by the Federal Communications

Commission (FCC). The FCC may interpret the application of its regulations to telecommunication companies in a manner that is different than the way such regulations are currently interpreted and may impose additional regulations. If existing or new regulations have an adverse affect on our telecommunications customers and adversely impact the profitability of the services they provide our customers may reduce expenditures for the specialty contracting services we provide.

Table of Contents

We may incur liabilities or suffer negative financial impacts relating to occupational health and safety matters. Our operations are subject to stringent laws and regulations governing workplace safety. Our workers frequently operate heavy machinery and, as such, they are subject to potential injury to themselves or others in the vicinity of work being performed. If any of our workers or any other persons are injured or killed in the course of our operations, we could be found to have violated relevant safety regulations, which could result in a fine or, in extreme cases, criminal sanction. In addition, if our safety record were to substantially deteriorate over time, customers could decide to cancel our contracts and or not award us future business.

Our failure to comply with environmental laws could result in significant liabilities. Our operations consist, in part, of work performed underground. As a result, we are potentially subject to material liabilities related to encountering underground objects which may cause the release of hazardous materials or substances. The environmental laws and regulations which relate to our business include those regarding the removal and remediation of hazardous substances and waste. These laws and regulations can impose significant fines and criminal sanctions for violations. Costs associated with the discharge of hazardous materials or substances may include clean-up costs and related damages or liabilities. These costs could be significant and could adversely affect our results of operations and cash flows.

In addition, new laws and regulations, stricter enforcement of existing laws and regulations, the discovery of previously unknown contamination or leaks, or the imposition of new clean-up requirements could require us to incur significant costs or become the basis for new or increased liabilities that could harm our financial condition and results of operations.

We may not have access in the future to sufficient funding to finance desired growth. The use of cash for acquisitions limits our financial flexibility and makes us more likely to seek additional capital through future debt or equity financings. Our existing debt agreements contain significant restrictions on our operational and financial flexibility, including our ability to incur additional debt, and if we seek more debt we may be required to agree to additional covenants that limit our operational and financial flexibility. If we seek additional debt or equity financings, we cannot be certain that additional debt or equity will be available to us on terms acceptable to us or at all.

We may be subject to periodic litigation and regulatory proceedings, including Fair Labor Standards Act and state wage and hour class action lawsuits, which may adversely affect our business and financial performance. From time to time, we may be involved in lawsuits and regulatory actions, including class action lawsuits, that are brought or threatened against us for alleged violations of the Fair Labor Standards Act (the FLSA) and state wage and hour laws. Due to the inherent uncertainties of litigation, we cannot accurately predict the ultimate outcome of any such proceedings. The ultimate resolution of these matters through settlement, mediation or court judgment could have a material adverse impact on our financial condition, results of operations, and cash flows. In addition, regardless of the outcome, these proceedings could result in substantial cost and may require us to devote substantial resources to defend ourselves. For a description of current legal proceedings, see Note 19 to the consolidated financial statements in this Form 10-K.

Anti-takeover provisions of Florida law, provisions in our articles of incorporation and bylaws and our shareholder rights plan could make it more difficult to effect an acquisition of our company or a change in our control. Certain provisions of our articles of incorporation and bylaws could delay or prevent an acquisition or change in control and the replacement of our incumbent directors and management. For example, our board of directors is divided into three classes. At any annual meeting of our shareholders, our shareholders only have the right to appoint approximately one-third of the directors on our board of directors. In addition, our articles of incorporation authorize our board of directors, without further shareholder approval, to issue up to 1,000,000 shares of preferred stock on such terms and with such rights as our board of directors may determine. The issuance of preferred stock could dilute the voting power of the holders of common stock, including by the grant of voting control to others. Our bylaws also restricted the right of stockholders to call a special meeting of stockholders. We have also adopted a shareholder rights plan

which may make it more difficult to effect a change in control. Lastly, we are subject to certain anti-takeover provisions of the Florida Business Corporation Act. These anti-takeover provisions could discourage or prevent a change of control, even if such change would be beneficial to stockholders. This could adversely affect the market price of our common stock.

Table of Contents

Item 1B. *Unresolved Staff Comments.*

None.

Item 2. *Properties*

We lease our executive offices located in Palm Beach Gardens, Florida. Our subsidiaries operate from owned or leased administrative offices, district field offices, equipment yards, shop facilities, and temporary storage locations throughout the United States. Our leased properties operate under both non-cancelable and cancelable leases. We believe that our facilities are adequate for our current operations and additional facilities would be available if necessary.

Item 3. *Legal Proceedings*

A number of the Company's competitors have been subject to class action lawsuits alleging violations of the Fair Labor Standards Act and state wage and hour laws. A number of these lawsuits have resulted in the payment of substantial damages by the defendants. We have been contacted by counsel representing current and former employees alleging similar violations at certain of our subsidiaries. These subsidiaries currently employ approximately 2,800 persons. In an effort to avoid the expense of class action litigation and to timely resolve this matter, the parties have engaged a third party to mediate discussions.

In addition, in December 2006, two former employees of Apex Digital, LLC (Apex), a wholly-owned subsidiary that was discontinued during the second quarter of fiscal 2007, commenced a lawsuit against the subsidiary in Illinois State Court. The lawsuit alleges that Apex violated certain minimum wage laws under the Fair Labor Standards Act and related state laws by failing to comply with applicable minimum wage and overtime pay requirements. The plaintiffs seek damages and costs. They also seek to certify, and eventually notify, a class consisting of former employees who, since December 2004, have worked for Apex. On January 30, 2007 the case was removed to the United States District Court for the Northern District of Illinois. In July 2007, plaintiffs amended the complaint to include Dycom as a defendant. It is too early to evaluate the likelihood of an outcome to this matter or estimate the amount or range of potential loss, if any. We intend to vigorously defend ourselves against this lawsuit.

From time to time, the Company and its subsidiaries are also party to various claims and legal proceedings in the normal course of business. We retain the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages. For these claims, the effect of our financial statements is generally limited to the amount of our insurance deductible or self-insurance retention. It is the opinion of our management, based on information available at this time, that none of such pending normal course of business claims or proceedings will have a material effect on our consolidated financial statements.

Item 4. *Submission of Matters to a Vote of Security Holders*

During the fourth quarter of the year covered by this report, no matters were submitted to a vote of our security holders whether through the solicitation of proxies or otherwise.

Table of Contents**PART II****Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities****Market Information for Our Common Stock**

Our common stock is traded on the New York Stock Exchange (NYSE) under the symbol DY . The following table shows the range of the high and low closing sales prices for each quarter within the last two fiscal years as reported on the NYSE.

| | Fiscal 2007 | | Fiscal 2006 | |
|----------------|--------------------|------------|--------------------|------------|
| | High | Low | High | Low |
| First Quarter | \$ 24.14 | \$ 16.74 | \$ 24.91 | \$ 17.72 |
| Second Quarter | \$ 24.87 | \$ 20.00 | \$ 24.38 | \$ 19.93 |
| Third Quarter | \$ 27.67 | \$ 21.86 | \$ 24.87 | \$ 19.95 |
| Fourth Quarter | \$ 31.62 | \$ 25.91 | \$ 22.88 | \$ 17.90 |

As of August 27, 2007, there were approximately 523 holders of record of our \$0.33 1 / 3 par value per share common stock. The common stock closed at a high of \$28.80 and a low of \$23.60 during the period July 29, 2007 through August 27, 2007.

Table of Contents

Performance Graph

The performance graph below compares the cumulative total returns for our common stock against the cumulative total return (including reinvestment of dividends) of the Standard & Poors (S&P) 500 Composite Stock Index and a peer group index for the last five fiscal years, assuming an investment of \$100 in our common stock and each of the respective indices noted on July 31, 2002. For comparing total returns on our common stock, a peer group consisting of MasTec, Inc. and Quanta Services, Inc. has been used. The comparisons in the graph are required by the SEC and are not intended to forecast or be indicative of possible future performance on our common stock.

COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN*

* \$100 invested on 7/31/02 in stock or index-including reinvestment of dividends. Fiscal year ending July 31.

Dividend Policy

We have not paid cash dividends since 1982. Our board of directors regularly evaluates our dividend policy based on our financial condition, profitability, cash flow, capital requirements, and the outlook of our business. We currently intend to retain any earnings for use in the business, including for investment in acquisitions, and consequently we do not anticipate paying any cash dividends on our common stock in the foreseeable future. Additionally, the indenture governing our senior subordinated notes contains covenants that restrict our ability to make certain payments, including the payment of dividends.

Securities Authorized for Issuance Under Equity Compensation Plans

The information as required by this item is hereby incorporated by reference from our definitive proxy statement to be filed with the Commission pursuant to Regulation 14A.

Table of Contents**Item 6. Selected Financial Data**

The following table sets forth certain selected financial data for the fiscal years ended July 28, 2007, July 29, 2006, July 30, 2005, July 31, 2004, and July 26, 2003. We use a fiscal year ending on the last Saturday in July. Fiscal 2007, 2006, 2005, and 2003, consisted of 52 weeks. Fiscal 2004 consisted of 53 weeks. Fiscal 2008 will consist of 52 weeks.

Amounts set forth in our selected financial data include the results and balances of acquired companies from their respective date of acquisition. You should read this data in conjunction with our consolidated financial statements and related notes included elsewhere in this report.

| | Fiscal Year | | | | |
|--|---|--------------------|------------------------|-------------------|----------------|
| | 2007(1) | 2006(2),(5) | 2005(3),(6),(8) | 2004(4)(8) | 2003(8) |
| | (In thousands, except per share amounts) | | | | |
| Operating Data: | | | | | |
| Revenues | \$ 1,137,812 | \$ 994,973 | \$ 958,010 | \$ 842,339 | \$ 587,738 |
| Income from continuing operations | 42,202 | 18,040 | 22,604 | \$ 55,981 | \$ 18,430 |
| Net income | 41,884 | 18,180 | 23,871 | \$ 58,462 | \$ 16,972 |
| Earnings Per Common Share From Continuing Operations: | | | | | |
| Basic | \$ 1.04 | \$ 0.43 | \$ 0.46 | \$ 1.16 | \$ 0.38 |
| Diluted | \$ 1.04 | \$ 0.43 | \$ 0.46 | \$ 1.15 | \$ 0.38 |
| Earnings Per Common Share : | | | | | |
| Basic | \$ 1.04 | \$ 0.43 | \$ 0.49 | \$ 1.21 | \$ 0.35 |
| Diluted | \$ 1.03 | \$ 0.43 | \$ 0.49 | \$ 1.20 | \$ 0.35 |
| Balance Sheet Data (at end of period): | | | | | |
| Total assets | \$ 789,764 | \$ 690,015 | \$ 696,709 | \$ 651,835 | \$ 536,543 |
| Long-term liabilities(7) | \$ 217,881 | \$ 188,766 | \$ 28,187 | \$ 30,396 | \$ 15,470 |
| Stockholders equity(7) | \$ 444,631 | \$ 389,455 | \$ 549,810 | \$ 518,961 | \$ 450,340 |

- (1) Includes the results of Cable Express Holding Company (acquired September 2006) and Cavo Communications, Inc. (acquired March 2007) since their acquisition dates.
- (2) Includes the results of Prince Telecom, Inc. (acquired December 2005) since its acquisition date.
- (3) Includes the results of RJE Telecom, Inc. (acquired September 2004) since its acquisition date.
- (4) Includes the results of UtiliQuest Holdings, Corp. (acquired December 2003) and First South Utility Construction, Inc. (acquired November 2003) since their respective acquisition dates.
- (5) During fiscal 2006, we incurred a goodwill impairment charge of \$14.8 million related to our Can-Am Communications, Inc. reporting unit, as the result of an interim impairment test conducted in accordance with SFAS No. 142, Goodwill and Other Intangible Assets (see Note 8 in Notes to Consolidated Financial Statements).

- (6) During fiscal 2005, we incurred a goodwill impairment charge of \$29.0 million related to our White Mountain Cable Construction, LLC reporting unit, as a result of our annual SFAS No. 142 valuation of reporting units (see Note 8 in Notes to Consolidated Financial Statements).
- (7) In October 2005, we issued \$150.0 million principal amount of 8.125% senior subordinated notes (Notes). The aggregate proceeds of the issuance of the Notes, together with \$33.0 million of borrowings under our \$300 million credit facility and cash on hand, were used to repurchase 8.76 million shares of our common stock at a purchase price of \$21.00 per share.
- (8) The selected financial data presented above has been adjusted for additional stock-based compensation expense, net of taxes, of \$0.4 million, \$0.2 million, and \$0.2 million in fiscal 2005, fiscal 2004, and fiscal 2003, respectively. The adjustment is a result of a voluntary review of our stock-based award granting practices

Table of Contents

covering the period from August 1, 1996 (the first day of fiscal 1997) through October 28, 2006. (See Note 16 in Notes to Consolidated Financial Statements).

Item 7. *Management's Discussion and Analysis of Financial Condition and Results of Operations*

The following discussion and analysis should be read in conjunction with our consolidated financial statements and the accompanying notes thereto, as well as the Business and Risk Factors section of this Annual Report on Form 10-K.

Overview

We are a leading provider of specialty contracting services. These services are provided throughout the United States and include engineering, construction, maintenance and installation services to telecommunications providers, underground locating services to various utilities including telecommunications providers, and other construction and maintenance services to electric utilities and others. Additionally, we provide services on a limited basis in Canada. For the fiscal year ended July 28, 2007, specialty contracting services related to the telecommunications industry, underground utility locating, and electric and other construction and maintenance services to electric utilities and others contributed approximately 74.7%, 18.9%, and 6.4%, respectively, to our total revenues from continuing operations.

We conduct operations through our subsidiaries. Our revenues may fluctuate as a result of changes in the capital expenditure and maintenance budgets of our customers, and changes in the general level of construction activity. The capital expenditures and maintenance budgets of our telecommunications customers may be impacted by consumer demands on telecommunication providers, the introduction of new communication technologies, the physical maintenance needs of their infrastructure, the actions of the Federal Communications Commission, and general economic conditions.

A significant portion of our services are covered by multi-year master service agreements and other arrangements with customers that have historically extended over multiple year periods. We are currently a party to approximately 200 of these arrangements. Master service agreements generally are for contract periods of one or more years and contain customer specified service requirements, such as discrete unit pricing for individual tasks. To the extent that such contracts specify exclusivity, there are often a number of exceptions, including the ability by the customer to issue work orders to others valued above a specified dollar limit, the self-performance of the work by the customer's in house workforce, and the ability to use others when jointly placing facilities with another utility. In most cases, a customer may terminate these agreements for convenience with written notice.

The remainder of our services is provided pursuant to contracts for specific projects. Long-term contracts relate to specific projects with terms in excess of one year from the contract date. Short-term contracts for specific projects are generally three to four months in duration. A portion of our contracts include retainage provisions under which 5% to 10% of the contract invoicing is withheld by the customer subject to project completion.

We recognize revenues under the percentage of completion method of accounting using the units of delivery or cost-to-cost measures. A significant majority of our contracts are based on units of delivery and revenue is recognized as each unit is completed. Revenues from contracts using the cost-to-cost measures of completion are recognized based on the ratio of contract costs incurred to date to total estimated contract costs. Revenues from services provided under time and materials based contracts are recognized when the services are performed.

The following table summarizes our revenues from long-term contracts, including multi-year master service agreements, as a percentage of total revenue from continuing operations:

| | Fiscal Year Ended | | |
|--------------------------------------|--------------------------|--------------------------|--------------------------|
| | July 28, 2007 | July 29, 2006 | July 30, 2005 |
| Multi-year master service agreements | 72.8% | 63.3% | 52.9% |
| Other long-term contracts | 12.1% | 17.0% | 35.5% |
| Total long-term contracts | 84.9% | 80.3% | 88.4% |

Table of Contents

The percentage increase in revenue derived from multi-year master service agreements in fiscal 2007 as compared to fiscal 2006 is primarily due to agreements in place at Cable Express Holding Company (Cable Express) and Prince Telecom Holdings, Inc. (Prince) which were acquired in September 2006 and December 2005, respectively. Additionally, hurricane restoration service revenue was recognized during fiscal 2006 pursuant to short-term contracts. There was no hurricane restoration service revenue recognized during fiscal 2007.

A significant portion of our revenue comes from several large customers. The following table reflects the percentage of total revenue from customers contributing at least 2.5% of our total revenue from continuing operations in fiscal 2007, 2006, or 2005:

| | Fiscal Year Ended | | |
|-------------|--------------------------|--------------------------|--------------------------|
| | July 28, 2007 | July 29, 2006 | July 30, 2005 |
| AT&T* | 19.2% | 22.8% | 18.1% |
| Verizon | 17.9% | 19.1% | 25.9% |
| Comcast | 11.6% | 8.6% | 11.5% |
| Time Warner | 7.5% | 1.4% | 0.7% |
| Embarq | 6.9% | 8.1% | 7.8% |
| Charter | 4.4% | 4.9% | 3.6% |
| Qwest | 2.9% | 3.2% | 4.0% |
| Questar Gas | 2.8% | 1.4% | 0.4% |
| Windstream | 2.8% | 3.1% | 2.5% |

* For comparison purposes, BellSouth and AT&T revenues have been combined for periods prior to their December 2006 merger.

Cost of earned revenues includes all direct costs of providing services under our contracts, including costs for construction personnel, subcontractors, operation of capital equipment (excluding depreciation), and insurance. For a majority of our contracts, our customers provide all necessary materials and we provide the personnel, tools, and equipment necessary to perform installation and maintenance services. Materials supplied by our customers, for which the customer retains the financial and performance risk, are not included in our revenue or costs of sales. We retain the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages. Locate damage claims result from property and other damages arising in connection with our utility locating services. A change in claims experience or actuarial assumptions related to these risks could materially affect our results of operations.

General and administrative costs include all of our costs at the corporate level, as well as costs of our subsidiaries management personnel and administrative overhead. These costs primarily consist of employee compensation and related expenses, including stock-based compensation, professional fees, provision or recoveries of bad debt expense, and other costs that are not directly related to the provision of services under customer contracts. Our senior management, including senior managers of our subsidiaries, performs substantially all sales and marketing functions as part of their management responsibilities and, accordingly, we have not incurred material sales and marketing expenses.

Acquisitions

As part of our growth strategy, we may acquire companies that expand, complement, or diversify our business. We regularly review opportunities and periodically engage in discussions regarding possible acquisitions. Our ability to sustain our growth and maintain our competitive position may be affected by our ability to identify acquisition opportunities and successfully integrate any businesses acquired.

In September 2006, we acquired the outstanding common stock of Cable Express for a purchase price of approximately \$55.2 million, including transaction fees, and assumed \$9.2 million in capital lease obligations. During December 2005, we acquired the outstanding common stock of Prince for a purchase price of approximately \$65.4 million, including transaction fees. Cable Express and Prince provide specialty contracting services for

Table of Contents

leading cable multiple system operators. These services include the installation and maintenance of customer premise equipment, including set top boxes and cable modems. During September 2004, we acquired certain assets and assumed certain liabilities of RJE Telecom, Inc. (RJE) for a cash purchase price of approximately \$9.8 million. RJE provides specialty contracting services primarily to telephone companies.

In March 2007, we acquired certain assets and assumed certain liabilities, including \$0.9 million in capital lease obligations, of Cavo Communications, Inc. (Cavo) for \$5.5 million. Cavo provides specialty contracting services for leading cable multiple system operators. These services include the installation and maintenance of customer premise equipment, including set top boxes and cable modems. In January 2007, we acquired certain assets of a cable television operator for approximately \$1.1 million. Neither of these two acquisitions was material to our revenue, results of operations or financial position.

Discontinued Operations

During fiscal 2007, Apex Digital, LLC (Apex), a wholly-owned subsidiary, notified its primary customer of its intention to cease performing installation services in accordance with its contractual rights. Effective December 2006, this customer, a satellite broadcast provider, transitioned its installation service requirements to others and Apex ceased providing these services. As a result, we have discontinued the operations of Apex and presented its results separately in the accompanying consolidated financial statements for all periods presented. We do not expect the cessation of these installation services to have any material effect on our consolidated financial position or results of operations.

Outlook

The telecommunications industry has undergone and continues to undergo significant changes due to governmental deregulation, advances in technology, increased competition as the telephone and cable industries converge, and growing consumer demand for enhanced and bundled services. As a result of these factors, the networks of our customers increasingly face demands for more capacity and greater reliability which in turn, increases the needs of customers for the services we provide.

Telecommunications network operators are increasingly relying on the deployment of fiber optic cable technology deeper into their networks and closer to consumers in order to respond to demands for capacity, reliability, and product bundles of voice, video, and high speed data services. Fiber deployments have enabled an increasing number of cable companies to begin to offer voice services in addition to their traditional video and data services. These voice services from cable operators periodically require the upgrade of in home wiring and require the installation of customer premise equipment. Fiber deployments are also beginning to facilitate the provisioning of video services by local telephone companies in addition to their traditional voice and high speed data services. During 2004 and 2005, several large telephone companies announced fiber to the premise and fiber to the node initiatives as a means to begin to actively compete with cable operators. These initiatives continued through fiscal 2006 and 2007 resulting in demand for our services.

We believe the latest developments and trends in the telecommunications industry support our outlook for growth. Consistent with historical practice, telecommunications providers have continued to outsource a significant portion of their engineering, construction and maintenance requirements in order to reduce their investment in capital equipment, provide flexibility in workforce sizing, expand product offerings without large increases in incremental hiring and focus on those competencies they consider core to their business success.

We also provide underground utility locating services to a variety of utility companies including telecommunication providers. Underground excavation is involved in a substantial portion of overall economic activity, including the

construction and maintenance of telephone, cable television, power and gas utility networks, the construction and maintenance of roads and highways as well as the construction of new and existing commercial and residential projects. Utility line locating is required prior to underground excavation. The trend for outsourcing this requirement, along with the pace of overall economic activity, primarily influences the demand for our utility line locating services.

Table of Contents

Critical Accounting Policies and Estimates

The discussion and analysis of our financial condition and results of operations are based on our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires management to make certain estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. On an ongoing basis, we evaluate these estimates and assumptions, including those related to revenue recognition for costs and estimated earnings in excess of billings, allowance for doubtful accounts, accrued self-insured claims, valuation of goodwill and intangible assets, asset lives used in computing depreciation and amortization, including amortization of intangible assets, and accounting for performance-based stock awards, income taxes, contingencies and litigation. Application of these estimates and assumptions requires the exercise of judgment as to future uncertainties and, as a result, actual results could differ materially from these estimates.

We have identified the accounting policies below as critical to the accounting for our business operations and the understanding of our results of operations because they involve making significant judgments and estimates used in the preparation of our consolidated financial statements. The impact of these policies affect our reported and expected financial results and are discussed in this Management's Discussion and Analysis of Financial Condition and Results of Operations below. We have discussed the development, selection and application of our critical accounting policies with the Audit Committee of our Board of Directors, and our audit committee has reviewed the disclosure relating to our critical accounting policies in this Management's Discussion and Analysis of Financial Condition and Results of Operations.

Other significant accounting policies, primarily those with lower levels of uncertainty than those discussed below, are also critical to understanding our consolidated financial statements. The notes to our consolidated financial statements contain additional information related to our accounting policies, including the critical accounting policies described herein, and should be read in conjunction with this discussion.

Revenue Recognition. We recognize revenues under the percentage of completion method of accounting using the units of delivery or cost-to-cost measures. A significant majority of our contracts are based on units of delivery and revenue is recognized as each unit is completed. Revenues from contracts using the cost-to-cost measures of completion are recognized based on the ratio of contract costs incurred to date to total estimated contract costs. Revenues from services provided under time and materials based contracts are recognized when the services are performed. Contract costs include all direct costs of providing services under our contracts, including costs for construction personnel, subcontractors, operation of capital equipment (excluding depreciation), and insurance. For a majority of our contracts, our customers provide all necessary materials and we provide the personnel, tools, and equipment necessary to perform installation and maintenance services. Materials supplied by our customers for which the customer retains the financial and performance risk associated with those materials are not included in our revenue or costs of sales. The current asset Costs and estimated earnings in excess of billings represents revenues recognized in excess of amounts billed. The current liability Billings in excess of costs and estimated earnings represents billings in excess of revenues recognized.

Application of the percentage of completion method of accounting requires the use of estimates of costs to be incurred for the performance of the contract. The cost estimation process is based upon the professional knowledge and experience of our project managers and financial professionals. Factors that we consider in estimating the work to be completed and ultimate contract recovery include the availability and productivity of labor, the nature and complexity of the work to be performed, the effect of change orders, the availability of materials, the effect of any delays in performance and the recoverability of any claims. Changes in job performance, job conditions, estimated profitability and final contract settlements may result in revisions to costs and income and their effects are recognized in the period in which the revisions are determined. At the time a loss on a contract becomes known, the entire amount of the

estimated ultimate loss is accrued.

Self-Insured Claims Liability. We retain the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers compensation, employee group health, and locate damages. Locate damage claims result from property and other damages arising in connection with our services for utility locating. A liability for unpaid claims and the associated claim expenses, including incurred but not reported losses, is actuarially determined and reflected in the consolidated financial statements as accrued self-insured claims. As of July 28,

Table of Contents

2007, the liability for self-insured claims and related accrued processing costs was \$60.0 million compared to \$56.7 million at July 29, 2006. Based on past experience, we expect \$26.9 million of the amount accrued at July 28, 2007 to be paid in the next 12 months. We estimate the liability for claims based on facts, circumstances and historical evidence. When loss reserves are recorded they are not discounted, even though they will not be paid until some time in the future. Factors affecting the determination of the expected cost for existing and incurred but not reported claims include, but are not limited to, the frequency of future claims, the payment pattern of claims which have been incurred, changes in the medical condition of claimants, and other factors such as inflation, tort reform or other legislative changes, unfavorable jury decisions and court interpretations. The increase in accrued self insured claims liability at July 28, 2007 was primarily due to the addition of Cable Express and Prince to our casualty insurance program and the timing of our claim payments.

The following table summarizes our primary insurance coverage and annual retention amounts which, except with respect to workers compensation insurance in three states in which we choose to participate in a state fund, are applicable in all of the states in which we operate (dollars in thousands):

Loss Retention Per Occurrence(a):

| | |
|---|-------------|
| Workers compensation liability claims | \$ 1,000 |
| Automobile liability claims | \$ 1,000(b) |
| General liability claims, except UtiliQuest, LLC | \$ 250(b) |
| General liability claims for UtiliQuest, LLC | \$ 2,000(b) |
| Employee health plan claims (per participant per annum) | \$ 200(c) |

Stop Loss and Umbrella Coverage(d):

| | |
|--|-----------|
| Aggregate stop loss coverage for workers compensation, automobile and general liability claims | \$ 38,800 |
| Umbrella liability coverage for automobile, general liability, and employer's liability claims | \$ 95,000 |

- (a) During fiscal 2007, Prince and Cable Express were added to our casualty insurance program at the stated levels. Prior to entering the program, claims for each of these companies related to automobile liability, workers compensation, and their employee health plans were primarily covered under guaranteed cost programs. For general liability claims, Prince previously retained the risk of loss to \$50,000 per occurrence and Cable Express retained the risk of loss to \$25,000 per occurrence. Additionally, prior to joining our insurance program Prince and Cable Express had umbrella liability coverage for automobile, general liability, and employer's liability claims to a policy limit of \$10.0 million and \$7.0 million, respectively.
- (b) In addition, we retain the risk of loss for automobile liability and general liability between \$2.0 million and \$5.0 million on a per occurrence basis. See note (d) below for the stop loss relating to this retention layer.
- (c) The loss retention for employee health plan claims (per participant per annum) was increased to \$250,000 for fiscal 2008.
- (d) For fiscal 2007 the loss retentions are subject to an aggregate stop loss of \$38.8 million. In addition, the \$2.0 million to \$5.0 million loss retention layer set forth in note (b) above is subject to an aggregate stop loss of \$10.0 million.

The estimate for self-insured claims liability is subject to uncertainty. If actual results significantly differ from estimates used to calculate the liability, our financial condition, results of operations, and cash flows could be materially impacted.

Goodwill and Intangible Assets As of July 28, 2007, we had \$250.8 million of goodwill, \$4.7 million of indefinite-lived intangible assets and \$65.4 million of finite-lived intangible assets, net of accumulated amortization. As of July 29, 2006, we had \$216.2 million of goodwill, \$4.7 million of indefinite-lived intangible assets and \$44.2 million of finite-lived intangible assets, net of accumulated amortization. The carrying value of goodwill increased by approximately \$34.6 million during fiscal 2007 as a result of the acquisition of Cable Express. We account for goodwill in accordance with SFAS No. 142, *Goodwill and Other Intangible Assets*. Our reporting units and related intangible assets are tested annually in accordance with SFAS No. 142 during the fourth fiscal

Table of Contents

quarter of each year to determine whether their carrying value exceeds their fair market value. Should this be the case, the value of the goodwill or indefinite-lived intangibles may be impaired and written down. Goodwill and other indefinite-lived intangible assets are also tested for impairment on an interim basis if an event occurs or circumstances change between annual tests that would more likely than not reduce the fair value below the carrying value. If we determine the fair value of the goodwill or other identifiable intangible asset is less than the carrying value, an impairment loss is recognized in an amount equal to the difference. Impairment losses, if any, are reflected in operating income or loss in the consolidated statements of operations.

In accordance with SFAS No. 144, *Accounting for the Impairment or Disposal of Long-Lived Assets*, we review finite-lived intangible assets for impairment whenever an event occurs or circumstances change which indicates that the carrying amount of such assets may not be fully recoverable. Determination of recoverability is based on an estimate of undiscounted future cash flows resulting from the use of the asset and its eventual disposition. Measurement of an impairment loss is based on the fair value of the asset compared to its carrying value. If we determine the fair value of the asset is less than the carrying value, an impairment loss is incurred in an amount equal to the difference. Impairment losses, if any, are reflected in operating income or loss in the consolidated statements of operations.

We use judgment in assessing goodwill and intangible assets for impairment. Estimates of fair value are based on our projection of revenues, operating costs, and cash flows considering historical and anticipated future results, general economic and market conditions as well as the impact of planned business or operational strategies. The valuations employ a combination of present value techniques to measure fair value and consider market factors. Generally, we engage third party specialists to assist us with our valuations. Changes in our judgments and projections could result in a significantly different estimate of the fair value of the reporting units and intangible assets and could result in an impairment.

Our goodwill is included in multiple reporting units. Due to the cyclical nature of our business, and the other factors described under *Risk Factors* in Item 1A, the profitability of our individual reporting units may periodically suffer from downturns in customer demand and other factors. These factors may have a disproportionate impact on the individual reporting units as compared to the Company as a whole and might adversely affect the fair value of the individual reporting units. If material adverse conditions occur that impact our reporting units, our future determinations of fair value may not support the carrying amount of one or more of our reporting units, and the related goodwill would need to be written down to an amount considered recoverable.

During the third quarter of fiscal 2006, we recognized a goodwill impairment charge of approximately \$14.8 million related to our Can Am Communications (*Can Am*) reporting unit. Although *Can Am* provides services to significant customers, it had underperformed compared to previous expectations due to its inability to achieve projected revenue growth and due to operational inefficiencies at the level of work performed. Management determined that these factors increased the uncertainty surrounding future levels of revenue expected from *Can Am*. We changed the senior management at *Can Am* during the later part of fiscal 2006, integrating certain of its operations with another subsidiary of ours, in order to improve operational efficiency. The combination of the above factors had the effect of reducing the expected future cash flows of the *Can Am* reporting unit and are circumstances that would more likely than not reduce the fair value of the reporting unit below its carrying amount. Accordingly, we performed an interim goodwill impairment test as of April 29, 2006. As a result of the impairment analysis, management determined that the estimated fair value of the reporting unit was less than its carrying value and, consequently, a goodwill impairment charge was recognized to write off *Can Am*'s goodwill. The estimate of fair value of the *Can Am* reporting unit was based on our projection of revenues, operating costs, and cash flows considering historical and anticipated future results, general economic and market conditions as well as the impact of planned business and operational strategies. The valuations employed a combination of present value techniques to measure fair value and considered market factors.

As a result of our fiscal 2005 annual impairment analysis, we determined that the goodwill of our White Mountain Cable Construction (WMCC) reporting unit was impaired and consequently recognized a goodwill impairment charge of approximately \$29.0 million during the fourth quarter of fiscal 2005. This determination was primarily the result of a change in management s expectations of long-term cash flows from reduced work levels for a significant customer, a shift in the timing of expected cash flows from another customer to later periods in our

Table of Contents

forecast which reduced the present value of the future cash flows from this customer and WMCC's operational underperformance during the fourth quarter of 2005. The combination of these factors had an adverse impact on the anticipated future cash flows of the WMCC reporting unit used in the annual impairment analysis performed during the fourth quarter of fiscal 2005.

The reduced work levels at WMCC were primarily the result of a reduction in demand from a single significant customer. This was due to the customer's decisions regarding the allocation of their capital spending away from work that management anticipated would be performed by WMCC. In performing the SFAS No. 142 impairment assessment, management determined that this shift in demand was more than temporary, consequently impacting the seven year period used in our goodwill analysis. This change in the allocation of capital spending by the customer away from work provided by WMCC did not have an adverse impact on our other subsidiaries. The historical cash flows of WMCC had been positive, but trended downward during fiscal 2005 as WMCC incurred losses. This negative trend was the result of unanticipated poor operating performance due to unforeseen job site conditions which impacted productivity, an inability to effectively secure and manage subcontractors at acceptable cost and the under absorption of general and administrative expenses. During the fourth quarter of fiscal 2005 management had expected improvements in operating performance as the level of work increased, however, as a result of the factors specified above WMCC incurred an operating loss during the fourth quarter ended July 30, 2005. As a result of these factors, management determined that WMCC would be unable to meet expected profitability measures at the existing work levels which indicated that the anticipated long-term cash flows from the business would be materially less than previously expected over the seven year cash flow period used in the SFAS No. 142 impairment analysis.

The estimate of fair value of each of our reporting units was based on our projection of revenues, operating costs, and cash flows considering historical and anticipated future results, general economic and market conditions as well as the impact of planned business and operational strategies. The valuations employ a combination of present value techniques to measure fair value and consider market factors. The key assumptions used to determine the fair value of our reporting units during the fiscal 2007 annual impairment test were (a) expected cash flow periods of seven years; (b) terminal values based upon terminal growth rate of between 2.0% and 4.0%; and (c) a discount rate of 12.0% which was based on our best estimate during the period of the weighted average cost of capital adjusted for risks associated with the reporting units. The key assumptions used to determine the fair value of our reporting units during the fiscal 2006 and fiscal 2005 impairment tests, including the Can Am and WMCC impairment tests, were (a) expected cash flow periods of seven years; (b) terminal values based upon terminal growth rate of between 2.0% and 4.0%; and (c) a discount rate of 13.0% which was based on our best estimate during the period of the weighted average cost of capital adjusted for risks associated with the reporting units. Management believes the rates used are consistent with the risks inherent in our business model and with industry discount rates. Changes in our judgments and estimates could result in a significantly different estimate of the fair value of the reporting units and could result in an impairment of goodwill. A variance in the discount rate used could have had an impact on the amount of goodwill impairment charges recorded. For example, a 1% change in the discount rate would have caused an increase or decrease in the WMCC goodwill impairment charge in fiscal 2005 by approximately \$0.6 million.

The estimated fair value of our reporting units exceeded their carrying value for the annual goodwill impairment test in fiscal 2007. However, two of the reporting units, one having a goodwill balance of approximately \$8.3 million and the other having a goodwill balance of approximately \$5.7 million, have recently experienced lower demand from the customers they serve compared to historical levels. As of July 28, 2007, we believe the goodwill is recoverable for all of the reporting units; however, there can be no assurances that the goodwill will not be impaired in future periods.

Stock-Based Compensation. Our stock-based award programs are intended to attract, retain and reward talented employees, officers and directors, and to align stockholder and employee interests. In December 2004, the Financial Accounting Standards Board (FASB) issued SFAS No. 123(R), *Share-Based Payment*, which amended SFAS No. 123. SFAS No. 123(R) requires that share-based awards granted to employees be fair valued on the date of

grant, with limited exceptions, and the related expense recognized over the requisite service period, which is generally the vesting period of the award. SFAS No. 123(R) became effective for us on July 31, 2005, the first day of fiscal 2006. Prior to fiscal 2006, we accounted for stock-based compensation under Accounting

Table of Contents

Principles Board Opinion No. 25, Accounting for Stock Issued to Employees (APB No. 25) which required recognition of compensation expense using the intrinsic value method, whereby compensation expense was determined as the excess of the market value of the underlying stock over the exercise price of the option at the measurement date.

Beginning July 31, 2005, we applied the modified prospective application of SFAS No. 123(R) to all of our stock-based awards. Additionally, beginning in fiscal 2006 we shifted from granting stock options to our employees and officers to granting time-based and performance-based restricted shares and restricted share units (see Note 16, Stock-Based Awards in the Notes to Consolidated Financial Statements). For performance-based awards, in accordance with SFAS No. 123(R), compensation cost must be recognized over the requisite service period if it is probable that the performance goal will be satisfied. We use our best judgment to determine whether it is probable the performance goals will be satisfied at each reporting period and record compensation costs accordingly; however, the recognition or non-recognition of such compensation cost remains subject to uncertainty.

As of July 28, 2007, the maximum total unrecognized compensation expense and weighted-average period over which the expense would be recognized is shown below. For performance based awards, the unrecognized compensation cost is based upon the maximum amount of restricted share and restricted share units that can be earned under outstanding awards. If the performance goals are not met, no compensation expense will be recognized for these shares/units and any compensation expense recognized previously for those shares/units will be reversed.

| | Unrecognized Compensation Expense (In thousands) | Weighted- Average Period (In years) |
|---|---|--|
| Stock options | \$ 517 | 2.0 |
| Unvested time vesting shares/units | \$ 2,567 | 2.2 |
| Unvested performance vesting shares/units | \$ 14,085 | 2.1 |

During the first quarter of fiscal 2007, in response to a public letter to Financial Executives International and the American Institute of Certified Public Accountants from the Office of the Chief Accountant of the Securities and Exchange Commission dated September 19, 2006, we initiated a voluntary review of our stock-based award granting practices covering the period from August 1, 1996 (the first day of fiscal 1997) through October 28, 2006. We found that the number and exercise price of all stock-based awards were approved by the applicable committee of the Board of Directors. Additionally, no instances of intentional back dating of equity awards nor any evidence of fraud or manipulative conduct associated with our granting practices was discovered during this review. However, in some instances, primarily associated with annual grants, the administrative activities necessary to complete the allocation of stock options to individual employees were not final at the grant date. APB No. 25 provides that the measurement date of an award can not occur until the number of shares that the individual employee is entitled to receive is also finalized.

Pursuant to APB No. 25, proper measurement dates were not applied for certain awards as the administrative activities related to the allocation of the stock options to employees had not been finalized as of the grant date. During our voluntary review, we considered the available information related to each of the stock-based awards and applied judgment in determining the appropriate measurement date. In certain instances, the stock price increased from the grant date to the measurement date which resulted in additional non-cash stock-based compensation expense. We have determined the impact to the consolidated operating results of applying the new measurement date to the awards would not change fiscal 2006 results, but would reduce fiscal 2005 results by approximately \$0.4 million, net of taxes.

For each year between fiscal 1998 through fiscal 2004, the impact of the non-cash stock-based compensation expense, net of taxes, was less than \$0.3 million per year with no impact upon fiscal 1997. Pursuant to the footnote disclosure provisions of SFAS No. 123 and SFAS No. 148 Accounting for Stock-Based Compensation Transition and Disclosure, we determined the pro forma non-cash stock-based compensation expense would decrease by approximately \$2.2 million for fiscal 2005 resulting in an increase in pro forma net income. For fiscal 1997 through fiscal 2004, we determined the footnote disclosure of pro forma non-cash stock-based compensation expense and pro forma net income (loss) would change by less than \$0.2 million on an annual basis.

Table of Contents

We have determined that the impact of the above amounts is not material to net income (loss), earnings (loss) per share, additional paid-in-capital, retained earnings and pro forma disclosures for all periods between fiscal 1997 through fiscal 2006 and with respect to the trends in earnings. The accompanying consolidated statements of operations, consolidated statements of stockholder's equity, and consolidated statements of cash flows for fiscal 2005 includes an increase of \$0.4 million, net of taxes, for non-cash stock-based compensation expense. The accompanying consolidated balance sheet as of July 28, 2006 includes an adjustment of \$1.9 million to increase additional paid-in capital and decrease retained earnings from the amounts previously reported reflecting the cumulative impact of the non-cash stock-based compensation expense, net of taxes. We have advised our external auditors and the Audit Committee of the Board of Directors of the results of our review.

Accounting for Income Taxes. We account for income taxes under the asset and liability method. This approach requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Developing our provision for income taxes requires significant judgment regarding the determination of deferred tax assets and liabilities and, if necessary, any valuation allowances that may be required for deferred tax assets and accruals for uncertain tax positions. We have not recorded any valuation allowances as of July 28, 2007 because management believes that future taxable income will, more likely than not, be sufficient to realize the benefits of those assets as the temporary basis differences reverse over time. Our judgments are subject to audit by various taxing authorities. While we believe that we have provided adequately for our income tax liabilities in the consolidated financial statements, adverse determinations by taxing authorities could have a material adverse effect on our consolidated financial condition, results of operations, and cash flows.

In June 2006, FASB issued Interpretation No. 48, *Accounting for Uncertainty in Income Taxes*—an interpretation of FASB Statement No. 109 (FIN 48). FIN 48 prescribes a two-step process for the financial statement recognition and measurement of tax positions taken or expected to be taken in a tax return. The first step involves evaluation of a tax position to determine whether it is more likely than not that the position will be sustained upon examination, based on the technical merits of the position. The second step involves measuring the benefit to recognize in the financial statements for those tax positions that meet the more likely than not recognition threshold. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. The provisions of FIN 48 are effective for us beginning on July 29, 2007, the first day of fiscal 2008. We are currently evaluating the impact of FIN 48.

Allowance for Doubtful Accounts. We maintain an allowance for doubtful accounts for estimated losses resulting from the inability of our customers to make required payments. Management analyzes the collectability of accounts receivable balances on a regular basis. This review considers the aging of account balances, historical bad debt experience, changes in customer creditworthiness, current economic trends, customer payment activity and other relevant factors. Should any of these factors change, the estimate made by management may also change, which could affect the level of our future provision for doubtful accounts. We record an increase in the allowance for doubtful accounts when it is probable that a receivable is not collectable and the loss can be reasonably estimated. We believe that none of our significant customers are experiencing significant financial difficulty as of July 28, 2007. Any increase in the allowance account has a corresponding negative effect on our results of operations.

Contingencies and Litigation. In the ordinary course of our business, we are involved in certain legal proceedings. SFAS No. 5, *Accounting for Contingencies*, requires that an estimated loss from a loss contingency should be accrued by a charge to income if it is probable that an asset has been impaired or a liability has been incurred and the amount of the loss can be reasonably estimated. In determining whether a loss should be accrued we evaluate, among other factors, the degree of probability of an unfavorable outcome and the ability to make a reasonable estimate of the amount of loss. If only a range of probable loss can be determined, we accrue for our best estimate within the range for the contingency. In those cases where none of the estimates within the range is better than another, we accrue for

the amount representing the low end of the range in accordance with SFAS No. 5. As additional information becomes available, we reassess the potential liability related to our pending contingencies and litigation and revise our estimates. Revisions of our estimates of the potential liability could materially impact our results of operations. Additionally, if the final outcome of such litigation and contingencies differs adversely from that currently expected, it would result in a charge to earnings when determined.

Table of Contents

A number of our competitors have been subject to class action lawsuits alleging violations of the Fair Labor Standards Act and state wage and hour laws. A number of these lawsuits have resulted in the payment of substantial damages by the defendants. We have been contacted by counsel representing current and former employees alleging similar violations at certain of our subsidiaries. These subsidiaries currently employ approximately 2,800 persons. In an effort to avoid the expense of class action litigation and to timely resolve this matter, the parties have engaged a third party to mediate discussions. Additionally, two former employees of Apex, a wholly-owned subsidiary that was discontinued during fiscal 2007, commenced a lawsuit alleging that Apex violated certain minimum wage laws and overtime pay requirements. The plaintiffs seek to certify, and eventually notify, a class consisting of certain former employees of Apex. We intend to vigorously defend ourselves against this lawsuit. Regardless of whether any of the foregoing allegations are valid or whether we are ultimately determined to be liable, these claims may be expensive to defend and/or settle and may adversely affect our financial condition and results of operations and cash flows.

From time to time, the Company and certain of its subsidiaries are also party to various claims and legal proceedings in the normal course of business. It is the opinion of our management, based on information available at this time, that none of such pending normal course of business claims or legal proceedings will have a material effect on our consolidated financial statements.

Results of Operations

We use a fiscal year ending on the last Saturday in July. Fiscal 2007, fiscal 2006 and fiscal 2005 all consisted of 52 weeks. The following table sets forth, as a percentage of revenues earned, our consolidated statements of operations for the periods indicated (totals may not add due to rounding):

| | July 28, 2007 | | Fiscal Year Ended July 29, 2006 (Dollars in millions) | | July 30, 2005 | |
|--|---------------|--------|---|--------|---------------|--------|
| Revenues | \$ 1,137.8 | 100.0% | \$ 995.0 | 100.0% | \$ 958.0 | 100.0% |
| Expenses: | | | | | | |
| Cost of earned revenue, excluding depreciation | 915.3 | 80.4 | 811.2 | 81.5 | 762.2 | 79.6 |
| General and administrative | 90.1 | 7.9 | 78.5 | 7.9 | 77.8 | 8.1 |
| Depreciation and amortization | 57.8 | 5.1 | 46.5 | 4.7 | 45.9 | 4.8 |
| Goodwill impairment charge | | | 14.8 | 1.5 | 29.0 | 3.0 |
| Total | 1,063.1 | 93.4 | 951.0 | 95.6 | 914.9 | 95.5 |
| Interest income | 1.0 | 0.1 | 1.9 | 0.2 | 1.3 | 0.1 |
| Interest expense | (14.8) | (1.3) | (12.0) | (1.2) | (0.4) | |
| Other income, net | 8.6 | 0.8 | 6.3 | 0.6 | 12.0 | 1.2 |
| Income from continuing operations before income taxes | 69.5 | 6.1 | 40.2 | 4.0 | 56.0 | 5.8 |
| Provision for income taxes | 27.3 | 2.4 | 22.2 | 2.2 | 33.4 | 3.5 |
| Income from continuing operations | 42.2 | 3.7 | 18.0 | 1.8 | 22.6 | 2.4 |
| Income (loss) from discontinued operations, net of tax | (0.3) | | 0.1 | | 1.3 | 0.1 |

| | | | | | | | | | |
|------------|----|------|------|----|------|------|----|------|------|
| Net income | \$ | 41.9 | 3.7% | \$ | 18.2 | 1.8% | \$ | 23.9 | 2.5% |
|------------|----|------|------|----|------|------|----|------|------|

Table of Contents**Year Ended July 28, 2007 Compared to Year Ended July 29, 2006**

Revenues. The following table presents information regarding total revenues by type of customer for the fiscal years ended July 28, 2007 and July 29, 2006:

| | Fiscal Year Ended | | Revenue | % of Total | Increase (Decrease) | % Increase (Decrease) |
|--|-----------------------|---------------|----------|------------|------------------------|--------------------------|
| | July 28, 2007 | July 29, 2006 | | | | |
| | Revenue | % of Total | Revenue | % of Total | (Decrease) | (Decrease) |
| | (Dollars in millions) | | | | | |
| Telecommunications | \$ 849.9 | 74.7% | \$ 717.2 | 72.1% | \$ 132.7 | 18.5% |
| Utility line locating | 214.7 | 18.9% | 218.4 | 21.9% | (3.8) | (1.7)% |
| Electric utilities and other customers | 73.3 | 6.4% | 59.3 | 6.0% | 13.9 | 23.5% |
| Total contract revenues | \$ 1,137.8 | 100.0% | \$ 995.0 | 100.0% | \$ 142.8 | 14.4% |

Revenues increased \$142.8 million, or 14.4%, in fiscal 2007 as compared to fiscal 2006. Of this increase, \$132.7 million was a result of an increase in specialty contracting services provided to telecommunications companies and \$13.9 million was due to increased revenues from construction and maintenance services provided to electric utilities and other customers. These increases were partially offset by a \$3.8 million decrease in underground utility locating services revenues. During fiscal 2007, telecommunications customer revenue included \$204.8 million provided from services performed by companies we acquired during fiscal 2007 and fiscal 2006. The following table presents revenue by type of customer excluding the amounts attributed to companies acquired during fiscal 2007 and fiscal 2006:

| | Fiscal Year Ended | | Increase (Decrease) | % Increase (Decrease) |
|---|-----------------------|---------------|------------------------|--------------------------|
| | July 28, 2007 | July 29, 2006 | | |
| | | | (Decrease) | (Decrease) |
| | (Dollars in millions) | | | |
| Telecommunications | \$ 645.1 | \$ 651.4 | \$ (6.3) | (1.0)% |
| Utility line locating | 214.7 | 218.4 | (3.8) | (1.7)% |
| Electric utilities and other customers | 73.3 | 59.3 | 13.9 | 23.5% |
| | 933.0 | 929.1 | 3.8 | 0.4% |
| Revenues from business acquired in fiscal 2006 and 2007 | 204.8 | 65.8 | 139.0 | NM |
| Total contract revenues | \$ 1,137.8 | \$ 995.0 | \$ 142.8 | 14.4% |

Excluding revenue from businesses acquired during or subsequent to fiscal 2006, revenues from specialty construction services provided to telecommunications companies were \$645.1 million for fiscal 2007, compared to \$651.4 million for fiscal year 2006, a decrease of 1.0%. During fiscal 2006, we earned approximately \$61.1 million from hurricane restoration services for telecommunications customers. We did not perform any hurricane restoration services during

the current fiscal year. Excluding revenue earned from hurricane restoration services during fiscal 2006, revenue increased by approximately \$54.8 million compared to the same period in the prior year. This increase was primarily the result of approximately \$19.1 million and \$3.9 million, respectively, of additional work for two significant telephone customers maintaining and upgrading their respective networks, and \$14.2 million of additional revenue from a significant customer engaged in a fiber deployment project. In addition, revenue increased by approximately \$30.5 million for installation, maintenance and construction services provided to several cable multiple system operators, including work performed on the former Adelphia network assets acquired by certain of those customers. During fiscal 2006, we earned \$17.6 million from work performed for Adelphia.

Total revenues from underground utility line locating for fiscal 2007 were \$214.7 million compared to \$218.4 million for fiscal 2006, a decrease of 1.7%. During fiscal 2006, we earned approximately \$1.8 million for utility locating relating to hurricane restoration services. We did not perform any hurricane restoration services during fiscal 2007. The remaining decrease is a result of a decrease in the volume of work performed for both existing and new customers, including the termination of a contract for a telephone customer in January 2006.

Table of Contents

Our total revenues from electric utilities and other construction and maintenance services increased \$13.9 million, or 23.5%, in fiscal 2007 as compared to the fiscal 2006. The increase was primarily attributable to additional work performed for both existing and new customers, including on-going gas pipeline construction primarily for one customer.

Costs of Earned Revenues. Costs of earned revenues increased \$104.0 million to \$915.3 million in fiscal 2007 from \$811.2 million in fiscal 2006. The primary components of this increase were direct labor and subcontractor costs taken together, other direct costs, and direct materials, which increased \$78.3 million, \$17.6 million, and \$8.1 million, respectively. These increases were primarily due to higher levels of operations during fiscal 2007, including the operations of Cable Express and Prince since their acquisitions in September 2006 and December 2005, respectively. As a percentage of contract revenues, costs of earned revenues decreased 1.1% for fiscal 2007, as compared to the same period last year. Labor and labor related costs decreased 0.5% as a percent of contract revenues primarily as a result of less subcontracted labor in fiscal 2007 as compared to fiscal 2006. This decline was due to less subcontracted labor as a percentage of revenues in fiscal 2007 as compared to fiscal 2006, primarily as a result of the Prince and Cable Express acquisitions. Decreases in other direct costs contributed 0.7% of the total percent decrease primarily due to reduced vehicle rental, travel and other direct costs compared to higher amounts incurred during fiscal 2006 in connection with the hurricane restoration services and decreases in insurance costs as a result of reduced loss development activity for self-insured claims during fiscal 2007. These reductions were partially offset by increases in group health insurance costs and higher fuel costs. We also experienced an increase of 0.1% in direct materials due to an increase in the number of projects for which we provided materials to the customer during 2007 as compared to fiscal 2006.

General and Administrative Expenses. General and administrative expenses increased \$11.6 million to \$90.1 million for fiscal 2007 as compared to \$78.5 million for fiscal 2006. The increase in total general and administrative expenses for fiscal 2007 compared to the prior year period was primarily attributable to the general and administrative costs of Cable Express and Prince, which were acquired in September 2006 and December 2005, respectively, increased legal and professional fees, increased payroll and related expenses as a result of the growth of our business in fiscal 2007, and an increase in stock-based compensation expenses as a result of the restricted stock awards granted during fiscal 2007 and 2006. The total amount of stock-based compensation expense for fiscal 2007 was \$6.2 million as compared to \$4.7 million for fiscal 2006. General and administrative expenses as a percentage of contract revenues were 7.9% for each of fiscal 2007 and fiscal 2006, respectively.

Depreciation and Amortization. Depreciation and amortization increased to \$57.8 million for fiscal 2007 from \$46.5 million for fiscal 2006 and increased as a percentage of contract revenues to 5.1% compared to 4.7% from fiscal year 2006. The dollar amount of the increase for fiscal 2007 compared to fiscal 2006 is primarily a result of increased capital expenditures and the addition of fixed assets and amortizing intangible assets relating to the acquisitions of Cable Express and Prince in September 2006 and December 2005, respectively.

Goodwill impairment charge. During the third quarter of fiscal 2006, we recognized a goodwill impairment charge of approximately \$14.8 million related to our Can Am reporting unit. Although Can Am provides services to significant customers, it had underperformed compared to previous expectations due to its inability to achieve projected revenue growth and due to operational inefficiencies at the level of work performed. Management determined that these factors increased the uncertainty surrounding future levels of revenue expected from Can Am. We changed the senior management at Can Am during the later part of fiscal 2006, integrating certain of its operations with another of our subsidiaries in order to improve operational efficiency. The combination of the above factors had the effect of reducing the expected future cash flows of the Can Am reporting unit and were circumstances that would more likely than not reduce the fair value of the reporting unit below its carrying amount. Accordingly, we performed an interim goodwill impairment test as of April 29, 2006. As a result of the impairment analysis, management determined that the estimated fair value of the reporting unit was less than its carrying value and, as a result, a goodwill impairment

charge was recognized to write off Can Am's goodwill.

Interest Income. Interest income decreased to \$1.0 million for fiscal 2007 as compared to \$1.9 million for fiscal 2006. The decrease is primarily a result of lower cash balances as compared to prior year due to the fiscal 2007 and fiscal 2006 acquisitions of Cable Express, Cavo, and Prince, and due to higher amounts of capital expenditures in fiscal 2007.

Table of Contents

Interest Expense. Interest expense was \$14.8 million for fiscal 2007 as compared to \$12.0 million for fiscal 2006. Fiscal 2007 included a full year of interest on our \$150.0 million of 8.125% senior subordinated notes (Notes) issued during October 2005. In addition, we incurred interest expense related to notes payable and capital leases assumed in the December 2005 acquisition of Prince and the September 2006 acquisition of Cable Express.

Other Income, Net. Other income increased to \$8.6 million for fiscal 2007 as compared to \$6.3 million for fiscal 2006. The increase was primarily the result of the sale of real estate during the third quarter of fiscal 2007 which resulted in a gain of approximately \$2.5 million.

Income Taxes. The following table presents our income tax expense and effective income tax rate for continuing operations for fiscal years 2007 and 2006 (dollars in millions):

| | Fiscal Year Ended | |
|---------------------------|--------------------------|--------------------------|
| | July 28, 2007 | July 29, 2006 |
| Income taxes | \$ 27.3 | \$ 22.2 |
| Effective income tax rate | 39.3% | 55.1% |

Our effective income tax rate for fiscal 2006 differed substantially from the statutory rate during the period due to the impact of the non-cash goodwill impairment charge of \$14.8 million which was non deductible for income tax purposes (see Note 8 in the Notes to Consolidated Financial Statements). In addition, our effective tax rate for each period is impacted by other non-deductible and non-taxable items for tax purposes in relation to the levels of pre-tax earnings.

Income from Continuing Operations. Income from continuing operations was \$42.2 million for fiscal 2007 as compared to \$18.0 million for fiscal 2006.

Discontinued Operations. The following table presents our results from discontinued operations for fiscal 2007 and 2006 (dollars in millions):

| | Fiscal Year Ended | |
|--|-------------------------------|-------------|
| | 2007 | 2006 |
| | (Dollars in thousands) | |
| Contract revenues of discontinued operations | \$ 10,032 | \$ 28,700 |
| Income (loss) of discontinued operations before income taxes | \$ (522) | \$ 233 |
| Income (loss) of discontinued operations, net of tax | \$ (318) | \$ 140 |

As a result of the termination of the installation services effective December 2006, the level of activity and operating results of the discontinued operation declined in fiscal 2007 as compared to fiscal 2006.

Net Income. Net income was \$41.9 million for fiscal 2007 as compared to \$18.2 million for fiscal 2006.

Year Ended July 29, 2006 Compared to Year Ended July 30, 2005

Revenues. The following table presents information regarding total revenues by type of customer for the fiscal years ended July 29, 2006 and July 30, 2005:

| | Fiscal Year Ended | | Revenue | % of Total | Increase (Decrease) | % Increase (Decrease) |
|--|-----------------------|---------------|----------|------------|------------------------|--------------------------|
| | July 29, 2006 | July 30, 2005 | | | | |
| | Revenue | % of Total | Revenue | % of Total | (Decrease) | (Decrease) |
| | (Dollars in millions) | | | | | |
| Telecommunications | \$ 717.2 | 72.1% | \$ 704.4 | 73.5% | \$ 12.8 | 1.8% |
| Utility line locating | 218.4 | 21.9% | 213.2 | 22.3% | 5.3 | 2.5% |
| Electric utilities and other customers | 59.3 | 6.0% | 40.5 | 4.2% | 18.9 | 46.6% |
| Total contract revenues | \$ 995.0 | 100.0% | \$ 958.0 | 100.0% | \$ 37.0 | 3.9% |

Revenues increased \$37.0 million, or 3.9%, in fiscal 2006 as compared to fiscal 2005. Of this increase, \$12.8 million was a result of an increase in specialty contracting services provided to telecommunications

materials to the customer during 2006 as compared to fiscal 2005. These increases were partially offset by a decrease as a percentage of contract revenues of 0.2% in direct labor and subcontracted labor, combined, primarily as a result of less subcontracted labor in fiscal 2006 as compared to the fiscal 2005, which enabled us to reduce our total labor costs in proportion to our contract revenues.

General and Administrative Expenses. General and administrative expenses increased \$0.7 million to \$78.5 million for fiscal 2006 as compared to \$77.8 million in fiscal 2005. The increase in total general and administrative expenses for fiscal 2006 was primarily a result of an increase in stock-based compensation expenses compared to fiscal 2005 as a result of SFAS No. 123(R) implementation and from general and administrative costs of Prince, which was acquired in December 2005. These dollar amount increases were partially offset by decreased

Table of Contents

professional fees primarily as a result of a reduction in Sarbanes Oxley related costs, as fiscal 2005 was the first year of implementation, and improved bad debt experience during fiscal 2006 compared to fiscal 2005. The total amount of stock-based compensation expense for fiscal 2006 was \$4.7 million as compared to \$1.5 million for fiscal 2005. The \$1.5 million in stock-based compensation expense for fiscal 2005 includes a pre-tax adjustment of \$0.5 million for additional stock-based compensation expense as a result of a voluntary review of our stock-based award granting practices covering the period from August 1, 1996 (the first day of fiscal 1997) through October 28, 2006. (See Note 16 in Notes to Consolidated Financial Statements). The general increase in stock-based compensation resulted from applying SFAS No. 123(R) to our unvested stock options outstanding and restricted stock awards granted to employees and officers in December 2005. Prior to SFAS No. 123(R) we accounted for stock-based compensation under APB No. 25 and only certain of our awards resulted in compensation expense. In accordance with SFAS No. 123(R), we now recognize compensation expense for all stock-based awards over the vesting period. Our restricted stock grants are also accounted for under SFAS No. 123(R) and we have recognized compensation expense based on the fair value at the date of grant over the requisite service periods of the awards.

General and administrative expenses as a percentage of contract revenues were 7.9% and 8.1% in fiscal 2006 and fiscal 2005, respectively. The decrease in general and administrative expenses as a percentage of contract revenues is primarily a result of the effect of the Prince acquisition, which increased contract revenues at a greater rate than its increase to general and administrative costs. We also incurred lower Sarbanes Oxley related costs in fiscal 2006 as compared to fiscal 2005, which contributed to the percentage decrease in general and administrative expenses. Offsetting the decline in general and administrative costs as a percentage of contract revenue was \$4.7 million of stock-based compensation expense in fiscal 2006 due to implementation of SFAS No. 123(R) as compared to \$1.5 million in fiscal 2005.

Depreciation and Amortization. Depreciation and amortization increased to \$46.5 million in fiscal 2006 from \$45.9 million in fiscal 2005 and decreased as a percentage of contract revenues to 4.6% in fiscal 2006 from 4.8% in fiscal 2005. The dollar amount of the increase for fiscal 2006 compared to fiscal 2005 is primarily a result of the addition of fixed assets and amortizing intangibles relating to the acquisition of Prince in December 2005. These increases were partially offset by fixed assets becoming fully depreciated during the period. The percentage decrease is a result of \$37.0 million in increased revenues on slightly increased depreciation costs.

Goodwill impairment charge. During the third quarter of fiscal 2006, we recognized a goodwill impairment charge of approximately \$14.8 million related to our Can-Am reporting unit. Although Can-Am provides services to significant customers, it had underperformed compared to previous expectations due to its inability to achieve projected revenue growth and due to operational inefficiencies at existing levels of work. Can-Am began incurring operating losses during fiscal 2006, primarily as a result of poor performance on existing contracts due to high job management costs during the period of reduced work levels. In addition, Can-Am failed to achieve projected revenue growth due to declines in demand from existing customers and its inability to secure new customer work at pricing levels sufficient to offset operating costs. We changed the senior management at Can-Am during the later part of fiscal 2006, integrating certain of its operations with another of our subsidiaries in order to improve operational efficiency. However, we were uncertain of the time period that the changes will take to improve the performance of Can-Am and the extent to which the changes may be effective. While management does not expect Can-Am to generate material losses in future periods, we determined that the anticipated cash flows from new opportunities were subject to a higher degree of uncertainty than previously anticipated and that future cash flows would not likely be sufficient to support the carrying value of Can-Am's goodwill balance.

The combination of the above factors had the effect of reducing the expected future cash flows of the Can-Am reporting unit over the seven year period used in our SFAS No. 142 impairment analysis and are circumstances that we determined would be more likely than not to reduce the fair value of the reporting unit below its carrying amount. Accordingly, we performed an interim goodwill impairment test as of April 29, 2006. As a result of the impairment

analysis, management determined that the estimated fair value of the reporting unit was less than its carrying value and, consequently, a goodwill impairment charge was recognized to write off Can-Am's goodwill.

During fiscal 2005, we recognized a goodwill impairment charge of approximately \$29.0 million related to our WMCC reporting unit as a result of our fiscal 2005 annual impairment analysis. This determination was primarily the result of a change in management's expectations of long-term cash flows from reduced work levels for a

Table of Contents

significant customer, a shift in the timing of expected cash flows from another customer to later periods in our forecast which reduced the present value of the future cash flows from this customer and WMCC's operational underperformance during the fourth quarter of 2005. The combination of these factors had an adverse impact on the anticipated future cash flows of the WMCC reporting unit used in the annual impairment analysis performed during the fourth quarter of fiscal 2005.

The reduced work levels at WMCC were primarily the result of a reduction in demand from a single significant customer. This was due to the customer's decisions regarding the allocation of their capital spending away from work that management anticipated would be performed by WMCC. In performing the SFAS No. 142 impairment assessment, management determined that this shift in demand was more than temporary, consequently impacting the seven year period used in our goodwill analysis. This change in the allocation of capital spending by the customer away from work provided by WMCC did not have an adverse impact on other subsidiaries of ours. The historical cash flows of WMCC had been positive, but trended downward during fiscal 2005 as WMCC incurred losses. This negative trend was the result of unanticipated poor operating performance due to unforeseen job site conditions which impacted productivity, an inability to effectively secure and manage subcontractors at acceptable cost and the under absorption of general and administrative expenses. During the fourth quarter of fiscal 2005 management had expected improvements in operating performance as the level of work increased, however, as a result of the factors specified above WMCC incurred an operating loss during the fourth quarter ended July 30, 2005. As a result of these factors, management determined that WMCC would be unable to meet expected profitability measures at the existing work levels which indicated that the anticipated long-term cash flows from the business would be materially less than previously expected over the seven year cash flow period used in the SFAS No. 142 impairment analysis. Although we made operational changes in an effort to improve the performance and profitability of WMCC and management did not expect WMCC to generate material losses in future periods, we were uncertain of the time period that the changes would take to improve the performance and the extent to which the changes may be effective.

Interest Income. Interest income increased to \$1.9 million for fiscal 2006 as compared to \$1.3 million for fiscal 2005. The increase for fiscal 2006 as compared to fiscal 2005 is primarily a result of higher interest rates during fiscal 2006.

Interest Expense. Interest expense increased to \$12.0 million for fiscal 2006 as compared to \$0.4 million for fiscal 2005. The increase is due to the issuance of \$150.0 million of Notes and \$33.0 million of borrowings from our Credit Facility. The issuance of the Notes and the borrowing from our Credit Facility were used to purchase 8.76 million shares of our common stock in October 2005 and used in connection with our acquisition of Prince in December 2005. The \$33.0 million in borrowing from our Credit Facility has subsequently been repaid.

Other Income, Net. Other income decreased to \$6.3 million for fiscal 2006 as compared to \$12.0 million for fiscal 2005. The decrease was primarily a result of a lesser number of assets sold during fiscal 2006 as compared to fiscal 2005.

Income Taxes. The following table presents our income tax expense and effective income tax rate for continuing operations for fiscal 2006 and fiscal 2005 (dollars in millions):

| | Fiscal Year Ended | |
|---------------------------|--------------------------|--------------------------|
| | July 29, 2006 | July 30, 2005 |
| Income taxes | \$ 22.2 | \$ 33.4 |
| Effective income tax rate | 55.1% | 59.7% |

Our effective income tax rate for fiscal 2006 and fiscal 2005 was significantly higher than the applicable statutory rates in the jurisdictions where we operate as a result of the non-cash goodwill impairment charges of \$14.8 million and \$29.0 million in fiscal 2006 and fiscal 2005, respectively. Those impairment charges are not deductible for income tax purposes. Other variations in our tax rate are primarily attributable to the impact of other non-deductible and non-taxable items for tax purposes in relation to a lower pre-tax income during fiscal 2006 as compared to fiscal 2005.

Table of Contents

Income from Continuing Operations. Income from continuing operations was \$18.0 million for fiscal 2006 as compared to \$22.6 million for fiscal 2005.

Discontinued Operations. The following table presents our results from discontinued operations for fiscal 2006 and 2005 (dollars in millions):

| | Fiscal Year Ended | |
|--|-------------------------------|-------------|
| | 2006 | 2005 |
| | (Dollars in thousands) | |
| Contract revenues of discontinued operations | \$ 28,700 | \$ 28,617 |
| Income (loss) of discontinued operations before income taxes | \$ 233 | \$ 2,084 |
| Income (loss) of discontinued operations, net of tax | \$ 140 | \$ 1,267 |

The decrease in income from discontinued operations was primarily a result of increased costs of Apex to provide services to its primary customer during the later part of fiscal 2005 as compared to relatively stable contract revenues.

Net Income. Net income was \$18.2 million in fiscal 2006 as compared to \$23.9 million in fiscal 2005.

Liquidity and Capital Resources

Capital requirements. We use capital primarily to purchase equipment and maintain sufficient levels of working capital in order to support our contractual commitments to customers. Our working capital needs are influenced by our level of operations and generally increase with higher levels of revenues. Our working capital requirements are influenced by the timing of the collection of accounts receivable outstanding from our customers for work previously performed. We believe that none of our major customers is experiencing significant financial difficulty as of July 28, 2007. Our sources of cash have historically been operating activities, debt, equity offerings, bank borrowings, and proceeds from the sale of idle and surplus equipment and real property. We periodically borrow from and repay our revolving credit facility based on our cash requirements. Additionally, to the extent we make acquisitions that involve consideration other than our stock, or to the extent we repurchase common stock, our capital requirements may increase.

We expect capital expenditures, net of disposals, to range from \$65.0 million to \$70.0 million for fiscal 2008. Our level of capital expenditures can vary depending on the customer demand for our services, the replacement cycle we select for our equipment, and overall economic growth. We intend to fund these expenditures primarily from operating cash flows, availability under our revolving credit facility and cash on hand.

Cash and cash equivalents totaled \$18.9 million at July 28, 2007 compared to \$27.3 million at July 29, 2006.

| | Fiscal Year Ended | | |
|----------------------------------|------------------------------|-----------------|-----------------|
| | July 28, | July 29, | July 30, |
| | 2007 | 2006 | 2005 |
| | (Dollars in millions) | | |
| Net cash flows: | | | |
| Provided by operating activities | \$ 108.5 | \$ 102.3 | \$ 87.4 |
| Used in investing activities | \$ (124.6) | \$ (113.0) | \$ (34.0) |

| | | | | | | |
|--|----|-----|----|--------|----|-------|
| Provided by (used in) financing activities | \$ | 7.7 | \$ | (45.1) | \$ | (1.8) |
|--|----|-----|----|--------|----|-------|

Cash from operating activities. During fiscal 2007, net cash provided by operating activities was \$108.5 million. Net cash provided by operating activities was comprised primarily of net income, adjusted for non-cash items. Non-cash items during fiscal 2007 primarily included depreciation, amortization, stock-based compensation, deferred income taxes, and gain on disposal of assets. Changes in working capital and changes in other long term assets and liabilities contributed \$7.6 million of operating cash flow during the fiscal year. Components of the working capital changes which contributed to operating cash flow for fiscal 2007 were a decrease in accounts receivable of \$10.0 million due to billing and collection activity and the payment patterns of our customers and a decrease in current and other assets of \$5.5 million primarily as a result of a decrease in prepaid insurance and other prepaid costs. Additionally, we had a net increase in accrued self-insured claims and other liabilities of \$9.9 million primarily attributable to increases in our self-insured claims liability with the addition of Prince and Cable Express

Table of Contents

to our insurance program, and increases in accrued payroll and payroll related items and accrued construction costs attributable to increased operating levels. Components of the working capital changes which used operating cash flow for fiscal 2007 were an increase in net costs and estimated earnings in excess of billings of \$14.2 million due to current period operating levels, a decrease in accounts payable of \$2.2 million due to the timing of receipt and payment of invoices, and a decrease in income taxes payable of \$1.3 million at the end of the current period. Based on fourth quarter revenues, days sales outstanding for accounts receivable, net was 42.1 days as of July 28, 2007 compared to 51.4 days at July 29, 2006. Based on fourth quarter revenues, days sales outstanding for costs and estimated earnings in excess of billings, net of billings in excess of costs and estimated earnings, was 27.2 days as of July 28, 2007 compared to 28.5 days at July 29, 2006. The decrease in combined days sales outstanding for accounts receivable and costs and estimated earnings in excess of billings is due to the above mentioned factors.

During fiscal 2006, net cash provided by operating activities was \$102.3 million and was comprised primarily of net income, adjusted for the gain on disposal of assets and non-cash items. Non-cash items during fiscal 2006 primarily included depreciation, amortization, stock-based compensation, deferred income taxes, gain on disposal of assets, and a goodwill impairment charge of approximately \$14.8 million. Changes in working capital and changes in other long term assets and liabilities combined provided \$22.5 million of operating cash flow during fiscal 2006. Components of the working capital changes which provided operating cash flow for fiscal 2006 included decreases in accounts receivable of \$28.2 million attributable to increased collection activities, a decrease in other assets and current assets of \$8.8 million as a result of a decrease in prepaid insurance and other prepaid costs, and increases in income taxes payable, of \$0.9 million due to the timing of our income tax payments. Additionally, we had net increases in accrued self-insured claims and other liabilities of \$0.4 million primarily attributable to \$3.6 million in interest payable at July 29, 2006 associated with our Notes, partially offset by decreased other accrued construction costs as a result of timing of payments. Components of the working capital changes which used operating cash flow for fiscal 2006 were increases in net unbilled revenue of \$12.2 million due to current period operating levels and billing activity, and decreases in accounts payable of \$3.6 million attributable to the timing of receipt and payment of invoices. Based on fourth quarter revenues, days sales outstanding for accounts receivable, net was 51.4 days as of July 29, 2006 compared to 57.8 days at July 30, 2005. Based on fourth quarter revenues, days sales outstanding for costs and estimated earnings in excess of billings, net of billings in excess of costs and estimated earnings, was 28.5 days as of July 29, 2006 compared to 24.7 days at July 30, 2005. The decrease in days sales outstanding for accounts receivable and costs and estimated earnings in excess of billings, net is due to increased collection efforts and payment patterns of our customers.

During fiscal 2005, net cash provided from operating activities of \$87.4 million was comprised primarily of net income, adjusted for the gain on disposal of assets and non-cash items. Non-cash items during fiscal 2005 primarily included depreciation, amortization, non-cash compensation, deferred income taxes, gain on disposal of assets, and a \$29.0 million goodwill impairment charge. Changes in working capital items during fiscal year 2005 used \$10.0 million of operating cash flow and consisted of increases in accounts receivable and costs and estimated earnings in excess of billings of \$25.9 million and \$3.3 million, respectively, and an increase in other current assets and other assets, net, of \$5.4 million. The increase in accounts receivable and costs and estimated earnings in excess of billings at the end of fiscal 2005 was primarily due to a change in our mix of customers to those with slower payment patterns. These cash flow decreases were partially offset by a net increase in income taxes of \$15.1 million due to the timing of payments, an increase in accounts payable of \$2.8 million attributable to the timing of receipt and payment of invoices, and an increase in accrued self-insured claims and other liabilities of \$6.7 million attributable to increased operating levels. Based on fourth quarter revenues, days sales outstanding was 57.8 days as of July 30, 2005 compared to 45.3 days at July 31, 2004, for accounts receivable, net. Based on fourth quarter revenues, days sales outstanding was 24.7 days as of July 30, 2005 compared to 21.1 days at July 31, 2004, for costs and estimated earnings in excess of billings, net.

Cash used in investing activities. During fiscal 2007 net cash used in investing activities was \$124.6 million. We paid \$55.2 million in connection with the acquisition of Cable Express, \$5.5 million in connection with the acquisition of certain assets and assumption of certain liabilities of Cavo, and \$1.1 million for the acquisition of certain assets of a cable television operator in fiscal 2007. During fiscal 2007, capital expenditures were \$77.1 million and proceeds from the sale of assets were \$14.8 million, including \$4.2 million from the sale of real estate. Restricted cash increased \$0.4 million during fiscal 2007 related to funding provisions of our self-

Table of Contents

insured claims program. There were no net proceeds from the sale and purchase of short-term investments during fiscal 2007.

For fiscal 2006, net cash used in investing activities was \$113.0 million. During fiscal 2006, we paid \$65.4 million in connection with the acquisition of Prince and \$57.1 million for capital expenditures. The fiscal 2006 capital expenditures included approximately \$7.0 million that was accrued as of July 30, 2005. Cash used in investing activities was offset in part by \$9.8 million in proceeds from the sale of idle assets. Restricted cash increased \$0.3 million during fiscal 2006 and there were no net proceeds during fiscal 2006 from the sale and purchase of short-term investments.

For fiscal 2005, net cash used in investing activities of \$34.0 million primarily related to capital expenditures of \$64.5 million offset in part by \$16.2 million in proceeds from the sale of idle assets, and a \$2.9 million increase in restricted cash. Net proceeds from the sale and purchase of short-term investments contributed \$20.0 million for fiscal 2005. During fiscal 2005, we paid \$9.8 million for the acquisition of RJE and separately received escrowed funds in connection with the First South acquisition.

Cash provided by (used in) financing activities. Net cash provided by financing activities was \$7.7 million for fiscal 2007. Proceeds from long-term debt were \$115.0 million during fiscal 2007 and consisted of borrowings on our revolving Credit Agreement (Credit Agreement), of which \$50.0 million was used in connection with the acquisition of Cable Express in September 2006. During fiscal 2007 we repaid \$105.0 million of borrowings under our Credit Agreement and made principal payments of \$8.6 million on capital leases and other notes payable. During fiscal 2007 we withheld shares of restricted stock totaling 52,427 in order to meet payroll tax withholding obligations on restricted stock that vested to our employees and officers and we remitted approximately \$1.1 million to the Internal Revenue Service to satisfy the required tax. We received proceeds of \$7.1 million from the exercise of stock options and received excess tax benefits of \$0.4 million from the exercise of stock options and vesting of restricted stock for fiscal 2007.

Net cash used in financing activities was \$45.1 million for fiscal 2006. Proceeds from long-term debt were \$248.0 million in fiscal 2006 and consisted of \$98.0 million in borrowings on our Credit Agreement and the issuance of the Notes having an aggregate principal balance of \$150.0 million. During fiscal 2006, we incurred \$4.8 million in debt issuance costs in connection with the Credit Agreement borrowings and the Notes. The proceeds from these borrowings were used to repurchase 8.76 million shares of our common stock for an aggregate purchase price of \$186.2 million, including fees and expenses, and for the purchase of Prince. During fiscal 2006, we repaid the \$98.0 million of borrowings under our Credit Agreement and made principal payments of \$6.6 million on capital leases and other notes payable. Proceeds from the exercise of stock options totaled \$2.8 million for fiscal 2006. Additionally, we repurchased 10,542 shares of restricted stock that vested to certain of our officers and remitted approximately \$0.2 million to the Internal Revenue Service to satisfy the required tax withholdings in fiscal 2006.

For fiscal 2005, net cash used in financing activities of \$1.8 million consisted of principal payments of approximately \$4.3 million on capital leases and the payment of \$1.4 million in debt issuance costs related to our bank credit facility, offset in part by proceeds from the exercise of stock options of \$4.0 million.

Compliance with Senior Notes and Credit Agreement

The indenture governing the Notes contains covenants that restrict our ability to make certain payments, including the payment of dividends, redeem or repurchase our capital stock, incur additional indebtedness and issue preferred stock, make investments, create liens, enter into sale and leaseback transactions, merge or consolidate with another entity, sell assets, and enter into transactions with affiliates. As of July 28, 2007, we were in compliance with all covenants and conditions under the Notes.

In connection with issuance of the Notes, we entered into an amendment (the Amendment) to our Credit Agreement, which expires in December 2009. After giving effect to the Amendment, the Credit Agreement requires us to

- (i) maintain a consolidated leverage ratio of not greater than 3.00 to 1.0 as measured at the end of each fiscal quarter,
- (ii) maintain an interest coverage ratio of not less than 2.75 to 1.00, as measured at the end of each fiscal quarter and
- (iii) maintain consolidated tangible net worth, which shall be calculated at the end of each fiscal quarter,

Table of Contents

of not less than \$50.0 million plus 50% of consolidated net income (if positive) from September 8, 2005 to the date of computation plus 75% of the equity issuances made from September 8, 2005 to the date of computation. As of July 28, 2007, we had \$10.0 million of outstanding borrowings due December 2009 and \$45.1 million of outstanding letters of credit issued under the Credit Agreement. The outstanding letters of credit are primarily issued to insurance companies as part of our self-insurance program. At July 28, 2007, we had borrowing availability of \$215.2 million under the Credit Agreement and were in compliance with all financial covenants and conditions under the Credit Agreement.

The Notes and Credit Agreement are guaranteed by substantially all of our subsidiaries.

Contractual Obligations. The following tables set forth our outstanding contractual obligations, including related party leases, as of July 28, 2007:

| | Less Than 1 Year | Years 1 - 3 | Years 3 - 5 | Greater Than 5 Years | Total |
|--|---------------------------------|------------------------|------------------------|-------------------------------------|-------------------|
| | (Dollars in thousands) | | | | |
| Notes | \$ | \$ | \$ | \$ 150,000 | \$ 150,000 |
| Borrowings under the Credit Agreement | 18 | 10,000 | | | 10,018 |
| Interest Payments on Debt (excluding capital leases) | 12,188 | 24,375 | 24,375 | 42,656 | 103,594 |
| Capital Lease Obligations (including interest and executory costs) | 3,668 | 3,805 | 58 | | 7,531 |
| Operating Leases | 8,147 | 8,402 | 3,096 | 4,458 | 24,103 |
| Employment Agreements | 2,824 | 1,117 | | | 3,941 |
| Purchase and other Contractual Obligations | 1,608 | 1,007 | | | 2,615 |
| Total | \$ 28,453 | \$ 48,706 | \$ 27,529 | \$ 197,114 | \$ 301,802 |

Off-Balance Sheet Arrangements

We have obligations under performance bonds related to certain of our customer contracts. Performance bonds generally provide our customer with the right to obtain payment and/or performance from the issuer of the bond if we fail to perform our obligations under contract. As of July 28, 2007, we had \$46.6 million of outstanding performance bonds. As of July 28, 2007, no events have occurred in which the customers have exercised their rights under the performance bonds.

Included in the above amount is an outstanding performance bond of \$10.6 million issued in favor of a customer where we are no longer the party performing the contract. This guarantee for the third party's performance arose in connection with the disposition of the contract for which the bond was procured. The term of the bond is less than one year and we expect the obligations under the customer contract to be performed in a satisfactory manner by the current performing party. In accordance with FIN No. 45, Accounting and Disclosure Requirements for Guarantees, we have recorded the estimated fair market value of the guarantee of approximately \$0.1 million in accrued liabilities as of July 28, 2007. We are not holding any collateral; however, we have recourse to the party performing the contract with respect to claims related to periods subsequent to our disposition of the contract.

Related party transactions. We lease administrative offices from entities related to officers of certain of our subsidiaries. The total expense under these arrangements for each of fiscal 2007, 2006, and 2005 was \$1.3 million. We paid approximately \$0.7 million, \$0.6 million, and \$0.3 million for fiscal 2007, 2006, and 2005, respectively, in subcontracting services to entities related to officers of certain of our subsidiaries. Additionally, we paid approximately \$0.2 million in each of fiscal 2007, 2006, and 2005 to officers of certain of our subsidiaries for other business purposes.

Sufficiency of Capital Resources. We believe that our capital resources, including existing cash balances and amounts available under our Credit Agreement, are sufficient to meet our financial obligations, including required

Table of Contents

interest payments on our Notes and borrowings and to support our normal replacement of equipment at our current level of business for at least the next twelve months. Our future operating results and cash flows may be affected by a number of factors including our success in bidding on future contracts and our ability to manage costs effectively. To the extent we seek to grow by acquisitions that involve consideration other than our stock, our capital requirements may increase.

Backlog. Our backlog consists of the uncompleted portion of services to be performed under job-specific contracts and the estimated value of future services that we expect to provide under long-term requirements contracts, including master service agreements. Many of our contracts are multi-year agreements, and we include in our backlog the amount of services projected to be performed over the terms of the contracts based on our historical experience with customers and, more generally our experience in procurements of this type. In many instances, our customers are not contractually committed to procure specific volumes of services under a contract. For certain multi-year projects relating to fiber deployments for one of our significant customers, we have included in the July 28, 2007 backlog amounts relating to anticipated work through the remainder of calendar year 2007. These fiber deployment projects, when initially installed, are not required for the day-to-day provision of services by that customer. Consequently, the fiber deployment projects of this customer generally have been subject to more uncertainty, as compared to those of our other customers, with regards to activity levels. Our estimates of a customer's requirements during a particular future period may not be accurate at any point in time.

Our backlog at July 28, 2007 and July 29, 2006 was \$1.388 billion and \$1.425 billion, respectively. We expect to complete approximately 57% of our current backlog during the next twelve months.

Seasonality and Quarterly Fluctuations

Our revenues are affected by seasonality as a significant portion of the work we perform is outdoors. Consequently, our operations are impacted by extended periods of inclement weather. Generally, inclement weather is more likely to occur during the winter season which falls during our second and third fiscal quarters. In addition, a disproportionate percentage of total paid holidays fall within our second quarter, which decreases the number of available workdays. Additionally, our customer premise equipment installation activities for cable providers historically decreases around calendar year end holidays as their customers generally require less activity during this period.

In addition, we have experienced and expect to continue to experience quarterly variations in revenues and net income as a result of other factors, including:

- the timing and volume of customers' construction and maintenance projects,

- seasonal budgetary spending patterns of customers,

- the commencement or termination of master service agreements and other long-term agreements with customers,

- costs incurred to support growth internally or through acquisitions,

- fluctuation in results of operations caused by acquisitions,

- fluctuation in the employer portion of payroll taxes as a result of reaching the limitation on social security withholdings and unemployment requirements,

- changes in mix of customers, contracts, and business activities,

fluctuations in stock-based compensation expense as a result of the timing and vesting period of stock-based awards granted

fluctuations in other income as a result of the timing and levels of capital assets sold during the period, and

fluctuations in insurance expense due to changes in claims experience and actuarial assumptions.

Accordingly, operating results for any fiscal period are not necessarily indicative of results that may be achieved for any subsequent fiscal period.

Table of Contents

Recently Issued Accounting Pronouncements

In June 2006, FASB issued FIN 48 which prescribes a two-step process for the financial statement recognition and measurement of tax positions taken or expected to be taken in a tax return. The first step involves evaluation of a tax position to determine whether it is more likely than not that the position will be sustained upon examination, based on the technical merits of the position. The second step involves measuring the benefit to recognize in the financial statements for those tax positions that meet the more-likely-than-not recognition threshold. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. The provisions of FIN 48 are effective for us beginning on July 29, 2007, the first day of fiscal 2008. In May 2007, the FASB issued FASB Staff Position (FSP) No. 48-1, Definition of Settlement in FASB Interpretation No. 48. This FSP amends FIN 48 to provide guidance that a Company may recognize a previously unrecognized tax benefit if the tax position is effectively (as opposed to ultimately) settled through examination, negotiation, or litigation. We will apply the guidance of this FSP upon adoption of FIN 48. We are currently evaluating the impact of this Interpretation.

In September 2006, the FASB issued SFAS No. 157, Fair Value Measurements which defines fair value, establishes a measurement framework and expands disclosure requirements. SFAS No. 157 applies to assets and liabilities that are required to be recorded at fair value pursuant to other accounting standards. SFAS No. 157 is effective for us at the beginning of fiscal 2009 and is not expected to have a material effect on our results of operations, financial position, or cash flows.

In September 2006, the FASB issued SFAS No. 158, Employers Accounting for Defined Benefit Pension and Other Postretirement Plans an Amendment of FASB Statements No. 87, 88, 106 and 132(R). This standard requires the recognition of the funded status of defined benefit pension and other postretirement benefit plans as an asset or liability in the year in which they occur. Furthermore, it requires changes in the funded status of these plans to be recognized through accumulated other comprehensive income, as a separate component of stockholders equity, and provides for additional annual disclosure. SFAS No. 158 is effective for fiscal years ending after December 15, 2008 and is not expected to have a material effect on our results of operations, financial position, or cash flows.

In September 2006, the SEC staff issued Staff Accounting Bulletin No. 108, Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements (SAB 108). SAB 108 requires the combined use of a balance sheet approach and an income statement approach in evaluating whether either approach results in an error that is material in light of relevant quantitative and qualitative factors. SAB No. 108 is effective for fiscal years ending after November 15, 2006. The adoption of SAB No. 108 had no effect on our consolidated financial statements.

In February 2007, the FASB issued Statement No. 159, The Fair Value Option for Financial Assets and Financial Liabilities (SFAS No. 159). This statement, which is expected to expand fair value measurement, permits entities to choose to measure many financial instruments and certain other items at fair value. SFAS No. 159 will be effective for us at the beginning of fiscal 2009. We are currently evaluating the impact of SFAS No. 159.

Item 7A. *Quantitative and Qualitative Disclosures About Market Risk*

We have market risk exposure related to interest rates on our cash and equivalents and our debt obligations. The effects of market changes on interest rates are monitored and we manage the interest rate risk by investing in short-term investments with market rates of interest and by maintaining a mix of fixed and variable rate debt. A hypothetical 100 basis point change in interest rates would result in a change to annual interest income of less than \$0.2 million based on the amount of cash and equivalents held as of July 28, 2007.

As of July 28, 2007, outstanding long-term debt included our \$150.0 million Notes due in 2015, which bear a fixed rate of interest of 8.125%. Due to the fixed rate of interest on the Notes, changes in interest rates would not have an impact on our interest expense. The fair value of the Notes totaled approximately \$146.4 million as of July 28, 2007 based on quoted market prices. There exists market risk sensitivity on the fair value of the fixed rate Notes with respect to changes in interest rates. A hypothetical 50 basis point change in the market interest rates in

Table of Contents

effect at July 28, 2007 would result in an increase or decrease in the fair value of the Notes of approximately \$4.5 million, calculated on a discounted cash flow basis.

As of July 28, 2007, \$10.0 million of borrowings were outstanding under our Credit Agreement at an interest rate of 8.5%. Our Credit Agreement generally permits borrowings at variable rate of interest. Assuming a hypothetical 100 basis point change in the rate at July 28, 2007, our annual interest cost on Credit Agreement borrowings would change by approximately \$0.1 million. In addition, we have \$6.8 million of capital leases with varying rates of interest due through fiscal 2011. A hypothetical 100 basis point change in interest rates in effect at July 28, 2007 on these capital leases would not have a material impact on the fair value of the leases or on our annual interest cost.

We also have market risk for foreign currency exchange rates related to our operations in Canada. As of July 28, 2007, the market risk for foreign currency exchange rates was not significant as our operations in Canada have not been material.

Item 8. *Financial Statements and Supplementary Data*

Our consolidated financial statements and related notes and Report of Independent Registered Public Accounting Firm follow on subsequent pages of this report.

Table of Contents**DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATED BALANCE SHEETS****JULY 28, 2007 AND JULY 29, 2006**

| | July 28, 2007 | July 29, 2006 |
|---|-------------------------------|--------------------------|
| | (Dollars in thousands) | |
| ASSETS | | |
| CURRENT ASSETS: | | |
| Cash and equivalents | \$ 18,862 | \$ 27,268 |
| Accounts receivable, net | 146,864 | 143,099 |
| Costs and estimated earnings in excess of billings | 95,392 | 79,546 |
| Deferred tax assets, net | 15,478 | 12,793 |
| Inventories | 8,268 | 7,095 |
| Other current assets | 7,266 | 9,311 |
| Current assets of discontinued operations | 307 | 5,196 |
| Total current assets | 292,437 | 284,308 |
| Property and equipment, net | 164,544 | 125,393 |
| Goodwill | 250,830 | 216,194 |
| Intangible assets, net | 70,122 | 48,939 |
| Other | 11,831 | 13,928 |
| Non-current assets of discontinued operations | | 1,253 |
| Total non-current assets | 497,327 | 405,707 |
| TOTAL | \$ 789,764 | \$ 690,015 |
| LIABILITIES AND STOCKHOLDERS EQUITY | | |
| CURRENT LIABILITIES: | | |
| Accounts payable | \$ 30,375 | \$ 25,715 |
| Current portion of debt | 3,301 | 5,169 |
| Billings in excess of costs and estimated earnings | 712 | 397 |
| Accrued self-insured claims | 26,902 | 25,886 |
| Income taxes payable | 1,947 | 4,979 |
| Other accrued liabilities | 63,076 | 44,337 |
| Current liabilities of discontinued operations | 939 | 5,311 |
| Total current liabilities | 127,252 | 111,794 |
| LONG-TERM DEBT | 163,509 | 150,009 |
| ACCRUED SELF-INSURED CLAIMS | 33,085 | 30,770 |
| DEFERRED TAX LIABILITIES, net non-current | 19,316 | 6,576 |
| OTHER LIABILITIES | 1,322 | 289 |
| NON-CURRENT LIABILITIES OF DISCONTINUED OPERATIONS | 649 | 1,122 |

| | | |
|--|------------|------------|
| Total liabilities | 345,133 | 300,560 |
| COMMITMENTS AND CONTINGENCIES, Notes 11, 17 and 19 | | |
| STOCKHOLDERS' EQUITY: | | |
| Preferred stock, par value \$1.00 per share: | | |
| 1,000,000 shares authorized: no shares issued and outstanding | | |
| Common stock, par value \$0.331/3 per share: | | |
| 150,000,000 shares authorized: 41,005,106 and 40,612,059 issued and outstanding, respectively | | |
| | 13,668 | 13,536 |
| Additional paid-in capital | 191,837 | 178,760 |
| Accumulated other comprehensive income (loss) | 75 | (8) |
| Retained earnings | 239,051 | 197,167 |
| Total stockholders' equity | 444,631 | 389,455 |
| TOTAL | \$ 789,764 | \$ 690,015 |

See notes to the consolidated financial statements.

Table of Contents**DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF OPERATIONS
FOR THE YEARS ENDED JULY 28, 2007, JULY 29, 2006, AND JULY 30, 2005**

| | 2007 | 2006 | 2005 |
|--|---|------------------|------------------|
| | (Dollars in thousands, except per share amounts) | | |
| REVENUES: | | | |
| Contract revenues | \$ 1,137,812 | \$ 994,973 | \$ 958,010 |
| EXPENSES: | | | |
| Costs of earned revenues, excluding depreciation | 915,250 | 811,210 | 762,188 |
| General and administrative (including stock-based compensation expense of \$6.2 million, \$4.7 million, and \$1.5 million, respectively) | 90,090 | 78,516 | 77,789 |
| Depreciation and amortization | 57,799 | 46,467 | 45,934 |
| Goodwill impairment charge | | 14,835 | 28,951 |
| Total | 1,063,139 | 951,028 | 914,862 |
| Interest income | 966 | 1,911 | 1,340 |
| Interest expense | (14,809) | (11,991) | (416) |
| Other income, net | 8,647 | 6,333 | 11,953 |
| INCOME FROM CONTINUING OPERATIONS BEFORE INCOME TAXES | 69,477 | 40,198 | 56,025 |
| PROVISION FOR INCOME TAXES: | | | |
| Current | 25,545 | 22,087 | 27,454 |
| Deferred | 1,730 | 71 | 5,967 |
| Total | 27,275 | 22,158 | 33,421 |
| INCOME FROM CONTINUING OPERATIONS | 42,202 | 18,040 | 22,604 |
| INCOME (LOSS) FROM DISCONTINUED OPERATIONS, NET OF TAX | (318) | 140 | 1,267 |
| NET INCOME | \$ 41,884 | \$ 18,180 | \$ 23,871 |
| EARNINGS PER COMMON SHARE BASIC: | | | |
| Income from continuing operations | \$ 1.04 | \$ 0.43 | \$ 0.46 |
| Income (Loss) from discontinued operations | (0.01) | | 0.03 |
| Net income | \$ 1.04 | \$ 0.43 | \$ 0.49 |
| EARNINGS PER COMMON SHARE DILUTED: | | | |
| Income from continuing operations | \$ 1.04 | \$ 0.43 | \$ 0.46 |

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

| | | | | |
|--|------------|------------|----|------------|
| Income (Loss) from discontinued operations | (0.01) | | | 0.03 |
| Net income | \$ 1.03 | \$ 0.43 | \$ | 0.49 |
| SHARES USED IN COMPUTING EARNINGS (LOSS) PER COMMON SHARE: | | | | |
| Basic | 40,407,641 | 41,835,966 | | 48,746,745 |
| Diluted | 40,713,895 | 42,056,597 | | 49,184,570 |

Earnings per share amounts may not add due to rounding.

See notes to the consolidated financial statements.

Table of Contents**DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY
FOR THE YEARS ENDED JULY 28, 2007, JULY 29, 2006, AND JULY 30, 2005**

| | Common Stock | | Additional | Deferred | Accumulated Other Comprehensive Income | Retained Earnings |
|---|--------------|-----------|--|--------------|---|----------------------|
| | Shares | Amount | Paid-In Capital (Dollars in thousands) | Compensation | (Loss) | |
| Balances at July 31, 2004 | 48,596,049 | \$ 16,199 | \$ 350,037 | \$ (2,391) | \$ | \$ 155,116 |
| Stock options exercised and other | 215,990 | 71 | 3,897 | | | |
| Income tax benefit from stock options exercised | | | 1,563 | | | |
| Issuance of restricted stock | 53,147 | 18 | 1,545 | (1,477) | | |
| Stock-based compensation | | | 443 | 918 | | |
| Net income | | | | | | 23,871 |
| Balances at July 30, 2005 | 48,865,186 | 16,288 | 357,485 | (2,950) | | 178,987 |
| Reclassification of deferred compensation pursuant to SFAS No. 123(R) | | | (2,950) | 2,950 | | |
| Stock options exercised | 199,034 | 66 | 2,751 | | | |
| Income tax benefit from stock options exercised | | | 393 | | | |
| Issuance of restricted stock, net | 321,832 | 107 | (7) | | | |
| Stock-based compensation | | | 4,630 | | | |
| Restricted stock repurchased for tax withholdings | (10,542) | (3) | (229) | | | |
| Repurchases of common stock | (8,763,451) | (2,922) | (183,313) | | | |
| Other comprehensive loss | | | | | (8) | |
| Net income | | | | | | 18,180 |
| Balances at July 29, 2006 | 40,612,059 | 13,536 | 178,760 | | (8) | 197,167 |
| Stock options exercised | 409,944 | 137 | 6,914 | | | |
| Income tax benefit from stock options exercised | | | 1,038 | | | |
| Stock-based compensation | | | 6,088 | | | |
| Restricted stock repurchased for tax withholdings | (52,427) | (17) | (1,083) | | | |
| Issuance of restricted stock, net | 35,530 | 12 | 120 | | | |
| Other comprehensive income | | | | | 83 | |
| Net income | | | | | | 41,884 |

| | | | | | |
|----------------------------------|------------|-----------|------------|-------|------------|
| Balances at July 28, 2007 | 41,005,106 | \$ 13,668 | \$ 191,837 | \$ 75 | \$ 239,051 |
|----------------------------------|------------|-----------|------------|-------|------------|

See notes to the consolidated financial statements.

Table of Contents**DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATED STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED JULY 28, 2007, JULY 29, 2006, AND JULY 30, 2005**

| | 2007 | 2006 | 2005 |
|---|-------------------------------|-------------|-------------|
| | (Dollars in thousands) | | |
| OPERATING ACTIVITIES: | | | |
| Net income | \$ 41,884 | \$ 18,180 | \$ 23,871 |
| Adjustments to reconcile net cash inflow from operating activities: | | | |
| Depreciation and amortization | 58,612 | 47,955 | 46,593 |
| Bad debts (recovery) expense, net | (61) | (466) | 767 |
| Gain on sale of fixed assets | (8,325) | (5,908) | (11,018) |
| Deferred income tax expense (benefit) | 2,090 | (201) | 6,203 |
| Stock-based compensation expense | 6,220 | 4,730 | 1,528 |
| Amortization of debt issuance costs | 758 | 679 | 488 |
| Goodwill impairment charge | | 14,835 | 28,951 |
| Excess tax benefit from share-based awards | (382) | (48) | |
| Other | 52 | | |
| Change in operating assets and liabilities, net of acquisitions: | | | |
| (Increase) decrease in operating assets: | | | |
| Accounts receivable, net | 9,988 | 28,214 | (25,884) |
| Costs and estimated earnings in excess of billings, net | (14,154) | (12,223) | (3,326) |
| Income taxes receivable | | | 6,988 |
| Other current assets | 3,613 | 8,419 | (6,817) |
| Other assets | 1,874 | 429 | 1,398 |
| Increase (decrease) in operating liabilities: | | | |
| Accounts payable | (2,235) | (3,621) | 2,837 |
| Accrued self-insured claims and other liabilities | 9,875 | 386 | 6,729 |
| Income taxes payables | (1,348) | 914 | 8,124 |
| Net cash provided by operating activities | 108,461 | 102,274 | 87,432 |
| INVESTING ACTIVITIES: | | | |
| Restricted cash | (396) | (291) | 2,924 |
| Capital expenditures | (77,116) | (57,140) | (64,543) |
| Proceeds from sale of assets | 14,785 | 9,810 | 16,178 |
| Purchase of short-term investments | | (79,985) | (65,649) |
| Proceeds from the sale of short-term investments | | 79,985 | 85,659 |
| Cash paid for acquisitions | (61,845) | (65,391) | (8,527) |
| Net cash used in investing activities | (124,572) | (113,012) | (33,958) |
| FINANCING ACTIVITIES: | | | |
| Debt issuance costs | | (4,804) | (1,434) |
| Proceeds from long-term debt | 115,000 | 248,000 | |
| Principal payments on long-term debt | (113,627) | (104,650) | (4,329) |

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

| | | | |
|---|-----------|-----------|-----------|
| Repurchases of common stock | | (186,235) | |
| Excess tax benefit from share-based awards | 382 | 48 | |
| Restricted stock tax withholdings | (1,100) | (232) | |
| Exercise of stock options and other | 7,050 | 2,817 | 3,968 |
| Net cash provided by (used in) financing activities | 7,705 | (45,056) | (1,795) |
| Net increase (decrease) in cash and equivalents | (8,406) | (55,794) | 51,679 |
| CASH AND EQUIVALENTS AT BEGINNING OF PERIOD | 27,268 | 83,062 | 31,383 |
| CASH AND EQUIVALENTS AT END OF PERIOD | \$ 18,862 | \$ 27,268 | \$ 83,062 |

SUPPLEMENTAL DISCLOSURE OF OTHER CASH FLOW
ACTIVITIES AND NON-CASH INVESTING AND FINANCING
ACTIVITIES:

Cash paid during the period for:

| | | | |
|---|-----------|-----------|-----------|
| Interest | \$ 14,095 | \$ 7,751 | \$ 435 |
| Income taxes | \$ 28,045 | \$ 24,136 | \$ 13,984 |
| Purchases of capital assets included in accounts payable or other accrued liabilities at period end | \$ 5,045 | \$ 976 | \$ |

See notes to the consolidated financial statements.

Table of Contents

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

1. Basis of Presentation

Dycom Industries, Inc. (Dycom or the Company) is a leading provider of specialty contracting services throughout the United States. These services include engineering, construction, maintenance and installation services to telecommunications providers, underground locating services to various utilities including telecommunications providers, and other construction and maintenance services to electric utilities and others. Additionally, Dycom provides services on a limited basis in Canada.

Principles of Consolidation The consolidated financial statements include the results of Dycom and its subsidiaries, all of which are wholly owned. All intercompany accounts and transactions have been eliminated. The consolidated balance sheets, consolidated statements of operations, and the related disclosures have been revised for all periods presented to report discontinued operations of one of the Company's wholly-owned subsidiaries. See Note 2, Discontinued Operations, for a further discussion of the discontinued operations. In addition, as a result of a voluntary review of the Company's stock-based award granting practices, the consolidated financial statements and related disclosures have been revised to reflect approximately \$0.4 million of additional stock-based compensation, net of taxes, during fiscal 2005 and to increase reported additional paid-in-capital and decrease reported retained earnings by \$1.9 million, net of taxes, as of July 29, 2006. See Note 16, Stock-Based Awards, for a further discussion of the voluntary stock-based review.

In December 2005, the Company acquired the outstanding common stock of Prince Telecom Holdings, Inc. (Prince). In September 2006, the Company acquired the outstanding common stock of Cable Express Holding Company (Cable Express). In January 2007, the Company acquired certain assets of a cable television operator. In March 2007, the Company acquired certain assets and assumed certain liabilities of Cavo Communications, Inc. (Cavo). The operating results of the businesses acquired by the Company are included in the accompanying consolidated financial statements from their respective acquisition dates.

Accounting Period The Company uses a fiscal year ending the last Saturday in July. Fiscal 2007, 2006, and 2005 each consisted of 52 weeks.

Use of Estimates The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. For the Company, key estimates include those for the recognition of revenue for costs and estimated earnings in excess of billings, allowance for doubtful accounts, accrued self-insured claims, the fair value of goodwill and intangible assets, asset lives used in computing depreciation and amortization, including amortization of intangible assets, and accounting for performance-based stock awards, income taxes, contingencies and litigation. While the Company believes that such estimates are fair when considered in conjunction with the consolidated financial position and results of operations taken as a whole, actual results could differ from those estimates and such differences may be material to the financial statements.

Revenue Recognition. The Company recognizes revenues under the percentage of completion method of accounting using the units of delivery or cost-to-cost measures. A significant majority of the Company's contracts are based on units of delivery and revenue is recognized as each unit is completed. Revenues from contracts using the cost-to-cost measures of completion are recognized based on the ratio of contract costs incurred to date to total estimated contract costs. Revenues from services provided under time and materials based contracts are recognized when the services are performed. At the time a loss on a contract becomes known, the entire amount of the estimated ultimate loss is accrued.

The current asset Costs and estimated earnings in excess of billings represents revenues recognized in excess of amounts billed. The current liability Billings in excess of costs and estimated earnings represents billings in excess of revenues recognized.

Allowance for Doubtful Accounts The Company maintains an allowance for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. Estimates of uncollectible amounts are reviewed each period, and changes are recorded in the period they become known. Management analyzes the collectability of accounts receivable balances each period. This review considers the aging of account

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

balances, historical bad debt experience, changes in customer creditworthiness, current economic trends, customer payment activity and any other relevant factors. Should any of these factors change, the estimate made by management may also change, which could affect the level of the Company's future provision for doubtful accounts.

Cash and Equivalents Cash and equivalents include cash balances on deposit in banks, overnight repurchase agreements, and various other financial instruments having an original maturity of three months or less.

Restricted Cash As of July 28, 2007 and July 29, 2006, the Company had approximately \$4.5 million and \$4.1 million, respectively, in restricted cash which is held as collateral in support of projected workers' compensation, automobile, employee group health, and general liability obligations. Restricted cash is included in other current assets and other assets in the consolidated balance sheets and changes in restricted cash are reported in cash flows from investing activities in the consolidated statements of cash flows.

Short-term Investments At July 28, 2007 and July 29, 2006 the Company had no short-term investments. Short-term investments have historically consisted of market auction rate debt securities classified as available for sale securities. The Company maintains its investments with various financial institutions and minimizes its credit risk associated with investments by only investing in investment grade, liquid securities. The securities are reported at fair value and the Company uses market quotes provided by third parties to adjust the carrying value of its investments to fair value at the end of each period with any related unrealized gains and losses included as a separate component of stockholders' equity, net of applicable taxes. Realized gains and losses are included in earnings. There were no material realized or unrealized gains or losses related to the securities for any of the fiscal years presented.

Inventories Inventories consist primarily of materials and supplies used in the Company's business and are carried at the lower of cost (first-in, first out) or market (net realizable value). No material obsolescence reserve has been recorded for any of the periods presented.

Property and Equipment Property and equipment are stated at cost and depreciated on a straight-line basis over their estimated useful lives. Useful lives range from: buildings 15-35 years; leasehold improvements the term of the respective lease or the estimated useful life of the improvements, whichever is shorter; new vehicles 3-7 years; used vehicles 1-7 years; new equipment and machinery 2-10 years; used equipment and machinery 1-10 years; and furniture and fixtures 1-10 years. Amortization of capital lease assets is included in depreciation expense. Maintenance and repairs are expensed as incurred and major improvements are capitalized. When assets are sold or retired, the cost and related accumulated depreciation are removed from the accounts and the resulting gain or loss is included in other income.

Goodwill and Intangible Assets The Company accounts for goodwill in accordance with Statements of Financial Accounting Standards (SFAS) No. 142, Goodwill and Other Intangible Assets. The Company's reporting units and related intangible assets are tested annually in accordance with SFAS No. 142 during the fourth fiscal quarter of each year to determine whether their carrying value exceeds their fair market value. Should this be the case, the value of the goodwill or indefinite-lived intangibles may be impaired and written down. Goodwill and other indefinite-lived intangible assets are also tested for impairment on an interim basis if an event occurs or circumstances change between annual tests that would more likely than not reduce the fair value below the carrying value. If the Company determines the fair value of the goodwill or other identifiable intangible asset is less than the carrying value, an impairment loss is recognized in an amount equal to the difference. Impairment losses, if any, are reflected in operating income or loss in the consolidated statements of operations.

In accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets, the Company reviews finite-lived intangible assets for impairment whenever an event occurs or circumstances change which indicates that the carrying amount of such assets may not be fully recoverable. Determination of recoverability is based on an estimate of undiscounted future cash flows resulting from the use of the asset and its eventual disposition. Measurement of an impairment loss is based on the fair value of the asset compared to its carrying value. If the Company determines the fair value of the asset is less than the carrying value, an impairment loss is

Table of Contents

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

incurred in an amount equal to the difference. Impairment losses, if any, are reflected in operating income or loss in the consolidated statements of operations.

The Company uses judgment in assessing goodwill and intangible assets for impairment. Estimates of fair value are based on the Company's projection of revenues, operating costs, and cash flows of each reporting unit considering historical and anticipated future results, general economic and market conditions as well as the impact of planned business or operational strategies. The valuations employ a combination of present value techniques to measure fair value and consider market factors. Generally, the Company engages third party specialists to assist in the valuations. Changes in the Company's judgments and projections could result in a significantly different estimate of the fair value of the reporting units and could result in an impairment of goodwill.

The Company's goodwill is reported in multiple reporting units. Due to the cyclical nature of the business, its participation in a highly competitive industry, and a reliance on a few customers, the profitability of the Company's individual reporting units may periodically suffer from downturns in customer demand or other factors. These factors may have a more pronounced impact on individual reporting units as compared to the Company as a whole. This may adversely affect the fair value of the reporting units. If unfavorable conditions impact the Company's reporting units, future determinations of fair value may not support the carrying amount of one or more of the Company's reporting units, and consequently, the related goodwill would need to be written down to an amount considered recoverable.

Long-Lived Tangible Assets The Company reviews long-lived tangible assets for impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not be fully recoverable. Determination of recoverability is based on an estimate of undiscounted future cash flows resulting from the use of the asset and its eventual disposition. Measurement of an impairment loss is based on the fair value of the asset compared to its carrying value. Long-lived tangible assets to be disposed of are reported at the lower of carrying amount or fair value less costs to sell.

Self-Insured Claims Liability. The Company retains the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages. Locate damage claims result from property and other damages arising in connection with the Company's services for utility locating. A liability for unpaid claims and the associated claim expenses, including incurred but not reported losses, is actuarially determined and reflected in the consolidated financial statements as accrued self-insured claims. The liability for self-insured claims and related accrued processing costs was \$60.0 million and \$56.7 million at July 28, 2007 and July 29, 2006, respectively, and included incurred but not reported losses of approximately \$28.7 million and \$25.4 million, respectively. Based on past experience, the Company expects \$26.9 million of the amount accrued at July 28, 2007 to be paid in the next 12 months.

The Company estimates the liability for claims based on facts, circumstances and historical experience. When loss reserves are recorded they are not discounted, even though they will not be paid until some time in the future. Factors affecting the determination of the expected cost for existing and incurred but not reported claims include, but are not limited to, the frequency of future claims, the payment patterns of claims which have been incurred, changes in the medical condition of claimants, and other factors such as inflation, tort reform or other legislative changes, unfavorable jury decisions and court interpretations. The calculation of the estimated liability for self-insured claims is inherently subject to uncertainty.

Income Taxes. The Company accounts for income taxes under the asset and liability method. This approach requires the recognition of deferred tax assets and liabilities for the expected future tax consequences of temporary differences

between the carrying amounts and the tax bases of assets and liabilities.

Per Share Data Basic earnings per share is computed based on the weighted average number of shares outstanding during the period, excluding unvested restricted shares and restricted share units. Diluted earnings per share includes the weighted average common shares outstanding for the period plus dilutive potential common shares, including unvested time and performance vesting restricted shares and restricted share units. Performance vesting restricted shares and restricted share units are only included in diluted earnings per share calculations for the

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

period if all the necessary performance conditions are satisfied. Common stock equivalents related to stock options are excluded from diluted earnings per share calculations if their effect would be anti-dilutive. See Note 3, Computation of Earnings Per Share.

Stock-Based Compensation. In December 2004, the Financial Accounting Standards Board (FASB) issued SFAS No. 123(R), Share-Based Payment, which amended SFAS No. 123. SFAS No. 123(R) requires that share-based awards granted to employees be fair valued on the date of grant, with limited exceptions, and the related expense recognized over the requisite service period, which is generally the vesting period of the award. SFAS No. 123(R) became effective for the Company on July 31, 2005, the first day of fiscal 2006. Prior to fiscal 2006, the Company accounted for stock-based compensation under Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees (APB No. 25) which required recognition of compensation expense using the intrinsic value method, whereby compensation expense was determined as the excess of the market value of the underlying stock over the exercise price of the option at the date of grant.

At the date of adoption, the Company has applied the modified prospective application of SFAS No. 123(R) to all of its stock-based awards. Additionally, beginning in fiscal 2006 the Company has shifted from granting stock options to its employees and officers to granting time and performance-based restricted shares and restricted share units (see Note 16, Stock-Based Awards in the Notes to Consolidated Financial Statements). For performance-based awards, in accordance with SFAS No. 123(R), compensation cost must be recognized over the requisite service period if it is probable that the performance goal will be satisfied.

During the fourth quarter of fiscal 2005, the Company's Compensation Committee approved the accelerated vesting of all unvested stock options granted to employees and officers under the 1998 Incentive Stock Option Plan and the 2003 Long-term Incentive Plan having per share exercise prices equal to or greater than \$23.92 (the closing market price on the date of acceleration). Approximately 1.4 million options to purchase shares became exercisable immediately as a result of the vesting acceleration. The primary purpose of the accelerated vesting was to eliminate future compensation expense the Company would have otherwise recognized in its consolidated statement of operations with respect to these accelerated options upon the adoption SFAS No. 123(R). The acceleration of the vesting of these options did not result in a charge based on accounting principles generally accepted in the United States of America. The acceleration did result in the recognition of an additional \$18.4 million of pre-tax expense included in the pro forma disclosures for fiscal 2005 and the exclusion of such amounts from compensation expense in future years.

Pro forma information under SFAS No. 123 regarding stock option grants made to the Company's employees and directors for fiscal 2005 is presented below (dollars in thousands, except per share amounts):

| | Fiscal Year Ended 2005 |
|--|-----------------------------------|
| Net income, as reported (including \$1.1 million of stock-based compensation expense, net of tax) | \$ 23,871 |
| Deduct: Stock-based employee compensation expense determined under fair value based methods for awards, net of related tax effects | (20,713) |
| Pro forma net income | \$ 3,158 |

Earnings per share:

| | | | |
|---------|-------------|----|------|
| Basic | as reported | \$ | 0.49 |
| Basic | pro forma | \$ | 0.06 |
| Diluted | as reported | \$ | 0.49 |
| Diluted | pro forma | \$ | 0.06 |

The amount of compensation expense recognized in fiscal 2007, 2006, and 2005 and the amounts included in the pro forma disclosures above may not be representative of future stock-based compensation expense as the fair

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

value of stock-based awards on the date of grant is amortized over the vesting period, and the vesting of certain options were accelerated in fiscal 2005 as described above. As a result of the Company's voluntary review of its stock-based granting practices, fiscal 2005 pro-forma stock-based compensation has been decreased by \$2.2 million, net of taxes. See Note 16, Stock-Based Awards.

Comprehensive Income During fiscal 2007, 2006, and 2005, the Company did not have any material changes in its equity resulting from non-owner sources and, accordingly, comprehensive income approximated the net income amounts presented for the respective periods in the accompanying consolidated statements of operations.

Fair Value of Financial Instruments SFAS No. 107, Fair Value of Financial Instruments requires certain disclosures regarding the fair value of financial instruments. The Company's financial instruments consist primarily of cash and equivalents, restricted cash, accounts receivable, income taxes receivable and payable, accounts payable and accrued expenses, and long-term debt. Excluding the Company's 8.125% senior subordinated notes due October 2015, the carrying amounts of these instruments approximate their fair value due to the short maturity of these items. The Company determined that the fair value of the 8.125% senior subordinated notes at July 28, 2007 was \$146.4 million based on quoted market prices compared to a carrying value of \$150.0 million.

Taxes Collected from Customers In June 2006, the FASB ratified Emerging Issue Task Force (EITF) No. 06-3 *How Taxes Collected from Customers and Remitted to Governmental Authorities Should Be Presented in the Income Statement*. EITF No. 06-3 addresses the income statement presentation of any tax collected from customers and remitted to a government authority and provides that the presentation of taxes on either a gross basis or a net basis is an accounting policy decision that should be disclosed pursuant to APB Opinion No. 22 *Disclosure of Accounting Policies*. The Company's policy is to present contract revenues net of sales taxes.

Recently Issued Accounting Pronouncements

In June 2006, FASB issued Interpretation No. 48, *Accounting for Uncertainty in Income Taxes* an interpretation of FASB Statement No. 109 (FIN 48). FIN 48 prescribes a two-step process for the financial statement recognition and measurement of tax positions taken or expected to be taken in a tax return. The first step involves evaluation of a tax position to determine whether it is more likely than not that the position will be sustained upon examination, based on the technical merits of the position. The second step involves measuring the benefit to recognize in the financial statements for those tax positions that meet the more likely than not recognition threshold. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition. The provisions of FIN 48 are effective for the Company beginning on July 29, 2007, the first day of fiscal 2008. In May 2007, the FASB issued FASB Staff Position (FSP) No. 48-1, *Definition of Settlement in FASB Interpretation No. 48*. This FSP amends FIN 48 to provide guidance that a Company may recognize a previously unrecognized tax benefit if the tax position is effectively (as opposed to ultimately) settled through examination, negotiation, or litigation. The Company will apply the guidance of this FSP upon adoption of FIN 48. The Company is currently evaluating the impact of FIN 48.

In September 2006, the FASB issued SFAS No. 157, *Fair Value Measurements* which defines fair value, establishes a measurement framework and expands disclosure requirements. SFAS No. 157 applies to assets and liabilities that are required to be recorded at fair value pursuant to other accounting standards. SFAS No. 157 is effective for the Company at the beginning of fiscal 2009 and is not expected to have a material effect on the Company's results of operations, financial position, or cash flows.

In September 2006, the FASB issued SFAS No. 158, *Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans — an Amendment of FASB Statements No. 87, 88, 106 and 132(R)*. This standard requires the recognition of the funded status of defined benefit pension and other postretirement benefit plans as an asset or liability in the year in which they occur. Furthermore, it requires changes in the funded status of these plans to be recognized through accumulated other comprehensive income, as a separate component of stockholders' equity, and provides for additional annual disclosure. SFAS No. 158 is effective for fiscal years ending after

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

December 15, 2008 and is not expected to have a material effect on the Company's results of operations, financial position, or cash flows.

In September 2006, the Securities and Exchange Commission (SEC) staff issued Staff Accounting Bulletin No. 108,

Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements (SAB 108). SAB 108 requires the combined use of a balance sheet approach and an income statement approach in evaluating whether either approach results in an error that is material in light of relevant quantitative and qualitative factors. SAB No. 108 is effective for fiscal years ending after November 15, 2006. The adoption of SAB No. 108 had no effect on the Company's consolidated financial statements.

In February 2007, the FASB issued Statement No. 159, The Fair Value Option for Financial Assets and Financial Liabilities (SFAS No. 159). This statement, which is expected to expand fair value measurement, permits entities to choose to measure many financial instruments and certain other items at fair value. SFAS No. 159 will be effective for the Company at the beginning of fiscal 2009. The Company is currently evaluating the impact of SFAS No. 159.

2. Discontinued Operations

During fiscal 2007, a wholly-owned subsidiary of the Company, Apex Digital, LLC (Apex) notified its primary customer of its intention to cease performing installation services in accordance with its contractual rights. Effective December 2006, this customer, a satellite broadcast provider, transitioned its installation service requirements to others and Apex ceased providing these services. As a result, the Company has discontinued the operations of Apex and presented its results separately in the accompanying consolidated financial statements for all periods presented. The summary comparative financial results of the discontinued operations were as follows:

| | Fiscal Year Ended | | |
|--|-------------------------------|-------------|-------------|
| | 2007 | 2006 | 2005 |
| | (Dollars in thousands) | | |
| Contract revenues of discontinued operations | \$ 10,032 | \$ 28,700 | \$ 28,617 |
| Income (loss) of discontinued operations before income taxes | \$ (522) | \$ 233 | \$ 2,084 |
| Income (loss) of discontinued operations, net of tax | \$ (318) | \$ 140 | \$ 1,267 |

The following table represents the assets and the liabilities of the discontinued operations:

| | 2007 | 2006 |
|---|-------------------------------|-------------|
| | (Dollars in thousands) | |
| Accounts receivable, net | \$ 56 | \$ 3,807 |
| Deferred tax assets, net | 244 | 430 |
| Inventories | | 886 |
| Other current assets | 7 | 73 |
| Current assets of discontinued operations | \$ 307 | \$ 5,196 |

| | | |
|--|--------|----------|
| Property and equipment, net | \$ | \$ 1,253 |
| Non-current assets of discontinued operations | \$ | \$ 1,253 |
| Accounts payable | \$ 114 | \$ 3,338 |
| Accrued liabilities | 825 | 1,973 |
| Total current liabilities of discontinued operations | \$ 939 | \$ 5,311 |
| Other accrued liabilities and deferred taxes | \$ 649 | \$ 1,122 |
| Non-current liabilities of discontinued operations | \$ 649 | \$ 1,122 |

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****3. Computation of Earnings Per Share**

The following is a reconciliation of the numerator and denominator of the basic and diluted earnings per share computation as required by SFAS No. 128, Earnings Per Share. Basic earnings per share is computed based on the weighted average number of shares outstanding during the period, excluding unvested restricted shares and restricted share units. Diluted earnings per share includes the weighted average common shares outstanding for the period plus dilutive potential common shares, including unvested restricted shares and restricted share units. Performance vesting restricted shares and restricted share units are only included in diluted earnings per share calculations for the period if all the necessary performance conditions are satisfied. Common stock equivalents related to stock options are excluded from diluted earnings per share calculations if their effect would be anti-dilutive.

| | Fiscal Year Ended | | |
|---|---|-------------|-------------|
| | 2007 | 2006 | 2005 |
| | (Dollars in thousands, except per share amounts) | | |
| Numerator: | | | |
| Income from continuing operations | \$ 42,202 | \$ 18,040 | \$ 22,604 |
| Income (loss) from discontinued operations, net of tax | (318) | 140 | 1,267 |
| Net income | \$ 41,884 | \$ 18,180 | \$ 23,871 |
| Denominator: | | | |
| <i>Basic</i> | | | |
| Weighted-average number of common shares Basic | 40,407,641 | 41,835,966 | 48,746,745 |
| <i>Diluted</i> | | | |
| Weighted-average number of common shares Basic | 40,407,641 | 41,835,966 | 48,746,745 |
| Potential common stock arising from stock options, restricted shares and restricted share units | 306,254 | 220,631 | 437,825 |
| Weighted-average number of common shares Diluted | 40,713,895 | 42,056,597 | 49,184,570 |
| Antidilutive weighted shares excluded from the calculation of earnings per share | 2,168,547 | 2,612,460 | 1,690,194 |
| EARNINGS PER COMMON SHARE BASIC: | | | |
| Income from continuing operations | \$ 1.04 | \$ 0.43 | \$ 0.46 |
| Income (loss) from discontinued operations | (0.01) | | 0.03 |
| Net income(1) | \$ 1.04 | \$ 0.43 | \$ 0.49 |
| EARNINGS PER COMMON SHARE DILUTED: | | | |
| Income from continuing operations | \$ 1.04 | \$ 0.43 | \$ 0.46 |
| Income (loss) from discontinued operations | (0.01) | | 0.03 |

| | | | | | | |
|------------|----|------|----|------|----|------|
| Net income | \$ | 1.03 | \$ | 0.43 | \$ | 0.49 |
|------------|----|------|----|------|----|------|

Earnings per share amounts may not add due to rounding.

4. Acquisitions

In September 2006, the Company acquired the outstanding common stock of Cable Express for a purchase price of approximately \$55.2 million and assumed \$9.2 million in capital lease obligations. The purchase price included transaction fees of approximately \$0.5 million and \$6.2 million placed in escrow. The escrowed amount is available to satisfy potential indemnification obligations of the sellers pursuant to the acquisition agreement. Of the \$6.2 million escrowed, \$4.6 million will be released to the sellers 12 months after closing, while the remaining

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

\$1.6 million will be released to the sellers after 24 months, so long as in either instance the amounts are not subject to any claims. Cable Express provides specialty contracting services for leading cable multiple system operators. These services include the installation and maintenance of customer premise equipment, including set top boxes and cable modems. The Company borrowed \$50.0 million under its revolving credit agreement to fund this acquisition.

In December 2005, the Company acquired the outstanding common stock of Prince for a purchase price of approximately \$65.4 million. The purchase price included transaction fees of approximately \$0.3 million and \$5.6 million placed in escrow. The escrowed amount is available to satisfy potential indemnification obligations of the sellers pursuant to the acquisition agreement. Of the \$5.6 million escrowed, \$3.9 million was released to the sellers during fiscal 2007, while the remaining \$1.7 million will be released to the sellers in December 2007, so long as this amount is not subject to any claims. Prince provides specialty contracting services for leading cable multiple system operators. These services include the installation and maintenance of customer premise equipment, including set top boxes and cable modems. The Company borrowed \$65.0 million under its revolving credit agreement to fund this acquisition.

The purchase price of each acquisition has been allocated to the tangible and intangible assets acquired and the liabilities assumed, including capital leases, on the basis of their respective fair values on each acquisition date. Purchase price in excess of fair value of the net tangible and identifiable intangible assets acquired has been allocated to goodwill. With the assistance of an independent valuation specialist, management determined the fair values of the identifiable intangible assets based primarily on historical data, estimated discounted future cash flows, and expected royalty rates for trademarks and tradenames.

The purchase price allocation for Cable Express is preliminary as the Company continues to assess the valuation of the acquired assets and liabilities. The allocation of purchase price for each acquisition is as follows (dollars in thousands):

| | Cable Express | Prince |
|--|----------------------|---------------|
| Assets: | | |
| Accounts receivable, net | \$ 8,050 | \$ 13,291 |
| Costs and estimated earnings in excess of billings | 1,377 | 1,831 |
| Other current assets | 3,630 | 6,091 |
| Property and equipment | 12,440 | 5,806 |
| Goodwill | 34,636 | 38,489 |
| Intangible assets customer relationships | 22,800 | 18,400 |
| Intangible assets tradenames | 1,100 | 1,500 |
| Other assets | 139 | 557 |
| Total assets | 84,172 | 85,965 |
| Liabilities: | | |
| Accounts payable | 893 | 2,125 |
| Accrued liabilities | 9,262 | 9,495 |
| Notes Payable | 82 | 4,743 |
| Capital leases payable | 9,197 | |

| | | | |
|---|--|-----------|-----------|
| Deferred tax liability, net non-current | | 9,529 | 4,211 |
| Total liabilities | | 28,963 | 20,574 |
| Net assets acquired | | \$ 55,209 | \$ 65,391 |

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The operating results of the businesses acquired by the Company are included in the accompanying consolidated financial statements from their respective acquisition dates. The following unaudited pro forma information presents the Company's consolidated results of operations as if the Cable Express and Prince acquisitions had occurred on July 31, 2005, the first day of the Company's 2006 fiscal year. The unaudited pro forma information is not necessarily indicative of the results of operations of the combined companies had these acquisitions occurred at the beginning of the periods presented nor is it indicative of future results. Approximately \$4.8 million of non-recurring charges incurred by Cable Express are included in the pro forma amounts for fiscal 2007. Approximately \$6.2 million of non-recurring charges incurred by Prince are included in the pro forma amounts for fiscal 2006. The non-recurring charges were incurred prior to the acquisitions and primarily related to stock-based compensation expense and acquisition related bonuses. The unaudited pro forma results are as follows:

| | Fiscal Year Ended | |
|---|--|--------------|
| | 2007 | 2006 |
| | (Dollars in thousands, except per share data) | |
| Total revenues | \$ 1,148,711 | \$ 1,109,123 |
| Income from continuing operations before income taxes | \$ 64,803 | \$ 34,088 |
| Income from continuing operations | \$ 39,361 | \$ 14,419 |
| Net income | \$ 39,044 | \$ 14,559 |
| Earnings per share from continuing operations: | | |
| Basic | \$ 0.97 | \$ 0.34 |
| Diluted | \$ 0.97 | \$ 0.34 |
| Earnings per share: | | |
| Basic | \$ 0.97 | \$ 0.35 |
| Diluted | \$ 0.96 | \$ 0.35 |

In March 2007, the Company acquired certain assets and assumed certain liabilities, including \$0.9 million in capital lease obligations, of Cavo for \$5.5 million. Cavo provides specialty contracting services for leading cable multiple system operators. These services include the installation and maintenance of customer premise equipment, including set top boxes and cable modems. The purchase price allocation for Cavo is preliminary as the Company continues to assess the valuation of the acquired assets and liabilities. During the second quarter of fiscal 2007, the Company acquired certain assets of a cable television operator for approximately \$1.1 million. These acquisitions were not material to the Company's revenue, results of operations or financial position.

5. Accounts Receivable

Accounts receivable consist of the following:

| | 2007 | 2006 |
|-------------------|-------------------------------|-------------|
| | (Dollars in thousands) | |
| Contract billings | \$ 144,835 | \$ 141,948 |
| Retainage | 2,249 | 2,304 |

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

| | | |
|--------------------------------------|------------|------------|
| Other receivables | 766 | 811 |
| Total | 147,850 | 145,063 |
| Less allowance for doubtful accounts | 986 | 1,964 |
| Accounts receivable, net | \$ 146,864 | \$ 143,099 |

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The allowance for doubtful accounts changed as follows:

| | Fiscal Year Ended | |
|---|-------------------------------|-------------|
| | 2007 | 2006 |
| | (Dollars in thousands) | |
| Allowance for doubtful accounts at beginning of period | \$ 1,964 | \$ 2,845 |
| Allowance for doubtful account balances from acquisitions | | 7 |
| Bad debt recovery, net | (61) | (466) |
| Amounts charged against the allowance | (917) | (422) |
| Allowance for doubtful accounts at end of period | \$ 986 | \$ 1,964 |

As of July 28, 2007, the Company expected to collect all retainage balances within the next twelve months. Additionally, the Company believes that none of its significant customers were experiencing significant financial difficulty as of July 28, 2007.

6. Costs and Estimated Earnings on Contracts in Excess of Billings

Costs and estimated earnings in excess of billings, net, consists of the following:

| | 2007 | 2006 |
|--|-------------------------------|-------------|
| | (Dollars in thousands) | |
| Costs incurred on contracts in progress | \$ 76,316 | \$ 63,850 |
| Estimated to date earnings | 19,076 | 15,696 |
| Total costs and estimated earnings | 95,392 | 79,546 |
| Less billings to date | 712 | 397 |
| | \$ 94,680 | \$ 79,149 |
| Included in the accompanying condensed consolidated balance sheets under the captions: | | |
| Costs and estimated earnings in excess of billings | \$ 95,392 | \$ 79,546 |
| Billings in excess of costs and estimated earnings | (712) | (397) |
| | \$ 94,680 | \$ 79,149 |

The Company primarily recognizes revenue for services from contracts based on units of delivery or cost-to-cost measures of the percentage of completion method. The above amounts aggregate these contracts.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****7. Property and Equipment**

Property and equipment, including amounts for assets subject to capital leases, consists of the following:

| | 2007 | 2006 |
|-------------------------------|-------------------------------|-------------|
| | (Dollars in thousands) | |
| Land | \$ 2,953 | \$ 3,953 |
| Buildings | 9,232 | 9,292 |
| Leasehold improvements | 2,104 | 2,062 |
| Vehicles | 198,256 | 155,171 |
| Furniture and fixtures | 34,580 | 28,945 |
| Equipment and machinery | 122,951 | 112,473 |
| Total | 370,076 | 311,896 |
| Less accumulated depreciation | 205,532 | 186,503 |
| Property and equipment, net | \$ 164,544 | \$ 125,393 |

Depreciation expense and repairs and maintenance, including amounts for assets subject to capital leases, were as follows (dollars in thousands):

| | Fiscal Year Ended | | |
|---------------------------------|-------------------------------|-------------|-------------|
| | 2007 | 2006 | 2005 |
| | (Dollars in thousands) | | |
| Depreciation expense | \$ 51,002 | \$ 42,187 | \$ 42,626 |
| Repairs and maintenance expense | \$ 19,802 | \$ 17,898 | \$ 17,178 |

8. Goodwill and Intangible Assets

As of July 28, 2007, the Company had \$250.8 million of goodwill, \$4.7 million of indefinite-lived intangible assets and \$65.4 million of finite-lived intangible assets, net of accumulated amortization. As of July 29, 2006, the Company had \$216.2 million of goodwill, \$4.7 million of indefinite-lived intangible assets and \$44.2 million of finite-lived intangible assets, net of accumulated amortization. The carrying value of goodwill increased by approximately \$34.6 million during fiscal 2007 as a result of the acquisition of Cable Express. Goodwill of approximately \$0.8 million related to the Cable Express acquisition is expected to be deductible for tax purposes.

During the third quarter of fiscal 2006, the Company recognized a goodwill impairment charge of approximately \$14.8 million related to its Can Am Communications (Can Am) reporting unit. Although Can Am provides services to significant customers, it had underperformed compared to previous expectations due to its inability to achieve projected revenue growth and due to operational inefficiencies at the level of work performed. Management determined that these factors increased the uncertainty surrounding future levels of revenue expected from Can Am.

The Company changed the senior management at Can Am during the later part of fiscal 2006, integrating certain of its operations with another subsidiary of the Company, in order to improve operational efficiency. The combination of the above factors had the effect of reducing the expected future cash flows of the Can Am reporting unit and constitute circumstances that would more likely than not reduce the fair value of the reporting unit below its carrying amount. Accordingly, the Company performed an interim goodwill impairment test as of April 29, 2006. As a result of the impairment analysis, management determined that the estimated fair value of the reporting unit was less than its carrying value and, consequently, a goodwill impairment charge was recognized to write off Can Am's goodwill. The estimate of fair value of the Can Am reporting unit was based on the Company's projection of revenues, operating costs, and cash flows considering historical and anticipated future results, general economic and market conditions as well as the impact of planned business and operational strategies. The valuation employed a combination of present value techniques to measure fair value and considered market factors.

As a result of the Company's fiscal 2005 annual impairment analysis, it was determined that the goodwill of the Company's White Mountain Cable Construction (WMCC) reporting unit was impaired and consequently

Table of Contents

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

recognized a goodwill impairment charge of approximately \$29.0 million during the fourth quarter of fiscal 2005. This determination was primarily the result of a change in management's expectations of long-term cash flows from reduced work levels for a significant customer, a shift in the timing of expected cash flows from another customer to later periods in our forecast which reduced the present value of the future cash flows from this customer and WMCC's operational underperformance during the fourth quarter of 2005. The combination of these factors had an adverse impact on the anticipated future cash flows of the WMCC reporting unit used in the annual impairment analysis performed during the fourth quarter of fiscal 2005.

The reduced work levels at WMCC were primarily the result of a reduction in demand from a single significant customer. This was due to the customer's decisions regarding the allocation of their capital spending away from work that management anticipated would be performed by WMCC. In performing the SFAS No. 142 impairment assessment, management determined that this shift in demand was more than temporary, consequently impacting the seven year period used in the Company's goodwill analysis. This change in the allocation of capital spending by the customer away from work provided by WMCC did not have an adverse impact on other subsidiaries of the Company. The historical cash flows of WMCC had been positive, but trended downward during fiscal 2005 as WMCC incurred losses. This negative trend was the result of unanticipated poor operating performance due to unforeseen job site conditions which impacted productivity, an inability to effectively secure and manage subcontractors at acceptable cost and the under absorption of general and administrative expenses. During the fourth quarter of fiscal 2005 management had expected improvements in operating performance as the level of work increased, however, as a result of the factors specified above WMCC incurred an operating loss during the fourth quarter ended July 30, 2005. As a result of these factors, management determined that WMCC would be unable to meet expected profitability measures at the existing work levels which indicated that the anticipated long-term cash flows from the business would be materially less than previously expected over the seven year cash flow period used in the SFAS No. 142 impairment analysis.

The Company conducted its annual goodwill impairment test during the fourth quarter of fiscal 2007 and the results indicated that the estimated fair value of each of the Company's reporting units exceeded their carrying value. However, two of the reporting units, one having a goodwill balance of approximately \$8.3 million and the other having a goodwill balance of approximately \$5.7 million, have recently experienced lower demand from the customers they serve compared to historical levels. As of July 28, 2007, the Company believes the goodwill is recoverable for all of the reporting units; however, there can be no assurances that the goodwill will not be impaired in future periods.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Company's intangible assets, excluding goodwill, consist of the following:

| | Useful Life In Years | 2007 (Dollars in thousands) | 2006 |
|---------------------------|---------------------------------|--|-------------|
| Carrying amount: | | | |
| Covenants not to compete | 5 - 7 | \$ 800 | \$ 1,189 |
| UtiliQuest tradename | Indefinite | 4,700 | 4,700 |
| Tradenames | 4 - 15 | 2,925 | 1,825 |
| Customer relationships | 5 - 15 | 77,539 | 50,660 |
| Backlog | 4 | | 953 |
| | | 85,964 | 59,327 |
| Accumulated amortization: | | | |
| Covenants not to compete | | 587 | 816 |
| Tradenames | | 527 | 306 |
| Customer relationships | | 14,728 | 8,313 |
| Backlog | | | 953 |
| | | 15,842 | 10,388 |
| Net | | \$ 70,122 | \$ 48,939 |

For finite-lived intangible assets, amortization expense for fiscal 2007, 2006, and 2005 was \$6.8 million, \$4.3 million, and \$3.3 million, respectively. The intangible customer relationships and trade names of Cable Express, acquired September 2006, totaling \$22.8 million and \$1.1 million, respectively, each have an estimated useful life of 15 years. The intangible customer relationships of Cavo, acquired March 2007, totaling \$4.1 million have an estimated useful life of 15 years. Amortization for the Company's customer relationships is recognized on an accelerated basis related to the expected economic benefit of the intangible asset. Amortization for the Company's other finite-lived intangibles is recognized on a straight-line basis over the estimated useful life of the intangible assets. Estimated amortization expense for fiscal 2008 through fiscal 2012 and thereafter for amortizing intangibles is as follows (dollars in thousands):

| | |
|------------|-----------|
| 2008 | \$ 7,289 |
| 2009 | \$ 6,796 |
| 2010 | \$ 6,326 |
| 2011 | \$ 6,039 |
| 2012 | \$ 5,190 |
| Thereafter | \$ 33,782 |

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****9. Accrued Self-Insured Claims**

The Company retains the risk of loss, up to certain limits, for claims related to automobile liability, general liability, workers' compensation, employee group health, and locate damages. The following table summarizes the Company's primary insurance coverage and annual retention amounts which, except with respect to workers' compensation insurance in three states in which the Company chooses to participate in a state fund, are applicable in all of the states in which the Company operates (dollars in thousands).

Loss Retention Per Occurrence(a):

| | |
|---|-------------|
| Workers' compensation liability claims | \$ 1,000 |
| Automobile liability claims | \$ 1,000(b) |
| General liability claims, except UtiliQuest, LLC | \$ 250(b) |
| General liability claims for UtiliQuest, LLC | \$ 2,000(b) |
| Employee health plan claims (per participant per annum) | \$ 200 |

Stop Loss and Umbrella Coverage(c):

| | |
|---|-----------|
| Aggregate stop loss coverage for workers' compensation, automobile and general liability claims | \$ 38,800 |
| Umbrella liability coverage for automobile, general liability, and employer's liability claims | \$ 95,000 |

- (a) During fiscal 2007, Prince and Cable Express were added to coverage under the Company's casualty insurance program at the stated levels. Prior to entering the program, claims for each of these companies related to automobile liability, workers' compensation, and their employee health plans were primarily covered under guaranteed cost programs. For general liability claims, Prince previously retained the risk of loss to \$50,000 per occurrence and Cable Express retained the risk of loss to \$25,000 per occurrence. Additionally, prior to joining the Company's insurance program Prince and Cable Express had umbrella liability coverage for automobile, general liability, and employer's liability claims to a policy limit of \$10.0 million and \$7.0 million, respectively.
- (b) In addition, the Company also retains the risk of loss for automobile liability and general liability between \$2.0 million and \$5.0 million on a per occurrence basis in excess of the retention amount stated in the table.
- (c) For fiscal 2007 the loss retentions are subject to an aggregate stop loss of \$38.8 million. In addition, the \$2.0 million to \$5.0 million loss retention layer set forth in (b) above is subject to an aggregate stop loss of \$10.0 million.

Accrued self-insured claims consist of the following:

| | 2007 | 2006 |
|---|-------------------------------|-------------|
| | (Dollars in thousands) | |
| Amounts expected to be paid within one year: | | |
| Accrued auto, general liability and workers' compensation | \$ 13,748 | \$ 14,038 |
| Accrued employee group health | 3,678 | 2,991 |
| Accrued damage claims | 9,476 | 8,857 |

| | | |
|--|-----------|-----------|
| Amounts expected to be paid beyond one year: | 26,902 | 25,886 |
| Accrued auto, general liability and workers compensation | 25,217 | 22,410 |
| Accrued damage claims | 7,868 | 8,360 |
| | 33,085 | 30,770 |
| Total accrued self-insured claims | \$ 59,987 | \$ 56,656 |

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****10. Other Accrued Liabilities**

Other accrued liabilities consist of the following:

| | 2007 | 2006 |
|--|-------------------------------|------------------|
| | (Dollars in thousands) | |
| Accrued payroll and related taxes | \$ 27,870 | \$ 21,059 |
| Accrued employee benefit and bonus costs | 9,293 | 6,423 |
| Accrued construction costs | 10,272 | 5,971 |
| Interest payable | 3,587 | 3,632 |
| Other | 12,054 | 7,252 |
| Total other accrued liabilities | \$ 63,076 | \$ 44,337 |

11. Debt

The Company's debt consists of the following:

| | 2007 | 2006 |
|-----------------------------------|-------------------------------|-------------------|
| | (Dollars in thousands) | |
| Senior subordinated notes | \$ 150,000 | \$ 150,000 |
| Borrowings under Credit Agreement | 10,000 | |
| Capital leases | 6,792 | 500 |
| Notes payable | 18 | 4,678 |
| | 166,810 | 155,178 |
| Less: current portion | 3,301 | 5,169 |
| Long-term debt | \$ 163,509 | \$ 150,009 |

In October 2005, Dycom Investments, Inc., a wholly-owned subsidiary of the Company, issued \$150.0 million principal amount of 8.125% senior subordinated notes (Notes) due October 2015. Interest is due semi-annually on April 15th and October 15th of each year. The indenture governing the Notes contains covenants that restrict the Company's ability to make certain payments, including the payment of dividends, redeem or repurchase our capital stock, incur additional indebtedness and issue preferred stock, make investments, create liens, enter into sale and leaseback transactions, merge or consolidate with another entity, sell assets, and enter into transactions with affiliates. As of July 28, 2007, the Company was in compliance with all covenants and conditions under the indenture governing the Notes.

In connection with issuance of the Notes, the Company entered into an amendment (the Amendment) to its Credit Agreement, which expires in December 2009. After giving effect to the Amendment, the Credit Agreement requires the Company to (i) maintain a consolidated leverage ratio of not greater than 3.00 to 1.0 as measured at the end of each fiscal quarter, (ii) maintain an interest coverage ratio of not less than 2.75 to 1.00, as measured at the end of each fiscal quarter and (iii) maintain consolidated tangible net worth, which shall be calculated at the end of each fiscal quarter, of not less than \$50.0 million plus 50% of consolidated net income (if positive) from September 8, 2005 to the date of computation plus 75% of the equity issuances made from September 8, 2005 to the date of computation. As of July 28, 2007, the Company had \$10.0 million of outstanding borrowings due December 2009 and \$45.1 million of outstanding letters of credit issued under the Credit Agreement. As of July 28, 2007 these borrowings bear interest at 8.5% per annum. The outstanding letters of credit are primarily issued to insurance companies as part of the Company's self-insurance program. At July 28, 2007, the Company had borrowing availability of \$215.2 million under the Credit Agreement and was in compliance with all financial covenants and conditions.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The Company has \$6.8 million in capital lease obligations as of July 28, 2007. The capital lease obligations were assumed in connection with the fiscal 2007 acquisitions of Cable Express and Cavo. The capital leases include obligations for certain vehicles and computer equipment and expire at various dates through fiscal year 2011. A note payable in the amount of \$3.6 million bearing interest at 6% and capital lease obligations of \$0.5 million, both of which were assumed in connection with the fiscal 2004 acquisition of UtiliQuest were repaid during fiscal 2007.

Maturities of the Company's debt, including long-term and current, are as follows (dollars in thousands):

| | |
|---|------------|
| 2008 | \$ 3,593 |
| 2009 | 12,574 |
| 2010 | 1,045 |
| 2011 | 27 |
| 2012 | |
| Thereafter | 150,000 |
| | 167,239 |
| Portion representing interest on capital leases | (429) |
| | \$ 166,810 |

12. Income Taxes

The components of the provision (benefit) for income taxes for continuing operations are as follows:

| | Fiscal Year Ended | | |
|---------------------|-------------------------------|-------------|-------------|
| | 2007 | 2006 | 2005 |
| | (Dollars in thousands) | | |
| Current: | | | |
| Federal | \$ 22,002 | \$ 19,231 | \$ 23,490 |
| State | 3,543 | 2,856 | 3,964 |
| | 25,545 | 22,087 | 27,454 |
| Deferred: | | | |
| Federal | 1,360 | 171 | 5,133 |
| Foreign | 149 | (128) | |
| State | 221 | 28 | 834 |
| | 1,730 | 71 | 5,967 |
| Total tax provision | \$ 27,275 | \$ 22,158 | \$ 33,421 |

The provision (benefit) for income taxes for discontinued operations in fiscal 2007, 2006, and 2005 was \$(0.2) million, \$0.1 million, and \$0.8 million, respectively.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The deferred tax provision is the change in the deferred tax assets and liabilities representing the tax consequences of changes in the amount of temporary differences and changes in tax rates during the year. The deferred tax assets and liabilities are comprised of the following:

| | 2007 | 2006 |
|--|-------------------------------|-------------|
| | (Dollars in thousands) | |
| Deferred tax assets: | | |
| Self-insurance and other non-deductible reserves | \$ 25,576 | \$ 24,582 |
| Allowance for doubtful accounts and reserves | 907 | 987 |
| Other | 3,115 | 1,622 |
| | \$ 29,598 | \$ 27,191 |
| Deferred tax liabilities: | | |
| Property and equipment | \$ 14,687 | \$ 13,393 |
| Goodwill and intangibles | 18,749 | 7,581 |
| | \$ 33,436 | \$ 20,974 |
| Net deferred tax assets (liabilities) | \$ (3,838) | \$ 6,217 |

The Company believes that it is more likely than not that the deferred tax assets will be realized through future taxable income. The difference between the total tax provision and the amount computed by applying the statutory federal income tax rates to pre-tax income from continuing operations is as follows:

| | Fiscal Year Ended | | |
|---|-------------------------------|-------------|-------------|
| | 2007 | 2006 | 2005 |
| | (Dollars in thousands) | | |
| Statutory rate applied to pre-tax income | \$ 24,317 | \$ 14,069 | \$ 19,609 |
| State taxes, net of federal tax benefit | 2,447 | 1,875 | 3,119 |
| Write-down of goodwill, with no tax benefit | | 5,192 | 10,133 |
| Tax effect of non-deductible items | 1,199 | 1,732 | 1,075 |
| Non-taxable interest income | | (82) | (107) |
| Other items, net | (688) | (628) | (408) |
| Total tax provision | \$ 27,275 | \$ 22,158 | \$ 33,421 |

13. Other income, net

The components of other income, net, are as follows:

| | Fiscal Year Ended | | |
|------------------------------|-------------------------------|-------------|-------------|
| | 2007 | 2006 | 2005 |
| | (Dollars in thousands) | | |
| Gain on sale of fixed assets | \$ 8,125 | \$ 5,861 | \$ 11,002 |
| Miscellaneous income | 522 | 472 | 951 |
| Total other income, net | \$ 8,647 | \$ 6,333 | \$ 11,953 |

14. Employee Benefit Plans

The Company and its subsidiaries sponsor a defined contribution plan that provides retirement benefits to all employees that elect to participate. Under the plan, participating employees may defer up to 15% of their base pre-tax compensation. The Company contributes 30% of the first 5% of base compensation that a participant contributes

Table of Contents

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

to the plan. The Company's contributions were \$1.3 million, \$1.2 million, and \$0.9 million in fiscal 2007, 2006, and 2005, respectively.

A subsidiary acquired in fiscal 2007 participates in a multiemployer defined benefit pension plan that covers certain of its employees. The subsidiary makes periodic contributions to the plan to meet the benefit obligations. During fiscal 2007, the subsidiary contributed approximately \$2.5 million to the plan.

15. Capital Stock

On September 12, 2005, the Company announced that its Board of Directors had approved the repurchase of up to 9.5 million outstanding shares of the Company's common stock, at a price per share of not less than \$18.50 and not greater than \$21.00 through a Dutch Auction tender offer. The final number of shares purchased under the tender offer, which expired on October 11, 2005, was 8.76 million shares. These shares were purchased at a price of \$21.00 per share for an aggregate purchase price of \$186.2 million, including fees and expenses. The Company cancelled these shares in the period repurchased. The tender offer was funded with proceeds from the issuance of senior subordinated notes having an aggregate principal balance of \$150.0 million, borrowings of \$33.0 million from the Credit Agreement, and cash on hand.

16. Stock-Based Awards

The Company's stock-based award plans comprise the following (collectively, the Plans):

the 1991 Incentive Stock Option Plan (1991 Plan)

the Arguss Communications, Inc. 1991 Stock Option Plan (1991 Arguss Plan)

the 1998 Incentive Stock Option Plan (1998 Plan)

the 2001 Directors Stock Option Plan (2001 Directors Plan)

the 2002 Directors Restricted Stock Plan (2002 Directors Plan)

the 2003 Long-term Incentive Plan (2003 Plan)

The outstanding options under the 1991 Plan, the 1991 Arguss Plan, the 1998 Plan, and the 2003 Plan are fully vested. Options granted under the 2001 Directors Plan, vest and become exercisable ratably over a four-year period, beginning on the date of the grant. The Company's policy is to issue new shares to satisfy equity awards under the Plans. Under the terms of the current plans, stock options are granted at the closing price on the date of the grant and are exercisable over a period of up to ten years.

Under the Company's 2002 Directors Plan, the Company has authorized 100,000 shares of the Company's common stock for issuance to non-employee directors. Under the plan, the non-employee directors are required to receive a pre-determined percentage of their annual retainer fees in restricted shares of the Company's common stock based on the number of Dycom shares they own. Additionally, there were 16,863 restricted units awarded to the non-employee directors under the plan in December 2006. These restricted units vest ratably over a three year period. Each restricted unit will be settled in one share of the Company's common stock upon vesting. The vesting may be accelerated in the

event the non-employee director is not nominated or re-elected at a subsequent annual shareholder meeting or upon termination of service, so long as the Board of Directors consents to the termination of service.

On October 17, 2006, the Compensation Committee of the Board of Directors approved an amendment to the 2003 Plan to increase the aggregate number of shares available for issuance by 2,000,000. On November 21, 2006, Dycom shareholders approved the amendment. The following table lists the number of shares available and

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

outstanding under each plan as of July 28, 2007, including restricted performance shares and units that will be issued under outstanding awards if certain performance goals are met:

| | Plan Expiration | Outstanding Stock Options | Unvested Restricted Shares and Units Outstanding | Shares Available for Grant |
|---------------------|----------------------------|--|---|---|
| 1991 Plan | Expired | 45,000 | | |
| 1991 Arguss Plan(a) | N/A | 66,589 | | |
| 2001 Directors Plan | 2011 | 86,501 | | 131,999 |
| 2002 Directors Plan | 2012 | | 14,454 | 61,923 |
| 1998 Plan(b) | 2008 | 1,475,906 | | 760,314 |
| 2003 Plan | 2013 | 820,347 | 924,244 | 1,999,487 |
| | | 2,494,343 | 938,698 | 2,953,723 |

(a) No further options will be granted under the 1991 Arguss Plan.

(b) The 760,314 available shares under the 1998 Plan that have been authorized but not issued are available for grant under the 2003 Plan.

The following tables summarize the stock-based awards outstanding at July 28, 2007:

| | Shares Subject to Options | Weighted Average Exercise Price | Weighted Average Remaining Contractual Life | Aggregate Intrinsic Value (In thousands) |
|---------------------|--|--|--|---|
| Options outstanding | 2,494,343 | \$ 29.78 | 5.2 | \$ 7,036 |
| Options exercisable | 2,446,216 | \$ 29.91 | 5.1 | \$ 6,786 |

| Weighted | Weighted Average | Aggregate |
|-----------------|-----------------------------|------------------|
|-----------------|-----------------------------|------------------|

| | Restricted Shares/Units | Average Grant Price | Remaining Vesting Period | Intrinsic Value (In thousands) |
|---|------------------------------------|------------------------------------|---|---|
| Unvested time vesting shares/units | 156,766 | \$ 23.37 | 2.2 | \$ 4,355 |
| Unvested performance vesting shares/units | 781,932 | \$ 21.57 | 2.1 | \$ 21,722 |

The aggregate intrinsic value for stock options and restricted shares and units in the preceding tables represents the total intrinsic value, based on the Company's closing stock price of \$27.78 as of July 28, 2007. These amounts represent the total intrinsic value that would have been received by the holders of the stock-based awards had the awards been exercised and sold as of that date, before any applicable taxes. During fiscal 2007, 2006, and 2005, the total intrinsic value of stock options exercised was \$3.7 million, \$1.4 million, and \$2.4 million, respectively. During fiscal 2007, 2006, and 2005, the total fair value of restricted stock vested was \$3.9 million, \$0.9 million, and \$0.8 million, respectively.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

The following table summarizes the stock-based awards activity during the fiscal 2007:

| | Stock Options | | Unvested Time Restricted Shares/Units | | Unvested Performance Restricted Shares/Units | |
|---------------------------------|---------------|---------------------------------|---------------------------------------|------------------------------|--|------------------------------|
| | Shares | Weighted Average Exercise Price | Shares/Units | Weighted Average Grant Price | Shares/Units | Weighted Average Grant Price |
| Outstanding as of July 29, 2006 | 3,063,692 | \$ 28.53 | 139,568 | \$ 25.61 | 490,908 | \$ 22.11 |
| Granted | 22,000 | \$ 20.80 | 73,447 | \$ 20.86 | 659,696 | \$ 21.29 |
| Exercised/Vested | (409,944) | \$ 17.20 | (53,551) | \$ 25.88 | (129,878) | \$ 22.11 |
| Forfeited or cancelled | (116,004) | \$ 31.27 | (2,698) | \$ 21.64 | (238,794) | \$ 21.63 |
| Expired | (65,401) | \$ 44.55 | | N/A | | N/A |
| Outstanding as of July 28, 2007 | 2,494,343 | \$ 29.78 | 156,766 | \$ 23.37 | 781,932 | \$ 21.57 |

During fiscal 2007, the Company granted time-based and performance-based restricted stock units. Previously, the Company granted time-based and performance-based restricted shares which are considered issued and outstanding as of the grant date and carry voting and dividend rights. The fair value of restricted shares and units is estimated on the date of grant and is generally equal to the closing stock price of the Company on the date of grant. The fair value of stock option grants is estimated on the date of grant using the Black-Scholes option pricing model based on certain assumptions including: expected volatility based on the historical price of the Company's stock over the expected life of the option; the risk free rate of return based on the U.S. Treasury yield curve in effect at the time of grant for the expected term of the option; the expected life based on the period of time the options are expected to be outstanding using historical data to estimate option exercise and employee termination; and dividend yield based on the Company's history and expectation of dividend payments. The following table summarizes the average fair value of stock options and restricted shares and units granted during fiscal 2007, 2006, and 2005.

| | Fiscal Year Ended | | |
|---|-------------------|----------|----------|
| | 2007 | 2006 | 2005 |
| Weighted average fair value of restricted stock and units granted | \$ 21.25 | \$ 22.05 | \$ 29.40 |
| Weighted average fair value of stock options granted | \$ 13.79 | \$ 13.57 | \$ 19.71 |
| Stock option assumptions: | | | |
| Risk-free interest rate | 4.6% | 4.4% | 3.6% |
| Expected life (years) | 9.0 | 9.0 | 6.0 |
| Expected volatility | 53.7% | 54.7% | 58.7% |

Expected Dividends

The time vesting restricted shares and units granted to employees and officers of the Company vest ratably over a period of four years. Each restricted unit will be settled in one share of the Company's common stock on the vesting date. Upon each annual vesting, 50% of the newly vested shares (net of any shares used to satisfy tax withholding obligations) are restricted from sale or transferability (restricted holdings). The restrictions on sale or transferability of the restricted holdings will end 90 days after termination of employment of the holder. When the holder has accumulated restricted holdings having a value equal to or greater than the holder's annual base salary then in effect, future grants will no longer be subject to the restriction on transferability.

The performance vesting restricted shares and units were granted to employees and officers of the Company and represent the maximum number of awards which may vest under the grant. Each restricted unit will be settled in one share of the Company's common stock upon vesting. The performance vesting restricted shares and units vest over a three year period from grant date, if certain annual Company performance targets are met. The performance targets are based on a combination of the Company's fiscal year operating earnings (adjusted for certain amounts) as a percentage of contract revenues and the Company's fiscal year operating cash flow level. Additionally, the awards

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

include three year performance goals with similar measures as the fiscal year targets which if met result in supplemental shares awarded.

Compensation expense for stock-based awards is based on the fair value at the measurement date and is included in general and administrative expenses in the consolidated statement of operations. The compensation expense and the related tax benefit recognized related to stock options, restricted stock and restricted units for fiscal 2007, 2006, and 2005 is as follows:

| | Fiscal Year Ended | | |
|----------------------------------|-------------------------------|-------------|-------------|
| | 2007 | 2006 | 2005 |
| | (Dollars in thousands) | | |
| Stock-based compensation expense | \$ 6,220 | \$ 4,730 | \$ 1,528 |
| Tax benefit recognized | (2,534) | (1,485) | (401) |

The amount of compensation expense recognized during fiscal 2007 and 2006 may not be representative of future stock-based compensation expense as the fair value of stock-based awards on the date of grant is amortized over the vesting period, and the vesting of certain stock options were accelerated in fiscal 2005 prior to the implementation of SFAS No. 123(R).

Under the Plans, the maximum total unrecognized compensation expense and weighted-average period over which the expense would be recognized as of July 28, 2007 is shown below. For performance based awards, the unrecognized compensation cost is based upon the maximum amount of restricted stock and units that can be earned under outstanding awards. If the performance goals are not met, no compensation expense will be recognized for these shares/units and any compensation expense recognized previously for those shares/units will be reversed.

| | Unrecognized Compensation Expense (In thousands) | Weighted- Average Period (In years) |
|---|---|--|
| Stock options | \$ 517 | 2.0 |
| Unvested time vesting shares/units | \$ 2,567 | 2.2 |
| Unvested performance vesting shares/units | \$ 14,085 | 2.1 |

During fiscal 2007, 2006, and 2005, the Company received cash of \$7.1 million, \$2.8 million, and \$4.0 million respectively, from the exercise of stock options and realized a tax benefit of approximately \$2.9 million, \$0.6 million, and \$1.6 million, respectively.

Stock Option Analysis

During the first quarter of fiscal 2007, in response to a public letter to Financial Executives International and the American Institute of Certified Public Accountants from the Office of the Chief Accountant of the Securities and Exchange Commission dated September 19, 2006, the Company initiated a voluntary review of its stock-based award

granting practices covering the period from August 1, 1996 (the first day of fiscal 1997) through October 28, 2006. The Company found that the number and exercise price of all stock-based awards were approved by the applicable committee of the Board of Directors. Additionally, no instances of intentional back dating of equity awards nor any evidence of fraud or manipulative conduct associated with the Company's granting practices was discovered during this review. However, in some instances, primarily associated with annual grants, the administrative activities necessary to complete the allocation of stock options to individual employees were not final at the grant date. APB No. 25 provides that the measurement date of an award can not occur until the number of shares that the individual employee is entitled to receive is finalized.

Pursuant to APB No. 25, proper measurement dates were not applied for certain awards as the administrative activities related to the allocation of the stock options to employees had not been finalized as of the grant date. The Company performed a voluntary review and considered the available information related to each of the stock-based awards and applied judgment in determining the appropriate measurement date. In certain instances, the stock price increased from the grant date to the measurement date which resulted in additional non-cash stock-based

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

compensation expense. The Company determined the impact to the consolidated operating results of applying the new measurement date to the awards would not change fiscal 2006 results, but would reduce fiscal 2005 results by approximately \$0.4 million, net of taxes. For each year between fiscal 1998 through fiscal 2004, the impact of the non-cash stock-based compensation expense, net of taxes, was less than \$0.3 million per year with no impact upon fiscal 1997. Pursuant to the footnote disclosure provisions of SFAS No. 123 and SFAS No. 148, the Company determined the pro forma non-cash stock-based compensation expense would decrease by approximately \$2.2 million for fiscal 2005 resulting in an increase in pro forma net income. For fiscal 1997 through fiscal 2004, the Company determined the footnote disclosure of pro forma non-cash stock-based compensation expense and pro forma net income (loss) would change by less than \$0.2 million on an annual basis.

The Company has determined that the impact of the above amounts is not material to net income (loss), earnings (loss) per share, additional paid-in capital, retained earnings and pro-forma disclosures for all periods between fiscal 1997 through the period ended July 29, 2006 and with respect to the trends in earnings. The consolidated statements of operations, consolidated statements of stockholder's equity and consolidated statements of cash flows for fiscal 2005 includes an increase of \$0.4 million, net of taxes, for non-cash stock-based compensation expense. The consolidated balance sheet as of July 29, 2006 includes an adjustment of \$1.9 million to increase additional paid-in capital and decrease retained earnings from the amounts previously reported reflecting the cumulative impact of the non-cash stock-based compensation expense, net of taxes.

17. Related Party Transactions

Related party transactions. The Company leases administrative offices from entities related to officers of certain of our subsidiaries. The total expense under these arrangements for each of fiscal 2007, 2006, and 2005 was \$1.3 million. The Company paid approximately \$0.7 million, \$0.6 million, and \$0.3 million for fiscal 2007, 2006, and 2005, respectively, in subcontracting services to entities related to officers of certain of its subsidiaries. Additionally, the Company paid approximately \$0.2 million in each of fiscal 2007, 2006, and 2005 to officers of certain of its subsidiaries for other business purposes.

The remaining future minimum lease commitments under these arrangements during each fiscal year through fiscal year 2012 and thereafter is as follows (dollars in thousands):

| | Future Minimum Lease Payments |
|------------|--|
| 2008 | \$ 846 |
| 2009 | 403 |
| 2010 | 7 |
| 2011 | 7 |
| 2012 | 7 |
| Thereafter | 93 |
| Total | \$ 1,363 |

18. Concentration of Credit Risk

The Company's operating subsidiaries obtain contracts from both public and private concerns. For the last three fiscal years, revenues from AT&T, Inc. (AT&T), Verizon Communications, Inc. (Verizon), and Comcast Cable Corporation (Comcast) represented the following percentages of total revenue from continuing operations:

| | Fiscal Year Ended | | |
|---------|--------------------------|-------------|-------------|
| | 2007 | 2006 | 2005 |
| AT&T* | 19.2% | 22.8% | 18.1% |
| Verizon | 17.9% | 19.1% | 25.9% |
| Comcast | 11.6% | 8.6% | 11.5% |

Table of Contents

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)

* For comparison purposes, BellSouth and AT&T revenues have been combined for periods prior to their December 2006 merger.

Financial instruments which subject the Company to concentrations of credit risk consist almost entirely of trade accounts receivable. AT&T, Verizon, and Comcast represent a significant portion of the Company's customer base. As of July 28, 2007, the total outstanding trade receivables from AT&T, Verizon, and Comcast were approximately \$20.6 million or 13.9%, \$28.0 million or 18.9%, and \$20.6 million or 13.9%, respectively, of the outstanding trade receivables.

19. Commitments and Contingencies

In the normal course of business, there are transactions for which the ultimate tax outcome is uncertain. Consequently, judgment is required in determining the provision for income taxes and the associated income tax assets and liabilities. The Company regularly assesses its position with regard to individual tax exposures and records liabilities for uncertain tax positions in accordance with SFAS No. 5, *Accounting for Contingencies*. These liabilities reflect management's best estimate of the likely outcomes of current and potential future audits. During fiscal 2007, the Company was notified that its fiscal 2003 and 2004 income tax returns were selected for examination by the Internal Revenue Service. Management believes its provision for income taxes is adequate; however, any material assessment could adversely affect the Company's results of operations, cash flows and liquidity.

A number of the Company's competitors have been subject to class action lawsuits alleging violations of the Fair Labor Standards Act and state wage and hour laws. A number of these lawsuits have resulted in the payment of substantial damages by the defendants. The Company has been contacted by counsel representing current and former employees alleging similar violations at certain of its subsidiaries. These subsidiaries currently employ approximately 2,800 people. In an effort to avoid the expense of class action litigation and to timely resolve this matter, the parties have engaged a third party to mediate discussions.

Additionally, in December 2006, two former employees of Apex, a wholly-owned subsidiary that was discontinued during the quarter ended January 27, 2007, commenced a lawsuit against the subsidiary in Illinois State Court. The lawsuit alleges that Apex violated certain minimum wage laws under the Fair Labor Standards Act and related state laws by failing to comply with applicable minimum wage and overtime pay requirements. The plaintiffs seek damages and costs. They also seek to certify, and eventually notify, a class consisting of former employees who, since December 2004, have worked for Apex. On January 30, 2007 the case was removed to the United States District Court for the Northern District of Illinois. In July 2007, plaintiffs amended the complaint to include the Company as a defendant. It is too early to evaluate the likelihood of an outcome to this matter or estimate the amount or range of potential loss, if any. The Company intends to vigorously defend itself against this lawsuit.

Regardless of whether any of the foregoing allegations are valid or whether the Company is ultimately determined to be liable, these claims may be expensive to defend and/or settle and may adversely affect the Company's financial condition and results of operations or cash flows.

From time to time, the Company and certain of its subsidiaries are also party to various claims and legal proceedings in the normal course of business. It is the opinion of the Company's management, based on information available at this time, that none of such pending normal course of business claims or legal proceedings will have a material effect on the Company's consolidated financial statements.

The Company and its subsidiaries have operating leases covering office facilities, vehicles, and equipment that have original noncancelable terms in excess of one year. Certain of these leases contain renewal provisions and generally require the Company to pay insurance, maintenance, and other operating expenses. Total expense incurred under these operating lease agreements, excluding the transactions with related parties (see Note 17), for fiscal 2007, 2006, and 2005, was \$8.4 million, \$6.9 million, and \$5.9 million, respectively. The Company also incurred rental expense of approximately \$7.8 million, \$9.9 million, and \$7.1 million, respectively, related to facilities, vehicles, and equipment which are being leased under original terms that are less than one year. The future

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

minimum obligation during each fiscal year through fiscal 2012 and thereafter under the leases with noncancelable terms in excess of one year is as follows:

| | Future Minimum Lease Payments (Dollars in thousands) | |
|------------|---|--------|
| 2008 | \$ | 7,301 |
| 2009 | | 4,840 |
| 2010 | | 3,152 |
| 2011 | | 1,931 |
| 2012 | | 1,152 |
| Thereafter | | 4,364 |
| Total | \$ | 22,740 |

Performance Bonds and Guarantees.

The Company has obligations under performance bonds related to certain of its customer contracts. Performance bonds generally provide the Company's customer with the right to obtain payment and/or performance from the issuer of the bond if the Company fails to perform its obligations under contract. As of July 28, 2007, the Company has \$46.6 million of outstanding performance bonds. As of July 28, 2007, no events have occurred in which the customers have exercised their rights under the performance bonds.

Included in the above amount is an outstanding performance bond of \$10.6 million issued in favor of a customer where the Company is no longer the party performing the contract. This guarantee for the third party's performance arose in connection with the disposition of the contract for which the bond has been procured. The term of the bond is less than one year and the obligations under the customer contract are expected to be performed in a satisfactory manner by the current performing party. In accordance with FIN No. 45, Accounting and Disclosure Requirements for Guarantees, the Company has recorded the estimated fair market value of the guarantee of approximately \$0.1 million in accrued liabilities as of July 28, 2007. The Company is not holding any collateral; however, it does have recourse to the party performing the contract with respect to claims related to periods subsequent to the disposition of the contract.

The Company, from time to time, guarantees obligations of its wholly-owned subsidiaries, including certain lease obligations and, in certain states, the subsidiaries obligations in connection with obtaining a contractor license.

20. Segment Information

The Company operates in one reportable segment as a specialty contractor, providing engineering, construction, maintenance and installation services to telecommunications providers, underground locating services to various utilities including telecommunications providers, and other construction and maintenance services to electric utilities and others. These services are provided by the Company's various subsidiaries throughout the United States and, on a limited basis, in Canada. All of the Company's subsidiaries have been aggregated into one

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

reporting segment due to their similar economic characteristics, products and production methods, and distribution methods. The following table presents information regarding revenues by type of customer:

| | Fiscal Year Ended | | |
|---|--------------------------|-------------|-------------|
| | 2007 | 2006 | 2005 |
| (Dollars in thousands) | | | |
| Telecommunications | \$ 849,897 | \$ 717,225 | \$ 704,391 |
| Utility line locating | 214,656 | 218,418 | 213,161 |
| Electric utilities and other construction and maintenance | 73,259 | 59,330 | 40,458 |
| Total contract revenues | \$ 1,137,812 | \$ 994,973 | \$ 958,010 |

One of the Company's subsidiaries earned revenues from contracts in Canada of approximately \$4.7 million and \$0.6 million in fiscal 2007 and fiscal 2006, respectively. The Company had no revenues from contracts in Canada during fiscal 2005. Additionally, the Company had no material long-lived assets in the Canadian operations at July 28, 2007 and July 29, 2006.

21. Quarterly Financial Data (Unaudited)

In the opinion of management, the following unaudited quarterly data for fiscal 2007 and 2006 reflect all adjustments (consisting of normal recurring accruals), which are necessary to present a fair presentation of amounts shown for such periods. During fiscal 2007, the Company discontinued the operations of a wholly-owned subsidiary and has presented its results separately in the selected quarterly financial data above for all periods presented (see Note 2, Discontinued Operations). The earnings per common share calculation for each quarter is based on the weighted average shares of common stock outstanding plus the dilutive effect of stock options and restricted shares and units.

| | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
|---|--------------------------|---------------------------|--------------------------|---------------------------|
| (Dollars in thousands, except per share amounts) | | | | |
| Fiscal 2007(1): | | | | |
| Revenues | \$ 270,553 | \$ 258,293 | \$ 291,643 | \$ 317,324 |
| Gross Profit | \$ 52,788 | \$ 47,522 | \$ 57,986 | \$ 64,266 |
| Income from Continuing Operations | \$ 9,526 | \$ 5,648 | \$ 12,570 | \$ 14,458 |
| Income (Loss) from Discontinued Operations | \$ 34 | \$ (63) | \$ (125) | \$ (164) |
| Net Income | \$ 9,560 | \$ 5,585 | \$ 12,445 | \$ 14,294 |
| Earnings per Common Share Basic: | | | | |
| Income from continuing operations | \$ 0.24 | \$ 0.14 | \$ 0.31 | \$ 0.36 |
| Income (loss) from discontinued operations | | | | |
| Net income | \$ 0.24 | \$ 0.14 | \$ 0.31 | \$ 0.35 |

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

| | | | | | |
|--|----|------|----|------|-----------------|
| Earnings per Common Share Diluted: | | | | | |
| Income from continuing operations | \$ | 0.24 | \$ | 0.14 | \$ 0.31 \$ 0.35 |
| Income (loss) from discontinued operations | | | | | |
| Net income | \$ | 0.24 | \$ | 0.14 | \$ 0.31 \$ 0.35 |

68

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

| | First Quarter | Second Quarter | Third Quarter | Fourth Quarter |
|--|---|---------------------------|--------------------------|---------------------------|
| | (Dollars in thousands, except per share amounts) | | | |
| Fiscal 2006(2)(3): | | | | |
| Revenues | \$ 253,642 | \$ 237,091 | \$ 251,077 | \$ 253,163 |
| Gross Profit | \$ 46,364 | \$ 40,097 | \$ 46,768 | \$ 50,534 |
| Income (Loss) from Continuing Operations | \$ 10,519 | \$ 3,871 | \$ (6,488) | \$ 10,138 |
| Income (Loss) from Discontinued Operations | \$ 203 | \$ | \$ (15) | \$ (49) |
| Net Income (Loss) | \$ 10,722 | \$ 3,871 | \$ (6,503) | \$ 10,089 |
| Earnings (Loss) per Common Share Basic: | | | | |
| Income (loss) from continuing operations | \$ 0.22 | \$ 0.10 | \$ (0.16) | \$ 0.25 |
| Income (loss) from discontinued operations | | | | |
| Net income (loss) | \$ 0.23 | \$ 0.10 | \$ (0.16) | \$ 0.25 |
| Earnings (Loss) per Common Share Diluted: | | | | |
| Income (loss) from continuing operations | \$ 0.22 | \$ 0.10 | \$ (0.16) | \$ 0.25 |
| Income (loss) from discontinued operations | | | | |
| Net income (loss) | \$ 0.23 | \$ 0.10 | \$ (0.16) | \$ 0.25 |

Earnings per share amounts may not add due to rounding. Additionally, the sum of the quarterly results may not equal the reported annual amounts due to rounding.

- (1) The Company acquired the outstanding common stock of Cable Express in September 2006.
- (2) The Company acquired the outstanding common stock of Prince in December 2005.
- (3) During the third quarter of fiscal 2006, the Company incurred a goodwill impairment charge of \$14.8 million related to its Can-Am reporting unit, as the result of an interim impairment test in accordance with SFAS No. 142 (see Note 8).

22. Supplemental Consolidating Financial Statements

During the first quarter of fiscal 2006, the Company completed an offering of \$150.0 million of 8.125% senior subordinated notes (see Note 11). The Notes were issued by Dycom Investments, Inc. (Issuer), a wholly owned subsidiary of the Company. The following consolidating financial statements present, in separate columns, financial information for (i) Dycom Industries, Inc. (Parent) on a parent only basis, (ii) the Issuer, (iii) the guarantor subsidiaries for the Notes on a combined basis, (iv) other non-guarantor subsidiaries on a combined basis, (v) the eliminations and reclassifications necessary to arrive at the information for the Company on a consolidated basis, and (vi) the Company on a consolidated basis. The consolidating financial statements are presented on the equity method. Under this method, the investments in subsidiaries are recorded at cost and adjusted for the Company's share of subsidiaries' cumulative results of operations, capital contributions, distributions and other equity changes.

Each guarantor and non-guarantor subsidiary is wholly-owned, directly or indirectly, by the Issuer and the Parent. The Notes are fully and unconditionally guaranteed on a joint and several basis by each guarantor subsidiary and Parent. There are no contractual restrictions limiting transfers of cash from guarantor and non-guarantor subsidiaries to Issuer or Parent, within the meaning of Rule 3-10 of Regulation S-X.

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING BALANCE SHEET****JULY 28, 2007**

| | Parent | Issuer | Subsidiary Guarantors (Dollars in thousands) | Non- Guarantor Subsidiaries | Eliminations and Reclassifications | Dycom Consolidated |
|---|-------------------|---------------------|---|--|---|-------------------------------|
| ASSETS | | | | | | |
| CURRENT ASSETS: | | | | | | |
| Cash and equivalents | \$ | \$ | \$ 18,304 | \$ 558 | \$ | \$ 18,862 |
| Accounts receivable, net | 3 | | 145,210 | 1,651 | | 146,864 |
| Costs and estimated earnings in excess of billings | | | 95,310 | 82 | | 95,392 |
| Deferred tax assets, net | 1,150 | | 14,174 | 154 | | 15,478 |
| Inventories | | | 8,221 | 47 | | 8,268 |
| Other current assets | 1,980 | | 5,129 | 157 | | 7,266 |
| Current assets of discontinued operations | | | 307 | | | 307 |
| Total current assets | 3,133 | | 286,655 | 2,649 | | 292,437 |
| Property and equipment, net | 10,312 | | 150,104 | 4,220 | (92) | 164,544 |
| Goodwill | | | 250,830 | | | 250,830 |
| Intangible assets, net | | | 70,122 | | | 70,122 |
| Deferred tax assets, net non-current | 7 | | | | (7) | |
| Investment in subsidiaries | 735,765 | 997,947 | | | (1,733,712) | |
| Intercompany receivables | | | 402,801 | | (402,801) | |
| Other | 3,778 | 3,947 | 4,099 | 7 | | 11,831 |
| Total non-current assets | 749,862 | 1,001,894 | 877,956 | 4,227 | (2,136,612) | 497,327 |
| TOTAL | \$ 752,995 | \$ 1,001,894 | \$ 1,164,611 | \$ 6,876 | \$ (2,136,612) | \$ 789,764 |
| LIABILITIES AND STOCKHOLDERS EQUITY | | | | | | |
| CURRENT LIABILITIES: | | | | | | |
| Accounts payable | \$ 3,411 | \$ | \$ 26,845 | \$ 119 | \$ | \$ 30,375 |
| Current portion of debt | | | 3,301 | | | 3,301 |
| Billings in excess of costs and estimated earnings | | | 712 | | | 712 |
| Accrued self-insured claims | 627 | | 25,959 | 316 | | 26,902 |

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

| | | | | | | |
|--|------------|--------------|--------------|----------|----------------|------------|
| Income taxes payable | 1,947 | | | | | 1,947 |
| Other accrued liabilities | 5,292 | 3,546 | 53,448 | 790 | | 63,076 |
| Current liabilities of discontinued operations | | | 939 | | | 939 |
| Total current liabilities | 11,277 | 3,546 | 111,204 | 1,225 | | 127,252 |
| LONG-TERM DEBT | 10,000 | 150,000 | 3,509 | | | 163,509 |
| ACCRUED SELF-INSURED CLAIMS | 943 | | 31,629 | 513 | | 33,085 |
| DEFERRED TAX LIABILITIES, net non-current | | | 19,202 | 121 | (7) | 19,316 |
| INTERCOMPANY PAYABLES | 284,834 | 112,583 | | 5,418 | (402,835) | |
| OTHER LIABILITIES | 1,310 | | 12 | | | 1,322 |
| NON-CURRENT LIABILITIES OF DISCONTINUED OPERATIONS | | | 649 | | | 649 |
| Total liabilities | 308,364 | 266,129 | 166,205 | 7,277 | (402,842) | 345,133 |
| Total stockholders equity | 444,631 | 735,765 | 998,406 | (401) | (1,733,770) | 444,631 |
| TOTAL | \$ 752,995 | \$ 1,001,894 | \$ 1,164,611 | \$ 6,876 | \$ (2,136,612) | \$ 789,764 |

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING BALANCE SHEET
JULY 29, 2006**

| | Parent | Issuer | Subsidiary Guarantors | Non- Guarantor Subsidiaries | Eliminations and Reclassifications | Dycom Consolidated |
|--|------------------------|-------------------|--------------------------|-----------------------------------|--|-----------------------|
| | (Dollars in thousands) | | | | | |
| ASSETS | | | | | | |
| CURRENT ASSETS: | | | | | | |
| Cash and equivalents | \$ | \$ | \$ 27,249 | \$ 19 | \$ | \$ 27,268 |
| Accounts receivable, net | 3 | | 142,486 | 610 | | 143,099 |
| Costs and estimated earnings in excess of billings | | | 79,546 | | | 79,546 |
| Deferred tax assets, net | 290 | | 12,285 | 218 | | 12,793 |
| Inventories | | | 7,095 | | | 7,095 |
| Other current assets | 1,770 | | 7,521 | 20 | | 9,311 |
| Current assets of discontinued operations | | | 5,196 | | | 5,196 |
| Total current assets | 2,063 | | 281,378 | 867 | | 284,308 |
| Property and equipment, net | 1,623 | | 119,842 | 3,928 | | 125,393 |
| Goodwill | | | 216,194 | | | 216,194 |
| Intangible assets, net | | | 48,939 | | | 48,939 |
| Deferred tax assets, net non-current | 1,663 | | | | (1,663) | |
| Investment in subsidiaries | 676,959 | 929,836 | | | (1,606,795) | |
| Intercompany receivables | | | 393,139 | | (393,139) | |
| Other | 3,618 | 4,269 | 6,041 | | | 13,928 |
| Non-current assets of discontinued operations | | | 1,253 | | | 1,253 |
| Total non-current assets | 683,863 | 934,105 | 785,408 | 3,928 | (2,001,597) | 405,707 |
| TOTAL | \$ 685,926 | \$ 934,105 | \$ 1,066,786 | \$ 4,795 | \$ (2,001,597) | \$ 690,015 |
| LIABILITIES AND STOCKHOLDERS EQUITY | | | | | | |
| CURRENT LIABILITIES: | | | | | | |
| Accounts payable | \$ 612 | \$ | \$ 24,979 | \$ 124 | \$ | \$ 25,715 |
| Current portion of debt | | | 5,169 | | | 5,169 |

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

| | | | | | | |
|--|------------|------------|--------------|----------|----------------|------------|
| Billings in excess of costs and estimated earnings | | | 397 | | | 397 |
| Accrued self-insured claims | 584 | | 24,885 | 417 | | 25,886 |
| Income taxes payable | 4,979 | | | | | 4,979 |
| Other accrued liabilities | 3,046 | 3,546 | 37,411 | 334 | | 44,337 |
| Current liabilities of discontinued operations | | | 5,311 | | | 5,311 |
| Total current liabilities | 9,221 | 3,546 | 98,152 | 875 | | 111,794 |
| LONG-TERM DEBT | | 150,000 | 9 | | | 150,009 |
| ACCRUED SELF-INSURED CLAIMS | 811 | | 29,300 | 659 | | 30,770 |
| DEFERRED TAX LIABILITIES, net non-current | | | 7,615 | 624 | (1,663) | 6,576 |
| INTERCOMPANY PAYABLES | 286,150 | 103,600 | | 3,389 | (393,139) | |
| OTHER LIABILITIES | 289 | | | | | 289 |
| NON-CURRENT LIABILITIES OF DISCONTINUED OPERATIONS | | | 1,122 | | | 1,122 |
| Total liabilities | 296,471 | 257,146 | 136,198 | 5,547 | (394,802) | 300,560 |
| Total stockholders equity | 389,455 | 676,959 | 930,588 | (752) | (1,606,795) | 389,455 |
| TOTAL | \$ 685,926 | \$ 934,105 | \$ 1,066,786 | \$ 4,795 | \$ (2,001,597) | \$ 690,015 |

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF OPERATIONS
YEAR ENDED JULY 28, 2007**

| | Parent | Issuer | Subsidiary Guarantors | Non- Guarantor Subsidiaries | Eliminations and Reclassifications | Dycom Consolidated |
|--|-------------------------------|-----------------|----------------------------------|--|---|-------------------------------|
| | (Dollars in thousands) | | | | | |
| REVENUES: | | | | | | |
| Contract revenues | \$ | \$ | \$ 1,132,565 | \$ 5,247 | \$ | \$ 1,137,812 |
| EXPENSES: | | | | | | |
| Costs of earned revenues, excluding depreciation | | | 911,051 | 4,502 | (303) | 915,250 |
| General and administrative | 22,913 | 545 | 64,839 | 1,793 | | 90,090 |
| Depreciation and amortization | 1,011 | | 56,368 | 420 | | 57,799 |
| Intercompany charges (income) , net | (17,528) | | 14,976 | 2,157 | 395 | |
| Total | 6,396 | 545 | 1,047,234 | 8,872 | 92 | 1,063,139 |
| Interest income | 7 | | 959 | | | 966 |
| Interest expense | (1,590) | (12,510) | (709) | | | (14,809) |
| Other income (expense), net | (370) | | 8,958 | 59 | | 8,647 |
| INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES AND EQUITY IN EARNINGS OF SUBSIDIARIES | (8,349) | (13,055) | 94,539 | (3,566) | (92) | 69,477 |
| PROVISION (BENEFIT) FOR INCOME TAXES | (3,278) | (5,125) | 37,114 | (1,400) | (36) | 27,275 |
| INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE EQUITY IN EARNINGS OF SUBSIDIARIES | (5,071) | (7,930) | 57,425 (318) | (2,166) | (56) | 42,202 (318) |

LOSS FROM
DISCONTINUED
OPERATIONS, NET OF
TAX

NET INCOME (LOSS)
BEFORE EQUITY IN
EARNINGS OF
SUBSIDIARIES
EQUITY IN EARNINGS
OF SUBSIDIARIES

| | | | | | | |
|-------------------|-----------|-----------|-----------|------------|--------------|-----------|
| | (5,071) | (7,930) | 57,107 | (2,166) | (56) | 41,884 |
| | 46,955 | 54,885 | | | (101,840) | |
| NET INCOME (LOSS) | \$ 41,884 | \$ 46,955 | \$ 57,107 | \$ (2,166) | \$ (101,896) | \$ 41,884 |

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF OPERATIONS
YEAR ENDED JULY 29, 2006**

| | Parent | Issuer | Subsidiary Guarantors | Non- Guarantor Subsidiaries | Eliminations and Reclassifications | Dycom Consolidated |
|--|------------------------|----------|--------------------------|-----------------------------------|--|-----------------------|
| | (Dollars in thousands) | | | | | |
| REVENUES: | | | | | | |
| Contract revenues | \$ | \$ | \$ 994,395 | \$ 578 | \$ | \$ 994,973 |
| EXPENSES: | | | | | | |
| Costs of earned revenues, excluding depreciation | | | 810,878 | 332 | | 811,210 |
| General and administrative | 17,697 | 605 | 58,380 | 1,834 | | 78,516 |
| Depreciation and amortization | 408 | | 45,732 | 327 | | 46,467 |
| Goodwill impairment charge | | | 14,835 | | | 14,835 |
| Intercompany charges (income) , net | (15,788) | | 13,897 | 1,891 | | |
| Total | 2,317 | 605 | 943,722 | 4,384 | | 951,028 |
| Interest income | 52 | | 1,859 | | | 1,911 |
| Interest expense | (1,602) | (10,025) | (364) | | | (11,991) |
| Other income, net | (58) | | 6,391 | | | 6,333 |
| INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES AND EQUITY IN EARNINGS OF SUBSIDIARIES | | | | | | |
| | (3,925) | (10,630) | 58,559 | (3,806) | | 40,198 |
| PROVISION (BENEFIT) FOR INCOME TAXES | | | | | | |
| | (1,580) | (4,280) | 29,551 | (1,533) | | 22,158 |
| INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE EQUITY IN EARNINGS OF SUBSIDIARIES | | | | | | |
| | (2,345) | (6,350) | 29,008 | (2,273) | | 18,040 |
| | | | 140 | | | 140 |

INCOME FROM
DISCONTINUED
OPERATIONS, NET OF
TAX

NET INCOME (LOSS)
BEFORE EQUITY IN
EARNINGS OF

| | | | | | | |
|---------------------------------------|---------|---------|--------|---------|----------|--------|
| SUBSIDIARIES | (2,345) | (6,350) | 29,148 | (2,273) | | 18,180 |
| EQUITY IN EARNINGS OF SUBSIDIARIES | 20,525 | 26,875 | | | (47,400) | |

| | | | | | | |
|-------------------|-----------|-----------|-----------|------------|-------------|-----------|
| NET INCOME (LOSS) | \$ 18,180 | \$ 20,525 | \$ 29,148 | \$ (2,273) | \$ (47,400) | \$ 18,180 |
|-------------------|-----------|-----------|-----------|------------|-------------|-----------|

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF OPERATIONS
YEAR ENDED JULY 30, 2005**

| | Parent | Issuer | Subsidiary Guarantors | Non- Guarantor Subsidiaries | Eliminations and Reclassifications | Dycom Consolidated |
|--|------------------------|--------|--------------------------|-----------------------------------|--|-----------------------|
| | (Dollars in thousands) | | | | | |
| REVENUES: | | | | | | |
| Contract revenues | \$ | \$ | \$ 953,159 | \$ 4,851 | \$ | \$ 958,010 |
| EXPENSES: | | | | | | |
| Costs of earned revenues, excluding depreciation | | | 758,229 | 3,959 | | 762,188 |
| General and administrative | 19,477 | 383 | 54,685 | 3,244 | | 77,789 |
| Depreciation and amortization | 372 | | 44,787 | 775 | | 45,934 |
| Goodwill impairment charge | | | 28,951 | | | 28,951 |
| Intercompany charges (income) , net | (15,137) | 13 | 12,848 | 2,276 | | |
| Total | 4,712 | 396 | 899,500 | 10,254 | | 914,862 |
| Interest income | 62 | | 881 | 397 | | 1,340 |
| Interest expense | | | (416) | | | (416) |
| Other income, net | (2) | | 7,870 | 4,085 | | 11,953 |
| INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES AND EQUITY IN EARNINGS OF SUBSIDIARIES | | | | | | |
| | (4,652) | (396) | 61,994 | (921) | | 56,025 |
| PROVISION (BENEFIT) FOR INCOME TAXES | | | | | | |
| | (1,092) | | 33,030 | 1,483 | | 33,421 |
| INCOME (LOSS) FROM CONTINUING OPERATIONS BEFORE EQUITY IN EARNINGS OF SUBSIDIARIES | | | | | | |
| | (3,560) | (396) | 28,964 | (2,404) | | 22,604 |
| | | | 1,267 | | | 1,267 |

INCOME FROM
DISCONTINUED
OPERATIONS, NET OF
TAX

NET INCOME (LOSS)
BEFORE EQUITY IN
EARNINGS OF

| | | | | | | |
|---------------------------------------|---------|--------|--------|---------|----------|--------|
| SUBSIDIARIES | (3,560) | (396) | 30,231 | (2,404) | | 23,871 |
| EQUITY IN EARNINGS OF SUBSIDIARIES | 27,431 | 27,827 | | | (55,258) | |

| | | | | | | |
|-------------------|-----------|-----------|-----------|------------|-------------|-----------|
| NET INCOME (LOSS) | \$ 23,871 | \$ 27,431 | \$ 30,231 | \$ (2,404) | \$ (55,258) | \$ 23,871 |
|-------------------|-----------|-----------|-----------|------------|-------------|-----------|

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF CASH FLOWS
YEAR ENDED JULY 28, 2007**

| | Parent | Issuer | Subsidiary Guarantors | Guarantor Subsidiaries | Non- Eliminations and Reclassification | Dycom Consolidated |
|--|-------------------------------|---------------|----------------------------------|-----------------------------------|---|-------------------------------|
| | (Dollars in thousands) | | | | | |
| Net cash provided by operating activities | \$ 1,760 | \$ | \$ 105,173 | \$ 1,528 | \$ | \$ 108,461 |
| Cash flows from investing activities: | | | | | | |
| Restricted cash | (546) | | 150 | | | (396) |
| Capital expenditures | (6,310) | | (69,817) | (989) | | (77,116) |
| Proceeds from sale of assets | 2,149 | | 12,636 | | | 14,785 |
| Cash paid for acquisitions | (1,135) | | (60,710) | | | (61,845) |
| Net cash used in investing activities | (5,842) | | (117,741) | (989) | | (124,572) |
| Cash flows from financing activities: | | | | | | |
| Proceeds from long-term debt | 115,000 | | | | | 115,000 |
| Principal payments on long-term debt | (105,000) | | (8,627) | | | (113,627) |
| Exercise tax benefit from share based awards | 382 | | | | | 382 |
| Restricted stock tax withholdings | (1,100) | | | | | (1,100) |
| Exercise of stock options and other | 7,050 | | | | | 7,050 |
| Intercompany funding | (12,250) | | 12,250 | | | |
| Net cash provided by financing activities | 4,082 | | 3,623 | | | 7,705 |
| Net decrease in cash and equivalents | | | (8,945) | 539 | | (8,406) |
| CASH AND EQUIVALENTS AT BEGINNING OF PERIOD | | | 27,249 | 19 | | 27,268 |
| CASH AND EQUIVALENTS AT END OF PERIOD | \$ | \$ | \$ 18,304 | \$ 558 | \$ | \$ 18,862 |

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC. AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF CASH FLOWS
YEAR ENDED JULY 29, 2006**

| | Parent | Issuer | Subsidiary Guarantors | Non- Guarantor Subsidiaries | Eliminations and Reclassifications | Dycom Consolidated |
|---|------------------------|---------------|----------------------------------|--|---|-------------------------------|
| | (Dollars in thousands) | | | | | |
| Net cash provided by (used in) operating activities | \$ (2,250) | \$ | \$ 104,281 | \$ 243 | \$ | \$ 102,274 |
| Cash flows from investing activities: | | | | | | |
| Restricted cash | (291) | | | | | (291) |
| Capital expenditures | | | (56,805) | (335) | | (57,140) |
| Proceeds from sale of assets | | | 9,810 | | | 9,810 |
| Purchase of short-term investments | | | (79,985) | | | (79,985) |
| Proceeds from the sale of short-term investments | | | 79,985 | | | 79,985 |
| Cash paid for acquisitions | | | (65,391) | | | (65,391) |
| Net cash used in investing activities | (291) | | (112,386) | (335) | | (113,012) |
| Cash flows from financing activities: | | | | | | |
| Debt issuance costs | (284) | (4,520) | | | | (4,804) |
| Proceeds from long-term debt | 98,000 | 150,000 | | | | 248,000 |
| Principal payments on long-term debt | (98,000) | | (6,650) | | | (104,650) |
| Repurchases of common stock | (186,235) | | | | | (186,235) |
| Exercise tax benefit from share based awards | 48 | | | | | 48 |
| Restricted stock tax withholdings | (232) | | | | | (232) |
| Exercise of stock options and other | 2,817 | | | | | 2,817 |
| Intercompany funding | 186,427 | (145,480) | (40,947) | | | |

| | | | | |
|--|-------|----------|-----------|-----------------|
| Net cash (used in) provided by financing activities | 2,541 | (47,597) | | (45,056) |
| Net decrease in cash and equivalents | | (55,702) | (92) | (55,794) |
| CASH AND EQUIVALENTS AT BEGINNING OF PERIOD | | 82,951 | 111 | 83,062 |
| CASH AND EQUIVALENTS AT END OF PERIOD | \$ | \$ | \$ 27,249 | \$ 19 \$ 27,268 |

Table of Contents**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS (Continued)****DYCOM INDUSTRIES, INC AND SUBSIDIARIES****CONSOLIDATING STATEMENTS OF CASH FLOWS
YEAR ENDED JULY 30, 2005**

| | Parent | Issuer | Subsidiary Guarantors | Non- Guarantor Subsidiaries | Eliminations and Reclassifications | Dycom Consolidated |
|---|-------------------------------|---------------|----------------------------------|--|---|-------------------------------|
| | (Dollars in thousands) | | | | | |
| Net cash provided (used in) by operating activities | \$ (304) | \$ | \$ 92,381 | \$ (4,645) | \$ | \$ 87,432 |
| Cash flows from investing activities: | | | | | | |
| Restricted cash | (1,612) | | 4,536 | | | 2,924 |
| Capital expenditures | (623) | | (62,925) | (995) | | (64,543) |
| Proceeds from sale of assets | 5 | | 10,514 | 5,659 | | 16,178 |
| Purchase of short-term investments | | | (65,649) | | | (65,649) |
| Proceeds from the sale of short-term investments | | | 85,659 | | | 85,659 |
| Intercompany advances | | | (8,527) | | 8,527 | |
| Cash paid for acquisitions | (8,527) | | | | | (8,527) |
| Net cash (used in) provided by investing activities | (10,757) | | (36,392) | 4,664 | 8,527 | (33,958) |
| Cash flows from financing activities: | | | | | | |
| Debt issuance costs | (1,434) | | | | | (1,434) |
| Principal payments on long-term debt | | | (4,329) | | | (4,329) |
| Exercise of stock options and other | 3,968 | | | | | 3,968 |
| Intercompany funding | 8,527 | | | | (8,527) | |
| Net cash (used in) provided by financing activities | 11,061 | | (4,329) | | (8,527) | (1,795) |
| Net increase in cash and equivalents | | | 51,660 | 19 | | 51,679 |
| CASH AND EQUIVALENTS AT BEGINNING OF | | | 31,291 | 92 | | 31,383 |

PERIOD

CASH AND EQUIVALENTS

| | | | | | | | |
|------------------|----|----|-----------|----|-----|----|-----------|
| AT END OF PERIOD | \$ | \$ | \$ 82,951 | \$ | 111 | \$ | \$ 83,062 |
|------------------|----|----|-----------|----|-----|----|-----------|

23. Subsequent Event

On August 28, 2007, the Company's Board of Directors authorized the repurchase of up to \$15 million of its common stock. The stock repurchases are authorized to be made through February 2009 in open market or private transactions.

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of
Dycom Industries, Inc.
Palm Beach Gardens, Florida

We have audited the accompanying consolidated balance sheets of Dycom Industries, Inc. and subsidiaries (the Company) as of July 28, 2007 and July 29, 2006, and the related consolidated statements of operations, stockholders equity, and cash flows for each of the three years in the period ended July 28, 2007. These financial statements are the responsibility of the Company s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such consolidated financial statements present fairly, in all material respects, the financial position of Dycom Industries, Inc. and subsidiaries as of July 28, 2007 and July 29, 2006, and the results of their operations and their cash flows for each of the three years in the period ended July 28, 2007, in conformity with accounting principles generally accepted in the United States of America.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of the Company s internal control over financial reporting as of July 28, 2007, based on the criteria established in *Internal Control - Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission and our report dated September 4, 2007 expressed an unqualified opinion on the Company s internal control over financial reporting.

DELOITTE & TOUCHE LLP
Certified Public Accountants

Fort Lauderdale, Florida
September 4, 2007

Table of Contents

Item 9. *Changes in and Disagreements with Accountants on Accounting and Financial Disclosures*

There have been no changes in or disagreements with accountants on accounting and financial disclosures within the meaning of Item 304 of Regulation S-K.

Item 9A. *Controls and Procedures*

Disclosure Controls and Procedures

The Company, under the supervision and with the participation of our Chief Executive Officer and Chief Financial Officer, carried out an evaluation of the effectiveness of the Company's disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of the end of the period covered by this Annual Report on Form 10-K. Based on that evaluation, the Chief Executive Officer and the Chief Financial Officer each concluded that the Company's disclosure controls and procedures are effective in providing reasonable assurance that information required to be disclosed by the Company in reports that it files under the Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified by the rules and forms of the Securities and Exchange Commission.

Changes in Internal Control over Financial Reporting

There were no changes in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting. In making our assessment of changes in internal control over financial reporting as of July 28, 2007, we have excluded Cable Express Holding Company, which we acquired on September 14, 2006. These operations represent approximately 10.3% and 7.4% of our total assets and total liabilities at July 28, 2007, respectively, and approximately 6.4% of our total contract revenues from continuing operations for the year ended July 28, 2007.

Management's Report on Internal Control over Financial Reporting

Management of Dycom Industries, Inc. and subsidiaries is responsible for establishing and maintaining a system of internal control over financial reporting as defined in Rule 13a-15(f) and 15(d)-15(e) under the Securities Exchange Act of 1934. The Company's internal control system is designed to provide reasonable assurance that the reported financial information is presented fairly, that disclosures are adequate and that the judgments inherent in the preparation of financial statements are reasonable. There are inherent limitations in the effectiveness of any system of internal control, including the possibility of human error and overriding of controls. Consequently, an effective internal control system can only provide reasonable, not absolute assurance, with respect to reporting financial information. Further, because of changes in conditions, effectiveness of internal control over financial reporting may vary over time.

In accordance with the Securities and Exchange Commission's published guidance, our assessment of internal control over financial reporting excludes Cable Express Holding Company, which we acquired on September 14, 2006. These operations represent approximately 10.3% and 7.4% of our total assets and total liabilities at July 28, 2007, respectively, and approximately 6.4% of our total contract revenues from continuing operations for the year ended July 28, 2007.

Management conducted an evaluation of the effectiveness of our internal control over financial reporting based on the framework in *Internal Control-Integrated Framework* issued by the Committee of Sponsoring Organizations of the

Treadway Commission. Based on this evaluation, management concluded that the Company's internal control over financial reporting was effective as of July 28, 2007.

Table of Contents

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Stockholders of
Dycom Industries, Inc.
Palm Beach Gardens, Florida

We have audited the internal control over financial reporting of Dycom Industries, Inc. and subsidiaries (the Company) as of July 28, 2007, based on criteria established in *Internal Control – Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission. As described in *Management’s Report on Internal Control Over Financial Reporting*, management excluded from its assessment the internal control over financial reporting at Cable Express Holding Company, which was acquired on September 14, 2006 and whose financial statements constitute 12% and 10% of net and total assets, respectively, and 6% of revenues of the consolidated financial statement amounts as of and for the year ended July 28, 2007. Accordingly, our audit did not include the internal control over financial reporting at Cable Express Holding Company. The Company’s management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying *Management’s Report on Internal Control Over Financial Reporting*. Our responsibility is to express an opinion on the Company’s internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, testing and evaluating the design and operating effectiveness of internal control based on the assessed risk, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company’s internal control over financial reporting is a process designed by, or under the supervision of, the company’s principal executive and principal financial officers, or persons performing similar functions, and effected by the company’s board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of July 28, 2007, based on the criteria established in *Internal Control – Integrated Framework* issued by the Committee

of Sponsoring Organizations of the Treadway Commission.

We have also audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated financial statements as of and for the year ended July 28, 2007 of the Company and our report dated September 4, 2007 expressed an unqualified opinion on those financial statements.

DELOITTE & TOUCHE LLP
Certified Public Accountants

Fort Lauderdale, Florida
September 4, 2007

Table of Contents**Item 9B. Other Information**

None.

PART III.**Item 10. Directors, Executive Officers and Corporate Governance**

Information concerning directors and nominees of the Registrant and other information as required by this item are hereby incorporated by reference from the Company's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A.

The following table sets forth certain information concerning the Company's executive officers, all of whom serve at the pleasure of the Board of Directors.

| Name | Age | Office | Executive Officer Since |
|---------------------|------------|---|--------------------------------|
| Steven E. Nielsen | 44 | Chairman, President, Chief Executive Officer | February 26, 1996 |
| Timothy R. Estes | 53 | Executive Vice President and Chief Operating Officer | September 1, 2001 |
| Richard L. Dunn | 58 | Senior Vice President and Chief Financial Officer | January 28, 2000 |
| Richard B. Vilsoet | 54 | Vice President, General Counsel and Corporate Secretary | June 11, 2005 |
| H. Andrew DeFerrari | 38 | Vice President and Chief Accounting Officer | November 22, 2005 |

There are no family relationships among the Company's executive officers.

Steven E. Nielsen has been the Company's President and Chief Executive Officer since March 1999. Prior to that, Mr. Nielsen was President and Chief Operating Officer of the Company from August 1996 to March 1999, and Vice President from February 1996 to August 1996. Mr. Nielsen has been a Director of SBA Communications Corporation since November 2001.

Timothy R. Estes has been the Company's Executive Vice President and Chief Operating Officer since September 2001. Prior to that, Mr. Estes was the President of AnSCO & Associates, Inc., one of the Company's subsidiaries, from 1997 until 2001 and as Vice President from 1994 until 1997.

Richard L. Dunn is the Company's Senior Vice President and Chief Financial Officer. Mr. Dunn has been employed with the Company in this capacity since January 28, 2000. Mr. Dunn was previously employed by Avborne, Inc., a privately held company in the commercial aviation maintenance and repair industry, from April 1998 to January 2000 as Vice President, Finance and Chief Financial Officer. Mr. Dunn was employed by Perry Ellis International from April 1994 to April 1998 as Vice President, Finance and Chief Financial Officer.

Richard B. Vilsoet has been the Company's General Counsel and Corporate Secretary since June 2005. Before joining the Company, Mr. Vilsoet was a partner with Shearman & Sterling LLP. Mr. Vilsoet was with Shearman & Sterling LLP for over 15 years.

H. Andrew DeFerrari has been the Company's Vice President and Chief Accounting Officer since November 2005 and was the Company's Financial Controller from July 2004 through November 2005. Mr. DeFerrari was previously a senior audit manager with Ernst & Young LLP from May 2002 through July 2004. From September 1992 through May 2002, Mr. DeFerrari was employed by Arthur Andersen LLP, most recently as a senior audit manager.

Table of Contents

Code of Ethics

The Company has adopted a Code of Ethics for Senior Financial Officers which is a code of ethics as that term is defined in Item 406(b) of Regulation S-K and which applies to its Chief Executive Officer, Chief Financial Officer, Controller and other persons performing similar functions. The Code of Ethics for Senior Financial Officers is available on the Company's Internet website at www.dycomind.com. If the Company makes any substantive amendments to, or a waiver from, provisions of the Code of Ethics for Senior Financial Officers, it will disclose the nature of such amendment, or waiver, on that website or in a report on Form 8-K.

Item 11. *Executive Compensation*

The information required by Item 402 of Regulation S-K regarding executive compensation is included under Compensation Discussion and Analysis in the Company's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A and is incorporated herein by reference.

Item 12. *Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters*

Information concerning the ownership of certain of the Registrant's beneficial owners and management and related stockholder matters is hereby incorporated by reference to the Company's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A.

Item 13. *Certain Relationships, Related Transactions, and Director Independence*

Information concerning relationships and related transactions is hereby incorporated by reference to the Company's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A.

Item 14. *Principal Accounting Fees and Services*

Information concerning principal accounting fees and services is hereby incorporated by reference to the Company's definitive proxy statement to be filed with the Commission pursuant to Regulation 14A.

Table of Contents**PART IV****Item 15. Exhibits and Financial Statement Schedules**

(a) The following documents are filed as a part of this report:

1. *Consolidated financial statements:*

| | Page |
|--|-------------|
| Consolidated balance sheets at July 28, 2007 and July 29, 2006 | 40 |
| Consolidated statements of operations for the fiscal years ended July 28, 2007, July 29, 2006, and July 30, 2005 | 41 |
| Consolidated statements of stockholders' equity for the fiscal years ended July 28, 2007, July 29, 2006, and July 30, 2005 | 42 |
| Consolidated statements of cash flows for the fiscal years ended July 28, 2007, July 29, 2006, and July 30, 2005 | 43 |
| Notes to consolidated financial statements | 44 |
| Report of Independent Registered Public Accounting Firm | 78 |
| Management's Report on Internal Control over Financial Reporting | 79 |
| Report of Independent Registered Public Accounting Firm | 80 |

2. *Financial statement schedules:*

All schedules have been omitted because they are inapplicable, not required, or the information is included in the above referenced consolidated financial statements or the notes thereto.

3. *Exhibits furnished pursuant to the requirements of Form 10-K:*

**Exhibit
Number**

- 3(i) Restated Articles of Incorporation of Dycom (incorporated by reference to Dycom's Form 10-Q filed with the SEC on June 11, 2002).
- 3(ii) Amended By-laws of Dycom, as amended on February 27, 2007 (incorporated by reference to Dycom's Form 8-K, filed with the SEC on March 5, 2007).
- 4.2 Shareholder Rights Agreement, dated April 4, 2001, between the Company and the Rights Agent (which includes the Form of Rights Certificate, as Exhibit A, the Summary of Rights to Purchase Preferred Stock, as Exhibit B, and the Form of Articles of Amendment to the Articles of Incorporation for Series A Preferred Stock, as Exhibit C), (incorporated by reference to Dycom's Form 8-A filed with the SEC on April 6, 2001).
- 4.3 Stockholders' Agreement, dated as of January 7, 2002, among Dycom, Troy Acquisition Corp., Arguss Communications, Inc. and certain stockholders of Arguss Communications, Inc. (incorporated by reference to Dycom's Registration Statement on Form S-4 (File No. 333-81268), filed with the SEC on January 23, 2002).
- 10.1

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

Credit Agreement dated December 21, 2004 by and among Dycom Industries, Inc. and the Wachovia Bank, National Association, as Administrative Agent for the Lenders and Bank of America, N.A., as Syndication Agent (incorporated by reference to Dycom's Form 8-K filed with the SEC on December 23, 2004).

- 10.2* 1998 Incentive Stock Option Plan (incorporated by reference to Dycom's Definitive Proxy Statement filed with the SEC on September 30, 1999).
- 10.3* 1991 Incentive Stock Option Plan (incorporated by reference to Dycom's Definitive Proxy Statement filed with the SEC on November 5, 1991).
- 10.4* Employment Agreement for Richard L. Dunn dated as of January 28, 2000 (incorporated by reference to Dycom's 10-Q filed with the SEC on June 9, 2000).
- 10.5* Employment Agreement for Timothy R. Estes (incorporated by reference to Dycom's 10-Q filed with the SEC on October 18, 2002).

Table of Contents**Exhibit
Number**

- 10.6* Amended and Restated 2002 Directors Restricted Stock Plan (incorporated by reference to Dycom's Form 8-K filed with the SEC on December 13, 2006).
- 10.7* Amendment to the Employment Agreement between Richard L. Dunn and Dycom Industries, Inc. effective as of January 28, 2003 (incorporated by reference to Dycom's Form 10-Q filed with the SEC on March 11, 2003).
- 10.8* Amended and Restated Employment Agreement between Steven E. Nielsen and Dycom Industries, Inc. dated as of November 25, 2003 (incorporated by reference to Dycom's Form 10-Q filed with the SEC on December 5, 2003).
- 10.9 Agreement and Plan of Merger among Dycom Industries, Inc., UtiliQuest Acquisition Corp., UtiliQuest Holdings Corp., and OCM/ GFI Power Opportunities Fund, L.P. dated as of November 17, 2003 (incorporated by reference to Dycom's Form 10-Q filed with the SEC on December 5, 2003).
- 10.10* 2003 Amended and Restated Long-Term Incentive Plan (incorporated by reference to Dycom's Form 8-K, filed with the SEC on November 28, 2006).
- 10.11* Restricted Stock Agreement between Steven E. Nielsen and Dycom Industries, Inc. dated as of November 25, 2003 (incorporated by reference to Dycom's 10-Q filed with the SEC on March 9, 2004).
- 10.12* Amended and Restated Employment Agreement between Timothy R. Estes and Dycom Industries Inc. dated as of November 4, 2004 (incorporated by reference to Dycom's Form 8-K filed with the SEC on November 10, 2004).
- 10.13* Restricted Stock Agreement between Timothy R. Estes and Dycom Industries Inc. dated as of November 23, 2004 (incorporated by reference to Dycom's Form 10-Q filed with the SEC on March 10, 2005).
- 10.14* Restricted Stock Agreement between Timothy R. Estes and Dycom Industries Inc. dated as of January 5, 2005 (incorporated by reference to Dycom's Form 10-Q filed with the SEC on March 10, 2005).
- 10.15* Employment Agreement for Richard B. Vilsoet dated as of May 5, 2005 (incorporated by reference to Dycom's Form 10-K filed with the SEC on September 9, 2005).
- 10.16 First Amendment dated September 12, 2005 to Credit Agreement dated as of December 21, 2004 with certain lenders named therein, Wachovia Bank, National Association, as Administrative Agent, Bank of America, N.A., as Syndication Agent, and the other lender party thereto (incorporated by reference to Dycom's Form 8-K filed with the SEC on September 13, 2005).
- 10.17 Indenture dated as of October 11, 2005, between Dycom Investments, Inc., Dycom Industries, Inc., certain subsidiaries of Dycom Industries, Inc., as guarantors, and Wachovia Bank, National Association, as trustee (incorporated by reference to Dycom's Form 8-K filed with the SEC on October 25, 2005).
- 10.17* Form of Restricted Stock Award Agreement and Performance-Based Restricted Stock Award Agreement for Richard L. Dunn, Richard B. Vilsoet, and H. Andrew DeFerrari (incorporated by reference to Dycom's Form 8-K filed with the SEC on December 20, 2005).
- 10.18* Employment Agreement for H. Andrew DeFerrari dated as of July 14, 2004 (incorporated by reference to Dycom's Form 8-K filed with the SEC on January 23, 2006).
- 10.19* Form of Performance-Based Restricted Stock Award Agreement for Steven E. Nielsen and Timothy R. Estes (incorporated by reference to Dycom's Form 8-K filed with the SEC on February 1, 2006).
- 10.20* Amendment to the Employment Agreement of H. Andrew DeFerrari dated as of August 25, 2006 (incorporated by reference to Dycom's Form 8-K filed with the SEC on August 31, 2006).
- 10.21* Form of Performance Share Unit Agreement for Steven E. Nielsen and Timothy R. Estes (incorporated by reference to Dycom's Form 8-K filed with the SEC on October 23, 2006).
- 10.22*

Edgar Filing: DYCOM INDUSTRIES INC - Form 10-K

Form of Directors Restricted Stock Unit Agreement (incorporated by reference to Dycom's Form 8-K filed with the SEC on December 19, 2006).

- 21.1+ Principal subsidiaries of Dycom Industries, Inc.
- 23.1+ Consent of Independent Registered Public Accounting Firm.
- 31.1+ Certification of Chief Executive Officer Pursuant to Rule 13a-14(a)/15d-14(a) as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.

Table of Contents

**Exhibit
Number**

- 31.2⁺ Certification of Chief Financial Officer Pursuant to Rule 13a-14(a)/15d-14(a) as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1⁺ Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2⁺ Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

* Indicates a management contract or compensatory plan or arrangement.

+ Filed herewith

Table of Contents**SIGNATURES**

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DYCOM INDUSTRIES, INC.
Registrant

/s/ Steven E. Nielsen

Name: Steven E. Nielsen
Title: President and Chief Executive Officer

Date: September 6, 2007

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant and in the capacities and on the dates indicated.

| Name | Position | Date |
|--|---|-------------------|
| /s/ Steven E. Nielsen Steven E. Nielsen | Chairman of the Board of Directors | September 6, 2007 |
| /s/ Richard L. Dunn Richard L. Dunn | Senior Vice President and Chief Financial Officer (Principal Financial Officer) | September 6, 2007 |
| /s/ H. Andrew DeFerrari H. Andrew DeFerrari | Vice President and Chief Accounting Officer (Principal Accounting Officer) | September 6, 2007 |
| /s/ Thomas G. Baxter Thomas G. Baxter | Director | September 6, 2007 |
| /s/ Charles M. Brennan, III Charles M. Brennan, III | Director | September 6, 2007 |
| /s/ Charles B. Coe Charles B. Coe | Director | September 6, 2007 |
| /s/ Stephen C. Coley Stephen C. Coley | Director | September 6, 2007 |

Stephen C. Coley

/s/ Joseph M. Schell

Director

September 6, 2007

Joseph M. Schell

/s/ Jack H. Smith

Director

September 6, 2007

Jack H. Smith