

NMHG HOLDING CO  
Form 10-Q  
August 06, 2004

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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

**WASHINGTON, DC 20549**

**FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended **June 30, 2004**

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number **333-89248**

**NMHG Holding Co.**

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|                 |  |                   |
|-----------------|--|-------------------|
| <b>DELAWARE</b> | (Exact name of registrant as specified in its charter) | <b>31-1637659</b> |
|-----------------|--|-------------------|

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|  |                                      |
|--|--------------------------------------|
| (State or other jurisdiction of incorporation or organization) | (I.R.S. Employer Identification No.) |
|--|--------------------------------------|

|   |              |
|---|--------------|
| <b>650 N.E. HOLLADAY STREET; SUITE 1600; PORTLAND, OR</b> | <b>97232</b> |
|---|--------------|

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|  |            |
|--|------------|
| (Address of principal executive offices) | (Zip code) |
|--|------------|

**(503) 721-6000**

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(Registrant's telephone number, including area code)

**N/A**

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(Former name, former address and former fiscal year, if changed since last report)

NMHG HOLDING CO. IS A WHOLLY OWNED SUBSIDIARY OF NACCO INDUSTRIES, INC. AND MEETS THE CONDITIONS IN GENERAL INSTRUCTION H(1)(a) AND (b) OF FORM 10-Q. WE ARE FILING THIS FORM WITH REDUCED DISCLOSURE FORMAT UNDER GENERAL INSTRUCTION H(2).

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Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

YES  NO

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act).

YES  NO

At July 31, 2004, 100 common shares were outstanding.

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**NMHG HOLDING CO.**

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**Part I**  
**FINANCIAL INFORMATION**  
**Item 1. Financial Statements**

**NMHG HOLDING CO. AND SUBSIDIARIES**

**UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS**

|   | <b>JUNE 30</b>   | <b>DECEMBER</b>   |
|---|------------------|-------------------|
|   | <b>2004</b>      | <b>31</b>         |
|   | <b>2003</b>      | <b>2003</b>       |
| <b>(In millions, except share data)</b>         |                  |                   |
| <b>ASSETS</b>                                   |                  |                   |
| <b>Current Assets</b>                           |                  |                   |
| Cash and cash equivalents                       | \$ 41.9          | \$ 61.3           |
| Accounts receivable, net                        | 222.0            | 236.2             |
| Tax advances, NACCO Industries, Inc.            | 18.3             | 24.5              |
| Inventories                                     | 278.0            | 247.7             |
| Deferred income taxes                           | 21.8             | 20.4              |
| Prepaid expenses and other                      | 26.3             | 17.6              |
|   | <b>608.3</b>     | 607.7             |
| <b>Total Current Assets</b>                     | <b>608.3</b>     | 607.7             |
| <b>Property, Plant and Equipment, Net</b>       | <b>237.4</b>     | 242.9             |
| <b>Goodwill</b>                                 | <b>349.5</b>     | 351.3             |
| <b>Other Non-current Assets</b>                 | <b>74.0</b>      | 73.1              |
|   | <b>1,269.2</b>   | 1,275.0           |
| <b>Total Assets</b>                             | <b>\$1,269.2</b> | <b>\$ 1,275.0</b> |
| <br><b>LIABILITIES AND STOCKHOLDER S EQUITY</b> |                  |                   |
| <b>Current Liabilities</b>                      |                  |                   |
| Accounts payable                                | \$ 235.6         | \$ 208.0          |
| Accounts payable, affiliate                     | 20.1             | 23.0              |
| Revolving credit agreements                     | 11.6             | 17.1              |
| Current maturities of long-term debt            | 9.4              | 20.5              |
| Accrued payroll                                 | 20.4             | 26.3              |
| Accrued warranty obligations                    | 26.9             | 25.7              |
| Other current liabilities                       | 106.7            | 112.5             |
|   | <b>430.7</b>     | 433.1             |
| <b>Total Current Liabilities</b>                | <b>430.7</b>     | 433.1             |
| <b>Long-term Debt</b>                           | <b>271.9</b>     | 270.1             |
| <b>Other Non-current Liabilities</b>            | <b>144.4</b>     | 146.5             |
| <b>Minority Interest</b>                        | <b>0.1</b>       | 0.5               |
| <b>Stockholder s Equity</b>                     |                  |                   |

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|   |                   |                   |
|---|-------------------|-------------------|
| Common stock, par value \$1 per share, 100 shares authorized;<br>100 shares outstanding |                   |                   |
| Capital in excess of par value  | <b>198.2</b>      | 198.2             |
| Retained earnings   | <b>241.2</b>      | 238.2             |
| Accumulated other comprehensive income (loss):  |                   |                   |
| Foreign currency translation adjustment   | <b>21.1</b>       | 25.5              |
| Minimum pension liability adjustment  | <b>(38.4)</b>     | (38.4)            |
| Deferred gain on cash flow hedging  |                   | 1.3               |
|   | <u>          </u> | <u>          </u> |
|   | <b>422.1</b>      | 424.8             |
|   | <u>          </u> | <u>          </u> |
| <b>Total Liabilities and Stockholder s Equity</b>                                       | <b>\$1,269.2</b>  | \$ 1,275.0        |
|   | <u>          </u> | <u>          </u> |

See notes to unaudited condensed consolidated financial statements.

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## NMHG HOLDING CO. AND SUBSIDIARIES

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME

|   | THREE MONTHS<br>ENDED<br>JUNE 30 |         | SIX MONTHS<br>ENDED<br>JUNE 30 |         |
|---|----------------------------------|---------|--------------------------------|---------|
|   | 2004                             | 2003    | 2004                           | 2003    |
|   | (In millions)                    |         |                                |         |
| <b>Revenues</b>   | <b>\$495.7</b>                   | \$428.4 | <b>\$966.5</b>                 | \$847.4 |
| Cost of sales   | <b>422.7</b>                     | 352.9   | <b>819.3</b>                   | 697.1   |
| <b>Gross Profit</b>                                     | <b>73.0</b>                      | 75.5    | <b>147.2</b>                   | 150.3   |
| Selling, general and administrative expenses            | <b>65.8</b>                      | 59.9    | <b>131.7</b>                   | 122.0   |
| <b>Operating Profit</b>                                 | <b>7.2</b>                       | 15.6    | <b>15.5</b>                    | 28.3    |
| Other income (expense)                                  |                                  |         |                                |         |
| Interest expense  | <b>(8.7)</b>                     | (8.7)   | <b>(17.2)</b>                  | (17.3)  |
| Loss on interest rate swap agreements                   |                                  | (0.3)   | <b>(0.1)</b>                   | (0.7)   |
| Income from other unconsolidated affiliates             | <b>1.8</b>                       | 1.0     | <b>2.6</b>                     | 1.7     |
| Other - net   | <b>(0.1)</b>                     | 0.7     | <b>(0.3)</b>                   | 0.9     |
|   | <b>(7.0)</b>                     | (7.3)   | <b>(15.0)</b>                  | (15.4)  |
| <b>Income Before Income Taxes and Minority Interest</b> | <b>0.2</b>                       | 8.3     | <b>0.5</b>                     | 12.9    |
| Income tax provision (benefit)                          | <b>(2.2)</b>                     | 2.8     | <b>(2.1)</b>                   | 4.4     |
| <b>Income Before Minority Interest</b>                  | <b>2.4</b>                       | 5.5     | <b>2.6</b>                     | 8.5     |
| Minority interest income                                | <b>0.1</b>                       | 0.2     | <b>0.4</b>                     | 0.5     |
| <b>Net Income</b>                                       | <b>\$ 2.5</b>                    | \$ 5.7  | <b>\$ 3.0</b>                  | \$ 9.0  |
| <b>Comprehensive Income (Loss)</b>                      | <b>\$ (3.3)</b>                  | \$ 20.4 | <b>\$ (2.7)</b>                | \$ 25.3 |

See notes to unaudited condensed consolidated financial statements.



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|  | <b>SIX MONTHS<br/>ENDED<br/>JUNE 30</b> |               |
|--|---|---------------|
|  | <b>2004</b>                             | <b>2003</b>   |
|  | <b>(In millions)</b>                    |               |
| <b>Operating Activities</b>  |   |               |
| Net income   | \$ 3.0                                  | \$ 9.0        |
| Adjustments to reconcile net income to net cash provided by (used for) operating activities: |   |               |
| Depreciation and amortization  | 21.3                                    | 22.3          |
| Deferred income taxes  | (2.3)                                   | 2.4           |
| Minority interest income   | (0.4)                                   | (0.5)         |
| Other non-cash items   | 6.5                                     | (1.9)         |
| Working capital changes  |   |               |
| Affiliate receivable/ payable  | 6.2                                     | (4.5)         |
| Accounts receivable  | 3.6                                     | (14.8)        |
| Inventories  | (38.0)                                  | (18.2)        |
| Other current assets   | (7.4)                                   | (4.7)         |
| Accounts payable and other liabilities   | 19.4                                    | 7.5           |
|  | <hr/>                                   | <hr/>         |
| <b>Net cash provided by (used for) operating activities</b>                                  | <b>11.9</b>                             | <b>(3.4)</b>  |
| <b>Investing Activities</b>  |   |               |
| Expenditures for property, plant and equipment   | (18.2)                                  | (9.6)         |
| Proceeds from the sale of assets   | 4.8                                     | 12.8          |
|  | <hr/>                                   | <hr/>         |
| <b>Net cash provided by (used for) investing activities</b>                                  | <b>(13.4)</b>                           | <b>3.2</b>    |
| <b>Financing Activities</b>  |   |               |
| Additions to long-term debt and revolving credit agreements                                  | 30.6                                    | 15.6          |
| Reductions of long-term debt and revolving credit agreements                                 | (44.3)                                  | (38.7)        |
| Cash dividends paid  |   | (2.5)         |
| Financing fees paid  | (0.6)                                   | (0.1)         |
|  | <hr/>                                   | <hr/>         |
| <b>Net cash used for financing activities</b>  | <b>(14.3)</b>                           | <b>(25.7)</b> |
| Effect of exchange rate changes on cash  | (3.6)                                   | (0.3)         |
|  | <hr/>                                   | <hr/>         |
| <b>Cash and Cash Equivalents</b>   |   |               |
| Decrease for the period  | (19.4)                                  | (26.2)        |
| Balance at the beginning of the period   | 61.3                                    | 54.9          |



|   |                |                |
|---|----------------|----------------|
|   | —              | —              |
| <b>Balance at the end of the period</b> | <b>\$ 41.9</b> | <b>\$ 28.7</b> |
|   | <b>—</b>       | <b>—</b>       |

See notes to unaudited condensed consolidated financial statements.

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## NMHG HOLDING CO. AND SUBSIDIARIES

UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN STOCKHOLDER S  
EQUITY

|  | <b>SIX MONTHS<br/>ENDED<br/>JUNE 30</b> |             |
|--|---|-------------|
|  | <b>2004</b>                             | <b>2003</b> |
|  | (In millions)                           |             |
|  | \$                                      | \$          |
| <b>Common Stock</b>                                  | _____                                   | _____       |
| <b>Capital in Excess of Par Value</b>                | <b>198.2</b>                            | 198.2       |
|  | _____                                   | _____       |
| <b>Retained Earnings</b>                             |   |             |
| Beginning balance                                    | <b>238.2</b>                            | 226.8       |
| Net income   | <b>3.0</b>                              | 9.0         |
| Cash dividends declared                              |   | (5.0)       |
|  | _____                                   | _____       |
|  | <b>241.2</b>                            | 230.8       |
|  | _____                                   | _____       |
| <b>Accumulated Other Comprehensive Income (Loss)</b> |   |             |
| Beginning balance                                    | <b>(11.6)</b>                           | (42.7)      |
| Foreign currency translation adjustment              | <b>(4.4)</b>                            | 16.4        |
| Reclassification of hedging activity into earnings   | <b>(1.6)</b>                            | 0.1         |
| Current period cash flow hedging activity            | <b>0.3</b>                              | (0.2)       |
|  | _____                                   | _____       |
|  | <b>(17.3)</b>                           | (26.4)      |
|  | _____                                   | _____       |
| <b>Total Stockholder s Equity</b>                    | <b>\$ 422.1</b>                         | \$ 402.6    |
|  | _____                                   | _____       |

See notes to unaudited condensed consolidated financial statements.

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**NMHG HOLDING CO. AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**JUNE 30, 2004**

(Tabular Amounts in Millions, Except Percentage Data)

**Note 1 - Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements include the accounts of NMHG Holding Co. ( NMHG Holding, the parent company), a Delaware corporation, and its wholly owned subsidiary, NACCO Materials Handling Group, Inc. (collectively, NMHG or the Company ). NMHG Holding is a wholly owned subsidiary of NACCO Industries, Inc. ( NACCO ). The Company s subsidiaries operate in the lift truck industry. NMHG manages its operations as two reportable segments: wholesale manufacturing ( NMHG Wholesale ) and retail distribution ( NMHG Retail ). Intercompany accounts and transactions have been eliminated.

NMHG designs, engineers, manufactures, sells, services and leases a comprehensive line of lift trucks and aftermarket parts marketed globally under the Hyster® and Yale® brand names. Lift trucks and component parts are manufactured in the United States, Northern Ireland, Scotland, the Netherlands, China, Italy, Japan, Mexico, the Philippines and Brazil. NMHG Wholesale includes the manufacture and sale of lift trucks and related service parts, primarily to independent and wholly owned Hyster and Yale retail dealerships. NMHG Retail includes the sale, leasing and service of Hyster and Yale lift trucks and related service parts by wholly owned retail dealerships and rental companies.

These financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation of the financial position of the Company as of June 30, 2004 and the results of its operations for the three and six months ended June 30, 2004 and 2003 and the results of its cash flows and changes in stockholder s equity for the six month periods ended June 30, 2004 and 2003 have been included. These unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company s Annual Report on Form 10-K for the year ended December 31, 2003 filed with the Securities and Exchange Commission on March 15, 2004.

The balance sheet at December 31, 2003 has been derived from the audited financial statements at that date but does not include all of the information or notes required by accounting principles generally accepted in the United States for complete financial statements.

Operating results for the three and six months ended June 30, 2004 are not necessarily indicative of the results that may be expected for the remainder of the year ending December 31, 2004. For further information, refer to the consolidated financial statements and notes thereto included in the Company s Annual Report on Form 10-K for the year ended December 31, 2003.

Certain amounts in the prior period s Unaudited Condensed Consolidated Financial Statements have been reclassified to conform to the current period s presentation.

**Note 2 - Recent Accounting Pronouncements**

The Financial Accounting Standards Board ( FASB ) issued FASB Staff Position ( FSP ) No. FAS 106-1 in January 2004 and FSP No. FAS 106-2 in May 2004 both titled Accounting and Disclosure Requirements Related to

the Medicare Prescription Drug, Improvement and Modernization Act of 2003 ( FSP 106-1 and FSP 106-2 ). FSP 106-1 allows companies to make a one-time election to defer the accounting for the effects of the Medicare Prescription Drug, Improvement and Modernization Act of 2003 (the Act ) that was signed into law on December 8, 2003. The Act establishes a prescription drug benefit, as well as a federal

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subsidy to sponsors of retiree health care benefits that is at least actuarially equivalent to Medicare's prescription drug coverage.

Statement of Financial Accounting Standards ( SFAS ) No. 106, Employers' Accounting for Postretirement Benefits Other than Pensions, requires presently enacted changes in relevant laws to be considered in current period measurements of the accumulated postretirement benefit obligation and the net postretirement benefit costs. FSP 106-2 supercedes FSP 106-1 and provides guidance on the accounting for the effects of the Act for employers that sponsor postretirement health care plans, which provide prescription drug benefits. FSP 106-2 requires those employers to provide certain disclosures regarding the effect of the federal subsidy provided by the Act. Under the guidance of FSP 106-1, the Company elected to defer accounting for the effects of the Act. This deferral remains in effect until the appropriate effective date of FSP 106-2. For entities that elected deferral and for which the impact is significant, FSP 106-2 is effective for the first interim or annual period beginning after June 15, 2004. Entities for which FSP 106-2 does not have a significant impact are permitted to delay recognition of the effects of the Act until the next regularly scheduled measurement date following the issuance of FSP 106-2. The Company is currently evaluating the impact of the Act on our post-retirement plans, but is delaying recognizing the effect of the Act until further Department of Labor guidance is available.

In December 2003, the FASB issued SFAS No. 132 (Revised), Employer's Disclosure about Pensions and Other Post-Retirement Benefits ( Revised SFAS No. 132 ). Revised SFAS No. 132 retains disclosure requirements about pension plans and other post-retirement benefit plans. Revised SFAS No. 132 requires additional disclosures in annual financial statements about the types of plan assets, investment strategy, measurement dates, plan obligations, cash flows, and components of net periodic benefit cost of defined benefit pension plans and other post-retirement benefit plans. Revised SFAS No. 132 also requires interim disclosure of the elements of net periodic benefit cost and the total amount of contributions paid or expected to be paid during the current year if significantly different from amounts previously disclosed. The interim disclosure requirements of Revised SFAS No. 132 are effective for interim periods beginning after December 15, 2003. The Company has made the required interim disclosures in Note 6 to these Unaudited Condensed Consolidated Financial Statements.

In January 2003, the FASB issued Interpretation ( FIN ) No. 46, Consolidation of Variable Interest Entities. FIN No. 46 clarifies the application of Accounting Research Bulletin ( ARB ) No. 51, Consolidated Financial Statements, for certain entities in which equity investors do not have the characteristics of a controlling financial interest or do not have sufficient equity at risk for the entity to finance its activities without additional subordinated financial support from other parties. FIN No. 46 requires that variable interest entities, as defined, be consolidated by the primary beneficiary, which is defined as the entity that is expected to absorb the majority of the expected losses, receive a majority of the expected gains, or both.

NMHG's 20% joint venture, NMHG Financial Services, Inc. ( NFS ), has been determined to be a variable interest entity. The Company, however, has concluded that NMHG is not the primary beneficiary and will, therefore, continue to use the equity method to account for its 20% interest in NFS. NMHG does not consider its variable interest in NFS to be significant. See further discussion of NFS in Note 9.

On July 1, 2003, the Company prospectively adopted Emerging Issues Task Force ( EITF ) No. 00-21, Accounting for Revenue Arrangements with Multiple Deliverables. EITF No. 00-21 addresses when and how an arrangement involving multiple deliverables should be divided into separate units of accounting, as well as how the arrangement consideration should be measured and allocated to the separate units of accounting in the arrangement. The adoption of this standard did not have a material impact on the Company's financial position or results of operations.

**Table of Contents****Note 3 - Inventories**

Inventories are summarized as follows:

|                                   | <b>JUNE 30</b>    | <b>DECEMBER</b>   |
|-----------------------------------|-------------------|-------------------|
|                                   | <b>2004</b>       | <b>31</b>         |
|                                   | <b>2003</b>       | <b>2003</b>       |
|                                   | <u>          </u> | <u>          </u> |
| Manufactured inventories:         |                   |                   |
| Finished goods and service parts  | <b>\$124.7</b>    | \$ 113.5          |
| Raw materials and work in process | <b>145.6</b>      | 121.6             |
|                                   | <u>          </u> | <u>          </u> |
| Total manufactured inventories    | <b>270.3</b>      | 235.1             |
| Retail inventories:               | <b>27.6</b>       | 27.9              |
|                                   | <u>          </u> | <u>          </u> |
| Total inventories at FIFO         | <b>297.9</b>      | 263.0             |
| LIFO reserve                      | <b>(19.9)</b>     | (15.3)            |
|                                   | <u>          </u> | <u>          </u> |
|                                   | <b>\$278.0</b>    | \$ 247.7          |
|                                   | <u>          </u> | <u>          </u> |

The cost of certain manufactured and retail inventories has been determined using the LIFO method. At June 30, 2004 and December 31, 2003, 60% and 61%, respectively, of total inventories were determined using the LIFO method. An actual valuation of inventory under the LIFO method can be made only at the end of the year based on the inventory levels and costs at that time. Accordingly, interim LIFO calculations must be based on management's estimates of expected year-end inventory levels and costs. Because these estimates are subject to change and may be different than the actual inventory levels and costs at year-end, interim results are subject to the final year-end LIFO inventory valuation.

**Note 4 - Restructuring Charges**

The changes to the Company's restructuring accruals since December 31, 2003 are as follows:

|                              | <b>Severance</b>  | <b>Lease</b>      | <b>Other</b>      | <b>Total</b>      |
|------------------------------|-------------------|-------------------|-------------------|-------------------|
|                              | <u>          </u> | <u>Impairment</u> | <u>          </u> | <u>          </u> |
| <b>NMHG Wholesale</b>        |                   |                   |                   |                   |
| Balance at December 31, 2003 | \$ 6.7            | \$                | \$ 0.6            | \$ 7.3            |
| Reversal                     | (1.0)             |                   |                   | (1.0)             |
| Payments                     | (1.7)             |                   | (0.2)             | (1.9)             |
|                              | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> |

|                                 |               |               |               |               |
|---------------------------------|---------------|---------------|---------------|---------------|
| <b>Balance at June 30, 2004</b> | <b>\$ 4.0</b> | <b>\$</b>     | <b>\$ 0.4</b> | <b>\$ 4.4</b> |
|                                 | <b>—</b>      | <b>—</b>      | <b>—</b>      | <b>—</b>      |
| <b>NMHG Retail</b>              |               |               |               |               |
| Balance at December 31, 2003    | \$ 0.4        | \$ 0.2        | \$            | \$ 0.6        |
| Payments                        | (0.1)         | —             | —             | (0.1)         |
|                                 | <b>—</b>      | <b>—</b>      | <b>—</b>      | <b>—</b>      |
| <b>Balance at June 30, 2004</b> | <b>\$ 0.3</b> | <b>\$ 0.2</b> | <b>\$</b>     | <b>\$ 0.5</b> |
|                                 | <b>—</b>      | <b>—</b>      | <b>—</b>      | <b>—</b>      |

### 2002 Restructuring Program

As announced in December 2002, NMHG Wholesale is phasing out its Lenoir, North Carolina, lift truck component facility and restructuring other manufacturing and administrative operations, primarily its Irvine, Scotland, lift truck assembly and component facility. During the fourth quarter of 2002, NMHG Wholesale recognized a restructuring charge of approximately \$12.5 million pre-tax. Of this amount, \$3.8 million related to a non-cash asset impairment charge for building, machinery and tooling, which was determined based on

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current market values for similar assets and broker quotes compared with the net book value of these assets and \$8.7 million related to severance and other employee benefits to be paid to approximately 615 manufacturing and administrative employees. Payments of \$1.7 million were made to approximately 115 employees during the first six months of 2004. Payments of \$0.2 million related to post-employment medical benefits were made during the first six months of 2004. The post-employment medical accrual is included in the table above under Other. Payments related to this restructuring program are expected to continue through 2006. In addition, \$1.0 million of the amount originally accrued for severance was reversed as a result of employees leaving prior to becoming eligible for severance benefits and an additional decrease in the total number of employees estimated to be severed as a result of an increase in estimates of future production levels. Approximately \$4.8 million of pre-tax restructuring related costs, which were primarily related to manufacturing inefficiencies and were not eligible for accrual when the restructuring program was announced in December 2002, were expensed in the first six months of 2004 and are not shown in the table above. Of the \$4.8 million additional costs incurred during the first six months of 2004, \$4.3 million is classified as cost of sales and \$0.5 million is classified as selling, general and administrative expenses in the Unaudited Condensed Consolidated Statements of Income for the six months ended June 30, 2004.

**2001 Restructuring Program**

NMHG Retail recognized a restructuring charge of approximately \$4.7 million pre-tax in 2001, of which \$0.4 million related to lease termination costs and \$4.3 million related to severance and other employee benefits to be paid to approximately 140 service technicians, salesmen and administrative personnel at wholly owned dealers in Europe. Payments of \$0.1 million were made during the first six months of 2004. The remaining payments of \$0.5 million are expected to be completed during 2004.

**Note 5 - Accounting for Guarantees**

Under various financing arrangements for certain customers, including independently owned retail dealerships, NMHG provides guarantees of the residual values of lift trucks, or recourse or repurchase obligations such that NMHG would be obligated in the event of default by the customer. Terms of the third-party financing arrangements for which NMHG is providing a guarantee generally range from one to five years. Total guarantees and amounts subject to recourse or repurchase obligations at June 30, 2004 and December 31, 2003 were \$185.8 million and \$183.2 million, respectively. Losses anticipated under the terms of the guarantees, recourse or repurchase obligations, which are not significant, have been reserved for in the accompanying Unaudited Condensed Consolidated Financial Statements. Generally, NMHG retains a security interest in the related assets financed such that, in the event that NMHG would become obligated under the terms of the recourse or repurchase obligations, NMHG would take title to the assets financed. The fair value of collateral held at June 30, 2004 was approximately \$213.4 million, based on Company estimates. The Company estimates the fair value of the collateral using information regarding the original sales price, the current age of the equipment and general market conditions that influence the value of both new and used lift trucks.

NMHG has a 20% ownership interest in NFS, a joint venture with GE Capital Corporation ( GECC ), formed primarily for the purpose of providing financial services to Hyster and Yale lift truck dealers and national account customers in the United States. NMHG's ownership in NFS is accounted for using the equity method of accounting. Generally, NMHG sells lift trucks through its independent dealer network or directly to customers. These dealers and customers may enter into a financing transaction with NFS or other unrelated third parties. NFS provides debt financing to dealers and lease financing to both dealers and customers. On occasion, the credit quality of the customer or concentration issues within GECC necessitate providing standby recourse or repurchase obligations or a guarantee of the residual value of the lift trucks purchased by customers and financed through NFS. At June 30, 2004, \$153.1 million of the \$185.8 million of guarantees discussed above related to transactions with NFS. In addition, in connection with the current joint venture agreement, NMHG also provides a guarantee to GECC for 20% of NFS debt



with GECC, such that NMHG would become liable under the terms of NFS debt agreements with GECC in the case of default by NFS. At June 30, 2004, the amount of NFS debt guaranteed by NMHG was \$112.8 million. NFS has not defaulted under the terms of this debt financing in the past and although there can be no assurances, NMHG is not aware of any circumstances that would cause NFS to default in future periods.

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NMHG provides a standard warranty on its lift trucks, generally for six to twelve months or 1,000 to 2,000 hours. In addition, NMHG sells extended warranty agreements, which provide additional warranty up to three to five years or up to 3,600 to 10,000 hours. The specific terms and conditions of those warranties vary depending upon the product sold and the country in which NMHG does business. Revenue received for the sale of extended warranty contracts is deferred and recognized in the same manner as the costs are incurred to perform under the warranty contracts, in accordance with FASB Technical Bulletin 90-1, Accounting for Separately Priced Extended Warranty and Product Maintenance Contracts. Factors that affect the Company's warranty liability include the number of units sold, historical and anticipated rates of warranty claims and the cost per claim. The Company also maintains a quality enhancement program under which it provides for specifically identified field product improvements in its warranty obligation. Accruals under this program are determined based on estimates of the potential number of claims to be processed and the cost of processing those claims. The Company periodically assesses the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary.

Changes in the Company's current and long-term warranty obligations, including deferred revenue on extended warranty contracts are as follows:

|                                      | <b>2004</b>    |
|--------------------------------------|----------------|
| Balance at the beginning of the year | <b>\$ 40.3</b> |
| Warranties issued                    | <b>17.0</b>    |
| Settlements made                     | <b>(18.1)</b>  |
|                                      | <b>—</b>       |
| <b>Balance at June 30</b>            | <b>\$ 39.2</b> |

**Table of Contents****Note 6 - Retirement Benefit Plans**

The Company maintains various defined benefit pension plans. In 1996, pension benefits were frozen for employees covered under NMHG's United States plans, except for those NMHG employees participating in collective bargaining agreements. As a result, in the United States, only certain employees covered under collective bargaining agreements will earn retirement benefits under defined benefit pension plans. Other employees of the Company, including employees whose pension benefits were frozen as of December 31, 1996, will receive retirement benefits under defined contribution retirement plans. The Company's policy is to periodically make contributions to fund its defined benefit pension plans within the range allowed by applicable regulations. The Company previously disclosed in its financial statements for the year ended December 31, 2003, that it expects to contribute approximately \$4.6 million to its U.S. pension plans in 2004. The Company now expects to contribute approximately \$3.0 million in 2004. For the six months ended June 30, 2004, the Company contributed \$1.1 million to its U.S. pension plans.

The Company also maintains health care and life insurance plans, which provide benefits to certain eligible retired employees. Under the Company's current policy, plan benefits are funded at the time they are due to participants. The plans have no assets.

As a result of the Company's election to defer the impact of the Act as discussed in Note 2, any measures relating to postretirement benefits do not reflect the impact of the Act on the plans. In addition, authoritative guidance, once adopted, may require the Company to change information previously reported relating to its postretirement benefit plans.

The components of pension and post-retirement (income) expense are set forth below:

|                                | <b>THREE MONTHS<br/>ENDED<br/>JUNE 30</b> |               | <b>SIX MONTHS<br/>ENDED<br/>JUNE 30</b> |               |
|--------------------------------|---|---------------|---|---------------|
|                                | <b>2004</b>                               | <b>2003</b>   | <b>2004</b>                             | <b>2003</b>   |
| <b>U.S. Pension</b>            |   |               |   |               |
| Service cost                   | \$ 0.1                                    | \$ 0.1        | \$ 0.2                                  | \$ 0.2        |
| Interest cost                  | 1.1                                       | 1.1           | 2.1                                     | 2.1           |
| Expected return on plan assets | (1.1)                                     | (1.1)         | (2.2)                                   | (2.2)         |
| Net amortization               | 0.3                                       | 0.1           | 0.6                                     | 0.3           |
|                                | <hr/>                                     | <hr/>         | <hr/>                                   | <hr/>         |
| Total                          | <b>\$ 0.4</b>                             | <b>\$ 0.2</b> | <b>\$ 0.7</b>                           | <b>\$ 0.4</b> |
|                                | <hr/>                                     | <hr/>         | <hr/>                                   | <hr/>         |
| <b>Non-U.S. Pension</b>        |   |               |   |               |
| Service cost                   | \$ 0.6                                    | \$ 0.5        | \$ 1.3                                  | \$ 1.1        |
| Interest cost                  | 1.3                                       | 1.1           | 2.6                                     | 2.2           |
| Expected return on plan assets | (1.7)                                     | (1.5)         | (3.4)                                   | (3.1)         |
| Employee contributions         | (0.2)                                     | (0.2)         | (0.3)                                   | (0.3)         |
| Net amortization               | 0.7                                       | 0.5           | 1.2                                     | 0.8           |
|                                | <hr/>                                     | <hr/>         | <hr/>                                   | <hr/>         |

|                        |                   |                   |                   |                   |
|------------------------|-------------------|-------------------|-------------------|-------------------|
| Total                  | <b>\$ 0.7</b>     | \$ 0.4            | <b>\$ 1.4</b>     | \$ 0.7            |
|                        | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> |
| <b>Post-retirement</b> |                   |                   |                   |                   |
| Service cost           | \$                | \$                | \$                | \$                |
| Interest cost          | <b>0.1</b>        | 0.2               | <b>0.3</b>        | 0.3               |
| Net amortization       |                   | 0.6               |                   | 1.2               |
|                        | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> |
| Total                  | <b>\$ 0.1</b>     | \$ 0.8            | <b>\$ 0.3</b>     | \$ 1.5            |
|                        | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> |

**Table of Contents****Note 7 - Unaudited Condensed Consolidating Guarantor and Non-Guarantor Financial Information**

The following tables set forth the Unaudited Condensed Consolidating Balance Sheets as of June 30, 2004 and December 31, 2003, the Unaudited Condensed Consolidating Statements of Income for the three and six months ended June 30, 2004 and 2003 and the Unaudited Condensed Consolidated Statements of Cash Flows for the six months ended June 30, 2004 and 2003. The following information is included as a result of the guarantee of the Parent Company's Senior Notes by each of NMHG's wholly owned U.S. subsidiaries (Guarantor Companies). None of the Company's other subsidiaries has guaranteed the Senior Notes. Each of the guarantees is joint and several and full and unconditional. NMHG Holding includes the consolidated financial results of the parent company only, with all of its wholly owned subsidiaries accounted for under the equity method.

**UNAUDITED CONDENSED CONSOLIDATING BALANCE SHEET  
AT JUNE 30, 2004**

|                                       | <b>NMHG<br/>Holding</b> | <b>Guarantor<br/>Companies</b> | <b>Non-Guarantor<br/>Companies</b> | <b>Consolidating<br/>Eliminations</b> | <b>NMHG<br/>Consolidated</b> |
|---------------------------------------|-------------------------|--------------------------------|------------------------------------|---------------------------------------|------------------------------|
| Cash and cash equivalents             | \$                      | \$ 6.7                         | \$ 35.2                            | \$                                    | \$ 41.9                      |
| Accounts and notes<br>receivable, net | 5.3                     | 90.5                           | 212.7                              | (86.5)                                | 222.0                        |
| Inventories                           |                         | 143.8                          | 134.2                              |                                       | 278.0                        |
| Other current assets                  | 2.3                     | 47.4                           | 22.7                               | (6.0)                                 | 66.4                         |
| <b>Total current assets</b>           | <b>7.6</b>              | <b>288.4</b>                   | <b>404.8</b>                       | <b>(92.5)</b>                         | <b>608.3</b>                 |
| Property, plant and<br>equipment, net |                         | 133.2                          | 104.2                              |                                       | 237.4                        |
| Goodwill                              |                         | 307.2                          | 42.3                               |                                       | 349.5                        |
| Other non-current assets              | 665.5                   | 320.2                          | 25.9                               | (937.6)                               | 74.0                         |
| <b>Total assets</b>                   | <b>\$673.1</b>          | <b>\$1,049.0</b>               | <b>\$ 577.2</b>                    | <b>\$(1,030.1)</b>                    | <b>\$1,269.2</b>             |
| Accounts and notes<br>payable         | \$ 0.1                  | \$ 165.1                       | \$ 170.1                           | \$ (79.6)                             | \$ 255.7                     |
| Other current liabilities             | 3.3                     | 98.5                           | 73.3                               | (11.7)                                | 163.4                        |
| Revolving credit<br>agreements        |                         |                                | 11.6                               |                                       | 11.6                         |
| <b>Total current liabilities</b>      | <b>3.4</b>              | <b>263.6</b>                   | <b>255.0</b>                       | <b>(91.3)</b>                         | <b>430.7</b>                 |
| Long-term debt                        | 247.6                   | 269.0                          | 51.3                               | (296.0)                               | 271.9                        |
| Other long-term liabilities           |                         | 115.1                          | 49.7                               | (20.3)                                | 144.5                        |
| Stockholder's equity                  | 422.1                   | 401.3                          | 221.2                              | (622.5)                               | 422.1                        |

|   |         |           |          |             |           |
|---|---------|-----------|----------|-------------|-----------|
| Total liabilities and<br>stockholder s equity | \$673.1 | \$1,049.0 | \$ 577.2 | \$(1,030.1) | \$1,269.2 |
|---|---------|-----------|----------|-------------|-----------|

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**UNAUDITED CONDENSED CONSOLIDATING BALANCE SHEET  
AT DECEMBER 31, 2003**

|   | <b>NMHG<br/>Holding</b> | <b>Guarantor<br/>Companies</b> | <b>Non-Guarantor<br/>Companies</b> | <b>Consolidating<br/>Eliminations</b> | <b>NMHG<br/>Consolidated</b> |
|---|-------------------------|--------------------------------|------------------------------------|---------------------------------------|------------------------------|
| Cash and cash equivalents                     | \$                      | \$ 15.4                        | \$ 45.9                            | \$                                    | \$ 61.3                      |
| Accounts and notes<br>receivable, net         | 9.1                     | 98.0                           | 221.8                              | (92.7)                                | 236.2                        |
| Inventories                                   |                         | 129.5                          | 118.2                              |                                       | 247.7                        |
| Other current assets                          | 2.4                     | 45.7                           | 18.5                               | (4.1)                                 | 62.5                         |
|   | <u>11.5</u>             | <u>288.6</u>                   | <u>404.4</u>                       | <u>(96.8)</u>                         | <u>607.7</u>                 |
| Total current assets                          |                         |                                |                                    |                                       |                              |
| Property, plant and<br>equipment, net         |                         | 134.2                          | 108.7                              |                                       | 242.9                        |
| Goodwill                                      |                         | 307.3                          | 44.0                               |                                       | 351.3                        |
| Other non-current assets                      | 664.2                   | 312.3                          | 24.9                               | (928.3)                               | 73.1                         |
|   | <u>675.7</u>            | <u>1,042.4</u>                 | <u>582.0</u>                       | <u>(1,025.1)</u>                      | <u>1,275.0</u>               |
| Total assets                                  |                         |                                |                                    |                                       |                              |
| Accounts and notes<br>payable                 | \$                      | \$ 146.6                       | \$ 164.3                           | \$ (79.9)                             | \$ 231.0                     |
| Other current liabilities                     | 3.3                     | 113.7                          | 84.2                               | (16.2)                                | 185.0                        |
| Revolving credit<br>agreements                |                         |                                | 17.1                               |                                       | 17.1                         |
|   | <u>3.3</u>              | <u>260.3</u>                   | <u>265.6</u>                       | <u>(96.1)</u>                         | <u>433.1</u>                 |
| Total current liabilities                     |                         |                                |                                    |                                       |                              |
| Long-term debt                                | 247.5                   | 262.1                          | 46.6                               | (286.1)                               | 270.1                        |
| Other long-term liabilities                   | 0.1                     | 116.2                          | 49.9                               | (19.2)                                | 147.0                        |
| Stockholder s equity                          | 424.8                   | 403.8                          | 219.9                              | (623.7)                               | 424.8                        |
|   | <u>675.7</u>            | <u>1,042.4</u>                 | <u>582.0</u>                       | <u>(1,025.1)</u>                      | <u>1,275.0</u>               |
| Total liabilities and<br>stockholder s equity |                         |                                |                                    |                                       |                              |

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**UNAUDITED CONDENSED CONSOLIDATING STATEMENT OF INCOME  
FOR THE THREE MONTHS ENDED JUNE 30, 2004**

|   | <b>NMHG<br/>Holding</b> | <b>Guarantor<br/>Companies</b> | <b>Non-Guarantor<br/>Companies</b> | <b>Consolidating<br/>Eliminations</b> | <b>NMHG<br/>Consolidated</b> |
|---|-------------------------|--------------------------------|------------------------------------|---------------------------------------|------------------------------|
| Revenues  | \$                      | \$289.4                        | \$ 279.1                           | \$ (72.8)                             | \$ 495.7                     |
| Cost of sales                                       |                         | 254.3                          | 241.2                              | (72.8)                                | 422.7                        |
| Selling, general and<br>administrative expenses     |                         | 33.3                           | 32.5                               |                                       | 65.8                         |
|   | —                       | —                              | —                                  | —                                     | —                            |
| Operating profit                                    |                         | 1.8                            | 5.4                                |                                       | 7.2                          |
| Interest expense                                    |                         | (6.5)                          | (2.2)                              |                                       | (8.7)                        |
| Income from unconsolidated<br>affiliates            | 2.5                     | 4.7                            |                                    | (5.4)                                 | 1.8                          |
| Other income (expense)                              |                         | 0.1                            | (0.2)                              |                                       | (0.1)                        |
|   | —                       | —                              | —                                  | —                                     | —                            |
| Income before income taxes and<br>minority interest | 2.5                     | 0.1                            | 3.0                                | (5.4)                                 | 0.2                          |
| Income tax provision (benefit)                      |                         | (2.4)                          | 0.2                                |                                       | (2.2)                        |
|   | —                       | —                              | —                                  | —                                     | —                            |
| Income before minority interest                     | 2.5                     | 2.5                            | 2.8                                | (5.4)                                 | 2.4                          |
| Minority interest income                            |                         |                                | 0.1                                |                                       | 0.1                          |
|   | —                       | —                              | —                                  | —                                     | —                            |
| Net income  | \$ 2.5                  | \$ 2.5                         | \$ 2.9                             | \$ (5.4)                              | \$ 2.5                       |
|   | —                       | —                              | —                                  | —                                     | —                            |



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**UNAUDITED CONDENSED CONSOLIDATING STATEMENT OF INCOME  
FOR THE THREE MONTHS ENDED JUNE 30, 2003**

|  | <b>NMHG Holding Companies</b> | <b>Guarantor Companies</b> | <b>Non-Guarantor Companies</b> | <b>Consolidating Eliminations</b> | <b>NMHG Consolidated</b> |
|--|-------------------------------|----------------------------|--------------------------------|-----------------------------------|--------------------------|
| Revenues   | \$                            | \$ 257.5                   | \$ 231.2                       | \$ (60.3)                         | \$ 428.4                 |
| Cost of sales                                    |                               | 219.8                      | 193.4                          | (60.3)                            | 352.9                    |
| Selling, general and administrative expenses     |                               | 29.5                       | 30.4                           |                                   | 59.9                     |
|  |                               | <u>          </u>          | <u>          </u>              | <u>          </u>                 | <u>          </u>        |
| Operating profit                                 |                               | 8.2                        | 7.4                            |                                   | 15.6                     |
| Interest expense                                 |                               | (7.0)                      | (1.7)                          |                                   | (8.7)                    |
| Income from unconsolidated affiliates            | 5.7                           | 5.5                        |                                | (10.2)                            | 1.0                      |
| Other income                                     |                               | 0.3                        | 0.1                            |                                   | 0.4                      |
|  |                               | <u>          </u>          | <u>          </u>              | <u>          </u>                 | <u>          </u>        |
| Income before income taxes and minority interest | 5.7                           | 7.0                        | 5.8                            | (10.2)                            | 8.3                      |
| Income tax provision                             |                               | 1.3                        | 1.5                            |                                   | 2.8                      |
|  |                               | <u>          </u>          | <u>          </u>              | <u>          </u>                 | <u>          </u>        |
| Income before minority interest                  | 5.7                           | 5.7                        | 4.3                            | (10.2)                            | 5.5                      |
| Minority interest income                         |                               |                            | 0.2                            |                                   | 0.2                      |
|  |                               | <u>          </u>          | <u>          </u>              | <u>          </u>                 | <u>          </u>        |
| Net income                                       | \$ 5.7                        | \$ 5.7                     | \$ 4.5                         | \$ (10.2)                         | \$ 5.7                   |
|  |                               | <u>          </u>          | <u>          </u>              | <u>          </u>                 | <u>          </u>        |

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**UNAUDITED CONDENSED CONSOLIDATING STATEMENT OF INCOME  
FOR THE SIX MONTHS ENDED JUNE 30, 2004**

|   | <b>NMHG Holding Companies</b> | <b>Guarantor Companies</b> | <b>Non-Guarantor Companies</b> | <b>Consolidating Eliminations</b> | <b>NMHG Consolidated</b> |
|---|-------------------------------|----------------------------|--------------------------------|-----------------------------------|--------------------------|
| Revenues  | \$                            | \$558.9                    | \$ 552.1                       | \$(144.5)                         | \$ 966.5                 |
| Cost of sales   |                               | 489.7                      | 474.1                          | (144.5)                           | 819.3                    |
| Selling, general and administrative expenses            |                               | 64.4                       | 67.3                           |                                   | 131.7                    |
|   | —                             | —                          | —                              | —                                 | —                        |
| Operating profit  |                               | 4.8                        | 10.7                           |                                   | 15.5                     |
| Interest expense  |                               | (13.3)                     | (3.9)                          |                                   | (17.2)                   |
| Income from unconsolidated affiliates                   | 3.0                           | 8.0                        |                                | (8.4)                             | 2.6                      |
| Other income (expense)                                  |                               | 0.2                        | (0.6)                          |                                   | (0.4)                    |
|   | —                             | —                          | —                              | —                                 | —                        |
| Income (loss) before income taxes and minority interest | 3.0                           | (0.3)                      | 6.2                            | (8.4)                             | 0.5                      |
| Income tax provision (benefit)                          |                               | (3.3)                      | 1.2                            |                                   | (2.1)                    |
|   | —                             | —                          | —                              | —                                 | —                        |
| Income before minority interest                         | 3.0                           | 3.0                        | 5.0                            | (8.4)                             | 2.6                      |
| Minority interest income                                |                               |                            | 0.4                            |                                   | 0.4                      |
|   | —                             | —                          | —                              | —                                 | —                        |
| Net income  | \$ 3.0                        | \$ 3.0                     | \$ 5.4                         | \$ (8.4)                          | \$ 3.0                   |
|   | —                             | —                          | —                              | —                                 | —                        |

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**UNAUDITED CONDENSED CONSOLIDATING STATEMENT OF INCOME  
FOR THE SIX MONTHS ENDED JUNE 30, 2003**

|  | <b>NMHG Holding Companies</b> | <b>Guarantor Companies</b> | <b>Non-Guarantor Companies</b> | <b>Consolidating Eliminations</b> | <b>NMHG Consolidated</b> |
|--|-------------------------------|----------------------------|--------------------------------|-----------------------------------|--------------------------|
| Revenues                                     | \$                            | \$520.3                    | \$ 445.3                       | \$(118.2)                         | \$ 847.4                 |
| Cost of sales                                |                               | 441.6                      | 373.7                          | (118.2)                           | 697.1                    |
| Selling, general and administrative expenses |                               | 62.1                       | 59.9                           |                                   | 122.0                    |
|  | —                             | —                          | —                              | —                                 | —                        |
| Operating profit                             |                               | 16.6                       | 11.7                           |                                   | 28.3                     |
| Interest expense                             |                               | (14.0)                     | (3.3)                          |                                   | (17.3)                   |
| Income from unconsolidated affiliates        | 9.0                           | 8.6                        |                                | (15.9)                            | 1.7                      |
| Other income                                 |                               |                            | 0.2                            |                                   | 0.2                      |
|  | —                             | —                          | —                              | —                                 | —                        |
| Income before income taxes minority interest | 9.0                           | 11.2                       | 8.6                            | (15.9)                            | 12.9                     |
| Income tax provision                         |                               | 2.2                        | 2.2                            |                                   | 4.4                      |
|  | —                             | —                          | —                              | —                                 | —                        |
| Income before minority interest              | 9.0                           | 9.0                        | 6.4                            | (15.9)                            | 8.5                      |
| Minority interest income                     |                               |                            | 0.5                            |                                   | 0.5                      |
|  | —                             | —                          | —                              | —                                 | —                        |
| Net income                                   | \$ 9.0                        | \$ 9.0                     | \$ 6.9                         | \$ (15.9)                         | \$ 9.0                   |
|  | —                             | —                          | —                              | —                                 | —                        |

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**UNAUDITED CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS  
FOR THE SIX MONTHS ENDED JUNE 30, 2004**

|  | <b>NMHG<br/>Holding</b> | <b>Guarantor<br/>Companies</b> | <b>Non-Guarantor<br/>Companies</b> | <b>Consolidating<br/>Eliminations</b> | <b>NMHG<br/>Consolidated</b> |
|--|-------------------------|--------------------------------|------------------------------------|---------------------------------------|------------------------------|
| <b>Net cash provided by operating activities</b>             | \$ 0.1                  | \$ 11.2                        | \$ 0.3                             | \$ 0.3                                | \$ 11.9                      |
| <b>Investing activities</b>                                  |                         |                                |                                    |                                       |                              |
| Expenditures for property, plant and equipment               |                         | (7.9)                          | (10.3)                             |                                       | (18.2)                       |
| Proceeds from the sale of assets                             |                         | 0.8                            | 4.0                                |                                       | 4.8                          |
|  | —                       | —                              | —                                  | —                                     | —                            |
| <b>Net cash used for investing activities</b>                |                         | (7.1)                          | (6.3)                              |                                       | (13.4)                       |
| <b>Financing activities</b>                                  |                         |                                |                                    |                                       |                              |
| Additions to long-term debt and revolving credit agreements  |                         | 21.0                           | 9.6                                |                                       | 30.6                         |
| Reductions of long-term debt and revolving credit agreements |                         | (21.7)                         | (22.6)                             |                                       | (44.3)                       |
| Notes receivable/payable, affiliates                         | 0.5                     | (12.1)                         | 11.9                               | (0.3)                                 |                              |
| Other - net  | (0.6)                   |                                |                                    |                                       | (0.6)                        |
|  | —                       | —                              | —                                  | —                                     | —                            |
| <b>Net cash used for financing activities</b>                | (0.1)                   | (12.8)                         | (1.1)                              | (0.3)                                 | (14.3)                       |
| Effect of exchange rate changes on cash                      |                         |                                | (3.6)                              |                                       | (3.6)                        |
|  | —                       | —                              | —                                  | —                                     | —                            |
| <b>Cash and cash equivalents</b>                             |                         |                                |                                    |                                       |                              |
| Decrease for the period                                      |                         | (8.7)                          | (10.7)                             |                                       | (19.4)                       |
| Balance at beginning of the period                           |                         | 15.4                           | 45.9                               |                                       | 61.3                         |
|  | —                       | —                              | —                                  | —                                     | —                            |
| Balance at the end of the period                             | \$                      | \$ 6.7                         | \$ 35.2                            | \$                                    | \$ 41.9                      |
|  | —                       | —                              | —                                  | —                                     | —                            |

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**UNAUDITED CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS  
FOR THE SIX MONTHS ENDED JUNE 30, 2003**

|  | <u>NMHG Holding Companies</u> | <u>Guaranteed Companies</u> | <u>Non-Guaranteed Companies</u> | <u>Consolidating Elimination</u> | <u>NMHG Consolidated</u> |
|--|-------------------------------|-----------------------------|---------------------------------|----------------------------------|--------------------------|
| <b>Net cash provided by (used for) operating activities</b>  | \$ 3.1                        | \$ 4.5                      | \$ (5.7)                        | \$ (5.3)                         | \$ (3.4)                 |
| <b>Investing activities</b>                                  |                               |                             |                                 |                                  |                          |
| Expenditures for property, plant and equipment               |                               | (6.3)                       | (3.3)                           |                                  | (9.6)                    |
| Proceeds from the sale of assets                             |                               | 11.5                        | 1.3                             |                                  | 12.8                     |
|  | —                             | —                           | —                               | —                                | —                        |
| <b>Net cash provided by (used for) investing activities</b>  |                               | 5.2                         | (2.0)                           |                                  | 3.2                      |
| <b>Financing activities</b>                                  |                               |                             |                                 |                                  |                          |
| Additions to long-term debt and revolving credit agreements  |                               | 2.1                         | 13.5                            |                                  | 15.6                     |
| Reductions of long-term debt and revolving credit agreements | (3.1)                         | (1.9)                       | (33.7)                          |                                  | (38.7)                   |
| Notes receivable/payable, affiliates                         | 2.6                           | (6.6)                       | 1.2                             | 2.8                              |                          |
| Other - net  | (2.6)                         | (2.5)                       |                                 | 2.5                              | (2.6)                    |
|  | —                             | —                           | —                               | —                                | —                        |
| <b>Net cash used for financing activities</b>                | (3.1)                         | (8.9)                       | (19.0)                          | 5.3                              | (25.7)                   |
| Effect of exchange rate changes on cash                      |                               |                             | (0.3)                           |                                  | (0.3)                    |
|  | —                             | —                           | —                               | —                                | —                        |
| <b>Cash and cash equivalents</b>                             |                               |                             |                                 |                                  |                          |
| Increase (decrease) for the period                           |                               | 0.8                         | (27.0)                          |                                  | (26.2)                   |
| Balance at beginning of the period                           |                               | 5.3                         | 49.6                            |                                  | 54.9                     |
|  | —                             | —                           | —                               | —                                | —                        |
| Balance at the end of the period                             | \$                            | \$ 6.1                      | \$ 22.6                         | \$                               | \$ 28.7                  |
|  | —                             | —                           | —                               | —                                | —                        |

**Table of Contents****Note 8 - Segment Information**

Financial information for each of the Company's reportable segments, as defined by SFAS No. 131, "Disclosures about Segments of an Enterprise and Related Information," is presented in the following table.

NMHG Wholesale derives a portion of its revenues from transactions with NMHG Retail. The amount of these revenues, which are based on current market prices of similar third-party transactions, are indicated in the following table on the line "NMHG Eliminations" in the revenues section.

|   | <b>THREE MONTHS<br/>ENDED<br/>JUNE 30</b> |                 | <b>SIX MONTHS ENDED<br/>JUNE 30</b> |                 |
|---|---|-----------------|-------------------------------------|-----------------|
|   | <b>2004</b>                               | <b>2003</b>     | <b>2004</b>                         | <b>2003</b>     |
| <b>REVENUES FROM EXTERNAL<br/>CUSTOMERS</b>             |   |                 |                                     |                 |
| NMHG Wholesale  | \$ 445.5                                  | \$ 389.2        | \$ 866.8                            | \$ 771.8        |
| NMHG Retail   | 62.5                                      | 57.5            | 130.1                               | 111.4           |
| Eliminations  | (12.3)                                    | (18.3)          | (30.4)                              | (35.8)          |
|   | <u>\$ 495.7</u>                           | <u>\$ 428.4</u> | <u>\$ 966.5</u>                     | <u>\$ 847.4</u> |
| <b>GROSS PROFIT</b>                                     |   |                 |                                     |                 |
| NMHG Wholesale  | \$ 61.9                                   | \$ 64.3         | \$ 124.8                            | \$ 128.4        |
| NMHG Retail   | 10.9                                      | 11.5            | 22.5                                | 21.8            |
| Eliminations  | 0.2                                       | (0.3)           | (0.1)                               | 0.1             |
|   | <u>\$ 73.0</u>                            | <u>\$ 75.5</u>  | <u>\$ 147.2</u>                     | <u>\$ 150.3</u> |
| <b>SELLING, GENERAL AND<br/>ADMINISTRATIVE EXPENSES</b> |   |                 |                                     |                 |
| NMHG Wholesale  | \$ 53.5                                   | \$ 48.8         | \$ 106.7                            | \$ 99.2         |
| NMHG Retail   | 12.2                                      | 11.2            | 25.1                                | 22.9            |
| Eliminations  | 0.1                                       | (0.1)           | (0.1)                               | (0.1)           |
|   | <u>\$ 65.8</u>                            | <u>\$ 59.9</u>  | <u>\$ 131.7</u>                     | <u>\$ 122.0</u> |
| <b>OPERATING PROFIT (LOSS)</b>                          |   |                 |                                     |                 |
| NMHG Wholesale  | \$ 8.4                                    | \$ 15.5         | \$ 18.1                             | \$ 29.2         |
| NMHG Retail   | (1.3)                                     | 0.3             | (2.6)                               | (1.1)           |

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|                         |                 |                 |                  |                  |
|-------------------------|-----------------|-----------------|------------------|------------------|
| Eliminations            | <u>0.1</u>      | <u>(0.2)</u>    | <u>      </u>    | <u>0.2</u>       |
|                         | <u>\$ 7.2</u>   | <u>\$ 15.6</u>  | <u>\$ 15.5</u>   | <u>\$ 28.3</u>   |
| <b>INTEREST EXPENSE</b> |                 |                 |                  |                  |
| NMHG Wholesale          | \$ (7.1)        | \$ (7.3)        | \$ (14.0)        | \$ (14.5)        |
| NMHG Retail             | (1.4)           | (0.9)           | (2.6)            | (1.8)            |
| Eliminations            | <u>(0.2)</u>    | <u>(0.5)</u>    | <u>(0.6)</u>     | <u>(1.0)</u>     |
|                         | <u>\$ (8.7)</u> | <u>\$ (8.7)</u> | <u>\$ (17.2)</u> | <u>\$ (17.3)</u> |
| <b>INTEREST INCOME</b>  |                 |                 |                  |                  |
| NMHG Wholesale          | \$ 0.6          | \$ 0.7          | \$ 0.8           | \$ 1.2           |
| NMHG Retail             | <u>      </u>   | <u>      </u>   | <u>      </u>    | <u>0.1</u>       |
|                         | <u>\$ 0.6</u>   | <u>\$ 0.7</u>   | <u>\$ 0.8</u>    | <u>\$ 1.3</u>    |

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|  | <b>THREE MONTHS<br/>ENDED<br/>JUNE 30</b> |                   | <b>SIX MONTHS<br/>ENDED<br/>JUNE 30</b> |                   |
|--|---|-------------------|---|-------------------|
|  | <b>2004</b>                               | <b>2003</b>       | <b>2004</b>                             | <b>2003</b>       |
| <b>OTHER - NET, INCOME<br/>(EXPENSE)</b>         |   |                   |   |                   |
| NMHG Wholesale                                   | \$ 1.2                                    | \$ 0.3            | \$ 1.5                                  | \$                |
| NMHG Retail                                      |   | 0.4               |   | 0.6               |
| Eliminations                                     | <u>(0.1)</u>                              | <u>          </u> | <u>(0.1)</u>                            | <u>          </u> |
|  | <b>\$ 1.1</b>                             | <b>\$ 0.7</b>     | <b>\$ 1.4</b>                           | <b>\$ 0.6</b>     |
|  | <u>          </u>                         | <u>          </u> | <u>          </u>                       | <u>          </u> |
| <b>INCOME TAX PROVISION<br/>(BENEFIT)</b>        |   |                   |   |                   |
| NMHG Wholesale                                   | \$ (1.2)                                  | \$ 3.1            | \$ (0.1)                                | \$ 5.4            |
| NMHG Retail                                      | (0.6)                                     |                   | (1.4)                                   | (0.7)             |
| Eliminations                                     | <u>(0.4)</u>                              | <u>(0.3)</u>      | <u>(0.6)</u>                            | <u>(0.3)</u>      |
|  | <b>\$ (2.2)</b>                           | <b>\$ 2.8</b>     | <b>\$ (2.1)</b>                         | <b>\$ 4.4</b>     |
|  | <u>          </u>                         | <u>          </u> | <u>          </u>                       | <u>          </u> |
| <b>NET INCOME (LOSS)</b>                         |   |                   |   |                   |
| NMHG Wholesale                                   | \$ 4.4                                    | \$ 6.3            | \$ 6.9                                  | \$ 11.0           |
| NMHG Retail                                      | (2.1)                                     | (0.2)             | (3.8)                                   | (1.5)             |
| Eliminations                                     | <u>0.2</u>                                | <u>(0.4)</u>      | <u>(0.1)</u>                            | <u>(0.5)</u>      |
|  | <b>\$ 2.5</b>                             | <b>\$ 5.7</b>     | <b>\$ 3.0</b>                           | <b>\$ 9.0</b>     |
|  | <u>          </u>                         | <u>          </u> | <u>          </u>                       | <u>          </u> |
| <b>DEPRECIATION AND<br/>AMORTIZATION EXPENSE</b> |   |                   |   |                   |
| NMHG Wholesale                                   | \$ 6.6                                    | \$ 6.6            | \$ 13.3                                 | \$ 13.2           |
| NMHG Retail                                      | <u>4.0</u>                                | <u>4.4</u>        | <u>8.0</u>                              | <u>9.1</u>        |
|  | <b>\$ 10.6</b>                            | <b>\$ 11.0</b>    | <b>\$ 21.3</b>                          | <b>\$ 22.3</b>    |
|  | <u>          </u>                         | <u>          </u> | <u>          </u>                       | <u>          </u> |
| <b>CAPITAL EXPENDITURES</b>                      |   |                   |   |                   |
| NMHG Wholesale                                   | \$ 8.6                                    | \$ 5.6            | \$ 15.4                                 | \$ 8.4            |
| NMHG Retail                                      | <u>2.6</u>                                | <u>0.8</u>        | <u>2.8</u>                              | <u>1.2</u>        |



|                |        |                |        |
|----------------|--------|----------------|--------|
| —              | —      | —              | —      |
| <b>\$ 11.2</b> | \$ 6.4 | <b>\$ 18.2</b> | \$ 9.6 |
| —              | —      | —              | —      |

|                     | <b>June 30<br/>2004</b> | <b>December 31<br/>2003</b> |
|---------------------|-------------------------|-----------------------------|
|                     | —                       | —                           |
| <b>TOTAL ASSETS</b> |                         |                             |
| NMHG Wholesale      | <b>\$1,198.7</b>        | \$1,179.5                   |
| NMHG Retail         | <b>158.9</b>            | 174.5                       |
| Eliminations        | <b>(88.4)</b>           | (79.0)                      |
|                     | —                       | —                           |
|                     | <b>\$1,269.2</b>        | \$1,275.0                   |
|                     | —                       | —                           |

NACCO typically charges fees to its operating subsidiaries, including NMHG. The amounts charged to NMHG for the three and six months ended June 30, 2003 were \$2.1 million and \$4.1 million, respectively. These amounts are included in selling, general and administrative expenses in the Consolidated Statements of Operations. No amount was charged for the six months ended June 30, 2004.

**Table of Contents****Note 9 - Equity Investments**

NMHG has a 20% ownership interest in NFS, a joint venture with GE Capital Corporation, formed primarily for the purpose of providing financial services to independent and wholly owned Hyster and Yale lift truck dealers and national account customers in the United States. NMHG's ownership in NFS is accounted for using the equity method of accounting.

Summarized financial information for this equity investment is as follows:

|              | <b>THREE MONTHS<br/>ENDED<br/>JUNE 30</b> |             | <b>SIX MONTHS<br/>ENDED<br/>JUNE 30</b> |             |
|--------------|---|-------------|---|-------------|
|              | <b>2004</b>                               | <b>2003</b> | <b>2004</b>                             | <b>2003</b> |
| Revenues     | <b>\$ 10.7</b>                            | \$ 11.2     | <b>\$ 21.0</b>                          | \$ 21.7     |
| Gross Profit | <b>\$ 7.2</b>                             | \$ 7.0      | <b>\$ 13.9</b>                          | \$ 13.3     |
| Net Income   | <b>\$ 3.3</b>                             | \$ 2.4      | <b>\$ 6.6</b>                           | \$ 4.9      |

NMHG has a 50% ownership interest in Sumitomo NACCO Materials Handling Company, Ltd. ( SN ), a limited liability company which was formed primarily for the manufacture and distribution of Sumitomo-Yale branded lift trucks in Japan and the export of Hyster and Yale branded lift trucks and related components and service parts outside of Japan. NMHG purchases products from SN under normal trade terms. NMHG's ownership in SN is also accounted for using the equity method of accounting.

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**Item 2. Management's Discussion and Analysis  
of Financial Condition and Results of Operations**  
(Tabular Amounts in Millions, Except Percentage Data)

NMHG designs, engineers, manufactures, sells, services and leases a comprehensive line of lift trucks and aftermarket parts marketed globally under the Hyster® and Yale® brand names. The Company manages its operations as two reportable segments: wholesale manufacturing ( NMHG Wholesale ) and retail distribution ( NMHG Retail ). Lift trucks and component parts are manufactured in the United States, Northern Ireland, Scotland, the Netherlands, China, Italy, Japan, Mexico, the Philippines and Brazil. NMHG Wholesale includes the manufacture and sale of lift trucks and related service parts, primarily to independent and wholly owned Hyster and Yale retail dealerships. NMHG Retail includes the sale, leasing and service of Hyster and Yale lift trucks and related service parts by wholly owned retail dealerships and rental companies. NMHG Retail includes the elimination of intercompany revenues and profits resulting from sales by NMHG Wholesale to NMHG Retail.

**CRITICAL ACCOUNTING POLICIES AND ESTIMATES**

Please refer to the discussion of the Company's Critical Accounting Policies and Estimates as disclosed on pages 9 through 11 in the Company's Form 10-K for the year ended December 31, 2003.

**FINANCIAL REVIEW**

The segment and geographic results of operations for NMHG were as follows for the three and six months ended June 30:

|                                | THREE MONTHS   |         | SIX MONTHS     |         |
|--------------------------------|----------------|---------|----------------|---------|
|                                | 2004           | 2003    | 2004           | 2003    |
| <b>Revenues</b>                |                |         |                |         |
| Wholesale                      |                |         |                |         |
| Americas                       | <b>\$288.7</b> | \$251.7 | <b>\$553.6</b> | \$507.9 |
| Europe, Africa and Middle East | <b>131.7</b>   | 111.5   | <b>259.9</b>   | 214.2   |
| Asia-Pacific                   | <b>25.1</b>    | 26.0    | <b>53.3</b>    | 49.7    |
|                                | <b>445.5</b>   | 389.2   | <b>866.8</b>   | 771.8   |
| Retail (net of eliminations)   |                |         |                |         |
| Americas                       |                | 0.5     |                | 1.2     |
| Europe, Africa and Middle East | <b>21.3</b>    | 19.9    | <b>42.9</b>    | 37.4    |
| Asia-Pacific                   | <b>28.9</b>    | 18.8    | <b>56.8</b>    | 37.0    |
|                                | <b>50.2</b>    | 39.2    | <b>99.7</b>    | 75.6    |
| NMHG Consolidated              | <b>\$495.7</b> | \$428.4 | <b>\$966.5</b> | \$847.4 |

|                                | <u>          </u> | <u>          </u> | <u>          </u> | <u>          </u> |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|
| <b>Operating profit (loss)</b> |                   |                   |                   |                   |
| Wholesale                      |                   |                   |                   |                   |
| Americas                       | \$ 3.2            | \$ 13.0           | \$ 10.2           | \$ 26.2           |
| Europe, Africa and Middle East | 4.8               | 1.6               | 6.6               | 2.1               |
| Asia-Pacific                   | 0.4               | 0.9               | 1.3               | 0.9               |
|                                | <u>8.4</u>        | <u>15.5</u>       | <u>18.1</u>       | <u>29.2</u>       |
| Retail (net of eliminations)   |                   |                   |                   |                   |
| Americas                       |                   | (0.1)             |                   | 0.1               |
| Europe, Africa and Middle East | (0.7)             | (0.8)             | (1.5)             | (2.3)             |
| Asia-Pacific                   | (0.5)             | 1.0               | (1.1)             | 1.3               |
|                                | <u>(1.2)</u>      | <u>0.1</u>        | <u>(2.6)</u>      | <u>(0.9)</u>      |
| NMHG Consolidated              | <u>\$ 7.2</u>     | <u>\$ 15.6</u>    | <u>\$ 15.5</u>    | <u>\$ 28.3</u>    |

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|                              | <b>THREE MONTHS</b> |             | <b>SIX MONTHS</b> |             |
|------------------------------|---------------------|-------------|-------------------|-------------|
|                              | <b>2004</b>         | <b>2003</b> | <b>2004</b>       | <b>2003</b> |
| <b>Interest expense</b>      |                     |             |                   |             |
| Wholesale                    | <b>\$(7.1)</b>      | \$(7.3)     | <b>\$(14.0)</b>   | \$(14.5)    |
| Retail (net of eliminations) | <b>(1.6)</b>        | (1.4)       | <b>(3.2)</b>      | (2.8)       |
| NMHG Consolidated            | <b>\$(8.7)</b>      | \$(8.7)     | <b>\$(17.2)</b>   | \$(17.3)    |
| <b>Other income, net</b>     |                     |             |                   |             |
| Wholesale                    | <b>\$ 1.8</b>       | \$ 1.0      | <b>\$ 2.3</b>     | \$ 1.2      |
| Retail (net of eliminations) | <b>(0.1)</b>        | 0.4         | <b>(0.1)</b>      | 0.7         |
| NMHG Consolidated            | <b>\$ 1.7</b>       | \$ 1.4      | <b>\$ 2.2</b>     | \$ 1.9      |
| <b>Net income (loss)</b>     |                     |             |                   |             |
| Wholesale                    | <b>\$ 4.4</b>       | \$ 6.3      | <b>\$ 6.9</b>     | \$ 11.0     |
| Retail (net of eliminations) | <b>(1.9)</b>        | (0.6)       | <b>(3.9)</b>      | (2.0)       |
| NMHG Consolidated            | <b>\$ 2.5</b>       | \$ 5.7      | <b>\$ 3.0</b>     | \$ 9.0      |

A reconciliation of NMHG Wholesale's federal statutory and effective income tax is as follows for the three and six months ended June 30:

|   | <b>THREE MONTHS</b> |             | <b>SIX MONTHS</b> |             |
|---|---------------------|-------------|-------------------|-------------|
|   | <b>2004</b>         | <b>2003</b> | <b>2004</b>       | <b>2003</b> |
| Income before income taxes and minority interest: | <b>\$ 3.1</b>       | \$ 9.2      | <b>\$ 6.4</b>     | \$ 15.9     |
| Statutory taxes at 35%                            | <b>\$ 1.1</b>       | \$ 3.2      | <b>\$ 2.2</b>     | \$ 5.6      |
| Settlements                                       | <b>(1.5)</b>        |             | <b>(1.5)</b>      |             |
| Other items                                       | <b>(0.8)</b>        | (0.1)       | <b>(0.8)</b>      | (0.2)       |
| Income tax provision (benefit)                    | <b>\$ (1.2)</b>     | \$ 3.1      | <b>\$ (0.1)</b>   | \$ 5.4      |

|                    |                |       |               |       |
|--------------------|----------------|-------|---------------|-------|
| Effective tax rate | <b>(38.7%)</b> | 33.7% | <b>(1.6%)</b> | 34.0% |
|--------------------|----------------|-------|---------------|-------|

During the three and six months ended June 30, 2004, NMHG Wholesale's effective income tax rate was affected by the settlement of income tax audits and transfer pricing disputes with various taxing authorities. Excluding the effect of the settlements, the effective income tax rate decreased in the three and six months ended June 30, 2004 due to a shift in the mix of earnings to jurisdictions with lower income tax rates.

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A reconciliation of NMHG Retail's federal statutory and effective income tax is as follows for the three and six months ended June 30:

|   | <b>THREE MONTHS</b> |             | <b>SIX MONTHS</b> |             |
|---|---------------------|-------------|-------------------|-------------|
|   | <b>2004</b>         | <b>2003</b> | <b>2004</b>       | <b>2003</b> |
| Loss before income taxes and minority interest: | <b>\$ (2.9)</b>     | \$ (0.9)    | <b>\$ (5.9)</b>   | \$ (3.0)    |
| Statutory taxes at 35%                          | <b>\$ (1.0)</b>     | \$ (0.3)    | <b>\$ (2.1)</b>   | \$ (1.1)    |
| Settlements                                     | <b>(0.8)</b>        |             | <b>(0.8)</b>      |             |
| Other items                                     | <b>0.8</b>          |             | <b>0.9</b>        | 0.1         |
| Income tax provision (benefit)                  | <b>\$ (1.0)</b>     | \$ (0.3)    | <b>\$ (2.0)</b>   | \$ (1.0)    |
| Effective tax rate                              | <b>34.5%</b>        | 33.3%       | <b>33.9%</b>      | 33.3%       |

During the three and six months ended June 30, 2004, the effective income tax rate for NMHG Retail was favorably affected by the benefit of a settlement of a foreign income tax claim in Asia-Pacific. Excluding the settlement, the effective income tax rate for the three months ended June 30, 2004 is not meaningful. The effective income tax rate for the first six months of 2004 excluding the effect of the settlement decreased compared with the first six months of 2003 due to a shift in the mix of earnings subject to valuation allowances.

**Second Quarter of 2004 Compared with Second Quarter of 2003****NMHG Wholesale****Revenues:**

The following table identifies the components of the changes in revenues for the second quarter of 2004 compared with the second quarter of 2003:

|                        | <b>Revenues</b> |
|------------------------|-----------------|
| 2003                   | \$389.2         |
| Increase in 2004 from: |                 |
| Unit volume            | 33.9            |
| Foreign currency       | 12.6            |
| Service parts          | 7.0             |
| Unit price             | 2.5             |

|                  |                |
|------------------|----------------|
| Unit product mix | 0.3            |
|                  | <hr/>          |
| <b>2004</b>      | <b>\$445.5</b> |
|                  | <hr/>          |

Revenues increased \$56.3 million, or 14.5%, to \$445.5 million in the second quarter of 2004 compared with \$389.2 million in the second quarter of 2003, primarily due to an increase in lift truck shipments. Worldwide unit shipments increased 10.7% to 18,772 units in the second quarter of 2004 from 16,961 units in 2003 due to increases in unit shipments of 1,266 units, or 11.7%, in the Americas and 631 units, or 12.1%, in



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Europe. Also contributing to the increase in revenues was the favorable impact of the translation of sales in foreign currencies to U.S. dollars, primarily in Europe; an increase in service part sales, due to higher volume in the Americas and Europe; and improved pricing in the Americas on unit and parts sales. The increase in volume was primarily driven by improved market conditions.

**Operating profit:**

The following table identifies the components of the changes in operating profit for the second quarter of 2004 compared with the second quarter of 2003:

|  | <b>Operating<br/>Profit</b> |
|--|-----------------------------|
|  | <hr/>                       |
| 2003   | \$ 15.5                     |
| Increase (decrease) in 2004 from:                  |                             |
| Standard margin                                    | 6.2                         |
| Other cost of sales                                | (7.0)                       |
| NACCO fees   | 2.1                         |
| Other selling, general and administrative expenses | (5.3)                       |
| Foreign currency                                   | (3.1)                       |
|  | <hr/>                       |
| <b>2004</b>  | <b>\$ 8.4</b>               |
|  | <hr/>                       |

NMHG Wholesale's operating profit decreased \$7.1 million, or 45.8%, primarily due to an increase in cost of sales as a result of an \$8.9 million increase in material costs, mainly due to higher commodity costs for steel in the Americas and Europe. As this trend became apparent in the first half of 2004, NMHG implemented price increases intended to offset these material cost increases. However, the impact of these price increases on the second quarter of 2004 was minimal. Also contributing to the decline in operating profit was an increase in selling, general and administrative expenses primarily due to a \$3.4 million adjustment reducing product liability expenses in the second quarter of 2003 due to favorable product liability experience. In addition, during the second quarter of 2004, there was an increase in marketing expenses in the Americas and Europe, mainly due to marketing programs related to the introduction of new products currently in development. Additionally, the operating results for the second quarter of 2003 included a \$1.1 million gain on the sale of an idle facility. The impact of foreign currency translation was unfavorable as a result of a weaker U.S. dollar in the second quarter of 2004 compared with the second quarter of 2003. These unfavorable factors affecting operating profit were partially offset by an increase in standard margins due to the increase in sales volumes discussed above. Also favorably affecting operating results was a \$2.1 million decrease due to the temporary suspension of fees charged by NACCO and a \$1.0 million reversal of previously accrued restructuring costs in Europe in the second quarter of 2004. See further discussion under the heading "Restructuring Programs" below.

**Net income:**

Net income decreased \$1.9 million to \$4.4 million in the second quarter of 2004 compared with \$6.3 million in the second quarter of 2003, as the impact of the decrease in operating profit was partially offset by the \$1.5 million tax benefit previously discussed, an increase in income from unconsolidated affiliates and a decrease in NMHG Wholesale's effective income tax rate.

**Backlog:**

The worldwide backlog level was 24,700 units at June 30, 2004 compared with 19,400 units at June 30, 2003 and 24,500 units at March 31, 2004. The increase over the prior year backlog was primarily due to increased demand for lift trucks in the Americas.

**Table of Contents****NMHG Retail (net of eliminations)****Revenues:**

The following table identifies the components of the changes in revenues for the second quarter of 2004 compared with the second quarter of 2003:

|                                       | <b>Revenues</b> |
|---------------------------------------|-----------------|
|                                       | <hr/>           |
| 2003                                  | \$ 39.2         |
| Increase (decrease) in 2004 from:     |                 |
| Foreign currency                      | 8.2             |
| Decrease in intercompany eliminations | 6.4             |
| Sales of lift trucks                  | (4.9)           |
| Service, parts, rental and other      | 1.3             |
|                                       | <hr/>           |
| <b>2004</b>                           | <b>\$ 50.2</b>  |
|                                       | <hr/>           |

Revenues increased \$11.0 million, or 28.1%, to \$50.2 million for the quarter ended June 30, 2004 compared with the quarter ended June 30, 2003. Revenues for the second quarter of 2003 included \$0.5 million from NMHG Retail's only wholly owned U.S. dealer, which was sold on January 3, 2003. See further discussion under the heading "2003 Sale of U.S. Dealer" below. The increase in revenues was primarily due to the favorable impact of translating sales in foreign currencies to U.S. dollars. Also contributing to the increase was a decrease in the elimination of sales from NMHG Wholesale to NMHG Retail as a result of the timing of shipments from NMHG Wholesale and the manner in which units were sold and financed in Asia-Pacific. In the second quarter of 2004, units were primarily sold to a third-party lessor rather than directly to NMHG Retail. These increases in revenues were partially offset by a decrease in NMHG Retail's revenues from lift truck sales due primarily to a change in mix to lower-priced lift trucks in Europe and Asia-Pacific, as well as a decrease in rental revenues due to underutilization.

**Operating profit (loss):**

The following table identifies the components of the changes in operating profit (loss) for the second quarter of 2004 compared with the second quarter of 2003:

|  | <b>Operating Profit<br/>(Loss)</b> |
|--|------------------------------------|
|  | <hr/>                              |
| 2003   | \$ 0.1                             |
| Increase (decrease) in 2004 from:            |                                    |
| Rental contracts                             | (1.4)                              |
| Sales of lift trucks                         | (0.5)                              |
| Selling, general and administrative expenses | 0.3                                |
| Other  | 0.3                                |

2004

\_\_\_\_\_  
\$ (1.2)  
\_\_\_\_\_

NMHG Retail's operating loss for the quarter ended June 30, 2004 was \$1.2 million, \$1.3 million lower than the 2003 operating profit of \$0.1 million, as lower margins on rental arrangements and sales of lift trucks were partially offset by a decrease in operating expenses. The lower rental margins were primarily due to

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the decrease in rental revenues as well as increased repairs and maintenance costs on the overall rental fleet. The lower profits on lift truck sales were the result of lower revenues from the sale of lift trucks. The decrease in selling, general and administrative expenses was due to the positive impact of previously-implemented restructuring programs, which was partially offset by a \$0.3 million reversal of restructuring accruals in Europe during the second quarter of 2003.

**Net loss:**

NMHG Retail's net loss increased \$1.3 million to \$1.9 million in the second quarter of 2004 from \$0.6 million in the second quarter of 2003. The increase in net loss was due to the increase in operating loss discussed above as well as an increase in interest expense due to higher borrowings and the unfavorable effect of a decrease in NMHG Retail's effective income tax rate, partially offset by the previously-discussed \$0.8 million tax benefit.

**First Six Months of 2004 Compared with First Six Months of 2003****NMHG Wholesale****Revenues:**

The following table identifies the components of the changes in revenues for the first six months of 2004 compared with the first six months of 2003:

|                        | <b>Revenues</b> |
|------------------------|-----------------|
| 2003                   | \$771.8         |
| Increase in 2004 from: |                 |
| Unit volume            | 37.0            |
| Foreign currency       | 33.3            |
| Service parts          | 12.6            |
| Unit product mix       | 9.4             |
| Unit price             | 2.7             |
|                        | <hr/>           |
| <b>2004</b>            | <b>\$866.8</b>  |
|                        | <hr/>           |

Revenues increased \$95.0 million, or 12.3%, to \$866.8 million in the first six months of 2004 compared with \$771.8 million in the first six months of 2003. The increase was primarily due to an increase in units shipped and the favorable impact of translating sales in foreign currencies to U.S dollars, primarily in Europe. Also contributing to the increase in revenues in the Americas was an increase in parts sales due to increased demand, an improvement in unit product mix as a greater proportion of higher priced trucks were shipped compared with last year, and an increase in unit prices.

Worldwide unit shipments increased 5.8% to 36,396 units in the first six months of 2004 from 34,413 units in 2003 as units shipped increased 1,523 units, or 15.2%, in Europe and 586 units, or 2.6%, in the Americas. Higher volumes in Europe and in the Americas were primarily attributed to growth in the overall lift truck market in each geographic area. Also contributing to the increase in Europe was an improvement in market share. The growth in Europe and the Americas was partially offset by a 126 unit, or 6.8%, decrease in shipments in Asia-Pacific, primarily due to timing.



**Table of Contents****Operating profit:**

The following table identifies the components of the changes in operating profit for the first six months of 2004 compared with the first six months of 2003:

|  | <b>Operating<br/>Profit</b> |
|--|-----------------------------|
|  | <u>          </u>           |
| 2003   | \$ 29.2                     |
| Increase (decrease) in 2004 from:                  |                             |
| Standard margin                                    | 9.8                         |
| Other cost of sales                                | (10.7)                      |
| NACCO fees   | 4.1                         |
| Other selling, general and administrative expenses | (9.2)                       |
| Foreign currency                                   | (5.1)                       |
|  | <u>          </u>           |
| <b>2004</b>  | <b>\$ 18.1</b>              |
|  | <u>          </u>           |

NMHG Wholesale's operating profit decreased \$11.1 million, or 38.0%, to \$18.1 million in the first six months of 2004 compared with \$29.2 million in the first six months of 2003. The decrease in operating profit was due in part to a \$12.6 million increase in material costs, primarily the result of higher commodity costs for steel in Europe and the Americas. Also contributing to the decrease in operating profit were higher selling, general and administrative expenses, primarily due to increased marketing expenses, a \$3.4 million adjustment reducing product liability expenses in the second quarter of 2003 due to favorable product liability experience, and an overall increase in employee-related costs. The increase in marketing expenses was primarily associated with the pending introduction of the Company's 1 to 8 ton product line currently in development. Additionally, operating profit in the Americas was adversely affected by the unfavorable impact of currency translation due mainly to the weakness of the U.S. dollar in the first half of 2004 compared with the first half of 2003. These negative factors affecting operating profit were partially offset by an increase in standard margins, primarily due to higher revenues, and the favorable effect of the temporary suspension of fees charged by NACCO.

**Net income:**

Net income decreased \$4.1 million to \$6.9 million in the first six months of 2004 compared with \$11.0 million in the first six months of 2003, as the impact of a lower operating profit was partially offset by the previously-discussed \$1.5 million tax benefit, a \$0.9 million increase in income from unconsolidated affiliates and a decrease in NMHG Wholesale's effective income tax rate.

**Table of Contents****NMHG Retail (net of eliminations)****Revenues:**

The following tables identifies the components of the changes in revenues for the first six months of 2004 compared with the first six months of 2003:

|                                       | <b>Revenues</b> |
|---------------------------------------|-----------------|
|                                       | <hr/>           |
| 2003                                  | \$ 75.6         |
| Increase (decrease) in 2004 from:     |                 |
| Foreign currency                      | 20.7            |
| Decrease in intercompany eliminations | 5.8             |
| Sales of lift trucks                  | (5.3)           |
| Service, parts, rental and other      | 2.9             |
|                                       | <hr/>           |
| <b>2004</b>                           | <b>\$ 99.7</b>  |
|                                       | <hr/>           |

Revenues increased \$24.1 million, or 31.9%, to \$99.7 million for the six months ended June 30, 2004 compared with \$75.6 million for the six months ended June 30, 2003. Revenues for the first six months of 2003 included \$1.2 million from NMHG Retail's only wholly owned U.S. dealer, which was sold on January 3, 2003. See further discussion under the heading "2003 Sale of U.S. Dealer" below. The increase in revenues was primarily due to the favorable impact of translating sales in foreign currencies as a result of a weaker U.S. dollar in the first half of 2004 compared with the first half of 2003. Also contributing to the increase was a decrease in the elimination of intercompany sales between NMHG Wholesale and NMHG Retail, as a result of the timing of shipments from NMHG Wholesale and the manner in which units were sold and financed in Asia-Pacific. In the first six months of 2004, units were primarily sold to a third-party lessor rather than directly to NMHG Retail. The increase in revenues was also positively affected by an increase in service revenues. These increases in revenues were partially offset by a decrease in lift trucks sales due to lower unit sales in Asia-Pacific and a shift in mix to lower-priced lift trucks, as well as decreases in rental and parts revenues primarily in Europe.

**Operating loss:**

The following table identifies the components of the changes in operating loss for the first six months of 2004 compared with the first six months of 2003:

|  | <b>Operating<br/>Loss</b> |
|--|---------------------------|
|  | <hr/>                     |
| 2003                                       | \$ (0.9)                  |
| Wind-down costs of previously sold dealers | 1.0                       |
|  | <hr/>                     |



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|  |                   |
|--|-------------------|
|  | 0.1               |
| Increase (decrease) in 2004 from:            |                   |
| Rental contracts                             | (2.8)             |
| Sales of lift trucks                         | (0.5)             |
| Selling, general and administrative expenses | 0.7               |
| Other  | (0.1)             |
|  | <u>          </u> |
| <b>2004</b>                                  | <b>\$ (2.6)</b>   |
|  | <u>          </u> |

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NMHG Retail's operating loss for the six months ended June 30, 2004 was \$2.6 million, \$1.7 million higher than the 2003 operating loss of \$0.9 million. The 2003 results include wind-down costs related to the settlement of contingent liabilities for previously-sold dealers. In addition, the higher operating loss in the first six months of 2004 was primarily driven by a decrease in operating profits from rental arrangements, primarily due to increased repairs and maintenance costs on rental equipment, including cost to maintain idle equipment due to timing of short-term rentals, and lower rental revenues. Additionally, profits from the sales of new and used lift trucks decreased \$0.5 million, as the impact of lower sales was partially offset by improved margins, primarily in Asia-Pacific. The decrease in operating loss was partially offset by a decrease in selling, general and administrative expenses as a result of cost saving measures, including the 2001 Restructuring Program in Europe discussed under the heading Restructuring Programs below.

### **Net loss:**

NMHG Retail's net loss increased \$1.9 million to \$3.9 million in the first six months of 2004 from \$2.0 million in the first six months of 2003, primarily due to the decrease in operating profit discussed above. Also contributing to the decrease was an increase in interest expense and the unfavorable effect of a decrease in NMHG Retail's effective income tax rate. The overall increase in the net loss was partially offset by the previously-discussed \$0.8 million tax benefit.

### **2003 Sale of U.S. Dealer:**

On January 3, 2003, NMHG sold substantially all of the assets and liabilities of its wholly owned dealer in the U.S., which comprised the Americas component of NMHG Retail. Revenues from the NMHG Retail-Americas operation in the three and six months ended June 30, 2003 were \$0.5 million and \$1.2 million, respectively, net of eliminations from transactions with NMHG Wholesale. As a result of the sale of this business, no additional revenues or losses are expected. However, NMHG Wholesale sold lift trucks and service parts to the new independent owner of this retail dealership in 2003 and in the first six months of 2004 and such sales are expected to continue.

## **Restructuring Programs**

### **NMHG 2002 Restructuring Program**

During the second quarter of 2004, the Company reduced its original accrual for severance in Europe under the 2002 Restructuring Program by \$1.0 million as a result of employees leaving prior to becoming eligible for severance benefits and an additional decrease in the total number of employees estimated to be severed as a result of an increase in estimates of future production levels. Approximately \$4.8 million of pre-tax restructuring related costs, primarily as a result of manufacturing inefficiencies which were not eligible for accrual in December 2002, were expensed during the first six months of 2004. Additional costs, not eligible for accrual, for severance and manufacturing inefficiencies are expected to be approximately \$2.5 million for the remainder of 2004, \$4.4 million in 2005 and \$4.6 million in 2006. Cost savings, primarily from reduced employee wages and benefits were \$1.2 million in the first six months of 2004 and are expected to be \$4.6 million for the remainder of 2004. Cost savings of \$10.3 million and \$10.8 million are expected in 2005 and 2006, respectively, with annual cost savings of \$14.7 million thereafter. Changes in the timing of implementation of certain plant projects in Europe as part of this restructuring program have resulted in delays in the expected recognition of future costs and realization of future benefits from amounts previously reported. Although a majority of the projected savings is the result of a reduction in fixed factory costs, the overall benefit estimates could vary depending on unit volumes and the resulting effect on manufacturing efficiencies.

This restructuring program will allow the Company to re-focus its operating activities, including the manufacturing of new products in Europe. As a result, the Company expects to receive government grants during 2004 and 2005

totaling approximately \$4.2 million, which are included in the projected cost savings noted above.

**Table of Contents****NMHG 2001 Restructuring Program**

NMHG Retail recognized a restructuring charge of approximately \$4.7 million pre-tax in 2001, of which \$0.4 million related to lease termination costs and \$4.3 million related to severance and other employee benefits to be paid to approximately 140 service technicians, salesmen and administrative personnel at wholly owned dealers in Europe. As of December 31, 2003, severance payments, net of currency effects, of \$3.3 million had been made to approximately 117 employees and \$0.7 million of the amount originally accrued was reversed. A payment of \$0.1 million was made to one employee during the first half of 2004. The remaining payments of \$0.5 million are expected to be completed during 2004. Cost savings primarily from reduced employee wages, employee benefits and lease costs of approximately \$1.5 million pre-tax were realized in the first six months of 2004 and are expected to be approximately \$1.6 million pre-tax for the remainder of 2004 related to this program. Annual pre-tax cost savings of \$3.1 million are expected to continue subsequent to 2004. Estimated cost savings could be reduced by additional severance payments, if any, made to employees above the statutory or contractually required amount that was accrued in 2001 or due to changes in foreign currency rates.

**LIQUIDITY AND CAPITAL RESOURCES****Cash Flows**

The following tables detail the changes in cash flow for the six months ended June 30:

|   | <b>2004</b>     | <b>2003</b>     | <b>Increase<br/>(decrease)</b> |
|---|-----------------|-----------------|--------------------------------|
| Operating activities:                                       |                 |                 |                                |
| Net income  | \$ 3.0          | \$ 9.0          | \$ (6.0)                       |
| Depreciation and amortization                               | 21.3            | 22.3            | (1.0)                          |
| Non-cash items  | 3.8             |                 | 3.8                            |
| Working capital changes                                     | (16.2)          | (34.7)          | 18.5                           |
|   | <u>11.9</u>     | <u>(3.4)</u>    | <u>15.3</u>                    |
| <b>Net cash provided by (used for) operating activities</b> | <b>11.9</b>     | <b>(3.4)</b>    | <b>15.3</b>                    |
| Investing activities:                                       |                 |                 |                                |
| Expenditures for property, plant and equipment              | (18.2)          | (9.6)           | (8.6)                          |
| Proceeds from the sale of assets                            | 4.8             | 12.8            | (8.0)                          |
|   | <u>(13.4)</u>   | <u>3.2</u>      | <u>(16.6)</u>                  |
| <b>Net cash provided by (used for) investing activities</b> | <b>(13.4)</b>   | <b>3.2</b>      | <b>(16.6)</b>                  |
| <b>Cash flow before financing activities</b>                | <b>\$ (1.5)</b> | <b>\$ (0.2)</b> | <b>\$ (1.3)</b>                |

Operating cash flow increased \$15.3 million, despite a \$6.0 million decrease in net income, primarily due to the favorable impact of movements in accounts payable and accounts receivable. Operating cash flow increased \$23.8 million primarily as a result of favorable movements in accounts payable due to the timing of payments during

2004. Additionally, accounts receivable performance improved \$18.4 million primarily due to improved collections. The positive cash flow impact of payables and receivables was partially offset by the unfavorable cash flow impact of increases in inventory levels in the Americas and Europe, primarily due to increased unit sales volumes and backlog.

Investing cash flows decreased \$16.6 million, primarily due to an increase in spending on property, plant and equipment and a decrease in the proceeds from the sale of assets. The increase in capital spending was primarily due to an increase in spending for production capacity and tooling related to the production of 1 to 8 ton lift trucks currently in development, a new paint system for a facility in Europe, and an increase in purchases of rental equipment by NMHG Retail in Asia-Pacific. The decrease in proceeds from the sale of assets is primarily due to the sale of the Company's wholly owned U.S. dealer in the first quarter of 2003.

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|   | <b>2004</b>     | <b>2003</b>     | <b>(Increase)<br/>decrease</b> |
|---|-----------------|-----------------|--------------------------------|
| Financing activities:   |                 |                 |                                |
| Net reduction of long-term debt and revolving credit agreements | \$(13.7)        | \$(23.1)        | \$ 9.4                         |
| Financing fees paid   | (0.6)           | (0.1)           | (0.5)                          |
| Cash dividends paid to NACCO                                    |                 | (2.5)           | 2.5                            |
|   | —               | —               | —                              |
| <b>Net cash used for financing activities</b>                   | <b>\$(14.3)</b> | <b>\$(25.7)</b> | <b>\$ 11.4</b>                 |

Cash used for financing activities decreased \$11.4 million in the first six months of 2004 compared with the first six months of 2003 primarily due to an increase in borrowings to fund NMHG Retail's operations. The increase in borrowings was partially offset by an increase in repayments as NMHG Wholesale used available cash to pay down outstanding debt. Additionally, during the second quarter of 2004, NMHG amended its revolving credit facility, resulting in the payment of additional financing fees. See further discussion under the heading Financing Activities below.

**Financing Activities**

During the second quarter of 2004, NMHG amended its secured, floating-rate revolving credit facility to, among other things, reduce the size of the facility to \$135.0 million from \$175.0 million, reduce the applicable interest rate margins, reduce the minimum excess availability requirement from \$15.0 million to \$10.0 million and extend the term of the agreement until May 9, 2007. The maximum availability under the revolving credit facility, as amended, is governed by a borrowing base derived from advance rates against the inventory and accounts receivable of the borrowers, as defined in the revolving credit facility. Adjustments to reserves booked against these assets, including inventory reserves, will change the eligible borrowing base and thereby impact the liquidity provided by the facility. At June 30, 2004, the borrowing base under the revolving credit facility was \$76.9 million, which reflects reductions for the commitments or availability under certain foreign credit facilities and for an excess availability requirement of \$10.0 million. There were no borrowings outstanding under this facility at June 30, 2004.

During 2002, NMHG issued \$250.0 million of 10% unsecured Senior Notes that mature on May 15, 2009. The Senior Notes are senior unsecured obligations of NMHG Holding Co. and are guaranteed by substantially all of NMHG's domestic subsidiaries. NMHG Holding Co. has the option to redeem all or a portion of the Senior Notes on or after May 15, 2006 at the redemption prices set forth in the Indenture governing the Senior Notes. The proceeds from the Senior Notes were reduced by an original issue discount of \$3.1 million.

In addition to the amount outstanding under the Senior Notes, NMHG had borrowings of approximately \$30.7 million outstanding at June 30, 2004 under various working capital facilities.

Both the revolving credit facility and terms of the Senior Notes include restrictive covenants, which, among other things, limit the payment of dividends to NACCO. The revolving credit facility also requires NMHG to meet certain financial tests, including, but not limited to, minimum excess availability, maximum capital expenditures, maximum leverage ratio and minimum fixed charge coverage ratio tests. At June 30, 2004, the Company is in compliance with all of its debt covenants.

NMHG believes that funds available under the revolving credit facility, other available lines of credit and operating cash flows will provide sufficient liquidity to meet its operating needs and commitments arising during the next twelve months and until the expiration of NMHG's revolving credit facility in May 2007.

**Table of Contents****Contractual Obligations, Contingent Liabilities and Commitments**

Since December 31, 2003, there have been no significant changes in the total amount of NMHG's contractual obligations or commercial commitments, or the timing of cash flows in accordance with those obligations, as reported in the Company's Form 10-K for the year ended December 31, 2003.

**Capital Expenditures**

Expenditures for property, plant and equipment were \$15.4 million for NMHG Wholesale and \$2.8 million for NMHG Retail during the first six months of 2004. These capital expenditures included tooling for new products, plant improvements, machinery, equipment and lease and rental fleet. It is estimated that NMHG Wholesale's capital expenditures will be approximately \$17.5 million and NMHG Retail's capital expenditures will be approximately \$1.0 million for the remainder of 2004. Planned expenditures for the remainder of 2004 include tooling related to the launch of the new 1 to 8 ton internal combustion engine lift trucks currently in development, investments in manufacturing equipment and plant improvements and lease and rental fleet additions. The principal sources of financing for these capital expenditures will be internally generated funds and bank borrowings.

**Capital Structure**

NMHG's capital structure is presented below:

|   | <b>June 30<br/>2004</b> | <b>December 31<br/>2003</b> | <b>Change</b> |
|---|-------------------------|-----------------------------|---------------|
| Total net tangible assets                               | <b>\$ 364.2</b>         | \$ 380.1                    | \$(15.9)      |
| Goodwill and other intangibles at cost                  | <b>497.0</b>            | 499.3                       | (2.3)         |
| Net assets before amortization of intangibles           | <b>861.2</b>            | 879.4                       | (18.2)        |
| Accumulated goodwill and other intangibles amortization | <b>(146.1)</b>          | (146.4)                     | 0.3           |
| Debt  | <b>(292.9)</b>          | (307.7)                     | 14.8          |
| Minority interest                                       | <b>(0.1)</b>            | (0.5)                       | 0.4           |
| Stockholder's equity                                    | <b>\$ 422.1</b>         | \$ 424.8                    | \$ (2.7)      |
| Debt to total capitalization                            | <b>41%</b>              | 42%                         | (1)%          |

The decrease in total net tangible assets is primarily due to a \$24.7 million increase in payables as a result of the timing of cash disbursements at the end of the second quarter of 2004, a decrease in cash, primarily the result of debt repayments, and a decrease in accounts receivable due to collections. The overall decrease in net tangible assets was partially offset by an increase in inventories, primarily due to the increase in unit sales volume and backlog. Debt decreased as a result of the availability of excess cash to pay down outstanding balances during the first six months of 2004.



Stockholder's equity decreased \$2.7 million in the first six months of 2004 as net income of \$3.0 million was more than offset by a \$5.7 million decrease in Other comprehensive income (loss) (OCI). The change in OCI was the result of a \$4.4 million unfavorable adjustment to the foreign currency cumulative translation balance and a \$1.3 million loss on deferred cash flow hedges.

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**RELATED PARTY TRANSACTIONS**

NACCO typically charges its operating subsidiaries for services provided by its corporate headquarters. NACCO charged fees of \$2.1 million and \$4.1 million to NMHG during the three and six months ended June 30, 2003, respectively, which are included in selling, general and administrative expenses in the Unaudited Condensed Consolidated Statements of Income. No such fees were charged to NMHG in the first six months of 2004.

**EFFECTS OF FOREIGN CURRENCY**

NMHG operates internationally and enters into transactions denominated in foreign currencies. As such, the Company's financial results are subject to the variability that arises from exchange rate movements. The Company maintains a foreign exchange hedging program designed to moderate the effects of foreign exchange fluctuations over the near term. The effects of foreign currency fluctuations on revenues, operating profit and net income are addressed in the previous discussion of operating results.

**OUTLOOK**

**NMHG Wholesale**

NMHG Wholesale expects substantially stronger lift truck markets in the second half of 2004 in the Americas and China, stronger lift truck markets in Japan and the rest of Asia-Pacific, and relatively flat lift truck markets in Europe. While second quarter backlog rose significantly compared with a year ago and is anticipated to remain strong, NMHG Wholesale anticipates that its unit shipment levels for 2004 will increase at controlled rates to accommodate the phase in of newly designed products at its manufacturing facilities in early 2005. Nevertheless, NMHG Wholesale expects to continue to increase volumes over 2003 levels in the third and fourth quarters of 2004.

Adverse currency movements and increased material costs related to steel and freight are anticipated to continue to negatively affect the remainder of 2004. Additionally, the third quarter is generally seasonally weak as a result of summer vacation plant shutdowns. However, NMHG Wholesale is hopeful that price increases as well as cost reduction efforts will help mitigate the effects of these items in the second half of 2004, particularly in the fourth quarter, and in 2005 when additional programs related to its new product development, global procurement, manufacturing restructuring and quality enhancement programs should also have an impact. Further, the Company continues to monitor material cost increases and evaluate the need and opportunity for future price increases on a regular basis. Product development and product introduction costs related to the new product development programs are expected to continue at current high levels through 2005, while costs attributable to the manufacturing restructuring program are anticipated to decline compared with 2003. In addition, results for the second half of 2004 will continue to be affected by adverse mix as production schedules for certain higher-margin trucks are limited as a result of the transition in manufacturing to accommodate new engine emission requirements and the introduction of new products in early 2005.

Longer-term, global lift truck markets are expected to return gradually to average pre-recession levels by 2007-2008. Also, NMHG Wholesale's various long-term programs are expected to enhance profitability and generate growth as they begin to mature, particularly in the 2006-2008 period. In particular, NMHG Wholesale continues to move forward with significant new product development programs. The Company has scheduled the initial introduction of the next wave of these new products for early 2005, with expected introduction of all of these products by the end of 2008. The Company also expects to complete the Americas portion of its manufacturing reorganization program by the end of 2005 with a consequent reduction in manufacturing costs and an improvement in productivity.

**NMHG Retail**

NMHG Retail expects to continue programs to improve the performance of its wholly owned dealerships in 2004 as part of its objective to achieve and sustain at least break-even results while building market position.

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**FORWARD-LOOKING STATEMENTS**

The statements contained in this Form 10-Q that are not historical facts are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements are made subject to certain risks and uncertainties, which could cause actual results to differ materially from those presented in these forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements. The Company undertakes no obligation to publicly revise these forward-looking statements to reflect events or circumstances that arise after the date hereof. Such risks and uncertainties with respect to the Company's operations include, without limitation:

(1) changes in demand for lift trucks and related aftermarket parts and service on a worldwide basis, especially in the U.S. where the Company derives a majority of its sales, (2) changes in sales prices, (3) delays in delivery or changes in costs of raw materials or sourced products and labor, (4) customer acceptance of, changes in the prices of, or delays in the development of new products, (5) delays in manufacturing and delivery schedules, (6) exchange rate fluctuations, changes in foreign import tariffs and monetary policies and other changes in the regulatory climate in the foreign countries in which NMHG operates and/or sells products, (7) product liability or other litigation, warranty claims or returns of products, (8) delays in or increased costs of restructuring programs, (9) the effectiveness of the cost reduction programs implemented globally, including the successful implementation of procurement initiatives, (10) acquisitions and/or dispositions of dealerships by NMHG, (11) changes mandated by federal and state regulation including health, safety or environmental legislation and (12) the uncertain impact on the economy or the public's confidence in general from terrorist activities and the impact of the situation in Iraq.

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**Item 4. Controls and Procedures**

**Disclosure controls and procedures:** An evaluation was carried out under the supervision and with the participation of the Company's management, including the Principal Executive Officer and the Principal Financial Officer, of the effectiveness of the Company's disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) as of the end of the period covered by this report. Based on that evaluation, these officers have concluded that the Company's disclosure controls and procedures are effective.

**Changes in internal control over financial reporting:** During the second quarter of 2004, there have been no significant changes in the Company's internal control over financial reporting or in other factors that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

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**PART II**  
**OTHER INFORMATION**

Item 1. Legal Proceedings

None

Item 5. Other Information

None

Item 6. Exhibits and Reports on Form 8-K

(a) Exhibits.

See Exhibit Index on page 40 of this quarterly report on Form 10-Q.

(b) Reports on Form 8-K.

None.

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**Signature**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

NMHG Holding Co.

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(Registrant)

Date August 6, 2004

/s/ Michael K. Smith

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Michael K. Smith  
Vice President Finance & Information Systems,  
and Chief Financial Officer  
(Authorized Officer and Principal  
Financial and Accounting Officer)

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## Exhibit Index

| <b>Exhibit<br/>Number*</b> | <b>Description of Exhibits</b>   |
|----------------------------|--|
| 10.37                      | Fourth Amendment, dated as of June 30, 2004, to the Credit Agreement dated as of May 9, 2002, among NMHG Holding Co., NACCO Materials Handling Group, Inc., NACCO Materials Handling Limited, NACCO Materials Handling B.V., the financial institutions from time to time a party thereto as Lenders, the financial institutions from time to time a party thereto as Issuing Bank, Citicorp North America, Inc., as administrative agent for the Lenders and the Issuing Bank thereunder and Citigroup Global Markets Inc. and Credit Suisse First Boston ( CSFB ) as joint arrangers and joint bookrunners and CSFB as syndication agent |
| 31.1                       | Certification of Reginald R. Eklund pursuant to Rule 13a-14(a)/15d-14(a) of the Exchange Act   |
| 31.2                       | Certification of Michael K. Smith pursuant to Rule 13a-14(a)/15d-14(a) of the Exchange Act   |
| 32                         | Certifications pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, signed and dated by Reginald R. Eklund and Michael K. Smith   |

\*Numbered in accordance with Item 601 of Regulation S-K.