

PROCTER & GAMBLE CO  
Form 11-K  
September 28, 2007

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**SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
Form 11-K**

**þ ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934  
FOR THE FISCAL YEAR ENDED JUNE 30, 2007,**

**OR**

**o TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934 [NO FEE REQUIRED]  
for the transition period from \_\_\_\_\_ to \_\_\_\_\_.**

**Commission file number 001-00434**

- A. Full title of the plan and the address of the plan, if different from that of the issuer named below: Group Profit Sharing, Incentive and Employer Contribution Plan (France), c/o Groupe Procter & Gamble en France, Service Relations Exterieures, 96 avenue Charles de Gaulle, 92200 Neuilly sur Seine.
- B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office: The Procter & Gamble Company, One Procter & Gamble Plaza, Cincinnati, Ohio 45202

**REQUIRED INFORMATION**

- Item 1. Audited statement of financial condition as of the end of the latest two fiscal years of the plan (or such lesser period as the plan has been in existence).
  - Item 2. Audited statement of income and changes in plan equity for each of the latest three fiscal years of the plan (or such lesser period as the plan has been in existence).
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***Procter & Gamble Holding France S.A.S. Group Profit Sharing, Incentive and Employer Contribution Plan (FRANCE)***

*Statements of Net Assets Available for Benefits as of June 30, 2007 and 2006, Statements of Changes in Net Assets Available for Benefits for the Years Ended June 30, 2007, 2006, and 2005 and Report of Independent Registered Public Accounting Firm*

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**PROCTER & GAMBLE HOLDING FRANCE S.A.S.  
GROUP PROFIT SHARING, INCENTIVE AND EMPLOYER  
CONTRIBUTION PLAN (FRANCE)  
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**REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors of the Group Profit Sharing, Incentive and Employer Contribution Plan (France):

We have audited the accompanying statements of net assets available for benefits of the Group Profit Sharing, Incentive and Employer Contribution Plan (France) (the Plan ) as of June 30, 2007 and 2006, and the related statements of changes in net assets available for benefits for each of the three years in the period ended June 30, 2007. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The Plan is not required to have, nor were we engaged to perform an audit of its internal control over financial reporting. Our audits included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control over financial reporting.

Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the net assets available for benefits of the Plan as of June 30, 2007 and 2006 and the changes in net assets available for benefits for each of the three years in the period ended June 30, 2007, in conformity with accounting principles generally accepted in the United States of America.

Deloitte & Associés  
Gérard Vincent-Genod  
Neuilly-sur-Seine, France  
September 26<sup>th</sup>, 2007

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**PROCTER & GAMBLE HOLDING FRANCE S.A.S.  
 GROUP PROFIT SHARING, INCENTIVE AND EMPLOYER  
 CONTRIBUTION PLAN (FRANCE)  
 STATEMENT OF NET ASSETS AVAILABLE FOR BENEFITS  
 JUNE 30, 2007 AND 2006**

|  | <b>2007</b>     | <b>2006</b>     |
|--|-----------------|-----------------|
|  | in Euros        |                 |
| ASSETS:                                |                 |                 |
| Investments at fair value (Notes 2, 3) | 108,154,226     | 102,776,493     |
| Employers contributions receivable     | 5,811,000       | 6,658,747       |
| <br>NET ASSETS AVAILABLE FOR BENEFITS  | <br>113,965,226 | <br>109,435,240 |

See notes to financial statements.

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**PROCTER & GAMBLE HOLDING FRANCE S.A.S.  
GROUP PROFIT SHARING , INCENTIVE AND EMPLOYER  
CONTRIBUTION PLAN (France)  
STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS  
FOR THE YEARS ENDED JUNE 30, 2007, 2006 AND 2005**

|   | <b>2007</b>  | <b>2006</b><br>in Euros | <b>2005</b>  |
|---|--------------|-------------------------|--------------|
| <b>ADDITIONS:</b>                             |              |                         |              |
| Net appreciation in fair value of investments | 8,538,708    | 7,215,021               | 3,776,307    |
| <b>Contributions:</b>                         |              |                         |              |
| Employees contributions                       | 3,422,513    | 3,505,858               | 5,712,056    |
| Employers contributions                       | 5,996,427    | 6,574,373               | 1,868,357    |
| Total contributions                           | 9,418,940    | 10,080,231              | 7,580,413    |
| Total changes: additions                      | 17,957,648   | 17,295,252              | 11,356,720   |
| <b>DEDUCTIONS -</b>                           |              |                         |              |
| Withdrawals by participants                   | (13,427,662) | (13,170,845)            | (14,834,214) |
| NET INCREASE (DECREASE)                       | 4,529,986    | 4,124,407               | (3,477,494)  |
| <b>NET ASSETS AVAILABLE FOR BENEFITS:</b>     |              |                         |              |
| Beginning of year                             | 109,435,240  | 105,310,833             | 108,788,327  |
| End of year                                   | 113,965,226  | 109,435,240             | 105,310,833  |
| See notes to financial statements.            |              |                         |              |

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**PROCTER & GAMBLE HOLDING FRANCE S.A.S.  
GROUP PROFIT SHARING, INCENTIVE AND EMPLOYER  
CONTRIBUTION PLAN (FRANCE)**

**NOTES TO FINANCIAL STATEMENTS  
FOR THE YEARS ENDED JUNE 30, 2007, 2006 AND 2005**

**1. DESCRIPTION OF THE PLAN**

The following brief description of Procter & Gamble Holding France S.A.S. Group Profit Sharing, Incentive and Employer Contribution Plan (the Plan) is provided for general information only. Participants should refer to their country's Plan supplement for more complete information.

**General** The Plan is an employee savings plan established on December 17, 1990 by agreement between Procter & Gamble S.A. (Procter & Gamble S.A. changed its name to Procter & Gamble Services France and then to Procter & Gamble Services Neuilly before its current name Procter & Gamble Holding France) together with its directly or indirectly wholly-owned subsidiaries, and those subsidiaries' respective *Comités d'Entreprise* (Employee Committees), in order to provide a means for eligible employees to save and invest their income, group profit sharing, and incentive remuneration. The most recent Plan agreement took effect on July 1, 2005 and is signed by Procter & Gamble Services Neuilly S.A.S., Procter & Gamble France S.A.S., Procter & Gamble Pharmaceuticals France S.A.S. and Procter & Gamble Pharmaceuticals Longjumeau S.A.S., Procter & Gamble Amiens S.A.S., Procter & Gamble Blois S.A.S., Procter & Gamble Orléans S.A.S. (except group profit sharing), (together, P&G France), and their related Employee Committees. Procter & Gamble Holding France S.A.S. is directly or indirectly a wholly-owned subsidiary of The Procter & Gamble Company, Inc. (the Parent). The Plan is subject to the laws and regulations of France. Plan assets are invested in four *Fonds Commun de Placement d'Entreprise* (FCPE) which are registered investment funds reserved to employees of Procter & Gamble in France subject to the laws and regulations of France.

**Administration** Administration of the Plan is jointly executed by Procter & Gamble Holding France S.A.S. and Natixis Asset Management, the fund manager. The four FCPE are under the supervision of the *Conseils de Surveillance* (Monitoring Committees) which are composed of both employee and employer representatives of P&G France.

**Participants Accounts and Investments Options** An account is maintained for each employee, and reflects employee and employer contributions as well as employee withdrawals. There is no provision for the allocation of income since the FCPEs do not pay dividends. Participants are permitted to invest certain contributions into any of the four FCPEs; however, certain other contributions from employees and from P&G France are mandatorily invested in FCPE Groupe Procter & Gamble (Option D). Amounts may be transferred from one FCPE to another FCPE except that blocked amounts may not be transferred out of FCPE Groupe Procter & Gamble (Option D).



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Participants may allocate their account balances to one or all of the following investment options offered by the Plan:

**FCPE Groupe Procter & Gamble Actions (Option A)** The prospectus indicates that this fund is invested in securities or in mutual funds which invest primarily in securities.

**FCPE Groupe Procter & Gamble Obligations (Option B)** The prospectus indicates that this fund is invested in bonds or in mutual funds which invest primarily in bonds.

**FCPE Groupe Procter & Gamble 5000 (Option C)** The prospectus indicates that this fund is invested at least at 75% in French securities, or in mutual funds invested at least at 60% in securities.

**FCPE Groupe Procter & Gamble (Option D)** The prospectus indicates that this fund is invested uniquely in The Procter & Gamble Company common stock.

**Contribution and Vesting** Employees are eligible for Plan participation three months after their start date with P&G France. Contributions are made by Plan participants as well as by P&G France as follows:

Employees Contributions:

- Voluntary, periodic contributions These are usually contributed on a monthly basis. They are eligible for matching contributions from P&G France. These contributions are automatically invested in Option D.

- Voluntary, complementary contributions Employees may make complementary contributions whenever they wish although these amounts receive no matching contributions. These contributions are invested at the discretion of the employee in one of the four FCPE s.

Employers Contributions:

- Employer matching contributions P&G France makes matching contributions of between 50 and 100 percent, based on employees voluntary, periodic contributions. These matching contributions are automatically invested in Option D.

- Profit Sharing P&G France calculates and distributes these contributions according to French law as well as a supplementary profit-sharing agreement. These amounts are invested at the discretion of the employee in one of the four FCPE s. If no investment direction has been given by an employee, amounts are automatically invested as per the last investment choice or, by default, in Option D.

- Incentive compensation P&G France contributes incentive amounts to employees according to an incentive compensation agreement. Employees have the option to receive these amounts immediately, or to contribute these amounts to the Plan. Amounts contributed to the Plan are invested at the discretion of the employee in one of the four FCPE s, or automatically invested as per the last investment choice.

All contributions are immediately 100 percent vested.

**Withdrawals** All contributions are blocked for a period of five years beginning on October 1 of the calendar year in which the contribution was made. After this period, amounts are available for withdrawal without restriction. Under certain circumstances, as defined by law, a participant may withdraw blocked contributions. All amounts become immediately available for withdrawal upon the termination of employment.

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***Plan Termination*** The Plan agreement must be renewed every three years by written agreement between P&G France and their related Employee Committees. Thus, the present Plan will terminate on June 30, 2008. Although the Plan is expected to be renewed by all parties, any party has the right to decline to the renewal. In the event of Plan termination, the FCPE s will either remain active or will be merged with other FCPE s. Thus, Plan participants will have the option to withdraw unblocked amounts or to remain invested. Future employee and employer contributions to the Plan would then be suspended.

**2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

***Basis of Accounting*** The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America.

***Plan Investments*** The Plan s investments are presented at fair-value based upon the net asset value of the units of each FCPE held by the Plan at year end. The net asset values of the FCPE s are determined by the fund manager, Natixis Asset Management, based upon the fair value of the FCPE s underlying investments, less any liabilities. Purchases and sales of investments are recorded on a trade date basis. The cost of investments sold is determined using average cost.

***Expenses of the Plan*** Investment management, record keeping expenses, and other administrative expenses are paid by P&G Holding France S.A.S. Brokerage commissions are paid by the participants, and other costs related to the purchase or sale of shares are reflected in the price of the shares and borne by the participants.

***Commissions on Subscriptions*** Contributions made to the plan are subject to a commission of 0,50 percent. These commissions are included in the amount of the subscriptions to the FCPE and benefit to the FCPE.

***Use of Estimates*** The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates. The Plan invests in P&G common stock and in mutual funds. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of net assets available for plan benefits.

***Contributions Receivable*** Contributions that are pending transfer to the Trustee as of June 30, 2007 and 2006 are recorded as contributions receivable to the Plan in the accompanying financial statements.

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Investments held by the Plan at June 30, 2007 and 2006 were as follows:

|   | <b>2007</b>                 |                         | <b>2006</b>                 |                         |
|---|-----------------------------|-------------------------|-----------------------------|-------------------------|
|   | <b>Number<br/>of Shares</b> | <b>Market<br/>Value</b> | <b>Number<br/>of Shares</b> | <b>Market<br/>Value</b> |
| Investments of each FCPE                    |                             |                         |                             |                         |
| Groupe Procter & Gamble Actions (Option A)* | 290,591                     | 22,020,514              | 307,575                     | 19,932,114              |
| Obligations (Option B)*                     | 413,369                     | 11,760,655              | 397,672                     | 10,934,796              |
| 5000 (Option C)*                            | 658,558                     | 12,325,573              | 672,265                     | 9,727,151               |
| Groupe Procter & Gamble (Option D)*         | 641,750                     | 62,047,484              | 662,858                     | 62,182,432              |
| <b>Total investments</b>                    |                             | <b>108,154,226</b>      |                             | <b>102,776,493</b>      |

\* *Represents investments which exceed five percent of net assets available for benefits*

**4. NONPARTICIPANT-DIRECTED INVESTMENT**

FCPE Option D is considered to be nonparticipant-directed under the guidance of SOP 99-3 because participants are required to maintain contributed funds in the Parent's stock.

The net assets of FCPE Option D as of June 30 are as follows:

|            | <b>2007</b> | <b>2006</b> |
|------------|-------------|-------------|
| Net assets | 62,047,484  | 62,182,432  |

The significant components of the changes in net assets of the P&G Stock Fund consist of the following for the years ended June 30, 2007, 2006, and 2005:

| <b>In euros</b>                | <b>2007</b> | <b>2006</b> | <b>2005</b>  |
|--------------------------------|-------------|-------------|--------------|
| Net appreciation in fair value | 2,000,363   | 2,367,854   | (779,899)    |
| Employees contribution         | 3,244,235   | 3,006,776   | 1,776,552    |
| Employer contribution          | 3,498,130   | 3,617,323   | 1,203,396    |
| Withdrawals by participants    | (8,877,676) | (9,416,209) | (10,043,498) |
| Total changes in net assets    | (134,948)   | (424,256)   | (7,843,449)  |
| Net assets, beginning of year  | 62,182,432  | 62,606,688  | 70,450,137   |
| Net assets, end of year        | 62,047,484  | 62,182,432  | 62,606,688   |



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**5. PLAN PARTICIPANTS**

As of June 30, 2007, the Plan had 3965 participants.

**6. TAX STATUS**

The Plan and the underlying FCPE s are subject to the tax laws of France. The Plan and the underlying FCPE s are tax-exempt according to French tax law. Thus, no provision for income taxes has been reflected in the accompanying financial statements.

**7. RELATED PARTY TRANSACTIONS**

At June 30, 2007 and 2006 , the plan held 1,365,000 and 1,383,500 shares respectively, of common stock of the Procter & Gamble Company, the sponsoring employer with a cost basis of 36,296,201 and 36,130,562 , respectively and a fair value of 62,141,984 and 62,035,478 respectively.

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**SIGNATURE**

THE PLAN. Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized on September 26, 2007.

GROUP PROFIT SHARING, INCENTIVE AND  
EMPLOYER  
CONTRIBUTION PLAN (FRANCE)

By: PROCTER & GAMBLE SERVICES  
FRANCE

/s/ CLIVE STIFF  
Clive Stiff  
President

**EXHIBIT INDEX**

| Exhibit No. |                                  | Page No. |
|-------------|----------------------------------|----------|
| 23          | Consent of Deloitte & Touche LLP |          |