COMMERCE GROUP INC /MA Form 10-Q November 09, 2007

### UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

### FORM 10-Q

(Mark One) [X] Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

### For the quarterly period ended September 30, 2007

or

[ ] Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

### Commission File Number 001-13672

<u>The Commerce Group, Inc.</u> (Exact name of registrant as specified in its charter)

<u>Massachusetts</u> (State or other jurisdiction of incorporation or organization) <u>04-2599931</u> (IRS Employer Identification No.)

<u>211 Main Street, Webster, Massachusetts</u> (Address of principal executive offices) <u>01570</u> (Zip Code)

Registrant's telephone number, including area code: (508) 943-9000

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities and Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes <u>X</u> No \_\_\_\_

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act. (Check one.)

Large accelerated filer [X]

Accelerated filer [ ]

Non-accelerated filer [ ]

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  $\_$  No  $\underline{X}$ 

As of October 31, 2007, the number of shares outstanding of the Registrant's common stock (excluding Treasury Shares) was 60,126,578. <PAGE> 1

# The Commerce Group, Inc.

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## Part I - Financial Information

### Item 1. Financial Statements

# The Commerce Group, Inc. and Subsidiaries Consolidated Balance Sheets September 30, 2007 and December 31, 2006

|   | 2007                | 2006        |
|---|---------------------|-------------|
| ASSETS  |                     |             |
| (Thousands of dollars, except per share data)   | (Unaudited)         |             |
| Investments and cash (Note 4):  |                     |             |
|   | \$1,906,047         | \$1,993,106 |
| Fixed maturities, at market (amortized cost: \$1,923,163 and \$1,961,080)   |                     |             |
| Preferred stocks, at market (amortized cost: \$1,22,105 and \$1,501,000)<br>Preferred stocks, at market (amortized cost: \$584,362 and \$597,366) | 544,580             | 606,222     |
| Common stocks, at market (cost: \$36,038 and \$97,776)  | 36,176              | 109,752     |
| Preferred stock mutual funds, at equity (cost: \$147,473 and \$120,990)   | 165,190             | 141,654     |
| Mortgage loans on real estate and collateral notes receivable (less   |                     |             |
| allowance   |                     |             |
| for possible loan losses of \$61 and \$58)  | 19,520              | 19,417      |
| Cash and cash equivalents   | 114,789             | 141,367     |
| Short-term investments  | 2,500               | 13,414      |
| Other investments (cost: \$48,962 and \$43,001)   | 57,778              | 45,910      |
|   |                     |             |
| Total investments and cash  | 2,846,580           | 3,070,842   |
| Accrued investment income   | 24,010              | 23,094      |
| Premiums receivable (less allowance for doubtful receivables of   | 107 0 10            | 100 605     |
| \$2,720 and \$2,454)  | 497,940             | 480,605     |
| Deferred policy acquisition costs   | 194,488             | 177,852     |
| Property and equipment, net of accumulated depreciation   | 70,791              | 68,383      |
| Residual market receivable  | 153,531             | 157,227     |
| Due from reinsurers   | 58,846              | 53,679      |
| Deferred income taxes (Note 11)   | 68,798              | 31,420      |
| Current income taxes (Note 11)  | 13,212              | 7,796       |
| Other assets  | 51,532              | 39,971      |
| Total assets  | \$3,979,728         | \$4,110,869 |
|   | <i>\$3,717,12</i> 0 | ψ1,110,009  |
| Liabilities:  |                     |             |
|   | ¢1 011 965          | ¢ 071 040   |
| Unpaid losses and loss adjustment expenses (Note 5)   | \$1,011,865         | \$ 971,949  |
| Unearned premiums   | 989,932             | 935,385     |
| Bonds payable (\$300,000 face less discount) (Note 6)   | 298,740             | 298,589     |
| Deferred income   | 8,435               | 10,913      |
| Accrued agents' profit sharing  | 181,827             | 232,440     |
| Other liabilities and accrued expenses  | 135,064             | 151,363     |
| Total liabilities   | 2,625,863           | 2,600,639   |
|   |                     |             |

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|------------------------------|---------------------|
|------------------------------|---------------------|

| Minority interest  | 13,987      | 6,959       |
|--|-------------|-------------|
|  |             |             |
| Commitments and contingencies (Note 8)                                 | -           | -           |
| -  |             |             |
|  |             |             |
| Stockholders' equity (Note 12):  |             |             |
| Preferred stock, authorized 5,000,000 shares at \$1.00 par value, none | -           | -           |
| issued   |             |             |
|  |             |             |
| Common stock, authorized 100,000,000 shares at \$.50 par value,        |             |             |
| 81,831,546 and 81,927,916 shares issued                                | 40,915      | 40,964      |
| Paid-in capital  | 142,391     | 135,033     |
| Net accumulated other comprehensive income (loss), net of income taxes |             |             |
| (benefits) of \$(19,728) and \$18,455                                  | (36,642)    | 34,273      |
| Retained earnings  | 1,652,490   | 1,539,056   |
|  |             |             |
| Total stockholders' equity before treasury stock                       | 1,799,154   | 1,749,326   |
| Treasury stock, 21,704,968 and 15,200,437 shares, at cost              | (459,276)   | (246,055)   |
|  |             |             |
| Total stockholders' equity   | 1,339,878   | 1,503,271   |
|  | 1,009,070   | -1,000,271  |
| Total lightlitics, minority interact and stackholders' acuity          | \$2 070 729 | \$1 110 960 |
| Total liabilities, minority interest and stockholders' equity          | \$3,979,728 | \$4,110,869 |
|  |             |             |

The accompanying notes are an integral part of these consolidated financial statements.

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# The Commerce Group, Inc. and Subsidiaries Consolidated Statements of Earnings and Comprehensive Income Three and Nine Months Ended September 30, 2007 and 2006 (Unaudited)

| (Thousands of dollars, except per share data) | Three Months |           | Nine Months |             |
|---|--------------|-----------|-------------|-------------|
|   | 2007         | 2006      | 2007        | 2006        |
|   |              |           |             |             |
| Revenues:                                     |              |           |             |             |
| Direct premiums written                       | \$466,499    | \$479,156 | \$1,447,729 | \$1,444,956 |
| Assumed premiums                              | 20,666       | 32,645    | 78,621      | 78,377      |
| Ceded premiums                                | (35,556)     | 37,776    | (125,817)   | (94,716)    |
|   |              |           |             |             |
| Net premiums written                          | 451,609      | 549,577   | 1,400,533   | 1,428,617   |
| (Increase) decrease in unearned               | 6,539        | (89,629)  | (36,949)    | (125,728)   |
| premiums                                      |              |           |             |             |
|   |              |           |             |             |
| Earned premiums                               | 458,148      | 459,948   | 1,363,584   | 1,302,889   |
| Net investment income                         | 40,310       | 34,417    | 119,762     | 104,065     |

| 5 5  |                  |                  |                   |                   |
|--|------------------|------------------|-------------------|-------------------|
| Premium finance and service fees                                 | 8,427            | 7,282            | 23,459            | 21,353            |
| Net realized investment gains (losses)                           | (3,166)          | 7,830            | 28,945            | 7,665             |
| (Note 4)   |                  |                  |                   |                   |
|  |                  |                  |                   |                   |
| Total revenues   | 503,719          | 509,477          | 1,535,750         | 1,435,972         |
|  |                  |                  |                   |                   |
|  |                  |                  |                   |                   |
| Expenses:  | 201 504          |                  | 005 100           | 770.010           |
| Losses and loss adjustment expenses                              | 281,706          | 272,511          | 885,180           | 778,912           |
| (Note 5)   | 120 212          | 151 011          | 204.007           | 201 424           |
| Policy acquisition costs<br>Interest expense and amortization of | 139,312<br>4,583 | 151,811<br>4,584 | 394,997<br>13,745 | 381,434<br>13,746 |
| bond fees  | 4,385            | 4,304            | 15,745            | 15,740            |
|  |                  |                  |                   |                   |
| Total expenses   | 425,601          | 428,906          | 1,293,922         | 1,174,092         |
| Total expenses   | 425,001          | 428,900          | 1,293,922         | 1,174,092         |
|  |                  |                  |                   |                   |
| Earnings before income taxes and minority                        | 78,118           | 80,571           | 241,828           | 261,880           |
| interest   | 70,110           | 00,571           | 241,020           | 201,000           |
| Income taxes (Note 11)   | 22,170           | 23,819           | 69,241            | 79,088            |
|  |                  |                  |                   | ,                 |
| Earnings before minority interest                                | 55,948           | 56,752           | 172,587           | 182,792           |
| Minority interest in net earnings of                             | (448)            | (217)            | (1,237)           | (683)             |
| subsidiary   |                  |                  |                   | ()                |
| -  |                  |                  |                   |                   |
| Net earnings   | \$ 55,500        | \$ 56,535        | \$ 171,350        | \$ 182,109        |
|  |                  |                  |                   |                   |
|  |                  |                  |                   |                   |
| Comprehensive income (Note 2)                                    | \$ 33,860        | \$104,925        | \$ 100,435        | \$ 207,768        |
|  | <i> </i>         | ¢101,7 <b>20</b> | φ 100,100         | ¢ 201,100         |
| Net earnings per common share (Note 3):                          |                  |                  |                   |                   |
| Basic  | \$ 0.89          | \$ 0.83          | \$ 2.66           | \$ 2.69           |
| Daste  | ψ 0.07           | \$ 0.85          | φ 2.00            | \$ 2.07           |
|  | ¢ 0.00           | ¢ 0.02           | ф. 0.(2)          | ф <b>О</b> СО     |
| Diluted  | \$ 0.88          | \$ 0.83          | \$ 2.63           | \$ 2.68           |
|  |                  |                  |                   |                   |
| Cash dividends paid per common share                             | \$ 0.30          | \$ 0.25          | \$ 0.90           | \$ 0.725          |
|  |                  |                  |                   |                   |
|  |                  |                  |                   |                   |
| Weighted average number of common                                |                  |                  |                   |                   |
| shares   |                  |                  |                   |                   |
| outstanding (Note 3):  | (0.100.000       |                  | 64 400 400        |                   |
| Basic  | 62,108,082       | 67,754,791       | 64,489,422        | 67,675,649        |
|  |                  |                  |                   |                   |
| Diluted  | 62,830,662       | 68,182,710       | 65,260,028        | 68,036,253        |
|  |                  |                  |                   |                   |

The accompanying notes are an integral part of these consolidated financial statements.

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## The Commerce Group, Inc. and Subsidiaries Consolidated Statements of Cash Flows Nine Months Ended September 30, 2007 and 2006 (Unaudited)

| (Thousands of Dollars)   | 2007        | 2006        |
|--|-------------|-------------|
|  |             |             |
| Operating activities:  |             |             |
| Premiums collected   | \$1,355,449 | \$1,334,379 |
| Net investment income received                                       | 116,208     | 103,911     |
| Premium finance and service fees received                            | 23,459      | 21,353      |
| Losses and loss adjustment expenses paid                             | (871,286)   | (758,588)   |
| Policy acquisition costs paid  | (452,854)   | (380,379)   |
| Federal income taxes   | (70,351)    | (91,253)    |
| Interest paid  | (8,925)     | (8,925)     |
| Cash provided by operating activities                                | 91,700      | 220,498     |
|  |             |             |
| Investing activities:<br>Investment sales, repayments and maturities | 1,790,547   | 1,487,622   |
| Mortgage loans and collateral notes receipts                         | 2,957       | 3,193       |
| Proceeds from sale of agency assets                                  | 1,648       | -           |
| Proceeds from sale of minority interest in subsidiary                | 4,867       | -           |
| Net cash paid for acquisition  | (50,501)    | -           |
| Investment purchases   | (1,589,200) | (1,616,855) |
| Mortgage loans and collateral notes originated                       | (3,063)     | (3,853)     |
| Net activity in short-term investments                               | 10,903      | -           |
| Property and equipment purchases                                     | (8,077)     | (11,975)    |
| Other investing activities   | 692         | 1,846       |
|  |             |             |
| Cash provided (used) by investing activities                         | 160,773     | (140,022)   |
|  |             |             |
| Financing activities:  | (57.016)    | (40,101)    |
| Dividends paid to stockholders<br>Treasury stock purchases           | (57,916)    | (49,101)    |
|  | (223,366)   | -           |
| Capital stock issued<br>Capital infusion by minority interest        | 2,732       | 130         |
| Outstanding checks payable   | (501)       | (920)       |
| Outstanding checks payable   | (501)       | (920)       |
| Cash used by financing activities                                    | (279,051)   | (49,891)    |
|  |             |             |
| (Decrease) increase in cash and cash equivalents                     | (26,578)    | 30,585      |
| Cash and cash equivalents at beginning of period                     | 141,367     | 97,942      |

| Cash and cash equivalents at end of period | \$ 114,789 | \$ 128,527 |
|--|------------|------------|
|  |            |            |

The accompanying notes are an integral part of these consolidated financial statements.

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# The Commerce Group, Inc. and Subsidiaries Consolidated Statements of Cash Flows Nine Months Ended September 30, 2007 and 2006 (Unaudited) (continued)

|  | 2007 |          | 2006       |
|--|------|----------|------------|
|  |      |          |            |
| Reconciliation of net earnings to cash from operating activities:        |      |          |            |
| Net earnings   | \$   | 171,350  | \$ 182,109 |
| Adjustments to reconcile net earnings to cash from operating activities: |      |          |            |
| Premiums receivable  |      | (8,535)  | (36,466)   |
| Deferred policy acquisition costs  |      | (13,058) | (11,617)   |
| Residual market receivable   |      | 3,696    | 25,051     |
| Due from reinsurers  |      | (5,167)  | 93,768     |
| Unpaid losses and loss adjustment expenses                               |      | (3,643)  | (32,153)   |
| Unearned premiums  |      | 35,542   | 52,829     |
| Current income taxes   |      | (5,496)  | (28,854)   |
| Deferred income taxes  |      | (33,799) | 30,488     |
| Deferred income  |      | (2,478)  | 2,107      |
| Accrued agents' profit sharing   |      | (50,636) | 9,992      |
| Other assets, liabilities and accrued expenses                           |      | (25,776) | (63,599)   |
| Net realized investment gains  |      | (28,945) | (7,665)    |
| Other - net  |      | 58,645   | 4,508      |
|  |      |          |            |
| Cash provided by operating activities                                    | \$   | 91,700   | \$ 220,498 |
|  |      |          |            |

### Supplemental information:

| Purchase transaction:                 |            |   |
|---------------------------------------|------------|---|
| Fair value of noncash assets acquired | \$ 114,171 | - |
| Fair value of liabilities assumed     | 63,670     | - |

The accompanying notes are an integral part of these consolidated financial statements.

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## The Commerce Group, Inc. and Subsidiaries Notes to Unaudited Consolidated Financial Statements

### 1. Organization and Interim Financial Statements

Unless otherwise stated, "we," "our," "us" or "CGI" means The Commerce Group, Inc. and its subsidiaries. Our consolidated financial statements include the accounts of The Commerce Group, Inc. and its subsidiaries. The Commerce Group, Inc. is a publicly-traded holding company and is engaged in various property-casualty insurance operations. CGI owns Commerce Holdings, Inc., which wholly owns two insurance subsidiaries: Commerce Insurance Company (Commerce) and Citation Insurance Company (Citation), as well as 95% of ACIC Holding Company, Inc. (AHI). AHI is a joint venture with AAA Southern New England, which owns the remaining 5%. AHI wholly owns two insurance subsidiaries: American Commerce Insurance Company (American Commerce or ACIC) and Commerce West Insurance Company (Commerce West or CWIC). In addition, AHI wholly owns the recently acquired holding company, SWICO Enterprises, Ltd., which owns a fifth insurer, State-Wide Insurance Company (State-Wide).

On April 2, 2007, AHI completed its acquisition of SWICO Enterprises, Ltd. The total cost of the acquisition was \$55,776. The results of operations of SWICO and State-Wide are included in the consolidated financial statements only for periods subsequent to the date of acquisition. For the 2006 year, State-Wide reported approximately \$38,000 in direct written premiums.

During the second quarter of 2007, Commerce Holdings, Inc. transferred its ownership of Commerce West to AHI, resulting in AAA Southern New England acquiring a 5% indirect ownership in CWIC. We recorded a gain of \$1,510 in this transaction.

We have prepared these financial statements in accordance with accounting principles generally accepted in the United States of America (GAAP). In preparing these financial statements in conformity with GAAP, we are required to make estimates and assumptions that affect the reported amounts of assets and liabilities at reporting dates and the reported amounts of revenues and expenses during the reporting periods. Actual results will differ from these estimates and assumptions. We employ significant estimates and assumptions in the determination of unpaid losses and loss adjustment expenses (LAE), the potential impairment of investments for other-than-temporary declines in market value and accrued agents' profit sharing. Our significant accounting policies are presented in the notes to our consolidated financial statements in our annual report on Form 10-K for the year ended December 31, 2006.

Our interim financial statements do not include all of the disclosures required by GAAP for annual financial statements. The year-end condensed balance sheet was derived from audited financial statements, but does not include all disclosures required by GAAP. In our opinion, we have included all adjustments, consisting of normal, recurring adjustments, considered necessary for a fair statement of the results for the interim periods. Operating results for the three and nine month periods ended September 30, 2007 are not necessarily indicative of the results that may be expected for the year ending December 31, 2007. These unaudited consolidated financial statements should be read in conjunction with our consolidated financial statements in our annual report on Form 10-K for the year ended December 31, 2006. Dollar amounts are in thousands, except per share data and as otherwise noted. We have eliminated significant intercompany accounts and transactions in consolidating these financial statements. Also, we have reclassified certain 2006 amounts to conform with 2007 presentations.

## 2. Comprehensive Income

Our comprehensive income for the three and nine months ended September 30 follows:

Three Months

Nine Months

|   | 2007      | 2006      | 2007      | 2006      |
|---|-----------|-----------|-----------|-----------|
| Net earnings  | \$ 55,500 | \$ 56,535 | \$171,350 | \$182,109 |
| Other comprehensive income (loss), net of<br>taxes:<br>Unrealized holding gains (losses)<br>arising during the period <sup>(a)</sup><br>Reclassification adjustment for | (18,007)  | 46,867    | (47,823)  | 20,909    |
| investment (gains)<br>losses included in net earnings <sup>(b)</sup>  | (3,633)   | 1,523     | (23,092)  | 4,750     |
| Other comprehensive income (loss), net of taxes   | (21,640)  | 48,390    | (70,915)  | 25,659    |
| Comprehensive income  | \$ 33,860 | \$104,925 | \$100,435 | \$207,768 |

(a) Unrealized holding gains (losses) are net of income tax expense (benefits) of \$(9,696) and \$25,236 for the three months ended September 30, 2007 and 2006, respectively, and \$(25,751) and \$11,259 for the nine months ended September 30, 2007 and 2006, respectively.

(b) Reclassification adjustments are net of income tax expense (benefit) of \$(1,956) and \$820 for the three months ended September 30, 2007 and 2006, respectively, and \$(12,434) and \$2,540 for the nine months ended September 30, 2007 and 2006, respectively.

### 3. Net Earnings Per Common Share (EPS)

Basic EPS is based on the weighted average number of common shares outstanding. Diluted EPS is based on the weighted average number of common shares outstanding adjusted by the number of additional common shares that would have been outstanding had potentially dilutive common shares been issued and reduced by the number of common shares we could have purchased from the proceeds of the potentially dilutive shares. Our potentially dilutive instruments include stock options and nonvested restricted stock units. We had 5,079,278 and 4,963,434 stock options outstanding at September 30, 2007 and 2006, respectively. Our outstanding stock options at September 30, 2007 and 2006 included 103,928 and 16,084 of stock options, respectively, that were granted to our directors and officers under our Incentive Compensation Plan; the remainder of the total outstanding stock options consisted of American Commerce agents' options. Additionally, at September 30, 2007, there were 613,369 officer nonvested restricted stock units outstanding. Basic and diluted EPS for the three and nine months ended September 30 follow:

|  | Three Months |          | Nine Months |           |
|--|--------------|----------|-------------|-----------|
|  | 2007         | 2006     | 2007        | 2006      |
| Net earnings for basic and diluted EPS | \$55,500     | \$56,535 | \$171,350   | \$182,109 |

| Common share information:<br>Average shares outstanding for basic EPS<br>Dilutive effect of equity awards | 62,108,082<br>722,580 | 67,754,791<br>427,919 | 64,489,422<br>770,606 | 67,675,649<br>360,604 |
|---|-----------------------|-----------------------|-----------------------|-----------------------|
| Average shares outstanding for diluted EPS  | 62,830,662            | 68,182,710            | 65,260,028            | 68,036,253            |
| Basic EPS   | \$ 0.89               | \$ 0.83               | \$ 2.66               | \$ 2.69               |
| Diluted EPS   | \$ 0.88               | \$ 0.83               | \$ 2.63               | \$ 2.68               |

The diluted EPS calculation excludes stock options and nonvested restricted stock units that are anti-dilutive using the treasury stock method. For the three and nine months ended September 30, 2007, there were 1,800,000 and 1,800,000 anti-dilutive options, while for the same periods in 2006, there were 1,250,000 and 2,200,000 anti-dilutive options, respectively. In addition, there were 119,510 officer nonvested restricted stock units excluded for the three months ended September 30, 2007, as they were anti-dilutive. None were anti-dilutive for the nine month period. <PAGE> 8

### 4. Investments

Closed-end Preferred Stock Mutual Funds

Our closed-end preferred stock mutual fund holdings at December 31, 2006 and September 30, 2007 accounted for under the equity method follow:

| Fund   | Percentage | Carrying  | Quoted |
|--------|------------|-----------|--------|
| Shares | of         | Value,    | Market |
| Held   | Ownership  | at Equity |        |